118 Orchard Street
Morenci, MI 49256
(517) 458-6828

DOWNTOWN DEVELOPMENT AUTHORITY
MEETING AGENDA
Tuesday, April 21, 2026
4:00 PM

ROLL CALL

APPROVAL OR AMENDMENT TO AGENDA

PUBLIC COMMENT ON AGENDA ITEMS

PAST MEETING MINUTES

CONSENT AGENDA

1. Financial Report
2. Director's Report

AGENDA ITEMS

1. Michigan Main Street Presentation – Leigh Young
2. Committee Updates & Contract Approval
3. Anything for the Good of the Order?

PUBLIC COMMENT

ADJOURNMENT

118 Orchard Street
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Organizational Meeting of the
City of Morenci Downtown Development Authority

March 24, 2026

Call to Order

Chairman Chelsea Craig opened the meeting at 4:00 p.m.

Roll Call

The following DDA Members were present: Chelsea Craig, Brad Frederick, Mary Margaret Gallup, Toni Muzzi, Jeff Bell, Ken Fether, Jessica Poulson and Matt Garrow.

Tracy Schell and Theresa Chang were absent.

Approval or Amendment to Agenda

A motion was made by Garrow, seconded by Muzzi, to approve the agenda as presented.

All ayes, motion carried.

Public Comment on Agenda Items

None

Past Meeting Minutes

A motion was made by Frederick, seconded by Bell, to approve the meeting minutes from the Regular Meeting on February 24, 2026.

All ayes, motion carried.

Consent Agenda

A motion was made by Frederick, seconded by Muzzi, to approve the Consent Agenda as presented.

All ayes, motion carried.

Agenda Items

1. Event Committee Update
    a. $13,750 of $20,000 sponsorship goal has been pledged so far. Looking for bands with a following for the June 12 and July 10 events.
    b. Frederick reported that we had a good turnout for the free movie at the Rex and there was discussion on purchasing more movie rights in the future to lower the cost per movie.

2. A motion was made by Frederick, seconded by Garrow, to approve the contract with the Amelia Airharts band for $1,500.

    All ayes, motion carried.

3. A motion was made by Frederick, seconded by Gallup, to appoint Jessica Poulson to the DDA board to replace Theresa Chang.

    All ayes, motion carried

4. A motion was made by Garrow, seconded by Muzzi, to approve changing the April meeting date to April 21st to accommodate Leigh Young and her presentation of the Michigan Main Street Program.

    All ayes, motion carried.

Public Comment

No public comment.

Adjournment

A motion was made to adjourn the meeting by Frederick, second by Muzzi. All ayes, motion carried. The meeting was adjourned at 4:16 p.m.

_____ _____

Chelsea Craig, Chairman Heather Sarnac, Executive Director

REVENUE AND EXPENDITURE REPORT FOR CITY OF MORENCI
PERIOD ENDING 04/30/2026
% Fiscal Year Completed: 83.29

GL NUMBER	DESCRIPTION	2025-26 AMENDED BUDGET	YTD BALANCE 04/30/2026 NORMAL (ABNORMAL)	ACTIVITY FOR MONTH 04/30/2026 INCREASE (DECREASE)	AVAILABLE BALANCE NORMAL (ABNORMAL)	% BDGT USED
Fund 248 - DDA						
Revenues						
Dept 000						
248-000-40000.000	FUNDS FORWARD	0.00	0.00	0.00	0.00	0.00
248-000-40200.000	CURRENT REAL PROP TAXES	21,986.10	22,986.96	0.00	(1,000.86)	104.55
248-000-50100.000	FEDERAL GRANTS	0.00	0.00	0.00	0.00	0.00
248-000-51000.000	EVENT REVENUE	12,000.00	17,655.00	750.00	(5,655.00)	147.13
248-000-60700.000	FEES	0.00	250.00	0.00	(250.00)	100.00
248-000-66500.000	INTEREST	2,500.00	2,117.45	0.00	382.55	84.70
248-000-67000.000	MISC REVENUES	0.00	0.00	0.00	0.00	0.00
Total Dept 000		36,486.10	43,009.41	750.00	(6,523.31)	117.88
TOTAL REVENUES		36,486.10	43,009.41	750.00	(6,523.31)	117.88
Expenditures						
Dept 728 - DDA EXPENSES						
248-728-70200.000	SALARIES & WAGES	0.00	0.00	0.00	0.00	0.00
248-728-71500.000	SOCIAL SECURITY	0.00	0.00	0.00	0.00	0.00
248-728-71700.000	UNEMPLOYMENT INS	0.00	0.00	0.00	0.00	0.00
248-728-72700.000	OFFICE SUPPLIES	0.00	0.00	0.00	0.00	0.00
248-728-72800.000	OPERATING SUPPLIES	0.00	0.00	0.00	0.00	0.00
248-728-72900.000	MAINTENANCE SUPPLIES	0.00	0.00	0.00	0.00	0.00
248-728-77500.000	REPAIRS	0.00	0.00	0.00	0.00	0.00
248-728-80000.000	CONTINGENCY	0.00	0.00	0.00	0.00	0.00
248-728-80130.000	PROFESSIONAL SERVICES	445.00	458.00	0.00	(13.00)	102.92
248-728-80300.000	TRANSFER TO CITY-ICE GRANT	0.00	0.00	0.00	0.00	0.00
248-728-89018.000	SEMINAR/TRAINING	500.00	210.00	0.00	290.00	42.00
248-728-89900.000	EVENT EXPENSES	10,000.00	11,162.05	0.00	(1,162.05)	111.62
248-728-90000.000	PRINTING & PUBLISHING	3,000.00	3,340.57	0.00	(340.57)	111.35
248-728-91000.000	HOSP & LIFE INS	0.00	0.00	0.00	0.00	0.00
248-728-91200.000	PENSION	0.00	0.00	0.00	0.00	0.00
248-728-95500.000	MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00
248-728-96610.000	PLACE MAKING	500.00	54.61	0.00	445.39	10.92
248-728-96900.000	FACADE GRANTS	15,000.00	2,497.79	0.00	12,502.21	16.65
248-728-97000.000	CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
248-728-99960.000	COMMITMENT TO GENFUND FOR FACADE INSTAL	0.00	0.00	0.00	0.00	0.00
Total Dept 728 - DDA EXPENSES		29,445.00	17,723.02	0.00	11,721.98	60.19
TOTAL EXPENDITURES		29,445.00	17,723.02	0.00	11,721.98	60.19
Fund 248 - DDA:						
TOTAL REVENUES		36,486.10	43,009.41	750.00	(6,523.31)	117.88
TOTAL EXPENDITURES		29,445.00	17,723.02	0.00	11,721.98	60.19
NET OF REVENUES & EXPENDITURES		7,041.10	25,286.39	750.00	(18,245.29)	359.13

PERIOD ENDING 04/30/2026

GL NUMBER	DESCRIPTION	BEG. BALANCE 07/01/2025 NORMAL (ABNORMAL)	2025-26 AMENDED BUDGET	END BALANCE 04/30/2026 NORMAL (ABNORMAL)
Fund 248 - DDA				
Assets				
248-000-00100.001	CASH CONSOLIDATED SAVINGS	105,071.92		130,358.31
248-000-04000.000	TAXES RECEIVABLE	0.00		0.00
248-000-05600.000	INTEREST RECEIVABLE	304.44		304.44
TOTAL ASSETS		105,376.36		130,662.75
Liabilities				
248-000-20200.000	ACCOUNTS PAYABLE	872.99		872.99
248-000-21403.101	DUE TO/FROM GENERAL	0.00		0.00
TOTAL LIABILITIES		872.99		872.99
Fund Equity				
248-000-39000.000	FUND BALANCE	104,503.37		104,503.37
TOTAL FUND EQUITY		104,503.37		104,503.37
Revenues				
248-000-40000.000	FUNDS FORWARD		0.00	0.00
248-000-40200.000	CURRENT REAL PROP TAXES		21,986.10	22,986.96
248-000-50100.000	FEDERAL GRANTS		0.00	0.00
248-000-51000.000	EVENT REVENUE		12,000.00	17,655.00
248-000-60700.000	FEES		0.00	250.00
248-000-66500.000	INTEREST		2,500.00	2,117.45
248-000-67000.000	MISC REVENUES		0.00	0.00
TOTAL REVENUES			36,486.10	43,009.41
Expenditures				
248-728-70200.000	SALARIES & WAGES		0.00	0.00
248-728-71500.000	SOCIAL SECURITY		0.00	0.00
248-728-71700.000	UNEMPLOYMENT INS		0.00	0.00
248-728-72700.000	OFFICE SUPPLIES		0.00	0.00
248-728-72800.000	OPERATING SUPPLIES		0.00	0.00
248-728-72900.000	MAINTENANCE SUPPLIES		0.00	0.00
248-728-77500.000	REPAIRS		0.00	0.00
248-728-80000.000	CONTINGENCY		0.00	0.00
248-728-80130.000	PROFESSIONAL SERVICES		445.00	458.00
248-728-80300.000	TRANSFER TO CITY-ICE GRANT		0.00	0.00
248-728-89018.000	SEMINAR/TRAINING		500.00	210.00
248-728-89900.000	EVENT EXPENSES		10,000.00	11,162.05
248-728-90000.000	PRINTING & PUBLISHING		3,000.00	3,340.57
248-728-91000.000	HOSP & LIFE INS		0.00	0.00
248-728-91200.000	PENSION		0.00	0.00
248-728-95500.000	MISCELLANEOUS		0.00	0.00
248-728-96610.000	PLACE MAKING		500.00	54.61
248-728-96900.000	FACADE GRANTS		15,000.00	2,497.79
248-728-97000.000	CAPITAL OUTLAY		0.00	0.00
248-728-99960.000	COMMITMENT TO GENFUND FOR FACADE INSTAL		0.00	0.00
TOTAL EXPENDITURES			29,445.00	17,723.02

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Prepared For	Staff Contact
Downtown Development Authority	Heather Sarnac
Date Submitted	**Department**
April 15, 2026	Community & Economic Development

Subject

DDA Director's Report

Update

- The DDA onboarding packet (Best Practice 4.3) was submitted on March 19 as part of ongoing work toward Redevelopment Ready Communities Essentials certification.
- The free showing of *Zootopia 2* at the Rex Theatre on March 15 had approximately 83 attendees, about 30 more than last year. The Lucky Charm Scavenger Hunt received 15 submissions, which was lower than the previous year.
- Met with the owners of 248 W. Main St. (grocery store building) and the MDARD Economic Development Analyst on March 30 to review a grant application due April 15.
- Visited The Grab Shack on April 4 for their 1-year anniversary in downtown Morenci. Connected the owner with The Advocate for a potential feature in an upcoming issue.
- Held a meeting with the MEDC Community Planner on April 6 as part of Redevelopment Ready Communities Essentials certification work. A follow-up meeting is scheduled for May 19 to review the Capital Improvement Plan (Best Practice 1.3) and available technical assistance resources.
- At the April 13 City Council meeting, the appointment of Jessica Poulson, Branch Manager at WesBanco, to the DDA Board was approved to replace Theresa Chang.

- Visited the Morenci Deli on April 13 to discuss the façade grant program in support of exterior painting at 224 W. Main St. The owner is currently obtaining project quotes.
- Meeting weekly with Midwest Contracting and landscape architect Lisa DuRussel as the downtown street tree planting project moves forward. An on-site meeting is scheduled for April 15. Trees are planned for planting April 15-16, weather permitting.
- The Master Plan Steering Committee will meet on April 15 to review community input from the March 30 Open House and the economic development chapter. The event was well attended. The Master Plan update is part of the Redevelopment Ready Communities Essentials requirements (Best Practice 1.1).
- Updated the DDA webpage to reflect progress made in 2025, sponsorship update, and reporting requirements.
- In the process of updating the "Available Downtown Properties" page on the City website, including those that are for sale/lease by owner.
- The Events Committee will meet again prior to the DDA meeting in April.
- The Placemaking Committee is in the process of scheduling its next meeting.
- The 2026 DDA Sponsorship campaign has received $15,750 in pledges to date.
- Attending the Lenawee Community Foundation Community Needs Assessment Databook presentation on May 29. I was asked to be a presenter at the event and met on April 14 to begin preparation.
- Continuing outreach to vendors and attractions for Fall Fest. Created Facebook event to begin online advertising. Fade to Black BBQ, Poquito Chapulin, and Katie Kakes are confirmed food trucks. Chase VanBrandt & The Dive Bar All-Stars and DJ VanDamage are confirmed musical entertainment.
- Visiting Downtown Coldwater to meet with Main Street Director on April 30.
- Attending the Building My Communities Conference on May 12-13 in Lansing.





PLACE MATTERS

MICHIGAN MAIN STREET









Michigan Main Street

Main Street, two words that evoke nostalgic feelings and warm memories in many people. That's proof that place matters, and that main streets exist as places of civic pride and community congregation. They are a reflection of what we love about our towns and our neighbors.

The Michigan Main Street program exists to help communities develop main street districts that attract both residents and businesses, promote commercial investment and spur economic growth.

HOW CAN WE HELP YOUR COMMUNITY?

Michigan Main Street staff provides technical assistance and services to communities at four levels: **Network, Engaged, Select** and **Master.** Each level is designed to assist the community in tackling increasingly sophisticated downtown revitalization efforts.



Over the past 20 years, the **Michigan Main Street (MMS)** has facilitated real results in participating communities.

REAL IMPACT

The Numbers prove it!

$9,179,872
2024–25
Total Private Investment
Program to date: $482,929,076

$12,898,910
2024–25 Total Public Investment
Program to date: $165,451,898

29,220
2024–25 Volunteer Hours
Program to date: 952,016

93
2024–25 New Businesses
Program to date: 2,126

83
2024–25 Façade & Building Improvements
Program to date: 3,017

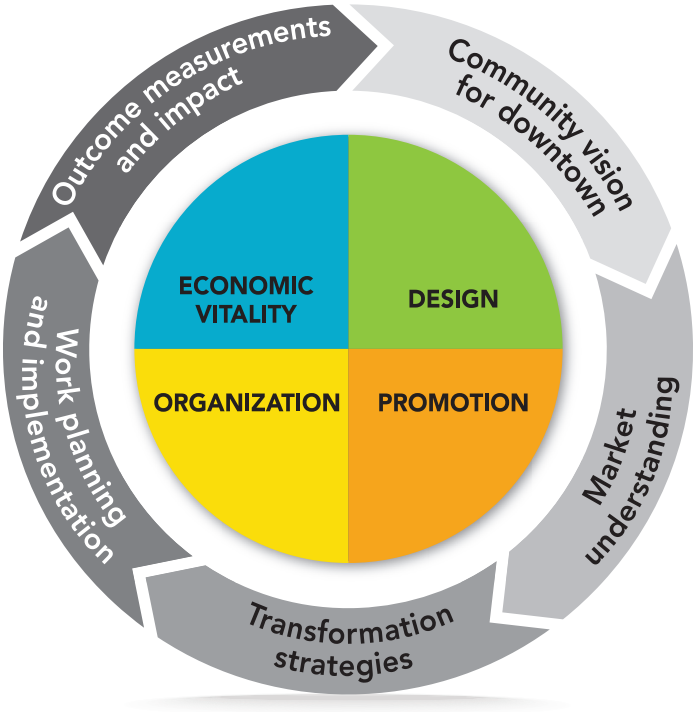


WHY ARE DOWNTOWNS IMPORTANT?

- Downtowns are the **heart of communities,** typically containing a significant amount of jobs and portion of communities' tax base.
- Downtowns **create a network** that supports independent businesses and entrepreneurs.
- Downtowns **provide identity and cultural value** to the region.

MAIN STREET APPROACH®

The **Main Street Approach**® is a unique, historic preservation based economic development strategy that focuses on leveraging existing social, economic, physical and cultural assets to energize community revitalization efforts and help manage success for the long term. The approach leads to tangible outcomes that benefit the entire community through encouraging communities to enact long-term change while also implementing short-term, inexpensive and place-based activities that attract people to the commercial core and create a sense of enthusiasm about the community.



The Main Street Approach is a methodology consisting of three integrated components:

1. The vision provides a foundation for outlining the community's identity, expectations and ideals for future development while being grounded in an understanding of the economic market realities of the district.
2. Transformation strategies identify long-term and short-term actions that provide a clear sense of priorities and direction to help move a community closer to implementing their vision. Work on these strategies should align with the Main Street Four Points® of organization, promotion, design and economic vitality.
3. The Main Street organization must show visible results that can only come from implementing action items and completing projects in the short-term and long-term. Main Street must focus on measuring progress and results in order to justify and demonstrate the wise use of scarce resources.

MAIN STREET APPROACH®

MAIN STREET FOUR POINTS®

ECONOMIC VITALITY

Economic vitality strengthens the existing economic assets while diversifying the economic base of the Main Street District to support and improve profitability. The goal is to build a strong commercial district that creates a supportive environment for small businesses, entrepreneurs and consumers.

Examples of economic vitality activities include: analyzing current market forces, providing a balanced commercial mix, supporting and expanding existing businesses, recruiting new businesses, supporting housing options, developing infill space, and converting unused or underused commercial space into economically productive property.

DESIGN

Design capitalizes on and enhances the visual aspects of a Main Street District to create a safe, appealing and inviting atmosphere for people to shop and spend time. The physical elements such as the storefronts and building architecture, streetscape, public art, street furniture, parking areas, and public spaces are used to convey a positive image for the downtown.

Examples of design actions include: improving the physical appearance of the Main Street District, quality maintenance practices, historic building rehabilitation and adaptive use, and design review processes.

ORGANIZATION

A successful Main Street organization builds consensus between the many vested stakeholders throughout a Main Street District to ensure everyone is mobilized and working toward a shared vision for the future of the district. Organizational structure can take many forms depending on community capacity.

Examples of organization actions include: fundraising, volunteer recruitment and development, public relations, fostering collaboration between stakeholders, and developing work plans to guide the organization's work.

PROMOTION

Effective promotion creates a positive image of the Main Street District to instill community pride and encourage commercial activity and investment in the area. Promotions can be used to communicate the unique characteristics of a Main Street District to spark interest in shopping, dining, living or investing in the community.

Examples of promotion actions include: marketing an enticing image, social media campaigns, street festivals, parades, and retail or other special events.

MICHIGAN MAIN STREET **LEVELS**

The **first step** for communities interested in participating in the Main Street program is participation in the **online Main Street training.** The intent of the training series is to provide communities with a basic understanding and knowledge of the Main Street Approach™, as well as strategies that build awareness and participation in future Main Street efforts.

Online Training >> Click Here

NETWORK LEVEL
No commitment

Network Level communities are communities that are looking for additional resources to bolster their downtown or district revitalization efforts, but may lack capacity and/or desire to fully participate in Michigan Main Street.

ENGAGED LEVEL
1–3 year commitment

Engaged Level communities are communities that are on-track to full participation in Michigan Main Street. A community will officially be recognized as an Engaged Level Main Street Community once they have completed the online Main Street training series and have submitted their downtown/district management scorecard. At the Engaged Level, communities are working to complete the Select Level application.

SELECT LEVEL
5 year commitment

Select Level communities are communities that are dedicated to implementing the Main Street Approach to revitalization. The local Main Street program will have an active board of directors, providing oversight and direction, volunteer-driven committees completing projects and a Main Street director assisting with day-to-day needs. Michigan Main Street staff, along with other professionals, work closely with Select Level communities to train their boards and committees, hire a full-time Main Street director, recruit volunteers and get the local program up and running. In addition, at the Select Level, communities receive over $100,000 worth of specialized technical assistance designed to help revitalize their downtown or traditional neighborhood commercial district.

MASTER LEVEL
2+ year commitment

The Master Level is the most prestigious of the four levels of the Michigan Main Street program and is available to communities only after they have successfully completed five years in the Select Level and have achieved National Accreditation through Main Street America. The intent of the Master Level is to continue assisting communities that have successfully integrated a full Main Street program into their community. This is achieved by continuing to offer technical assistance, resources, training, and networking opportunities. Master Level communities have the opportunity to act as mentors for other Michigan Main Street communities.

MICHIGAN MAIN STREET **CHECKLIST**

Communities should use this checklist as a guide to understand the responsibility of participation at varying levels to build capacity and participate at the level of the Michigan Main Street Program that is most appropriate.

	NETWORK	ENGAGED	SELECT	MASTER
Complete community interest form	✔	✔		
Complete downtown scorecard	✔	✔		
Submit progress reports due June and December annually	✔	✔		
Complete online training series		✔		
Attend downtown forums annually		✔		
Identify or establish a local Main Street organization and district		✔		
Complete Main Street application			✔	
Hire a full-time executive director			✔	✔
Maintain an active downtown/district board			✔	✔
Ensure a dedicated budget for downtown/district transformation			✔	✔
Submit progress reports due monthly			✔	✔
Attend MMS workshops and/or national conference			✔	✔
Meet national accreditation standards set by Main Street America			by year five (5)	✔

MAIN STREET SOLUTION CENTER

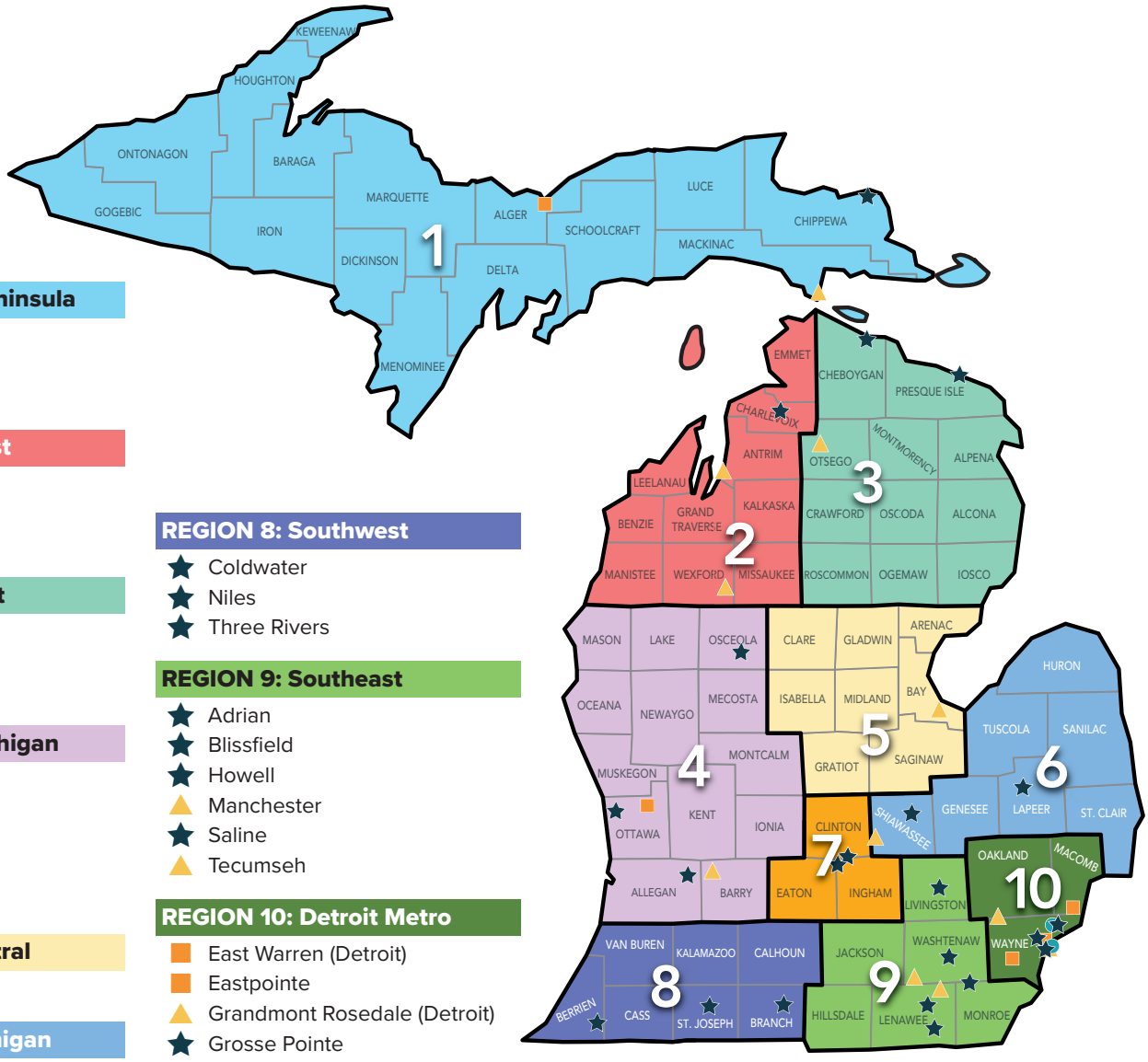
Our **online resource library** provides a comprehensive collection of best practices, case studies, guides and videos on the challenges and solutions for downtown and commercial district revitalization and management. The solution center is organized into eight categories: business, preservation, events, place, real estate, capacity, marketing, and people. To learn more, click **here**.

MICHIGAN MAIN STREET **SUITE OF SERVICES**

Michigan Main Street has developed a robust number of resources, training opportunities, and curriculum of technical assistance services. These offerings can be customized and tailored to meet individual community's needs.

MAIN STREET RESOURCES	NETWORK	ENGAGED	SELECT	MASTER
Access to Main Street Solution Center	■	▲	●	★
Reduced MSA membership for two (2) years		▲		
Engaged Level toolkit (communication templates and resources)		▲		
Annual Impact report			●	★
MAIN STREET TRAININGS	**NETWORK**	**ENGAGED**	**SELECT**	**MASTER**
Main Street 101 presentation	■	▲		
Downtown forums	■	▲		
MMS workshops		One (1) per year	●	★
Executive director leadership retreat (held every other year)			●	★
Yearly variety of webinars			●	★
National conference registration (one [1] per year)			●	★
New director orientation/on-boarding			●	★
Board training			●	★
Committee chair and volunteer training			●	★
MAIN STREET TECHNICAL ASSISTANCE SERVICES	**NETWORK**	**ENGAGED**	**SELECT**	**MASTER**
Virtual technical assistance from MMS staff based on solution center resources	■	▲	●	★
Engaged Level community site visit		▲		
Engaged Level virtual check-ins		▲		
Pre-application site visit		▲		
Asset mapping		▲	●	★
Market data snapshot and subsequent updates			●	★
Transformation strategy identification and implementation			●	★
Executive director hiring assistance			●	★
Executive director support and professional development			●	★
Main 5 communication plan			●	★
Branding			●	★
Business recruitment primer			●	★
Business recruitment challenge			●	★
Fund development			●	★
Visitor data snapshot			●	★
Property development primer			●	★
Retail merchandising			●	★
Storyville Social storytelling basic			●	★
Strategic planning			●	★
Annual accreditation visit			●	★
Downtown futures service				★
Entrepreneurial ecosystem				★
Storyville social storytelling blitz				★
Website development grant				★
Pilot new technical assistance opportunities				★
MAIN STREET GRANTS	**NETWORK**	**ENGAGED**	**SELECT**	**MASTER**
Match on Main			●	★
Vibrancy Grant: Track one and two			●	★

Michigan Main Street Communities 2026



REGION 1: Upper Peninsula
- Munising
- St. Ignace
- Sault Ste. Marie

REGION 2: Northwest
- Boyne City
- Cadillac
- Elk Rapids

REGION 3: Northeast
- Cheboygan
- Gaylord
- Rogers City

REGION 4: West Michigan
- Evart
- Coopersville
- Grand Haven
- Middleville
- Wayland

REGION 5: East Central
- Bay City

REGION 6: East Michigan
- Laingsburg
- Lapeer
- Owosso

REGION 7: South Central
- Downtown Lansing Inc.
- Old Town Lansing

REGION 8: Southwest
- Coldwater
- Niles
- Three Rivers

REGION 9: Southeast
- Adrian
- Blissfield
- Howell
- Manchester
- Saline
- Tecumseh

REGION 10: Detroit Metro
- East Warren (Detroit)
- Eastpointe
- Grandmont Rosedale (Detroit)
- Grosse Pointe
- Hamtramck
- Historic North End (Detroit)
- Live6 Alliance (Detroit)
- Mexicantown Hubbard Communities (Detroit)
- Northville
- Romulus

Master Level | **Engaged Level**

Select Level | **Network Level**

The Michigan Economic Development Corporation is the state's marketing arm and lead advocate for business development, job awareness and community development, with the focus on growing Michigan's economy. Dedicated to shared economic success, MEDC promotes the state's assets and opportunities that support business investment and community vitality. Michigan Main Street is a technical assistance offering of the MEDC working to revitalize and strengthen Michigan's downtowns and traditional commercial districts.

MICHIGAN ECONOMIC DEVELOPMENT CORPORATION

MAIN STREET AMERICA™

MICHIGAN MAIN STREET

www.michiganmainstreetcenter.com | **www.michiganbusiness.org**

5800-260205 | 02.05.2026

BAND PERFORMANCE CONTRACT

This contract (the "Agreement") is made on this day of March 15, 2026 between Morenci DDA (the "Operator") and Pop's Garage (the "Band") for the hiring of Band as independent contractors to perform at Summer Concert Series (the Show) for Operator at downtown Morenci (the "Venue"), located in Morenci, MI.

It is agreed as follows:

1. **Place, date, and time of performance.** The parties agree that the time and place of the performance will be downtown Morenci, MI on August 14, 2026 from 7:00-11:00PM.

2. **Description of Show.** Show will be a musical performance with musical content decided by Band. Show will consist of three 1-hour sets and two 30-minute breaks. Band will arrive at 5:00pm for setup.

3. **Payment.** Compensation for the Show will be $1,750 payable by check, cashier's check, cash, or Venmo (together being the "Fee"). A 25% deposit of Fee is due on the signing of this contract. The remaining 75% of Fee is due immediately prior to Band's Show, but may be made earlier. Payment should be made to Jessica Dennis.

4. **Cancellation.** Cancellation may be made by Operator more than two days prior to the time of Show, in which case Operator's 25% deposit of Fee is non-refundable, but Operator will not have to pay the remaining 75% of Fee. If Show is cancelled within 2 days of Show, Operator must pay Band's full Fee. Band may cancel at any time prior to ticket sales by Operator, in which case Band must refund Fee in its entirety.

5. **Force Majeure.** In the event Show cannot reasonably be put on because of unpredictable occurrences such as an act of nature, government, or illness/disability of Band, the 25% deposit of Fee is non-refundable, but no other portion of Fee is due, and the parties may negotiate a substitute Show on the same terms as this Agreement save for the time of Show, with no further deposit of Fee due, in which case a new Agreement reflecting this will be signed by the parties. No further damages may be sought for failure to perform because of force majeure.

6. **Production.** Lighting, sound system, and sound engineer will be provided by the Band. Sound check will be conducted at 6:30.

7. **Food and Drink.** Operator will provide Band with meals, drinks, and water.

8. **Parking.** Operator will secure sufficient parking for Band's vehicles within a reasonably convenient distance to Venue for a minimum period of 3 hours prior to the show and lasting until 2 hours after the show.

The below-signed Band Representative warrants s/he has authority to sign this agreement for Band in its entirety. The below signed Operator's Representative warrants s/he has authority to bind Operator and Venue (above).

Signature of Band Representative: Ashley N. Spitler *(electronically signed 4/4/26 at 12:39pm)*

Band's Representative typed name and title: Ashley N. Spitler, Manager

Band's typed name: Pop's Garage

Operator's Representative Signature: _____

Operator's Representative typed name and title: _____