TO: **THE HONORABLE MAYOR AND COUNCIL**
CITY OF MUSTANG

FROM: **TIMOTHY D. ROONEY**
CITY MANAGER

RE: **CITY MANAGER'S REPORT**

DATE: May 1, 2026

"The most consequential decisions require not only courage, but deliberate and attentive listening – particularly to those who reside closest to their impact, for they possess insights that distance and abstraction cannot provide."

- Unknown

MANAGERIAL:

COFFEE WITH MAYOR RAY – Join Mustang Mayor Michael Ray on Monday, May 4, 2026 at City Hall from 9:30 to 10:30 AM for open discussion, sharing of concerns or ideas, and some great coffee. This is your time to visit with the Mayor and share your thoughts/ideas/opinions.

This event is completely free and occurs on the first Monday of every month. Everyone is welcome!

AMI WATER METER SYSTEM PROJECT – The City of Mustang and the Mustang Improvement Authority have contracted with Ameresco Inc. for a citywide implementation of a Badger AMI Water Meter System. When complete, this system will provide Mustang's utility customers with near real-time water usage information that will be available at your fingertips through the Mustang Water System App on your phone or through the AMI Web Portal. Water customers will be able to set leak detection alerts within the app to be notified immediately when a water leak is detected on the customer's side of the water system. This advanced alert capability will help provide protection to our customers against unusually high water bills due to things like leaking toilets and hot water tanks.

Crews have begun field operations, going through town to replace all the water meters. A webpage is available to access information about the project and see the benefits it will provide for our community. The webpage can be found on the City's website or by utilizing the following link: www.cityofmustang.org/page/AMI. As of April 30, 2026, 921 meters have been installed representing approximately 11.4% of all customers. This project is anticipated to be completed in early 2027.

FY 2026-27 BUDGET –The draft copy of the FY 2026-27 Budget will be provided to the City Council at their May 5, 2026 City Council meeting. There will be a FY 2026-27 City Council Budget Work Session in order to review the proposed budget on Monday, May 11, 2026 in meeting rooms C&D in Town Center at 6:00 PM. This work session is open to the public.

Following the Budget Work Session with the City Council, the FY 2026-27 Budget will be available for public review online and at the Mustang Public Library.

WILDHORSE GARDENS AND MARKET (WHG) - The gardening side of Wildhorse Gardens and Market is busy this spring. On April 25th, the garden held an Open House and hosted the Canadian County Master Gardener Plant Sale. While parents checked out the plants for sale, children helped us plant our sunflower room and painted rocks to decorate its foundation! We hope all will check back as the sunflowers germinate and create the walls of the room.

Planting in the garden is underway. We are always looking for volunteers to help us on Monday and Wednesday evenings, starting at 6:30 PM. All are welcome to come and learn and enjoy playing in the dirt. Once produce is ready for harvest, our volunteers will enjoy the best produce in town!

The Farmers Market will open on June 6th, at 8:00 AM. It runs each Saturday (except for July 4) from 8:00 AM until noon. Vendor meetings have already been held, but new vendors are welcome to join throughout the season. For more information about the garden or the market, check our website www.wildhorsegardensandmarket.org or email us at wildhorsemarket@gmail.com.

HOLIDAY CLOSURE – All City Offices, including all of Town Center, will be closed on Monday, May 25, 2026 in observance of the Memorial Day holiday. Refuse service will operate as normally scheduled, so citizens are asked to have their polycarts by the curb no later than 7:00 AM. Additionally, the Aquatics Center will operate as normally scheduled.

ASSISTANT CITY MANAGER:

PROJECT UPDATES – The following updates are provided for various projects, including ongoing Capital Projects:

- SH-152 Reconstruction Project (ODOT) - Work on the ODOT reconstruction of SH-152 between Mustang and Union City is progressing well. SH-152 has been opened to 2-way traffic between Clear Springs & Richland Roads**.** Westbound thru traffic traveling west of Richland Rd. will still need to utilize the ODOT detours. West of Richland Rd. will remain closed to westbound traffic through the duration of the project. Even though the road is open to two-way traffic, please use caution when traveling within the work zone. 25 mph work zone speed limits will be strictly enforced. Please follow the detour and construction signage and expect delays when traveling in the area. More information on the ODOT project along SH-152 can be found on ODOT's website in their 8-year construction plan, which can be found at the following link. https://oklahoma.gov/odot/programs-and-projects/projects/8-year-construction-work-plan.html

- Belt Filter Press - Contractors are 95% complete with the replacement of the Belt Filter Press at the Sewer Treatment Plant. The previous Belt Filter Press had been in service for decades, and the cost of maintenance and the difficulty of sourcing replacement parts for the old equipment led to a need for its replacement. The new Belt Filter Press is currently undergoing performance testing and final inspections. The replacement is being funded in part with infrastructure funds from the American Rescue Plan Act.

- 16" Water Infrastructure Project along State Highway 152 – Construction on the 3-mile project, adding a new 16" waterline to service the West side of the City of Mustang, is 82% complete. Minor impacts to traffic and water service in the area will continue during construction. The project runs along State Highway 152, just west of Mustang Road to Clear Springs. This project is being funded in part with infrastructure investment funds from the American Rescue Plan Act and Community Project Funding requested through Congressman Frank Lucas' office and approved by the House Committee on Appropriations. The project is anticipated to be completed by Spring of 2026.

- Groundwater Treatment Project - The Groundwater Treatment Units have been assembled, and installation at the well sites are completed. The additional treatment units have been installed on wells 5 and 6, helping to provide our community with safe drinking water for many years to come. This project was made possible with infrastructure investment funds from the American Rescue Plan Act. The project is completed.

- Southwest 89th Street (Highway 4 to Mustang Road) – Engineers have completed the design for the expansion of Southwest 89th Street. The project includes all of Southwest 89th Street between Mustang Road and State Highway 4, the far south portion of Mustang Road from the railroad tracks south to Southwest 89th Street, and Southwest 89th Street just east of State Highway 4. This project was included in the Sales Tax Extension approved by voters on August 23, 2016. Utility relocation coordination on this project is underway. Several utilities will require engineering and coordinated relocations. Due to the complexity of these relocations, this project phase is anticipated to take 18-24 months.

- Mustang Multimodal Phase 1 Project - Cowan Group Engineering has submitted final plans for this project. ODOT is reviewing the final plans, and the environmental study on the project has been completed. Right-of-way has been acquired and a final plan review meeting with ODOT is scheduled for May 8th. Construction is anticipated to begin in the Fall of 2026. The first phase of this project will provide protected sidewalk connectivity between Mustang Public School facilities within the city limits and the Town Center. More information about Mustang's Multimodal Continuity Plan can be found here: https://www.cityofmustang.org/article/1240322

- Mustang Trails Project - The Mustang Trails Project will provide a walking trail between SH-152 on the west side of Fire Station #1 and the existing walking trails in the SW Corner of Wild Horse Park. Right-of-way has been acquired, and a final plan review meeting with ODOT is scheduled for May 8, 2026. Construction is anticipated to begin in the Fall of 2026. This walking trail was included in the Imagine Mustang Comprehensive Plan. Information on the 2017 Imagine Mustang Comprehensive Plan can be found here: https://www.cityofmustang.org/documents/2017-comprehensive-plan/396233

- SW 89th Street Resurfacing Project (Czech Hall Rd. to Mustang Rd.) — Preparations are underway for the upcoming resurfacing of SW 89th Street between Czech Hall & Mustang Roads. Crews will be performing asphalt patching and minor subgrade repairs prior to the full asphalt overlay. Repairs are anticipated to be completed in June, and the full overlay will begin as soon as school ends.

- Clear Springs Road Resurfacing Project (SW 89th to SH-152) — Engineers are finalizing plans for the resurfacing of Clear Springs Rd. between SW 89th & SH-152. Crews have started and will continue performing asphalt patching and other minor repairs prior to the full asphalt overlay. Repairs are anticipated to be completed in May, and the full overlay will be completed this summer.

- SH-152 Traffic Signal Improvement Project) — City staff applied for and were awarded a grant through the ACOG 2026 Air Quality Grant Program (AQG). The grant provides $560,000, or 80% of the project costs, to replace controllers, conflict-monitoring equipment, and vehicle-detection equipment at all intersections along SH-152. This project is will provide improved communication and coordination capabilities throughout the SH-152 corridor signal system. This project, when completed, is anticipated to provide a 20%-30% reduction in congestion delay times along SH-152 in Mustang. Equipment replacement is anticipated to begin in the Fall of 2026.

- SW 119th 16" Raw Waterline Repair Project – Crews from **Vortex Industries** have completed the C**ured-In-Place Pipe (CIPP)** repairs on the City's 16-inch raw water transmission line, which carries water from the well fields to the treatment plant. Crews from Krapff-Reynolds are currently working to backfill excavated sites and repair disturbed concrete. The project is currently about **95% complete** and is expected to be completed in the first week of May. This project rehabilitates approximately **3,600 linear feet** of the existing 16-inch ductile-iron pipeline by installing a new structural liner within the pipe. Over time, sections of this pipeline have been weakened by **caustic and corrosive soil conditions** in the area. In recent years, the line has experienced an increasing number of breaks, resulting in costly repairs and operational disruptions. The CIPP process provides a long-term solution by restoring the pipeline's structural integrity without full replacement, helping ensure a more reliable water supply for the community.

- W. Elder Drive Culvert Replacement Project — Starting in May, crews will begin replacement of a drainage structure in the 500 block of W. Elder Dr. Elder Dr. will be closed between S. Shepard Dr. & S. Highland Dr. throughout construction. Contractors will work with residents who live within the closure to provide access during construction. The project is anticipated to be completed this summer.

COMMUNITY DEVELOPMENT:

DEPARTMENT UPDATES – The position of City Planner has been opened and posted for applications. Initial application reviews will take place in the next couple of weeks.

PLANNING COMMISSION – The Planning Commission will meet on Tuesday, May 12, 2026 to discuss the following agenda items:

- Public Hearing – Ordinance revision to Section 122-804 regarding an addition of requirement for notice in Master Development Plans within Planned Unit Developments on the possibility of reversion.

- Public Hearing – Ordinance revision to Section 106-34 regarding re-platting of previously platted lot or lots.

BOARD OF ADJUSTMENT – The Board of Adjustment will not meet on Tuesday, May 12, 2026 due to a lack of agenda items.

TRAFFIC COMMISSION – The Traffic Commission will not meet on Wednesday May 6, 2026 due to a lack of agenda items.

MONTHLY REPORTS – The report from the Community Development Department and Code Enforcement for the month of March 2026 is attached for your information and review.

NEW BUSINESS ACTIVITY – The following is a brief review of new business activity within the City of Mustang:

- Sawdust & Steel Creative Works opened their location for a woodworking shop at 660 W. SW 59th St in the industrial area of the property.

- WEL Trucking opened their new location at 501 S. Industrial Ln that was recently built.

ONGOING COMMERCIAL PROJECTS – The following is a brief review of ongoing commercial activity within the City of Mustang:

- Dunkin Donuts – A commercial remodeling permit was issued to a contractor for the building at 331 N. Mustang Rd. The 2,193 sqft building will be remodeled into a new Dunkin location. The contractor has started interior & exterior demolition work.

- Vision Source is adding a small addition for more office space on the back of their building at 1108 E. SH 152. The rough in services are being completed. Framing inspections will be next.

- Mustang Public Schools is constructing a new building at the High School campus. The building will be a two-story, 86,967-sqft structure containing a new cafeteria and classrooms. Framing has mostly been completed with rough in inspections taking place. Steady progress is being made. The 50% fire walk through has been completed.

- Reign Athletics has been issued a permit for a 11,972sqft building at 600 E State Highway 152, south of Chicken Express and Freddy's Restaurant. Paving has not started and building finals are pending.

- Ashton Gray has been issued a permit for a retail center at 215 N Sara Road with a 8,023sqft building. The interior portion of the project will be completed next. The sewer line will be installed soon.

- Public Storage along W. Armstrong Dr has been issued a permit to remodel some of the existing buildings on site for additional storage. This project has completed the framing inspections.

- Roam Studio is constructing a 2-tenant 6,000 SqFt office building at 500 S. Symes Ln. The building will have final inspections commencing soon.

- Bronco Towing has submitted building plans for a 3,000 SqFt building for a new Towing/Wrecker Service site. It will be located at 508 S. Symes Ln in Symes Commercial Park Section 2. The lot has been cleared.

SUBDIVISIONS – The following is a brief overview of subdivision activity in Mustang:

- Red Barn Acres, an 8 lot R-E subdivision at 1500 E Lily Lane has been approved by the City Council. Lots can now be sold.

- Riverwood Addition, a 61-lot duplex subdivision on SW 89th Street between Mustang Rd & Sara Rd, will be installing the water line after receiving engineering and ODEQ approvals. The tree-clearing, grading & earthwork for the site has been underway.

- Calvary Court, a townhouse subdivision of 4 buildings with 4 residential dwelling units in each has completed their water, sewer, and paving infrastructure. The location is at 948 W State Highway 152. The building plans will be reviewed next.

- Clear Springs Senior Independent Living near the intersection of W. SH 152 & Clear Springs Rd will feature 43 senior housing units in 3- & 5-unit buildings with a community space. All of the concrete slabs have been poured. Approximately a quarter of the buildings have started to be erected.

LOT INVENTORY – A breakdown of the current lot availability within the City of Mustang is included below:

Subdivision	Available Lots	Total Number of Lots
Gabe's Crossing	12	27
Hunter's Hill 5	17	68
Hyde Park Addition	7	35
Red Barn Acres	8	8
Magnolia Trace 6	1	34
Spitler Lake Estates 2	5	58
Spitler Lake Estates 3	28	50
Wild Horse Canyon 3	29	108
	107	388

FINANCE:

FINANCIAL REPORTS – Attached you will find the monthly (un-audited) financial reports ending March 31, 2026, and sales tax report for April 2026.

General Fund**:**

- Positive month: $407,272
- Positive Year-to-Date (YTD): $404,360
- Ending balance as a percentage of annual revenues (cash reserve): 20.99%

Mustang Improvement Authority:

- Positive month: -$181,102
- Year-to Date (YTD): $1,048,185 (excluding construction projects)
- Ending balance as a percentage of annual revenues (cash reserve): 33.75%
  - *The MIA is reflecting a negative monthly balance due to an initial payment of $318,305.48 made to Ameresco for the AMI meter project. OWRB 2026A loan funding was received after March 31, 2026 which alleviates the negative balance.*

Sales Tax:

- Sales tax: $1,339,770.79
- Variance from monthly projection: Positive $114,770.79 or 9.4%
- Use tax monthly reporting: $236,050.16

These figures provide insights into the financial performance of the General Fund, the Mustang Improvement Authority, and sales tax revenue for the specified period.

AMI METER PROJECT - The Utility Billing Department continues their work with Ameresco and the Project Manager to begin the implementation process of the Advanced Metering Infrastructure (AMI) project.

FIRE:

ACTIVITIES AND EVENTS - The following is a summary of current or recent activities and events at the Fire Department:

- Oklahoma Fire Chiefs Association (OFCA) Conference - Chief Carruth and department Battalion Chiefs attended the annual OFCA conference. The conference was held in Tulsa. This was the last conference for Chief Carruth to hold a position on the executive board, as has concluded his executive responsibilities. He served this past year as the Immediate Past President of the Association. Chief Carruth will maintain a very active role with the association, as he has been elected by the board to serve on various state committees.

- Fire Investigation Technician - Over the past several months Chief Carruth has been working to meet all of the educational requirements to apply for and sit for the International Association of Arson Investigators (IAAI)- Fire Investigator Technician (FIT) certification test. This month, Chief Carruth earned the IAAI-FIT Certification.

- Driver Operator Pumper (DOP)/ Driver Operator Aerial (DOA) – Captain Moore, Captain Edwards, and Corporal Gordon continue to work with OSU/FST as members of a Subject Matter Expert (SME) Committee to update the curriculum and instructional material related to DOP and DOA. The work performed by this committee will be sent to the International Fire Service Accreditation Congress (IFSAC) and ProBoard organizations to go through a formal review to receive national accreditation.

- Fire Marshal's Association of Oklahoma (FMAO) - The FMAO was invited by state legislators to come to the state capital and present information to educate members regarding the FMAO organization. As a member of the FMAO Executive Board, Fire Marshal Halter, was selected by his fellow Board members to speak to state leadership on behalf of the organization. Fire Marshal Halter has also been selected to be on the association's legislative committee.

- 57th Annual Firefighter's Freedom Celebration - In just two months, Mustang Fire Department is set to have its 57th Annual Firefighter's Freedom Celebration on Saturday, June 27, 2026 at Wild Horse Park from 6:00pm-10:00pm. The celebration is FREE to attend. A variety of food trucks will be on hand to give everyone a wide array of food options to choose from. Watermelon and water will be provided (while supplies last), and of course a firework show (to begin at dusk), just like in years past. There will also be several items available via raffle, so please come out support the department and have a wonderful summer evening with your families. It is important to note that during this event Wild Horse Park will be a "no fly zone" for drones, as we are set to have air craft flying in and out of the park during this time. Also, no private fireworks will be allowed in the park on this date.

HUMAN RESOURCES:

EMPLOYEE ANNIVERSARIES – The following employees achieve important employment milestones with the City of Mustang during the month of May:

• Margaret Stevens	Parks & Rec	25 years
• Heather Huff	Parks & Rec	17 years
• Michael Wallace	Police	16 years
• Aaron Meadows	Police	12 years
• Blake Dickson	Parks & Rec	11 years
• Morgan Peck	Fire	8 years
• Jessica Carroll	Parks & Rec	7 years
• Jerry Hedrick	Managerial	5 years
• Lynson Pham	Parks & Rec	5 years
• Nicole Tucker	Parks & Rec	4 years
• Brittany Tribe	Parks & Rec	4 years
• Cameron Bailey	Parks & Rec	4 years
• Logan Williams	Parks & Rec	4 years
• Ashton Houser	Fire	3 years
• Diego Martinez	Parks & Rec	3 years
• Jana McCool	Parks & Rec	3 years

• Rachel Wyatt	Parks & Rec	2 years
• Avery Halcomb	Parks & Rec	2 years
• Payge Jackson	Parks & Rec	2 years
• Dakota Head	Fire	2 years
• James Stuart	Parks & Rec	2 years
• Parker Campbell	Parks & Rec	2 years
• Caison Rich	Parks & Rec	2 years
• Frankie Thionnet	Parks & Rec	2 years
• Lauren Slaton	Parks & Rec	2 years
• Amy Drabenstot	Parks & Rec	2 years
• Keegan Brush	Parks & Rec	2 years
• Grace Holcomb	Parks & Rec	2 years
• Evelynn Mattioda	Parks & Rec	1 year
• Priscilla Mathew	Parks & Rec	1 year
• Lyndsi Neil	Parks & Rec	1 year
• Keegan Rhodes	Parks & Rec	1 year
• Jaylen Terrell	Parks & Rec	1 year
• Gavin Satten	Parks & Rec	1 year
• Jack Pfoutz	Parks & Rec	1 year
• Trevis Miller	Parks & Rec	1 year
• Kolbyn Topham	Parks & Rec	1 year
• Macy James	Parks & Rec	1 year
• Mattie Knowles	Parks & Rec	1 year
• Kaydee Oglesbee	Parks & Rec	1 year
• Caidenjohn Welch	Parks & Rec	1 year
• Jaxon McCool	Parks & Rec	1 year
• Braelyn Tallent	Parks & Rec	1 year
• Brianna Wilson	Parks & Rec	1 year
• Hunter Bishop	Parks & Rec	1 year
• Kennedy Kellam	Parks & Rec	1 year
• Kyra Hudspeth	Parks & Rec	1 year
• Yadissa Vasquez	Parks & Rec	1 year
• Janelys Torres	Parks & Rec	1 year
• Makynze Yarbrough	Parks & Rec	1 year
• Garrett Jackson	Parks & Rec	1 year

INFORMATION TECHNOLOGY:

MONTHLY TECHNOLOGY TIP – Have you ever tried to describe a computer problem to IT but struggled to explain exactly what happened? Windows has a hidden tool called Steps Recorder (formerly Problem Steps Recorder) that makes this process much easier. It automatically captures screenshots of every click and provides a text description of your actions, creating a single document that you can send to IT to show exactly what went wrong.

How to use it:

- Open the Start Menu, type "Steps Recorder," and press Enter.
- When you're ready to show the issue, click Start Record.
- Go through the steps that are causing the problem. You can also click Add Comment to highlight a specific area of the screen.
- Once finished, click Stop Record.
- Review the captured steps and click Save to create a ZIP file that you can email to the IT help desk.

Pro Tip: This tool is also great for creating quick "How-To" guides for your teammates! It does all the tedious work of taking screenshots and writing out the steps for you.

LIBRARY:

ADULT PROGRAMS AND ACTIVITIES – (Adults 18+) The following is a brief overview of current, upcoming, or recently offered Adult Programs and activities at the Library.

- Paperbacks & Playdates Book Club – Friday, May 1, 2026 at 10 AM. A low-pressure book club for stay-at-home parents. You are welcome to bring your children and we will have a play area set up. Theme/genre this month: Fantasy.

- Brown Bag Book Club – Tuesday, May 19, 2026 at 11:30 AM. Bring your own lunch and discuss *The Storyteller* by Jodi Piccoult. Dessert will be provided.

- Crafternoon – Tuesday, May 19, 2026 at 1 PM and Saturday, May 30, 2026 at Noon. Come make a different craft with us each month.

- Geeky Cauldron Book Club – Thursday, May 28, 2026 at 6 PM. A book club for adults who love reading Young Adult books. Limited copies of books are available through the library, so please plan accordingly. This month: *Mooncrusher* by Susan Kite.

ALL AGES EVENTS – The following is a brief overview of current, upcoming, or recently offered Family Programs and activities at the Library. Register online at mustangpubliclibrary.eventbrite.com

- Lego Club – Tuesday, May 12, 2026 at 4:30 PM and 6 PM. Put together a creation based on each month's challenge. This month: Dinosaurs.

TEEN PROGRAMS AND ACTIVITIES – (Grades 6-12) The following is a brief overview of current, upcoming, or recently offered Teen Programs and activities at the Library. Events are on Thursdays at 4:30 PM unless otherwise noted. All supplies for programs are provided.

- Dungeons & Dragons: - May 7 & May 21, 2026. Take up a weapon and defeat various foes. Create your own character or utilize premade characters to join the campaign. Email sbarnard@cityofmustang.org if interested.

- Teen Kickback – May 14, 2026. Kickback and relax in the Teen Zone of the library. There will be games, snacks, and craft supplies available.

- STEAM Program – May 28, 2026. Using Snap Circuits we will learn the basics of engineering and circuitry.

- Teen Zone: Pop & Palette – Saturday, May 30, 2026 from 2:30 PM – 4:30 PM. Wear clothes that can get messy and create a painting with step-by-step guidance from artist Anne Morales. Snacks provided.

TWEEN PROGRAMS AND ACTIVITIES – (Grades 3-5) The following is a brief overview of current, upcoming, or recently offered Tween Programs and activities at the Library. Events are held on Mondays at 4:30 PM.

- STEAM Program – May 11, 2026. Paper airplane construction.

ELEMENTARY PROGRAMS AND ACTIVITIES – (Grades K-2) The following is a brief overview of current, upcoming, or recently offered Elementary Programs and activities at the Library. Events are on Wednesdays at 4:30 PM.

- STEAM Program – May 6, 2026. Build a strong straw bridge.

- DIY Art Project – May 20, 2026. Join us to make a fun treasure box.

INFANT, TODDLER, & PRESCHOOL PROGRAMS AND ACTIVITIES – Children will listen to stories, enjoy songs and rhymes, and/or participate in a craft activity. All programs take place in the education room of the library and require registration unless noted.

- Preschool Story Time – Mondays at 9:30 AM & 11:00 AM.

- Mother Goose – Wednesdays at 9:30 AM & 10:30 AM in the Banquet Hall

- Baby Goose – Thursday, May 7, 2026 at 10:00 AM.

- Mother Goose at Night – Tuesday, May 26, 2026 at 5:30 PM.

BRAINFUSE - Check out BrainFuse, an online live tutoring service and more. This program also provides college prep services, college entrance test prep, ASVAB, TABE, Nursing School Practice Tests, U.S. Citizen Test Prep, High School Equivalency Tests, Computer Skills, etc. This is available through the Oklahoma Department of Libraries.
www.brainfuse.com/highed/helpNow.asp?a_id=655B4EAB&ss=&r=

LIBRARY BOARD - The Library Board will meet Thursday, May 28, 2026 at 5:15 PM.

DISPLAY – The display for the month of May – Dale Earnhardt Jr./Sr. Memorabilia.

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NOTE: All programming is subject to cancellation and/or change. Please call 376-2226 or check Facebook for updates.

PARKS:

DEPARTMENT ACTIVITIES – The following is a brief overview of activities occurring within the Parks and Recreation Department:

- Food Truck Friday – May 30, 2026 – Every month throughout the summer, Mustang Parks and Recreation will be hosting Food Truck & Movie Night. Food Trucks will begin serving at 6:00 PM. May's feature presentation will be *Zootopia 2* beginning at dusk.

For information on all Parks and Recreation events, please go to
www.cityofmustang.org/o/parks

PARK PROJECTS – The following is a brief overview of projects going on throughout the city parks:

- Wild Horse Park
  - New sod has been laid around the new walking path, east of the baseball fields to help control erosion and dirt from running on to the walking trail after rains.
  - The drainage ditch, east of the football fields has been cleaned up and sprayed for weeds.

- Centennial Park – Graffiti along the fence and drainage ditch has been removed.

RECREATION CENTER – The following is an overview of programs and activities offered at the Recreation Center:

- Open Pickleball
  - Mondays 7:30 AM – 1:00 PM
  - Wednesdays and Fridays 7:30 AM - 1:00 PM
  - Sundays 1:00 – 5:00 PM

- Open Volleyball
  - Youth Volleyball - Tuesdays 4:00 - 7:00 PM
  - Adult Volleyball – Thursdays 6:00 – 8:30 PM and Saturdays 9:00 AM – 2:00 PM

- Rock Wall – Hours
  - Mon – Fri 5:00 – 8:00 PM
  - Sat 9:00 AM – 5:00 PM
  - Sun 2:00 – 5:00 PM

- Personal Training
  - Personal Training sessions are available at the Recreation Center for $30 per session. For an additional $10, bring a buddy. Call 376-3411 to reserve a spot.

- Drop-in Childcare – Drop-in Childcare is offered for children from 6 months to 8 years of age at the Recreation Center with the purchase of an adult or family fitness pass. Please see the website for hours and prices. www.cityofmustang.org/o/parks

- Fitness
    - The Recreation Center offers a variety of fitness classes every day in the gym! First time visitors are encouraged to try their first class free! Memberships offer reasonable rates based on individual needs and no contracts are required. Fitness instructors teach everything from yoga to hip hop.
    - The Recreation Center was visited 16,618 times during the month of April 2026.
    - Fitness Classes in March had 2,545 attendees.
    - HIIT Yoga – This fitness class meets on Sundays in May at 2:00 PM. This hybrid workout combines the dynamic, calorie-burning power of High-Intensity Interval Training (HIIT) with the mindful poses and flexibility of traditional yoga. It's the perfect way to build strength, boost your heart rate, and find your flow. Participants will need to bring a yoga mat. This class is included with a recreation center membership or day pass.

(NOTE: Children 13 years and under must be accompanied by an adult when entering the Recreation Center – no exceptions)

For information on schedules, passes, and rates, please go to www.cityofmustang.org/o/parks or call 405-376-3411.

YOUTH AND FAMILY PROGRAMS – The following is a brief overview of youth and family programs and services:

- Summer Camp Open House – May 29, 2026 – Campers who are registered in Mustang Summer Camp are invited to come meet their Summer Camp Counselors on May 29 from 4:00 to 7:00 PM. This is a come and go event.

- Summer Camp – June 1, 2026 – The first day of Summer Camp 2026 will be June 1. Summer Camp is open from 7:30 AM to 5:45 PM. Don't forget to bring water bottles, peanut free lunch, sunscreen, and swimming gear every day.

ADULT PROGRAMS – The following is an overview of adult programming activities and services:

- Adult Activities
    - Cinco De Mayo Brunch & Cabaret – May 5, 2026 – Come help celebrate Cinco De Mayo from 8:30 – 10:00 for a free brunch, chips and salsa, crafts and cabaret entertainment. Please register for this event by calling 405-376-1297 or emailing Ashley at apatten@cityofmustang.org.
    - Time for Living Seminar – May 12, 2026 – This presentation will be from 10:00 – 11:30, titled Time for Downsizing, Rightsizing, Simplifying, and Moving On. The Connie Williams Group is sponsoring this seminar, which is free to attend. There will also be informational booths with a variety of resources including lawyers, senior housing representatives, home health professionals and more. Registration is not required.
    - Bunco – 1st and 3rd Monday of every month – Bunco will begin at 6:15 PM for anyone ages 18+. Cost is $3 per person and pre-registration is not necessary. Bunco is a fast-paced, social dice game where players take turns rolling three dice to score points and win rounds. Beginners are welcome.

For more information about Adult Activities, please call 405-376-1297, email apatten@cityofmustang.org, or stop by the Active Adult Center's front desk.

- Active Adult Center 55+
  - Health Check – May 15, 2026 – White Orchid Hospice will be checking vital signs from 10:00 – 11:00. They will check blood pressure, temperature, pulse, oxygen, heart rate, and give out free tracking forms. This come and go event is free to all.
  - Acrylic Art Class – May 4, 2026 – Adults are invited to this free class that will begin at 9:15 AM. Participants will learn step by step how to paint a cute spring bunny. All supplies are provided and registration is not required.
  - Caregivers and/or Grandparents Raising Grandchildren Training Classes – April 29, 2026 – Two free caregiver training classes will be offered by Aging Services. Light snacks and drinks will be provided as well as door prizes. The first session is from 9:00 – 11:00 AM and will cover Grandparents Raising Grandchildren. The second session is from 1:00 – 3:00 PM and covers Caring for Older Loved Ones.
  - Knitting & Crochet Lessons – This free class will be held every Thursday from 9:00 – 10:30 AM. Participants will need to provide their own supplies. All skill levels are welcome to attend. Beginners will be shown the basics and experienced participants can socialize and help with others in the class. For a list of supplies, please come to the class and speak to the instructor. Supplies will vary depending on each individual project.
  - Aging Services Food Service serves lunch for ages 60+, with a suggested $3.00 donation. To reserve a meal, contact Aging Services at 405-376-9874. Meal reservations are due the business day before, by noon. Copies of the lunch menu are available in the Active Adult Center.
  - In April 2026, the Active Adult Center served 1,239 people for lunch provided by Aging Services.
  - 2,777 Active Adults participated in a variety of activities including music, games and group activities. For a calendar of activities, stop by the Active Adult Center 55+ front desk.

For a complete list of programs and activities at the Active Adult Center 55+ go to www.cityofmustang.org/o/parks/page/active-adult-center or email Ashley at apatten@cityofmustang.org or call 376-1297 for more information.

SPORTS COMPLEX AND FACILITIES – The following is a brief overview of the sports complex and facilities:

- Softball & Baseball Complex
  - Regular season youth baseball, softball, and adult softball will continue to run through May.
  - USA Softball of Oklahoma will be hosting a youth softball tournament May 8 - 10, 2026.
  - Starting May 20, 2026, Triple Crown Sports will host a youth softball tournament for teams across the country during the Women's College World Series.

- Mustang Youth Baseball and Softball
  - Regular seasons for youth baseball and youth softball will run through June 30, 2026.
  - Mustang Youth Sports will be hosting the Freedom Showdown youth baseball and softball tournament on May 2, 2026.
  - Mustang Youth Sports will also be hosting the May Madness youth baseball and softball tournament May 15-17, 2026.

- Adult Sports
  - Adult slow pitch softball spring season has started and will run through mid-June.

- Mustang Youth Soccer
  - Spring season matches have begun and will run through mid-May.

For more information about sports go to www.cityofmustang.org/o/parks or email Blake Dickson at bdickson@cityofmustang.org

AQUATIC CENTER – The following is a brief overview of upcoming reservation and registration dates for the upcoming summer season.

- Season Pass Holder Party – May 22, 2026 – Exclusive party for Season Pass Holders to kick off Summer 2026 will be held from 6:30 to 8:30 PM.

- Aquatic Center Opening – May 23, 2026 – The Mustang Aquatic Center will open to the public on May 23, 2026 at 11:30 AM for the 2026 season. Operating hours for Mustang Aquatic Center 11:30 AM to 6:00 PM Mondays through Saturdays and 1:00 to 6:00 PM on Sundays. Swimming Lessons, Swim Team and Junior Guard Programs will begin on June 1, 2026. Registration for these programs is limited and space is filling up fast.

For more information about sports go to https://www.cityofmustang.org/o/parks/page/aquatic-center or email Heather Huff at hhuff@cityofmustang.org

For more information on any of the upcoming events and activities, please check out the city website at www.cityofmustang.org/o/parks , call 376-3411, or follow Mustang Parks & Recreation Special Events on Facebook at www.facebook.com/mustangokparks

POLICE:

PERSONNEL - The following is a brief overview of personnel transitions within the Police Department:

- Cadets Mitch McNamara and David Sebring are progressing well in the Basic Peace Officer's Course at Moore Norman Technology Center.

- New officers Darius Jones, Ethan Moody and Guadalupe Salayandia successfully completed the Field Training Program, and have been assigned to Patrol shifts.

TRAINING - The following is a brief overview of training occurring within the Police Department:

- Officers Paiton Beck, Daniel Ramirez, Jaz Wright, Brock Childs, Seth Roecker and Maurice Hawkins, attended Advanced Roadside Impaired Driving Enforcement

- (ARIDE). The course was hosted by our agency and was instructed by Sgt. Kevin Parker, along with various instructors with the Oklahoma Highway Patrol.

- Lt. Aaron Meadows and Lt. Cody McDaniel assisted with Law Enforcement Driving Training at the Moore Norman Basic Peace Officer Course.

- Capt. John Gibson attended Administrative and Command Staff Training hosted by the Oklahoma Association of Chiefs of Police.

- Lt. Aaron Meadows, and Lt. Derek Hunt and Officer Ben Trujillo assisted with Defensive Tactics training at the Moore Norman Basic Peace Officer Course.

- Various staff attended the first session of this year's In-house Mini-Academy. This course was designed to allow officers to obtain mandated continuing education training. The second session is scheduled in May.

SPECIAL PROJECTS – The following is a brief overview of special projects performed by department personnel within the last month:

- The department is continuing enhanced traffic enforcement shifts, as a part of the Oklahoma Highway Safety Office's Traffic Safety Grant, focusing on Speed Abatement.

- Staff is currently conducting interviews to fill an open Animal Control Officer position at the Animal Welfare Center.

- Staff is currently conducting interviews to fill an open Dispatcher position at the police department.

- Several employees recently assisted with Bagging with Badges at the Mustang Homeland. The event was organized to benefit athletes participating in Special Olympics Oklahoma.

MONTHLY POLICE STATISTICS – The March Call Report is attached to this report.

ATTACHMENTS:

1. Community Development Monthly Report for March, 2026
2. Code Enforcement Monthly Report for March, 2026
3. Financial Reports for Period Ending March 31, 2026 and Sales Tax for April, 2026
4. Police Department March Call Report

The next City Manager's Report will be available on Friday, May 29, 2026.

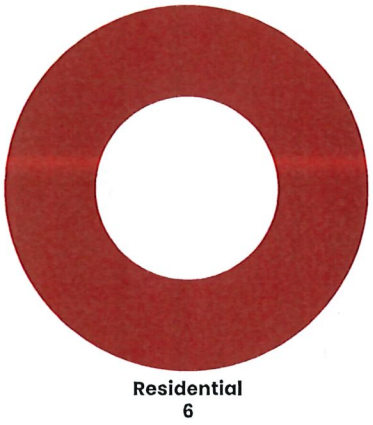
March 2026

City of Mustang
Community Development

Permits & Licensing

		From Previous Month
Residential Building Permits	6	▼ 40%
Commercial Building Permits	0	▼ 100%
Trade Permits	121	▲ 78%
Other Misc. Permits	25	▲ 78%
Total Inspections	519	▲ 51%
Permit Fees	$95,916.82	▲ 122%
License Fees	$4,173.40	▲ 21%
Total Dept. Fees	$102,091.72	▲ 99%

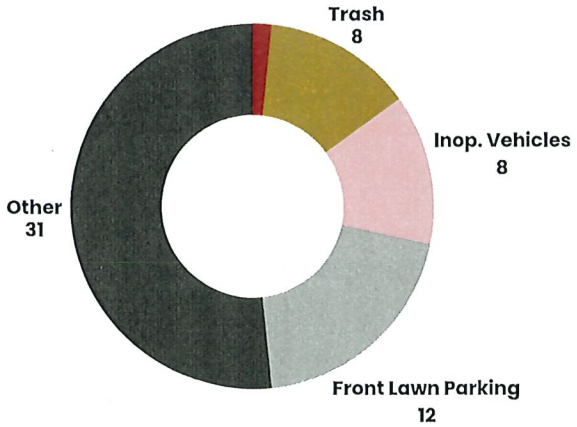
New Construction Permit Tracking



Code Enforcement Violations

		From Previous Month
Grass/Tall Weeds	1	▲ 100%
Trash	8	▼ 61%
Inoperable Vehicles	8	▲ 60%
Front Lawn Parking	12	▲ 20%
Other	31	▲ 287%
Illegal Signs Pulled	384	▲ 25%

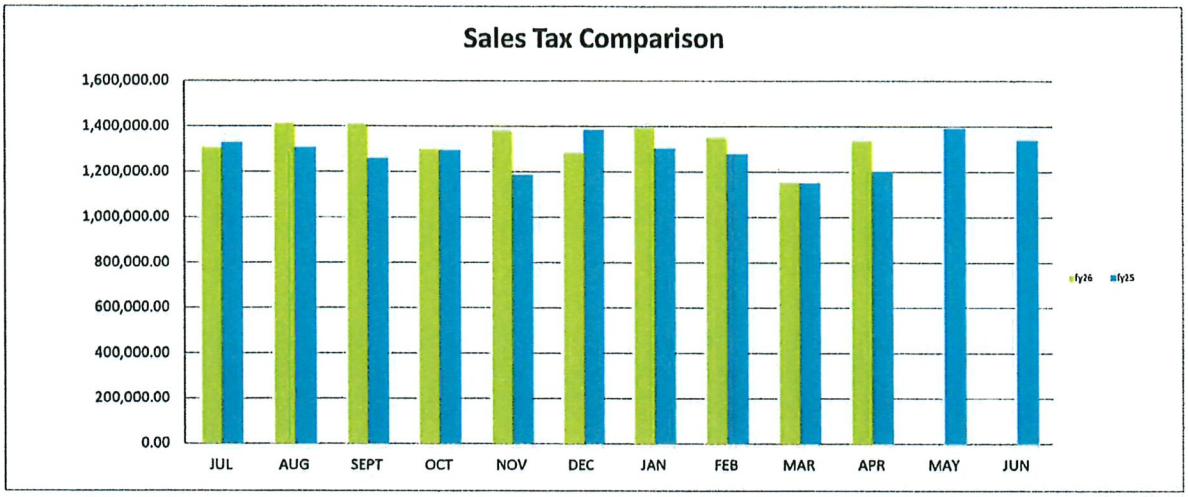
Code Violation Types

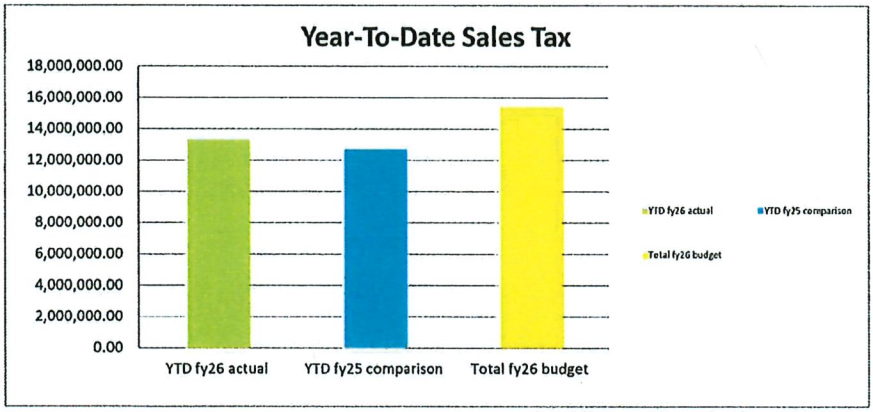


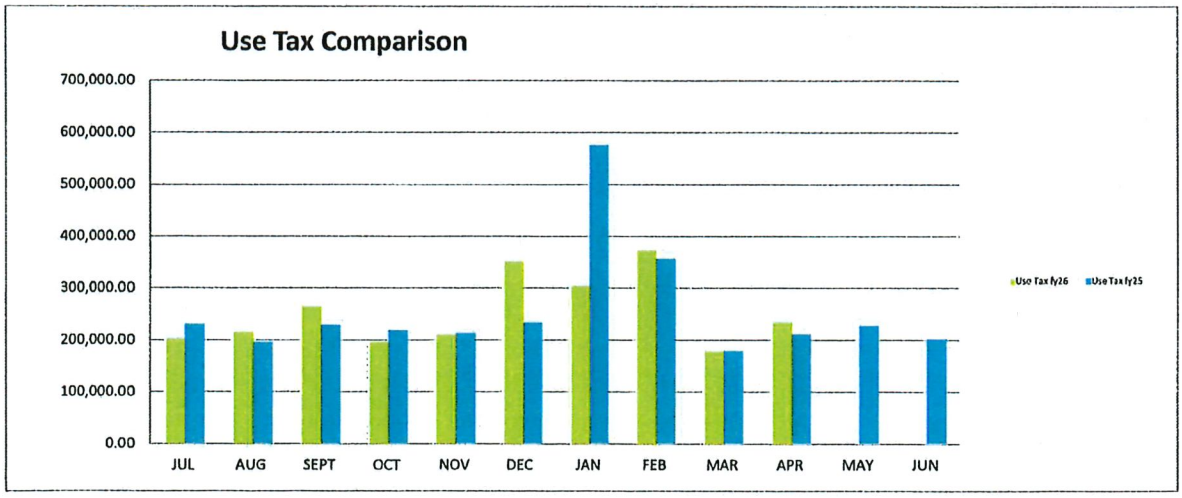
City of Mustang
Code Enforcement Log
MARCH 2026

DATE	ADDRESS	GRASS COMP.	TRASH COMP.	INOP VEH.	PARKED ON FRONT LAWN	OTHER COMPLAINTS	ACTION	DATE COMPLETED
3/3/2026	1433 W WHIPPOORWILL WAY	1				3 TRAILERS ON LOT	LETTER TO OWNER	3/11/2026
3/9/2026	930 W KYLE WAY				1		LETTER TO OWNER	3/23/2026
3/9/2026	709 N LUDY WAY				1		LETTER TO OWNER	3/23/2026
3/9/2026	1137 W WINDSOR WAY			1			LETTER TO OWNER	3/23/2026
3/9/2026	925 W PRAIRIE WIND WAY			1			LETTER TO OWNER	3/23/2026
3/9/2026	1101 W GRIGGS WAY				1		LETTER TO OWNER	3/23/2026
3/9/2026	926 W KYLE WAY				1		LETTER TO OWNER	3/23/2026
3/9/2026	914 N CRYSTAL WAY				1		LETTER TO OWNER	3/23/2026
3/9/2026	8925 N TIFFANY CT WAY				1		LETTER TO OWNER	3/23/2026
3/9/2026	1058 N RIDGECREST WAY			1			LETTER TO OWNER	3/23/2026
3/9/2026	217 W BRANCHES WAY		1				LETTER TO OWNER	
3/9/2026	1437 W AGATE WAY				1		LETTER TO OWNER	3/23/2026
3/11/2026	530 W ELDER DR					CULVERT STOPPED UP	FORWARD TO DAVID	3/12/2026
3/11/2026	217 S SILVER DR					INOP IN STREET	FORWARD TO PD	3/11/2026
3/13/2026	537 E ELDER					BARKING DOGS	FORWARD TO ANIMAL	3/13/2026
3/16/2026	522 S HEIGHTS DR			1			RED TAG	3/17/2026
3/18/2026	1022 W RIDGECREST WAY					FENCE NOT BUILT ON BUILD I	LETTER TO OWNER	3/25/2026
3/18/2026	652 W HILLCREST DR				1		LETTER TO OWNER	4/8/2026
3/18/2026	424 W GREENWOOD DR					BRUSH	LETTER TO OWNER	4/8/2026
3/18/2026	635 W PERRY DR					BRUSH	LETTER TO OWNER	4/8/2026
3/20/2026	140 E JUNIPER LN			1			RED TAG	3/24/2026
3/21/2026	2243 E KELLAN CT TER			1			RED TAG	3/24/2026
3/23/2026	1117 E KAY TERRACE			1	1	PARKED IN BACK YARD	FOUND NO VIOLATIONS	2/24/2026
3/24/2026	513 S CASTLE ROCK LN					PARKED IN STREET	NOTHING WRONG	3/24/2026
3/25/2026	415 S POINTE LN			1			SENT TO CHIEF	3/25/2026
3/25/2026	1142 W GRIGGS WAY		1		1		LETTER TO OWNER	4/8/2026
3/25/2026	917 N BARN HILL WAY		1				LETTER TO OWNER	4/8/2026
3/25/2026	917 N BITTERCREEK TER		1				LETTER TO OWNER	4/8/2026
3/25/2026	1134 E KAY TER					BRUSH	LETTER TO OWNER	4/8/2026
3/25/2026	1528 E TWIN BROOK TER					BRUSH	LETTER TO OWNER	4/8/2026
3/25/2026	2001 E ENSEY TER					BRUSH	LETTER TO OWNER	4/8/2026
3/25/2026	1505 N MAE TER					BRUSH	LETTER TO OWNER	4/8/2026
3/25/2026	1151 N MAE TER					BRUSH	LETTER TO OWNER	SUMMONS
3/25/2026	820 W PRAIRIE WAY					BRUSH	LETTER TO OWNER	4/8/2026
3/31/2026	1327 S GRACE DR		1				LETTER TO OWNER	4/8/2026
3/31/2026	515 S BROOKVIEW				1		LETTER TO OWNER	4/8/2026
3/31/2026	320 E GREENWOOD LN				1		LETTER TO OWNER	SUMMONS
3/31/2026	139 E PERRY LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	428 E GREENWOOD LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	1008 S MUSTANG RD					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	612 S LEWIS LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	339 E HILLCREST LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	316 S MENGER LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	620 E GREENWOOD LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	320 S CASTLE RIDGE LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	601 E KATELYN LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	541 E KATELYN LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	536 E KATELYN LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	309 S CASTLE ROCK LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	613 E FOREST LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	540 E FOREST LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	532 E FOREST LN					BRUSH	LETTER TO OWNER	4/15/2026
3/31/2026	617 E LINDEN LN		1				LETTER TO OWNER	4/15/2026
3/31/2026	606 N ROBIN WAY		1				LETTER TO OWNER	
3/31/2026	411 S POINT LN		1				LETTER TO OWNER	4/15/2026
3/31/2026	735 S POINT CT LN					BRUSH	LETTER TO OWNER	4/15/2026

Mustang's Tax Comparison
April 2026







CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenditures
As of March 31, 2026

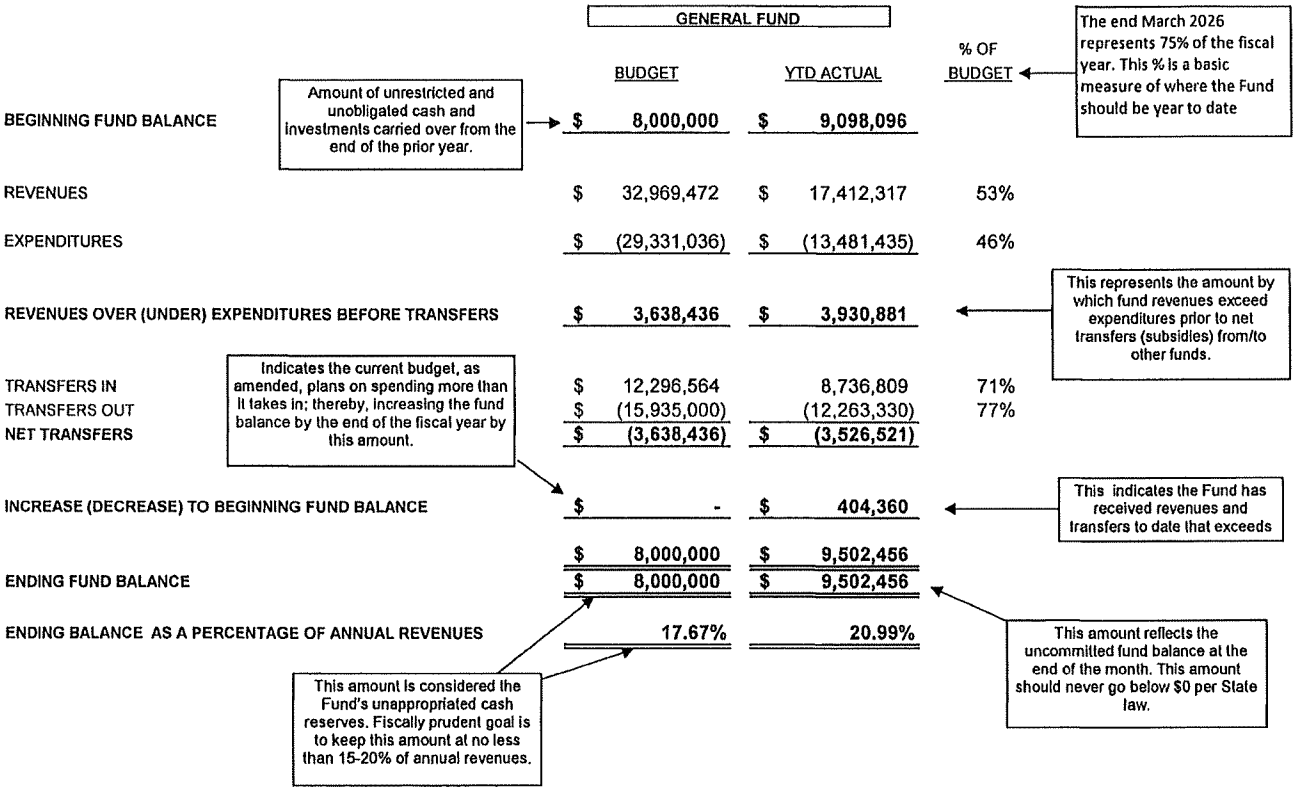
	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
REVENUES:				
Charges for Services	108,904	895,963	1,570,000	57.07%
Taxes and Franchise	1,417,646	15,444,305	20,423,000	75.62%
Licenses and Permits	39,708	250,107	351,100	71.24%
Fines	20,300	208,468	357,000	58.39%
Miscellaneous	64,573	613,474	1,080,228	56.79%
Reserved Carryover	-	-	9,188,144	0.00%
TOTAL REVENUES	1,651,130	17,412,316.55	32,969,472	52.81%
EXPENDITURES:				
Mayor and Council	4,814	90,291	121,241	74.47%
City Attorney	22,911	218,529	357,313	61.16%
Information Technology	12,281	135,283	213,045	63.50%
City Manager	82,824	906,008	1,481,729	61.15%
Library	40,326	408,124	647,414	63.04%
Parks and Recreation	94,811	1,035,709	1,595,573	64.91%
General Government	42,169	1,483,861	2,210,673	67.12%
Increase to Fund Balance	-	-	7,989,072	0.00%
Town Center	23,567	256,407	442,620	57.93%
Ball Complex	55,519	450,897	817,722	55.14%
Aquatics	8,835	259,528	504,173	51.48%
Finance	63,116	737,034	1,183,408	62.28%
Community Development	46,365	497,831	886,565	56.15%
Police	321,525	3,151,526	4,811,854	65.50%
Animal Welfare	17,305	215,131	371,328	57.94%
Hwy Safety Grant	2,715	26,469	46,032	57.50%
Support Services	58,121	560,866	880,530	63.70%
Fire	277,232	2,888,344	4,519,173	63.91%
Streets	3,049	159,596	251,571	63.44%
TOTAL EXPENDITURES	1,177,485	13,481,435.36	29,331,036	45.96%
REVENUES OVER EXPENDITURES	473,644	3,930,881	3,638,436	108.04%
TRANSFERS IN (OUT):				
Transfers in	1,106,322	8,736,808.89	12,296,564	71.05%
Transfers out	(1,172,695)	(12,263,329.66)	(15,935,000)	76.96%
TOTAL TRANSFERS	(66,372)	(3,526,521)	(3,638,436)	96.92%
NET CHANGE IN FUND BALANCE	407,272	404,360	-	
FUND BALANCE (GAAP Basis)				
Beginning Balance (Audited)		9,098,096		
Ending Balance		$ 9,502,456		
FUND BALANCE (Budgetary Basis)				
Beginning Balance		11,541,093	8,000,000	
Ending Balance		$ 11,945,453	$ 8,000,000	

CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Balance Sheet
As of March 31, 2026

Notes:

	YEAR TO-DATE	
ASSETS:		
Warrant Intercept	51,203	Warrant account for court
EV Charging Station	2,285	EV Charging Station Account
Cash	4,291,479	Cash on hand
Petty Cash	500	Discretionary funds for expenditures not sensible to process check
Cash on Hand	3,350	Cash drawers
Investments	5,262,660	Certificate of deposits
Due from Other Governments	2,392,230	Sales & use tax, and other intergovernmental shared revenues measurable at year-end. Collectible within 60 days after 6/30)
Franchise Tax Receivables	155,233	Franchise tax (alcohol, utilities, excise, motor vehicle, tobacco) revenue accruals measurable at year-end
Municipal Court Receivables	1,070,010	Municipal court revenue (fines) accruals measurable at year-end
Inventory	94,902	Year-end inventory on-hand (office supplies, concessions-aquatic/ball fields, Silver Star)
Prepaid Expense & Other	-	Expense split between years
Other Receivables	-	Grant and miscellaneous accruals at year-end
TOTAL ASSETS	13,323,853	
LIABILITIES:		
Prepaid License & Permits	13,567	Prepayment of licenses/permits received by contractors (deferred revenue)
Warrant Intercept Program	50,703	60 day holding account
Accounts Payable	37,658	Money owed by City to its suppliers
Payroll Payable	407,051	Payroll deductions, tax expenses, and benefits owed
Deferred Revenue Court	985,856	Court revenue received yet judge has not ruled
Escrow Payable	9,152	Escrow holding for Symes Detention Pond
Escrow Payable	937	Escrow for Wildhorse Sidewalk
TOTAL LIABILITIES	1,504,924	
CAPITAL:		
Reserve for Encumbrance	83,444	Encumbrance recognized towards budget - Homeland (formerly Cash Savers) Incentive
Reserve for Encumbrance	399,056	Encumbrance recognized towards budget - Atwoods Incentive
Fund Balance	10,932,068	Fund Balance Equity
Will Close to Fund Balance	-	
TOTAL CAPITAL	11,414,569	
EXCESS REVENUES OVER EXPENSES:	404,360	Gain or Loss

CITY OF MUSTANG, OKLAHOMA
GENERAL FUND
NINE MONTHS ENDED MARCH 31, 2026



MUSTANG IMPROVEMENT AUTHORITY - OPERATING FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenses
As of March 31, 2026

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
OPERATING REVENUES:				
Sales Tax	1,154,900	12,008,872	15,500,000	77.48%
Water	333,351	3,525,441	5,440,000	64.81%
Wastewater	231,013	2,056,544	2,700,000	76.17%
Sanitation	267,428	2,367,396	3,120,000	75.88%
Sanitation-Restricted	1,413	12,459	16,000	77.87%
Recylcing	7,038	61,077	80,000	76.35%
Tree Limb Removal	1,239	10,991	50,000	21.98%
Ambulance	32,897	294,928	400,000	73.73%
Other fees	105,527	672,288	1,018,000	66.04%
Interest & other	42,520	495,084	775,050	63.88%
Reserved Carryover	-	-	11,730,000	0.00%
Auction Surplus	-	-	100	0.00%
TOTAL OPERATING REVENUES	2,177,324	21,505,079	40,829,150	52.67%
OPERATING EXPENSES:				
General Government	45,382	552,272	1,389,200	39.75%
Fund Balance Reserve	-	-	9,165,774	0.00%
Water	386,984	3,264,381	6,331,326	51.56%
Sewer	80,056	758,641	1,470,139	51.60%
Sanitation	135,916	1,212,861	1,860,736	65.18%
TOTAL OPERATING EXPENSES	648,338	5,788,155	20,217,175	28.63%
REVENUES OVER EXPENSES	1,528,986	15,716,923	20,611,975	
TRANSFERS IN (OUT)				
Transfers in	-	-	200,000	0.00%
Transfers out	(1,710,088)	(14,668,738)	(20,710,600)	70.83%
TOTAL TRANSFERS	(1,710,088)	(14,668,738)	(20,510,600)	71.52%
NET INCOME (LOSS)	(181,102)	1,048,185	101,375	
WORKING CAPITAL - Beginning Balance		12,799,034		
WORKING CAPITAL - Ending Balance		13,847,219		
2017 CONSTRUCTION LOAN				
Restricted Carryover (2017 Note)	-	-	640,000	0.00%
Expenditures of 2017 Projects	-	(9,639)	(640,000)	1.51%
TOTAL 2017 REVENUE NOTES	-	(9,639)	-	
2020 PROCEEDS AND EXPENDITURES				
Restricted Carryover (2020 Note)	-	-	580,000	0.00%
Expenditures of 2020 Projects	(16,000)	(153,600)	(681,375)	22.54%
TOTAL 2020 REVENUE NOTES	(16,000)	(153,600)	(101,375)	
2026A PROCEEDS AND EXPENDITURES				
Restricted Carryover (2026A Note)	-	6,110,000	6,110,000	100.00%
Expenditures of 2026A Projects	-	(447,070)	(6,110,000)	7.32%
TOTAL 2026A REVENUE NOTES	-	5,662,930	-	
TOTAL NET INCOME (LOSS) - INCLUDES NOTES	(197,102)	6,547,876	-	

CITY OF MUSTANG
MUSTANG IMPROVEMENT AUTHORITY
FISCAL YEAR 2025-2026
Balance Sheet
As of March 31, 2026

	YEAR TO-DATE	Notes:
ASSETS:		
Cash	5,831,790	Cash on hand
Depository Cash	1,250	Cash in depository account (imprest account)
2017 Construction Fund	632,889	2017 construction fund (project account) - EOC construction (partial), upgrade dispatch system, public safety vehicles/equipment, widening Sara Rd, 89th widening (partial), overlay residential streets, splash pad, animal shelter, lighting (2) soccer fields, market place
2020 Construction Fund	484,048	2020 construction fund (project account) - Sewer lift station, belt filter press, sewer basin, sewer line project, arsenc treatment skids, county line water tower improvements and drainage projects
2026A Construction Fund	5,981,235	2026A promissory note (project account) - AMI Meter Project
Accounts Receivable	540,154	Utility services rendered to customers for payment
Unbilled Receivables - Audit	817,299	Utility accounts receivables earned at year-end and not yet received
Allowance for Doubtful Accounts	(1,431)	Allowance for uncollectible accounts receivable at year end
A/R - Unapplied Credits	(56,207)	Unapplied transactions on customer A/R waiting to be applied i.e. customer paying more than what is owed
Investments	7,017,146	Certificate of deposits
Property, Plant and Equipment	69,256,625	Long-term operating assets used by Authority. The City's capitalization threshold is $5,000
Accumulated Depreciation	(32,386,377)	Represents the expired value of an asset
Construction in Progress	3,819,041	Costs of construction work, not yet recorded
Inventory	35,692	Year-end inventory on-hand (public works)
Prepaid Expense & Other	-	Expense split between fiscal years
Other Receivables	-	Grant and miscellaneous accruals at year-end
Deferred Outflow - ARO	2,539,800	GASB 83 – WWTP Retirement Obligation
TOTAL ASSETS	64,512,953	
LIABILITIES:		
Accounts Payable	138,324	Money owed by Authority to its suppliers
Asset Retirement Obligation	2,765,560	GASB 83 – WWTP Retirement Obligation
TOTAL LIABILITIES:	2,903,884	
CAPITAL:		
Fund Balance	55,061,193	Equity
TOTAL CAPITAL	55,061,193	
EXCESS REVENUES OVER EXPENSES:	6,547,876	

CITY OF MUSTANG, OKLAHOMA
MUSTANG IMPROVEMENT AUTHORITY
NINE MONTHS ENDED MARCH 31, 2026

	MUSTANG IMPROVEMENT AUTHORITY FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	$ 12,000,000	$ 12,799,034	
REVENUES	$ 40,829,150	$ 21,505,079	53%
EXPENDITURES	$ (20,217,175)	$ (5,788,155)	29%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	$ 20,611,975	$ 15,716,923	
TRANSFERS IN	$ 200,000	$ -	0%
TRANSFERS OUT	$ (20,710,600)	$ (14,668,738)	71%
NET TRANSFERS	$ (20,510,600)	$ (14,668,738)	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	$ 101,375	$ 1,048,185	
ENDING FUND BALANCE	$ 12,101,375	$ 13,847,219	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	29.49%	33.75%	
2016, 2017, 2020, & 2020A RESTRICTED	$ 7,330,000	$ 6,110,000	
2016, 2017, 2020 & 2020A PROJECT EXPENDITURES	$ (7,431,375)	$ (610,309)	
TOTAL NET INCOME (LOSS) - INCLUDES CONSTR NOTES	$ (101,375)	$ 5,499,691	
	$ 12,000,000	$ 6,547,876	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end of March 2026 represents 75% of the fiscal year. This % is a basic measure of where the Fund should be year to date compared to budget.

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the Fund has received revenues and transfers to date that exceeds expenditures and transfers by this amount.

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the Fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MONTHLY OPERATING STATEMENT

For the Month Ending March 31, 2026

Mustang Improvement Authority
1301 N. Mustang Road
Mustang, OK 73064

Operating Revenue:	
Water sales	333,351
Wastewater treatment charges	231,013
Refuse and recycle sales	275,878
Tree Limb Removal	1,239
Ambulance	32,897
Other fees	105,527
Auction Surplus	-
TOTAL OPERATING REVENUE	979,905
Operating Expenses:	
Operating & maintenance	215,972
General & administrative	205,153
Purchased water	243,214
Capital outlay	-
TOTAL OPERATING EXPENSES	664,339
NET OPERATING INCOME (LOSS)	315,566
Non-operating income (expenses):	
Interest income	30,269
Sales tax	1,154,900
Miscellaneous	12,251
Transfers In	-
TOTAL NON-OPERATING INCOME	1,197,419
NET INCOME BEFORE OPERATING TRANSFERS	1,512,986
Operating transfers out	1,710,088
NET INCOME (LOSS)	(197,103)

Monthly Debt Payments: *Included in transfers	
Oklahoma Water Resources Board - 2009	21,519
Revenue Note 2016	99,286
Revenue Note 2017	89,298
Revenue Note 2020	12,271
Revenue Note 2020A	92,284
Revenue Note 2026A	-
TOTAL MONTHLY DEBT PAYMENTS	314,659

City of Mustang
Monthly Sales Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	$ 1,308,396.50	$ 1,329,719.09	$ 1,378,867.49	$ 1,288,315.31	$ 1,109,162.30
Aug	1,413,457.29	1,305,653.04	1,224,504.99	1,227,397.16	1,114,534.20
Sep	1,410,487.58	1,259,553.89	1,243,068.11	1,245,616.92	1,105,675.97
Oct	1,300,815.87	1,292,183.28	1,259,929.04	1,272,688.74	1,162,800.86
Nov	1,383,760.70	1,185,757.24	1,234,088.30	1,207,197.00	1,091,410.06
Dec	1,285,440.15	1,383,566.90	1,218,829.02	1,213,212.51	1,122,514.50
Jan	1,397,086.30	1,301,228.98	1,220,957.52	1,267,375.22	1,163,230.73
Feb	1,354,527.40	1,277,939.37	1,231,626.12	1,255,351.39	1,219,286.13
Mar	1,154,899.75	1,149,469.97	1,102,999.17	1,112,938.81	1,009,468.36
Apr	1,339,770.79	1,199,244.66	1,196,856.70	1,185,947.39	1,099,212.34
May		1,388,533.26	1,355,139.27	1,295,251.63	1,194,667.26
Jun		1,338,192.65	1,215,513.21	1,269,049.90	1,212,457.66
	$ 13,348,642.33	$ 15,411,042.33	$ 14,882,378.94	$ 14,840,341.98	$ 13,604,420.37
Avg	1,334,864.23	1,268,431.64	1,240,198.25	1,236,695.17	1,133,701.70
% increase	5.24%	2.28%	0.28%	9.08%	8.58%
projected Increase	-	528,663.39	42,036.96	1,235,921.61	1,074,702.14

City of Mustang
Sales Tax Report
Budget to Actual Comparison
April 8, 2026

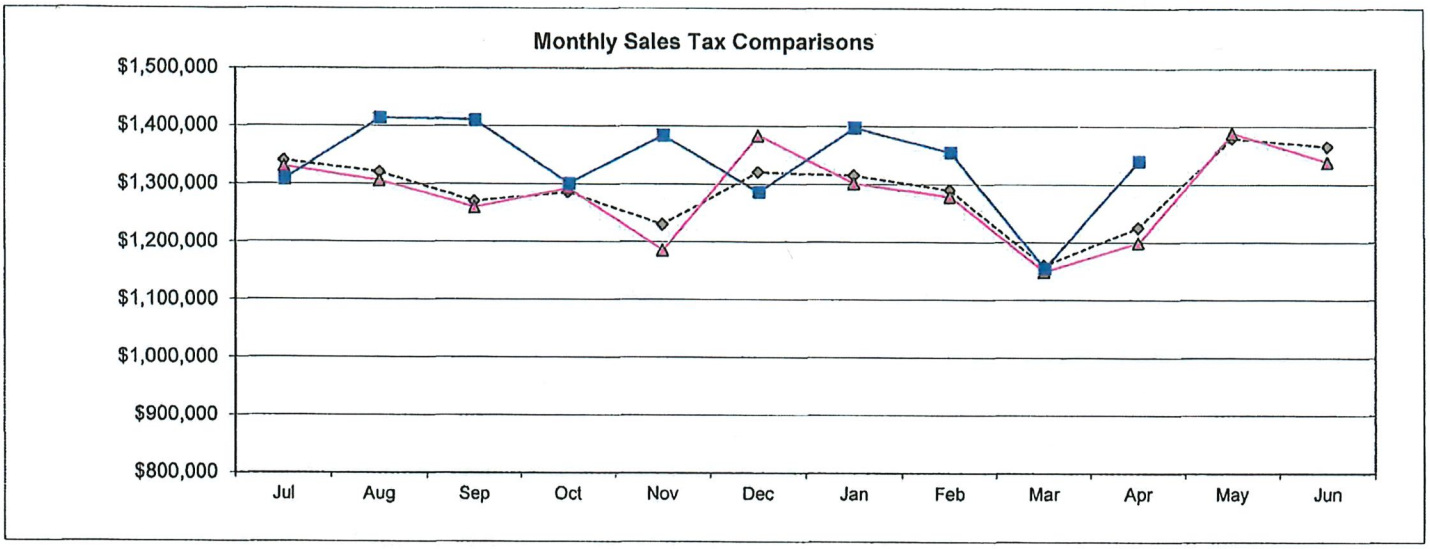
	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 1,308,396.50	8.4%	$ 1,340,000.00	8.6%	$ (31,603.50)	-2.4%
Aug	1,413,457.29	9.1%	1,320,000.00	8.5%	93,457.29	7.1%
Sep	1,410,487.58	9.1%	1,270,000.00	8.2%	140,487.58	11.1%
Oct	1,300,815.87	8.4%	1,285,000.00	8.3%	15,815.87	1.2%
Nov	1,383,760.70	8.9%	1,230,000.00	7.9%	153,760.70	12.5%
Dec	1,285,440.15	8.3%	1,320,000.00	8.5%	(34,559.85)	-2.6%
Jan	1,397,086.30	9.0%	1,315,000.00	8.5%	82,086.30	6.2%
Feb	1,354,527.40	8.7%	1,290,000.00	8.3%	64,527.40	5.0%
Mar	1,154,899.75	7.5%	1,160,000.00	7.5%	(5,100.25)	-0.4%
Apr	1,339,770.79	8.6%	1,225,000.00	7.9%	114,770.79	9.4%
May						
Jun						
Totals	$ 13,348,642.33	86.1%	$ 12,755,000	82.3%	$ 593,642.33	4.7%
	Average					
	$16,018,371		$15,500,000			

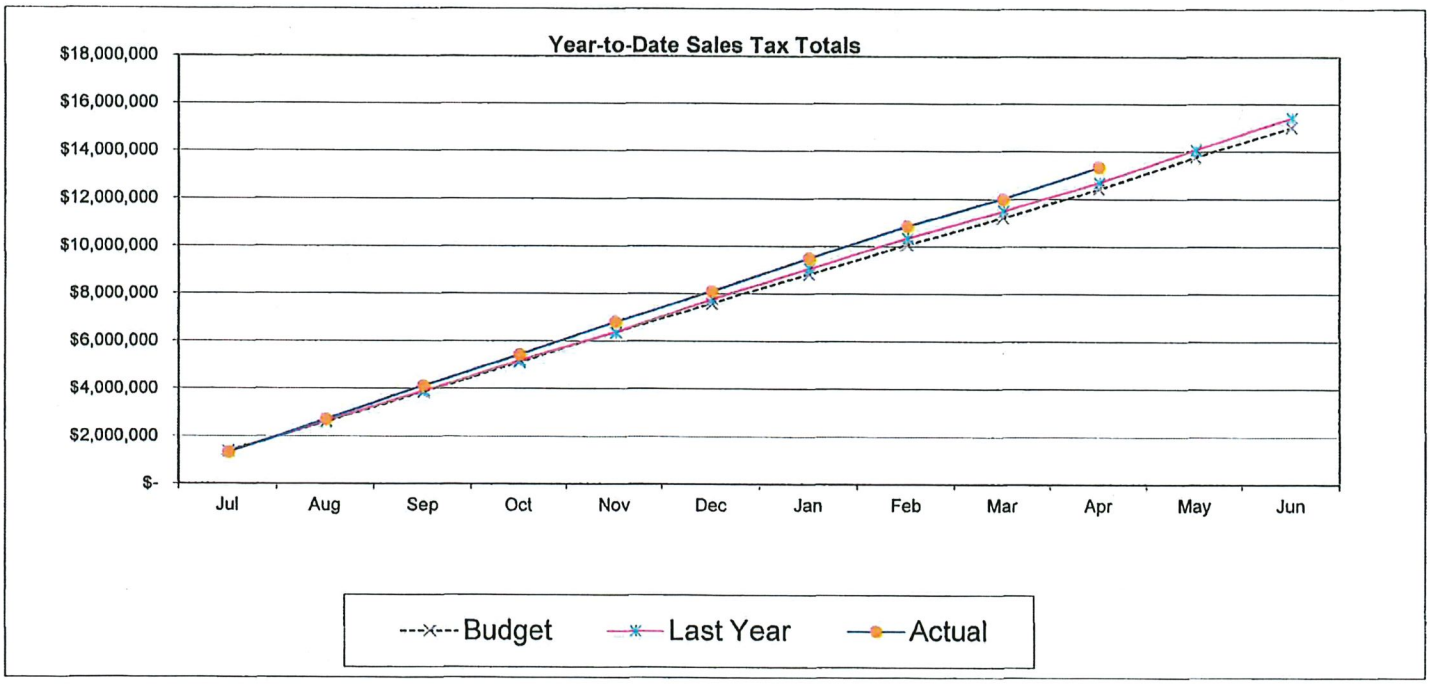
City of Mustang
Sales Tax Report
Two Year Comparison
April 8, 2026

	Fiscal 2025-26		Fiscal 2024-25		Increase or (Decrease)	
	Amount	Percent of Budget	Amount	Percent of Budget	Amount	Percent
Jul	$ 1,308,396.50	8.4%	$ 1,329,719.09	8.6%	$ (21,322.59)	-1.60%
Aug	1,413,457.29	9.1%	1,305,653.04	8.4%	107,804.25	8.26%
Sep	1,410,487.58	9.1%	1,259,553.89	8.1%	150,933.69	11.98%
Oct	1,300,815.87	8.4%	1,292,183.28	8.3%	8,632.59	0.67%
Nov	1,383,760.70	8.9%	1,185,757.24	7.7%	198,003.46	16.70%
Dec	1,285,440.15	8.3%	1,383,566.90	8.9%	(98,126.75)	-7.09%
Jan	1,397,086.30	9.0%	1,301,228.98	8.4%	95,857.32	7.37%
Feb	1,354,527.40	8.7%	1,277,939.37	8.2%	76,588.03	5.99%
Mar	1,154,899.75	7.5%	1,149,469.97	7.4%	5,429.78	0.47%
Apr	1,339,770.79	8.6%	1,199,244.66	7.7%	140,526.13	11.72%
May						
Jun						
Totals	$ 13,348,642.33	86.1%	$ 12,684,316.42	84.6%	$ 664,325.91	5.2%

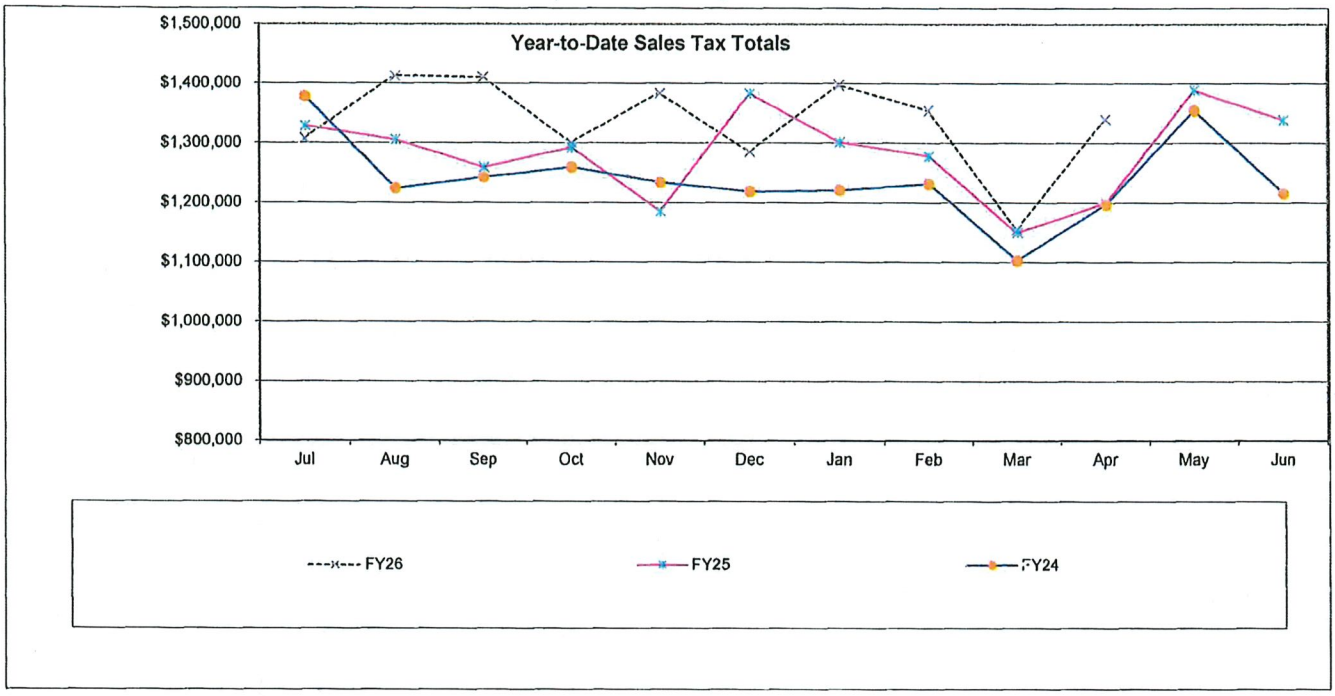
Budget 2026	Budget 2025
$ 15,500,000	$ 15,000,000

City of Mustang FY 2025-2026





City of Mustang



City of Mustang
Monthly Use Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	$203,984.66	$231,921.50	$206,216.23	$174,259.95	$138,480.67
Aug	216,793.37	196,310.89	184,710.46	174,582.80	153,000.26
Sep	265,623.01	230,154.47	214,659.39	208,867.44	130,491.41
Oct	197,291.38	218,429.40	185,507.90	169,891.28	140,866.53
Nov	211,454.51	213,530.45	176,333.95	150,463.53	142,718.87
Dec	352,528.77	234,213.22	227,506.12	180,122.13	158,087.26
Jan	305,341.06	575,650.75	274,004.92	232,402.69	235,231.83
Feb	373,961.76	356,519.30	294,662.00	264,437.32	282,869.85
Mar	179,211.62	178,618.90	175,875.89	145,497.15	157,699.63
Apr	236,050.16	211,045.26	279,276.71	170,384.72	133,087.96
May		227,890.49	212,571.18	226,130.17	176,586.23
Jun		201,390.90	227,368.76	190,797.92	226,366.07
	$2,306,190.14	$3,075,675.53	$2,658,693.51	$2,287,837.10	$2,075,486.57

Note: Fiscal Year 2026 Use Tax Budget is $3,380,000

avg mo	$254,224.03	$264,639.41	$221,557.79	$190,653.09	$172,957.21
% increase	-3.94%	19.44%	16.21%	10.23%	19.72%

City of Mustang
Use Tax Report
Budget to Actual Comparison
April 8, 2026

	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 203,984.66	6.0%	$ 281,667	8.3%	$ (77,682.01)	-27.58%
Aug	216,793.37	6.4%	281,667	8.3%	(64,873.63)	-23.03%
Sep	265,623.01	7.9%	281,667	8.3%	(16,043.99)	-5.70%
Oct	197,291.38	5.8%	281,667	8.3%	(84,375.62)	-29.96%
Nov	211,454.51	6.3%	281,667	8.3%	(70,212.49)	-24.93%
Dec	352,528.77	10.4%	281,667	8.3%	70,861.77	25.16%
Jan	305,341.06	9.0%	281,667	8.3%	23,674.06	8.40%
Feb	373,961.76	11.1%	281,667	8.3%	92,294.76	32.77%
Mar	179,211.62	5.3%	281,666	8.3%	(102,454.38)	-36.37%
Apr	236,050.16	7.0%	281,666	8.3%	(45,615.84)	-16.20%
May						
Jun						
Totals	$ 2,542,240.30	75.2%	$ 2,816,668	83.3%	$ (274,427.37)	-8.1%

AVG	BUDGET
3,050,688	$ 3,380,000

MUSTANG POLICE DEPARTMENT
Memorandum

POLICE MONTHLY STATS:

