TO: **THE HONORABLE MAYOR AND COUNCIL**
CITY OF MUSTANG

FROM: **TIMOTHY D. ROONEY**
CITY MANAGER

RE: **CITY MANAGER'S REPORT**

DATE: January 2, 2026

> ***"The best way to predict the future is to create it.!"***
>
> \- ***Abraham Lincoln***

MANAGERIAL:

EMPLOYEE RECOGNITION – At the December 12, 2025 Annual Holiday Banquet, the following employees were recognized for their years of service to the City of Mustang:

- For 5 Years of Service Completed in 2025:
  - Jeremy Collinson
  - Cade Green
  - Clayton Harland
  - Kelly Walbaum
  - Caleb McSpadden
  - Aidan Nunez

- For 10 years of Service Completed in 2025:
  - Benjamin Brauer
  - Shana Cannon
  - Breanna Cecil
  - Blake Dickson
  - Makaylin Huff
  - Shelley Norman
  - Susan Dobbins
  - Elisabeth Henderson
  - Laura Jackson
  - April O'Bar
  - Amber Torres
  - Virginia Williams
  - Shannon Willis

- For 15 years of Service Completed in 2025:
  - Joshua Moore
  - Michael Wallace
  - Elizabeth Petts

- For 20 years of Service Completed in 2025:
  - Jeffrey Collins
  - Jeffrey Six
  - Larry Storck

- For 25 years of Service Completed in 2025:
  - Blaine Condreay

MAYOR'S AWARD – Also at the December 12, 2025 Annual Holiday Banquet, the 2025 Mayor's Award was presented by Mayor Michael Ray. The Mayor's Award is presented to provide recognition of an individual or group that performs a valuable service that is a "behind the scenes" effort, one not generally recognized by the public but perhaps very impactful to the public. Many of our employees – whether individually or collectively - often work out of sight of the public in roles that are vital but not well publicized and certainly not glamorous. The Mayor's Award is designed to call attention to such efforts.

This year's recipient was Mr. David Russell, Project Manager. The following is an excerpt from Mayor Ray's presentation:

"Over the two and a half years, this employee has provided oversight and leadership on some of the City's most important improvements, including:

- *Sara Road construction oversight*
- *Crosswalk and Intersection striping citywide*
- *Meadow Park Trail Improvements*
- *Meadowbrook Sanitary Sewer Line*
- *Lift Station 4 Upgrade*
- *LED Street Sign Installations at Major Intersections*
- *Heights Park drainage improvements*
- *Emergency signal installation for Fire Station #2*
- *Dalton and Lewis roadway and drainage improvements*
- *Charlotte Terrace drainage project*
- *Lakeview Lane light removal and coordination*
- *City Hall HVAC repairs*
- *EV charger installations at Wild Horse Park*
- *Multiple residential street repairs and overlays*
- *Youth football field lighting*
- *W. Elder drainage improvements*
- *Southwest 89th Street overlay*
- *Redd River Terrace waterline improvements*
- *Nelms Drive waterline replacement*
- *Mustang Trails Phase I*
- *Multimodal Master Plan and Phase I construction*

- *Lift Station 6 improvements*
- *State Highway 152 waterline project*
- *Groundwater treatment units*
- *Belt Filter Press installation at the Water Reclamation Facility*
- *Implementation of the AMI water metering system*

In addition, there are countless tasks, emergencies, small fixes, and behind-the-scenes responsibilities that never make it onto a report, yet this employee treats each one with the same level of urgency and professionalism. His work strengthens our infrastructure, protects our natural resources, and elevates the standard of service our citizens expect and deserve. He brings solutions, accountability, and calm leadership to every project, regardless of size or complexity.

But beyond the projects, what sets him apart is his character. His willingness to step in wherever he's needed. His ability to work across departments. And his unwavering commitment to doing the job the right way—not the easy way. His work has made a lasting impact on this community, and it is felt every day by every resident who drives our roads, turns on their tap, walks our trails, or relies on the essential systems you help maintain.

On behalf of the City of Mustang, its employees, and its citizens: thank you."

HOLIDAY CLOSURES – Upcoming holiday closures are outlined below:

- Monday, January 19, 2026 - Martin Luther King Day - All City Administrative Offices - including the Library and Active Adult Center - will be closed. The Recreation Center will operate as normally scheduled. Refuse services will operate as normally scheduled so be sure to have your polycart to the curb by 7:00 AM.
- Monday, February 16, 2026 – Presidents' Day – All City Administrative Offices - including the Library and Active Adult Center - will be closed. The Recreation Center will operate as normally scheduled. Refuse services will operate as normally scheduled so be sure to have your polycart to the curb by 7:00 AM.

WORK SESSION – The City Council will have a work session on Tuesday, January 20, 2026 at 6:00 PM in Council Chambers. A portion of the Work Session will be dedicated to training on the City Council's electronic voting system for use at upcoming meetings.

CMAO WINTER CONFERENCE – Mr. Battles and I will be attending the City Management Association of Oklahoma's Winter Conference in Edmond, Oklahoma on January 21-23, 2026. Mr. Battles is the current President of CMAO. You can review the agenda for the conference here: https://shorturl.at/BILCp

ASSISTANT CITY MANAGER:

PROJECT UPDATES – The following updates are provided for various projects, including ongoing Capital Projects:

- SH-152 Reconstruction Project (ODOT) - Work on the ODOT reconstruction of SH-152 between Mustang and Union City is ongoing. The contractor has begun work on the section of the project in Mustang between Frisco Rd. & Clear Springs Rd. **SH-152 will remain closed to ALL WESTBOUND TRAFFIC from Clear Springs Dr. to west of Frisco Rd**. Local traffic will need to utilize the following detour routes for access:
    - Local Traffic Between Frisco Rd. & Clear Springs Rd. – Local Traffic between Frisco & Clear Springs will need to utilize the detour along SW 59th to Frisco Rd and follow the eastbound traffic through the work zone.
    - Local Traffic Between Richland Rd. & Frisco Rd. – Local traffic between Richland Rd. & Frisco Rd. will need to utilize the detour along SW 59th to Richland Rd. and follow the eastbound traffic through the work zone.
    - Local Traffic West of Richland Rd. – Local traffic west of Richland Rd must utilize the detour along SW 59th to Richland Rd. Eastbound traffic will be allowed along SH-152 from Richland Rd.
    - Commercial & Thru Traffic. – ALL commercial and thru traffic traveling westbound along SH-152 will need to utilize the ODOT detour along SH-4, I-40, & US-81.

  Traffic has been shifted onto the eastbound lanes, and the contractor has begun subgrade construction on the westbound lanes. This phase of construction is anticipated to be completed in early 2026. TJ Campbell previously resurfaced SW 59th West from Clear Springs Road as the detour route for this phase of the project. Please follow the detour and construction signage and expect delays when traveling in the area.
  More information on the ODOT project along SH-152 can be found on ODOT's website in their 8-year construction plan, which can be found at the following link. https://oklahoma.gov/odot/programs-and-projects/projects/8-year-construction-work-plan.html
- S. Meadow Lane - Beginning Monday, January 5, 2026, road crews will start repairs at the intersection of S. Meadow Lane and SH-152. The work is expected to take four days. For more information, please visit the City of Mustang website and click on the live feed tab.
- Belt Filter Press - The City of Mustang has awarded a contract for the replacement of the Belt Filter Press at the Sewer Treatment Plant. The existing Belt Filter Press has been in service for decades, and the cost of maintenance and the difficulty of sourcing replacement parts for the old equipment have led to a need for replacement. The press will go into operation this month. The replacement is being funded in part with infrastructure funds from the American Rescue Plan Act.
- 16" Water Infrastructure Project along State Highway 152 – Construction has begun on the 3-mile project, putting in a new 16" waterline to service the West side of the City of Mustang. Minor impacts to traffic and water service in the area are anticipated during construction. The project runs along State Highway 152, just west of Mustang Road to Clear Springs. This project is being funded in part with infrastructure investment funds from the American Rescue Plan Act and Community Project Funding requested through Congressman Frank Lucas' office and approved by the House Committee on Appropriations. The project is anticipated to be completed by Spring of 2026.

- Groundwater Treatment Project – The Groundwater Treatment Units have been assembled, and installation at the well sites is underway. The additional treatment units will be installed on wells 5 and 6, helping to provide our community with safe drinking water for many years to come. This project was made possible with infrastructure investment funds from the American Rescue Plan Act. The project will be completed by March 2026.
- Southwest 89th Street (Highway 4 to Mustang Road) – Engineers have completed the design for the expansion of Southwest 89th Street. The project includes all of Southwest 89th Street between Mustang Road and State Highway 4, the far south portion of Mustang Road from the railroad tracks south to Southwest 89th Street, and Southwest 89th Street just east of State Highway 4. This project was included in the Sales Tax Extension approved by voters on August 23, 2016. Utility relocation coordination on this project is underway. Several utilities will require engineering and coordinated relocations. Due to the complexity of these relocations, this project phase is anticipated to take 18-24 months.
- Mustang Multimodal Phase 1 Project - Cowan Group Engineering has submitted final plans for this project. ODOT is reviewing the final plans, and the environmental study for the project is complete. The City is working to acquire the necessary right-of-way for the project and anticipates construction to begin in the Spring of 2026. The first phase of this project will provide protected sidewalk connectivity between Mustang Public School facilities within the city limits and the Town Center. More information about Mustang's Multimodal Continuity Plan can be found here: https://www.cityofmustang.org/article/1240322
- Mustang Trails Project - The Mustang Trails Project will provide a walking trail between SH-152 on the west side of Fire Station #1 and the existing walking trails in the SW Corner of Wild Horse Park. The engineer has submitted final plans for this project. A field review of the plans was held on October 10th, and the engineer has begun preparation of the final construction plans. The environmental study for the project has been completed, and the City is working to acquire the necessary right-of-way. Construction is anticipated to begin in the Spring of 2026. This walking trail was included in the Imagine Mustang Comprehensive Plan. Information on the 2017 Imagine Mustang Comprehensive Plan can be found here: https://www.cityofmustang.org/documents/2017-comprehensive-plan/396233
- Level III EV Chargers in Wild Horse Park— The Wild Horse Park Electric Vehicle Charging Station is complete and in operation. The rate for Level III charging has been established by the City Council at $0.45/kWh. The project is funded in part through a grant from the Association of Central Oklahoma Governments (ACOG).

COMMUNITY DEVELOPMENT:

PLANNING COMMISSION – The Planning Commission will meet on Tuesday, January 13, 2026 to discuss the following agenda items:

- Public Hearing – Request to amend an existing Planned Unit Development (PUD) titled "Borneman Addition" from a PUD with R-1, R-2, C-2, C-3, and C-5 Tracts to a PUD with R-2, R-3, C-2, C-3, and C-5 Tracts. Approximately 129 acres NE of the Walmart area.
- Public Hearing – Lot Split request for property located at 212 S. Mustang Rd.
- Public Hearing – Preliminary Plat request for Spitler Lake Estates Addition Section 4.

BOARD OF ADJUSTMENT – The Board of Adjustment will not meet on Tuesday, January 13, 2026 due to a lack of agenda items.

TRAFFIC COMMISSION – The Traffic Commission will not meet on Wednesday January 7, 2026 due to a lack of agenda items.

MONTHLY REPORTS – The report from the Community Development Department and Code Enforcement for the month of November are attached for your information and review.

NEW BUSINESS ACTIVITY – The following is a brief review of new business activity within the City of Mustang:

- Glendon Salon LLC has opened their location at 433 E. SH 152 Suite 101.
- Streller Family Wellness APRN-CNP PLLC, opened a direct primary care practice at 543 E SH 152 Suite 101.
- TMAT, a truck bed/liner organization company, has moved into their new space at 1233 E. Highline Ln.

ONGOING COMMERCIAL PROJECTS – The following is a brief review of ongoing commercial activity within the City of Mustang:

- WEL Trucking has been issued a permit at 500 S. Industrial Ln. This will be a truck service business with a 11,900-sqft building. Walls have been erected and plumbing rough-ins have begun.
- Mustang Public Schools is constructing a new building at the High School campus. The building will be a two-story, 86,967-sqft structure containing a new cafeteria and classrooms. Most of the structural steel sections have been erected and the concrete storm shelter is nearing completion.
- Reign Athletics has been issued a permit for a 11,972sqft building at 600 E State Highway 152, south of Chicken Express and Freddy's Restaurant. The walls have been erected with trade rough-ins being performed.
- Ashton Gray has been issued a permit for a retail center at 215 N Sara Road with a 8,023sqft building. Exterior veneer bricking is being placed.
- Lee Storage is constructing a storage facility at 721 N Clear Springs Road. The main building is still under construction with most of the concrete work complete.
- Public Storage along W. Armstrong Dr has been issued a permit to remodel some of the existing buildings on site for additional storage.

SUBDIVISIONS – The following is a brief overview of subdivision activity in Mustang:

- Red Barn Acres, an 8 lot R-E subdivision at 1500 E Lily Lane has completed the water line. Paving will be the next stage.
- Riverwood Addition**,** a 61-lot duplex subdivision on SW 89th Street between Mustang Rd & Sara Rd, will be installing the water line after receiving engineering and ODEQ approvals.
- Calvary Court, a townhouse subdivision of 4 buildings with 4 residential dwelling units in each has completed their water & sewer infrastructure. The location is at 948 W State Highway 152. Paving will be the next stage.

- Clear Springs Senior Independent Living near the intersection of W. SH 152 & Clear Springs Rd will feature 43 senior housing units in 3- & 5-unit buildings with a community space. Grading and leveling of the site has commenced. The water and sewer infrastructure will be next.

LOT INVENTORY – A breakdown of the current lot availability within the City of Mustang is included below:

Subdivision	Available Lots	Total Number of Lots
Gabe's Crossing	12	27
Hunter's Hill 5	22	68
Hyde Park Addition	7	35
Magnolia Trace 6	1	34
Spitler Lake Estates 2	5	58
Spitler Lake Estates 3	30	50
Wild Horse Canyon 3	45	108
	122	380

FINANCE:

FINANCIAL REPORTS – Attached you will find the monthly (un-audited) financial reports ending November 30, 2025, and sales tax report for December 2025.

General Fund**:**

- Positive month: $32,121
- Negative Year-to-Date (YTD): $-45,091
- Ending balance as a percentage of annual revenues (cash reserve): 20.01%

Mustang Improvement Authority:

- Positive month: $223,096
- Year-to Date (YTD): $789,676 (excluding construction projects)
- Ending balance as a percentage of annual revenues (cash reserve): 33.12%

Sales Tax:

- Sales tax: $1,285,440.15
- Variance from monthly projection: Negative $-34,559.85 or -2.6%
- Use tax monthly reporting: $352,528.77.

These figures provide insights into the financial performance of the General Fund, the Mustang Improvement Authority, and sales tax revenue for the specified period. As expected, sales tax revenues dipped slightly for this reporting period (October 16, 2025-November 15, 2025) due to the Federal Government shutdown during the entire reporting period.

1099-MISC, 1099-NEC, AND W-2's - The Finance Department will be working on calendar year-end processes, including the distribution and electronic filing of tax forms.

FIRE:

ACTIVITIES AND EVENTS - The following is a summary of current or recent activities and events at the Fire Department:

- Santa's Toy Shoppe - Battalion Chief Andy Willrath, who has always been heavily involved in Santa's Toy Shoppe, reported a great year at the Toy Shoppe. They had a tremendous turnout for the Fill the Bus program, which picks up all the toy drives at all the Mustang Public Schools. Eight school buses come by the Fire Station and deliver toys to the toy shoppe in Yukon. Also, when it came to shopping, Mustang Fire Department had a great night with Banner 4H at Walmart spending over $5500 in monetary donations. There were multiple donations delivered to both Fire Stations. This year Mustang Fire Department in partnership with Santa's Toy Shoppe, helped over 800 families have a Christmas that potentially would not have happened.
- Coat Drive - Through the leadership of Battalion Chief Willrath, Mustang Fire Department is now collecting winter coats to help Canadian County 4-H with a winter coat drive. Coats can be dropped off at either Station #1 or Station #2. All coats collected will go directly to Canadian County 4-H for dispensing. Anyone needing a coat should contact Canadian County 4-H for further details.
- OFCA Winter Workshop - Chief Carruth and MFD Battalion Chiefs are set to attend the OFCA Winter Workshop January 21-23, 2025 in Stillwater, OK.

HUMAN RESOURCES:

EMPLOYEE ANNIVERSARIES – The following employees achieve important employment milestones with the City of Mustang during the month of December:

• Blaine Condreay	Police	26 years
• David Mangrum	Police	25 years
• Andrew Willrath	Fire	23 years
• Larry Storck	Fire	21 years
• Jonathan Sprague	Fire	20 years
• Roger Burnett	Police	17 years
• Ashley Morgan	Parks & Rec	14 years
• Candi Trammell	Parks & Rec	14 years
• Brian Brady	Fire	12 years
• Levi Setliff	Fire	12 years
• April Obar	Parks & Rec	11 years
• Macey Mayfield	Parks & Rec	8 years
• William Harrison	Parks & Rec	5 years
• Emily Rogers	Parks & Rec	4 years
• Peter Borseth	Park & Rec	4 years
• Jess Murrell	Community Development	2 years
• Paiton Beck	Police	2 years
• Isbel Herrera	Parks & Rec	2 years
• Aidan Crutcher	Parks & Rec	2 years
• Zachary Goodwin	Parks & Rec	2 years
• Caden Halter	Parks & Rec	1 year

INFORMATION TECHNOLOGY:

MONTHLY TECHNOLOGY TIP – NEW YEAR'S RESOLUTIONS - As you set goals for the new year, don't forget about your digital well-being. Here are a few tech resolutions to help you stay secure, organized, and productive in the coming year:

- Review Your Online Subscriptions**:** Check for any services you no longer use and cancel them. This can save you money and reduce your digital footprint.
- Clean Up Your Digital Clutter**:** Just like decluttering your physical space, organizing your digital files can boost productivity. Take time to sort through your documents, photos, and emails. Delete what you don't need and organize the rest into folders.
- Strengthen Your Passwords**:** If you're still using "password123," it's time for an upgrade. Create strong, unique passwords for each of your accounts, and consider using a password manager to keep them secure.
- Update Your Privacy Settings**:** Take a few minutes to review the privacy settings on your social media accounts and other online services. Limit the amount of personal information you share publicly.
- Schedule Regular Backups**:** Don't wait until it's too late. Set up a regular backup schedule for your important files, whether it's to an external drive or a cloud service.

By taking these small steps, you can start the new year with a more secure and organized digital life.

LIBRARY:

ADULT PROGRAMS AND ACTIVITIES – (Adults 18+) The following is a brief overview of current, upcoming, or recently offered Adult Programs and activities at the Library.

- Paperback & Playdates Book Club – Friday, January 9, 2026 at 10 AM. A low-pressure book club for stay-at-home parents. You are welcome to bring your children and we will have a play area set up. Theme/genre this month: Book/Library.
- Brown Bag Book Club – Tuesday, January 20, 2026 at 11:30 AM. Bring your own lunch and discuss *A Gentleman in Moscow* by Amor Towles. Dessert will be provided.
- Crafternoon – Tuesday, January 20, 2026 at 1 PM and Saturday, January 24, 2026 at Noon. Come make a different craft with us each month.
- Geeky Cauldron Book Club – Thursday, January 29, 2026 at 6 PM. A book club for adults who love reading Young Adult books. Limited copies of books are available through the library, so please plan accordingly. This month: *The Last Bookstore on Earth* by Lily Braun-Arnold.

ALL AGES EVENTS – The following is a brief overview of current, upcoming, or recently offered Family Programs and activities at the Library. Register online at mustangpubliclibrary.eventbrite.com

- Lego Club – Tuesday, January 13, 2026 at 6 PM. Put together a creation based on each month's challenge. This month: Library/Book.

TEEN PROGRAMS AND ACTIVITIES – (Grades 6-12) The following is a brief overview of current, upcoming, or recently offered Teen Programs and activities at the Library. Events are on Thursdays at 4:30 PM unless otherwise noted. All supplies for programs are provided.

- Dungeons & Dragons: - January 15, 2026. Take up a weapon and defeat various foes. Create your own character or utilize premade characters to join the campaign. Email sbarnard@cityofmustang.org if interested.
- Teen Kickback – January 8, 2026. Kickback and relax in the Teen Zone of the library. There will be games, snacks, and craft supplies available.
- Instapot Broccoli Cheddar Soup – January 22, 2026. Learn how to make this delicious soup cold weather meal.
- Teen Zone: Dystopian Games – Saturday, January 24, 2026 from 2:30 PM – 4:30 PM. Explore what living in a dystopian book is like with themed activities and snacks.
- TLC Hosts A Valentine's Day Mystery – January 29, 2026. Join the Teen Leadership Council to solve puzzles and unclover clues for this event for teens by teens. Bring a friend and crack the case.

TWEEN PROGRAMS AND ACTIVITIES – (Grades 3-5) The following is a brief overview of current, upcoming, or recently offered Tween Programs and activities at the Library. Events are held on Mondays at 4:30 PM.

- Chess – January 12, 2026. Come join us to learn how to play chess.
- Potato Soup & Puzzles – January 26, 2026. Learn how to make potato soup in an Instapot and build puzzles.

ELEMENTARY PROGRAMS AND ACTIVITIES – (Grades K-2) The following is a brief overview of current, upcoming, or recently offered Elementary Programs and activities at the Library. Events are on Wednesdays at 4:30 PM.

- Salt Dough – January 7, 2026. Learn how to make your own play dough.
- Marble Runs – January 21, 2026. We will use play dough to make a marble run and race to win.

INFANT, TODDLER, & PRESCHOOL PROGRAMS AND ACTIVITIES – Children will listen to stories, enjoy songs and rhymes, and/or participate in a craft activity. All programs take place in the education room of the library and require registration unless noted.

- Preschool Story Time – Mondays at 9:30 AM & 11:00 AM.
- Mother Goose – Wednesdays at 9:30 AM & 10:30 AM in the Banquet Hall
- Baby Goose – Thursday, January 8, 2026 at 10:00 AM.
- Bilingual Story Time – Monday, January 26, 2026 at 9:30 AM.
- Mother Goose at Night – Tuesday, January 27, 2026 at 5:30 PM.

BRAINFUSE - Check out BrainFuse, an online live tutoring service and more. This program also provides college prep services, college entrance test prep, ASVAB, TABE, Nursing School Practice Tests, U.S. Citizen Test Prep, High School Equivalency Tests, Computer Skills, etc. This is available through the Oklahoma Department of Libraries.
www.brainfuse.com/highed/helpNow.asp?a_id=655B4EAB&ss=&r=

INFANT CRISIS BABY MOBILE – The Infant Crisis Services Baby Mobile will be in the Town Center South Parking lot on Friday, January 16, 2026 from 10 AM to 2 PM. The Baby Mobile is a mobile formula, food and diaper pantry for children from birth to 4 years old.

LIBRARY BOARD - The Library Board will meet Thursday, January 22, 2026.

DISPLAY - Come see the display for the month of January - Oklahoma City Thunder Memorabilia

NOTE: All programming is subject to cancellation and/or change. Please call (405) 376-2226 or check Facebook for updates. Registration for all programs online at www.mustangpubliclibrary.eventbrite.com

PARKS:

DEPARTMENT ACTIVITIES – The following is a brief overview of activities occurring within the Parks and Recreation Department:

- Dad & Daughter Dance – February 28, 2026 – Tickets for the annual Dad and Daughter Dance "Sneak into a Royal Ball" will go on sale at 9:00 AM on Tuesday, January 12, 2026. Ticket will be $15 each with two dance times available. Dances will be held from 5:00 – 6:30 PM and 7:30 – 9:00 PM.

For information on all Parks and Recreation events, please go to www.cityofmustang.org/o/parks

RECREATION CENTER – The following is an overview of programs and activities offered at the recreation center:

- Children 13 years and under must be accompanied by an adult when entering the Recreation Center.
- Open Pickleball
  - Mondays 10:00 AM – 1:00 PM
  - Wednesdays and Fridays 9:00 AM - 12:00 PM
  - Sundays 1:00 – 5:00 PM
- Open Volleyball
  - Youth Volleyball - Tuesdays 4:00 - 6:15 PM
  - Adult Volleyball – Thursdays 6:00 – 8:30 PM and Saturdays 9:00 AM – 5:45 PM
- Pick Up Basketball Games
  - 9 – 14 year-olds Mondays 5:00 – 8:00 PM
  - 15 years and up Wednesdays and Fridays 5:00 – 8:00 PM
- Rock Wall – Hours
  - Mon – Fri 5:00 – 8:00 PM
  - Sat 9:00 AM – 5:00 PM
  - Sun 2:00 – 5:00 PM

- Personal Training
  - Personal Training sessions are available at the Recreation Center for $30 per session. For an additional $10 you can bring a buddy. Call 376-3411 to reserve a spot.
- Drop-in Childcare – Drop-in Childcare is offered for children from 6 months to 8 years of age at the Recreation Center with the purchase of an adult or family fitness pass. Please see the website for hours and prices. www.cityofmustang.org/o/parks
- Fitness
  - January Jump Start Challenge – January 2 – 31, 2026 – All those who visit the gym in the month of January are encouraged to do 30 minutes of activity for 30 days. A daily tracker can be found on the back of the flyer for participants to keep track of how much activity they have done. Turn in the completed tracker for a chance to win a $50 gift card! Participants must have a gym membership to qualify. For additional information call Shannon at 405-376-1297 or email swillis@cityofmustang.org
  - The Recreation Center offers a variety of fitness classes every day in the gym! First time visitors are encouraged to try their first class free! Memberships offer reasonable rates based on individual needs and no contracts are required. Fitness instructors teach everything from yoga to hip hop.
  - The Recreation Center was visited 17,254 times during the month of November 2025.
  - Fitness Classes in November had 2,253 attendees.

For information on schedules, passes, and rates, please go to www.cityofmustang.org/o/parks or call 405-376-3411.

ADULT PROGRAMS – The following is an overview of adult programming activities and services:

- Adult Activities
  - Special Needs, Alerts, and Identification (SAID) Registration – January 22, 2026 – The Mustang Fire Department will be holding registration from 10:00 – 11:30 AM for the SAID program. The free program is open to anyone who feels like they may need special assistance at their home should the need arise for the fire department to be dispatched to their residence. Such issues could be mobility issues, a spouse with dementia, limited mobility, hearing impairment (might not be able to hear a smoke alarm), or any issues they feel the fire department might need to know about. Registering will help them in rescue and response efforts, saving precious time in assessing the situation at the home when they arrive at the scene of an emergency.
  - Bunco – January 5, 2026 – The public is invited to join in on the fun. Bunco is a social dice game played in rounds where teams of two score points by rolling the number that corresponds to the current round. Newbies are welcome! No registration is required. Cost is $3 per person.

For more information about Adult Activities, please call 405-376-1297, email apatten@cityofmustang.org, or stop by the Active Adult Center's front desk.

- Active Adult Center 55+
  - Caregivers and/or Grandparents Raising Grandchildren – 2nd & 4th Monday of every month – Beginning in January this coffee and chat caregiver support group will focus on caregivers and/or grandparents raising their grandchildren. Come share experiences, learn new tips, and join a new community. For additional information contact Marcie Bullock at Aging Services Inc. at 343-3464.
  - Knitting & Crochet Lessons – This free class will be held every Thursday from 9:00 – 10:30 AM. Participants will need to provide their own supplies. All skill levels are welcome to attend. Beginners will be shown the basics and experienced participants can socialize and help with others in the class. For a list of supplies, please come to the class and speak to the instructor. Supplies will vary depending on each individual project.
  - Aging Services Food Service serves lunch for ages 60+, with a suggested $3.00 donation. To reserve a meal, contact Aging Services at 376-9874. Meal reservations are due the business day before, by noon. Copies of the lunch menu are available in the Active Adult Center.
  - In November 2025, the Active Adult Center served 1,507 people for lunch provided by Aging Services.
  - 3,293 Active Adults participated in a variety of activities including music, games and group activities. For a calendar of activities, stop by the Active Adult Center 55+ front desk.

For a complete list of programs and activities at the Active Adult Center 55+ go to www.cityofmustang.org/o/parks/page/active-adult-center or email Ashley at apatten@cityofmustang.org or call 405-376-1297 for more information.

YOUTH AND FAMILY PROGRAMS – The following is a brief overview of youth and family programs and services:

- One Day Activity – January 19, 2026 – While Mustang Public Schools are out on January 19, 2026 there will be a One Day Activity held from 7:30 AM to 5:45 PM for grades Pre-K to 5th Grade. All kids will be able to participate in games, crafts, and activities. Preregistration is required and space is limited. Register at https://secure.rec1.com/OK/Mustang-OK/catalog?filter=c2VhcmNoPTQwNTY5MDM=

SPORTS COMPLEX AND FACILITIES – The following is a brief overview of the sports complex and facilities:

- Mustang Youth Baseball and Softball
  - Mustang Youth Sports Spring league baseball and softball signups will be open until January 31, 2026. Please visit https://www.mustangyouthsports.com / to register.
- Recreation Center
  - The Rising Star 4&5 year old basketball teams will finish up games on January 17, 2026. Trophies will be awarded that day.
- Mustang Youth Soccer
  - Registration for the Spring 2026 soccer league season is open until January 31, 2026. Please visit https://www.mysasoccer.org/ to register.

For more information about sports go to www.cityofmustang.org/o/parks or email Blake Dickson at bdickson@cityofmustang.org

For more information on any of the upcoming events and activities, please check out the city website at www.cityofmustang.org/o/parks , call 376-3411, or follow Mustang Parks & Recreation Special Events on Facebook at www.facebook.com/mustangokparks
Discover the Fun!

POLICE:
PERSONNEL - The following is a brief overview of personnel transitions within the Police Department:

- New policer officers Darius Jones and Ethan Moody successfully completed the Basic Peace Officer Course and graduated from the Moore Norman Technology Center. They started our Field Training Program in mid-December.
- New officers Guadalupe "Lupita" Salayandia and Mitchell "Mitch" McNamara joined our department in December. Lupita started her field training, and has been accepted into CLEET's Reciprocity Program. She will pause her field training in late January to complete CLEET's program. Mitch is enrolled in the January Basic Police Officer Course at the Moore Norman Technology Center.
- New officer, David Sebring, has met the conditions of employment and will start with our department in early January. He is also enrolled in the January BPOC course at Moore Norman Technology Center.

TRAINING - The following is a brief overview of training occurring within the Police Department:

- Lt. Daniel Drake assisted both Moore Norman Technology Center and CLEET, with their Standard Field Sobriety Testing courses, in Norman and Ada, respectfully.
- Officers Chris Green and Paiton Beck successfully completed the Institute of Police Technology's Traffic Crash Reconstruction School in Oklahoma City.
- Our officers completed their annual Taser Recertification course in December.
- Sgt. Maurice Hawkins attended a day of Hostage Negotiations training.

SPECIAL PROJECTS – The following is a brief overview of special projects performed by department personnel within the last month:

- The department participated in our annual Shop With an Officer event. Officers, troopers and deputies, spent time with children from multiple families. The Mustang Police Officers Foundation provided gifts for 13 families. We are grateful to Walmart, who always goes above and beyond with this event. We also want to thank Chick-fil-A for donating meals to each family. The gifts were wrapped and prepared for the holiday by members of the Cheer and Pom teams at Mustang High School, as well as the Masonic Lodge's Rainbow Girls. Thank you Luther PD, Canadian County Sheriff's Office and Oklahoma Highway Patrol for lending a few helpers this year, and all of the business who sponsor this event.

MONTHLY POLICE STATISTICS – The November Call Report is attached to this report.

ATTACHMENTS:

1. Community Development Monthly Report for November, 2025.
2. Code Enforcement Monthly Report for November, 2025.
3. Financial Reports for Period Ending November 20, 2025 and Sales Tax for December, 2025.
4. Police Department November Call Report

The next City Manager's Report will be available on Friday, January 30, 2026.

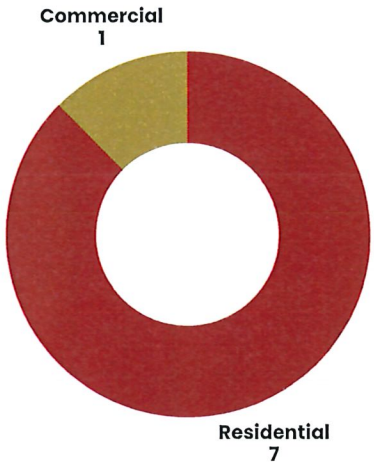
November 2025

City of Mustang Community Development

Permits & Licensing

		From Previous Month
Residential Building Permits	7	▲ 16%
Commercial Building Permits	1	▬ 0%
Trade Permits	71	▲ 10%
Other Misc. Permits	5	▼ 50%
Total Inspections	232	▼ 33%
Permit Fees	$25,544.60	▲ 147%
License Fees	$5,458.20	▼ 72%
Total Dept. Fees	$37,117.85	▼ 22%

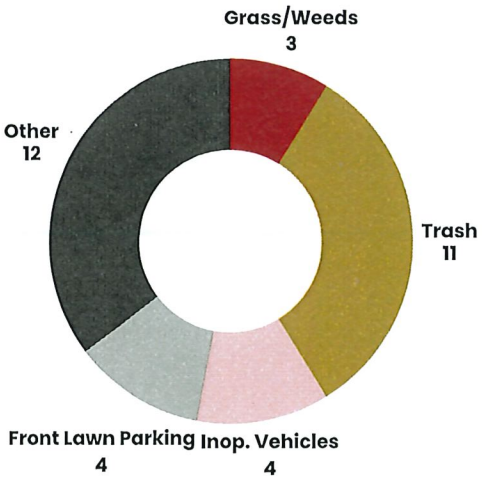
New Construction Permit Tracking



Code Enforcement Violations

		From Previous Month
Grass/Tall Weeds	3	▲ 200%
Trash	11	▲ 18%
Inoperable Vehicles	4	▲ 100%
Front Lawn Parking	4	▲ 100%
Other	12	▼ 79%
Illegal Signs Pulled	295	▲ 20%

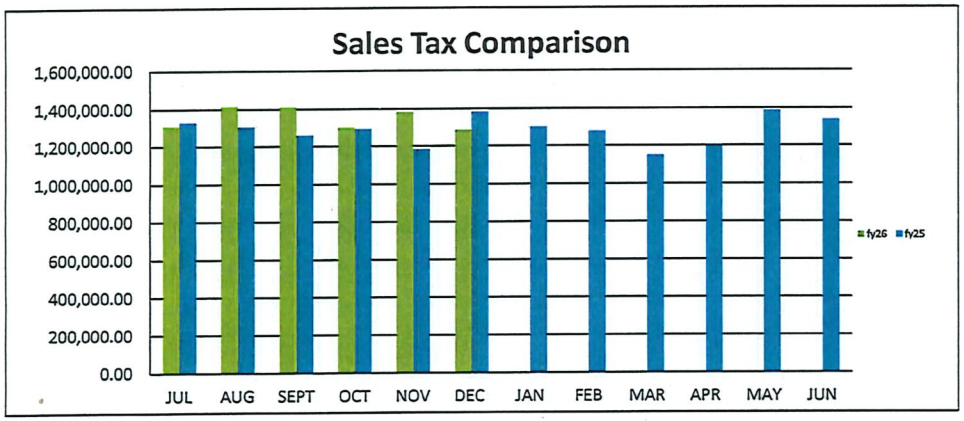
Code Violation Types

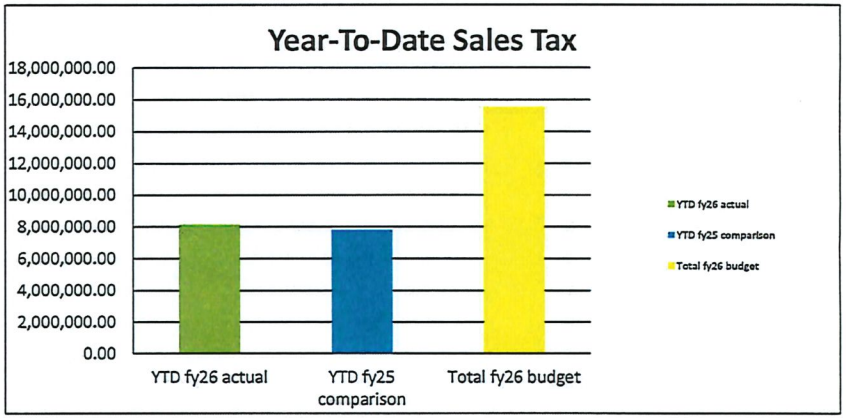


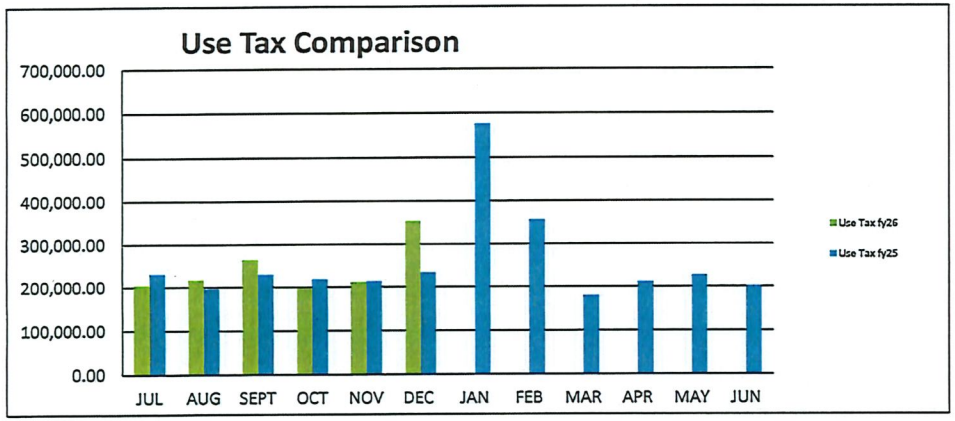
City of Mustang
Code Enforcement Log
November 2025

DATE	ADDRESS	GRASS	TRASH	INOP VEH	PARKED ON FRONT LAWN	OTHER COMPLAINTS	ACTION	DATE CLOSED
11/6/2025	611 S JONES		1				YELLOW TAG	11/13/2025
11/6/2025	806 S JONES		1				YELLOW TAG	11/13/2025
11/6/2025	1141 W WESTCHESTER			1			NO VEHICLE FOUND	11/6/2025
11/6/2025	1407 N ORCHARD					BRUSH	YELLOW TAG	11/14/2025
11/6/2025	1421 N MORGAN RD					BRUSH	YELLOW TAG	11/7/2025
11/6/2025	142 E DOWDEN LN					OPEN DOOR	COULD NOT FIND OPEN DOOR	11/12/2025
11/6/2025	931 W RIDGEHAVEN WAY				1		TALKED WITH OWNER AND MOVED	11/6/2025
11/12/2025	603 S BROOKVIEW						FENCE COMPLAINT	11/21/2025
11/12/2025	708 S BROOKVIEW		1					11/21/2025
11/12/2025	1618 E LILY LN					UGLY FENCE		11/12/2025
11/12/2025	511 W ELDER					RUNOFF IN THE STREET	SENT TO DAVID	11/12/2025
11/12/2025	737 S BROOKVIEW					BRUSH		11/21/2025
11/12/2025	1015 S LEWIS LN		1					11/21/2025
11/13/2025	620 N WHITETAIL WY		1				YELLOW TAG	11/21/2025
11/13/2025	1809 W BLAKE WY			1			YELLOW TAG	11/21/2025
11/13/2025	708 S BROOKVIEW			1			YELLOW TAG	11/21/2025
11/13/2025	721 S BROOKVIEW LN			1			YELLOW TAG	11/21/2025
11/13/2025	733 S BROOKVIEW LN					BRUSH	YELLOW TAG	11/21/2025
11/13/2025	711 S LINDEN CT					BRUSH	YELLOW TAG	11/21/2025
11/13/2025	312 S HEIGHTS DR					BRUSH	YELLOW TAG	11/21/2025
11/13/2025	516 S HEIGHTS DR	1					YELLOW TAG	11/21/2025
11/13/2025	339 W FOREST DR					BRUSH	YELLOW TAG	11/21/2025
11/14/2025	536 E FOREST LN				1		YELLOW TAG	11/21/2025
11/14/2025	617 E JUNIPER				1		YELLOW TAG	11/21/2025
11/14/2025	621 E LINDEN LN		1				YELLOW TAG	11/21/2025
11/14/2025	411 S POINTE LN		1				YELLOW TAG	11/21/2025
11/14/2025	707 E FOREST CT LN		1				YELLOW TAG	11/21/2025
11/14/2025	713 E JUNIPER LN		1				YELLOW TAG	11/21/2025
11/14/2025	89TH AND SPRING CREEK DR					OVERHANGING LIMBS	EMAILED MR BATTLES	11/21/2025
11/17/2025	300 N TOPAZ					TRAILER PARKED ON SID	TALKED WITH OWNER/SUMMONS	
11/19/2025	108 S MEADOW LN		1				LETTER TO OWNER	12/1/2025
11/20/2025	LEWIS & ABBOTT					TAB INTO WATER LINE	COURT SUMMONS AND STOP WORK ORDER	11/20/2025
11/21/2025	1008 E DIANA TER	1					GRASS NOT TALL	11/21/2025
11/21/2025	914 N CRYSTAL WAY				1		YELLOW TAG	11/25/2025
11/22/2025	721 S BROOKVIEW LN		1				YELLOW TAG	12/1/2025
11/26/2025	217 W STRASBURY WAY	1					YELLOW TAG	12/10/2025

Mustang's Tax Comparison
December 2025







CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenditures
As of November 30, 2025

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
REVENUES:				
Charges for Services	69,952	557,867	1,570,000	35.53%
Taxes and Franchise	1,698,554	8,607,442	20,423,000	42.15%
Licenses and Permits	22,596	147,056	351,100	41.88%
Fines	18,181	119,273	357,000	33.41%
Miscellaneous	115,184	332,848	1,029,443	32.33%
Reserved Carryover	-	-	9,238,954	0.00%
TOTAL REVENUES	1,924,466	9,764,486	32,969,497	29.62%
EXPENDITURES:				
Mayor and Council	3,387	77,419	121,241	63.86%
City Attorney	24,228	121,902	344,313	35.40%
Information Technology	14,857	75,544	194,845	38.77%
City Manager	91,823	466,720	1,358,729	34.35%
Library	45,199	234,729	629,214	37.31%
Parks and Recreation	107,513	609,397	1,576,373	38.66%
General Government	136,977	879,153	2,210,773	39.77%
Increase to Fund Balance	-	-	8,338,252	0.00%
Town Center	23,904	141,486	435,570	32.48%
Ball Complex	34,403	290,225	817,722	35.49%
Aquatics	11,521	223,040	504,173	44.24%
Finance	84,713	421,900	1,131,908	37.27%
Community Development	57,514	302,071	826,405	36.55%
Police	346,773	1,800,048	4,799,974	37.50%
Animal Welfare	20,566	115,870	357,278	32.43%
Hwy Safety Grant	7,486	14,337	46,032	31.15%
Support Services	69,268	328,186	880,530	37.27%
Fire	323,010	1,672,655	4,500,678	37.16%
Streets	1,977	72,990	257,051	28.40%
TOTAL EXPENDITURES	1,405,119	7,847,673	29,331,061	26.76%
REVENUES OVER EXPENDITURES	519,347	1,916,813	3,638,436	52.68%
TRANSFERS IN (OUT):				
Transfers in	926,474	5,005,849	12,296,564	40.71%
Transfers out	(1,413,700)	(6,967,753)	(15,935,000)	43.73%
TOTAL TRANSFERS	(487,226)	(1,961,904)	(3,638,436)	53.92%
NET CHANGE IN FUND BALANCE	32,121	(45,091)	-	
FUND BALANCE (GAAP Basis)				
Beginning Balance (Audited)		10,429,032		
Ending Balance		$ 10,383,941		
FUND BALANCE (Budgetary Basis)				
Beginning Balance		9,103,183	8,000,000	
Ending Balance		$ 9,058,092	$ 8,000,000	

CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Balance Sheet
As of November 30, 2025

Notes:

	YEAR TO-DATE	
ASSETS:		
Warrant Intercept	1,567	Warrant account for court
EV Charging Station	287	EV Charging Station Account
Cash	4,114,784	Cash on hand
Petty Cash	500	Discretionary funds for expenditures not sensible to process check
Cash on Hand	3,350	Cash drawers
Investments	5,207,223	Certificate of deposits
Due from Other Governments	2,392,230	Sales & use tax, and other intergovernmental shared revenues measurable at year-end. Collectible within 60 days after 6/30)
Franchise Tax Receivables	155,233	Franchise tax (alcohol, utilities, excise, motor vehicle, tobacco) revenue accruals measurable at year-end
Municipal Court Receivables	1,070,010	Municipal court revenue (fines) accruals measurable at year-end
Inventory	94,902	Year-end inventory on-hand (office supplies, concessions-aquatic/ball fields, Silver Star)
Prepaid Expense & Other	-	Expense split between years
Other Receivables	2,632	Grant and miscellaneous accruals at year-end
TOTAL ASSETS	13,042,719	
LIABILITIES:		
Prepaid License & Permits	13,567	Prepayment of licenses/permits received by contractors (deferred revenue)
Warrant Intercept Program	1,067	60 day holding account
Accounts Payable	255,612	Money owed by City to its suppliers
Payroll Payable	407,051	Payroll deductions, tax expenses, and benefits owed
Deferred Revenue Court	985,856	Court revenue received yet judge has not ruled
Escrow Payable	9,152	Escrow holding for Symes Detention Pond
Escrow Payable	937	Escrow for Wildhorse Sidewalk
TOTAL LIABILITIES	1,673,242	
CAPITAL:		
Reserve for Encumbrance	83,444	Encumbrance recognized towards budget - Homeland (formerly Cash Savers) Incentive
Reserve for Encumbrance	399,056	Encumbrance recognized towards budget - Atwoods Incentive
Fund Balance	10,932,068	Fund Balance Equity
Will Close to Fund Balance	-	
TOTAL CAPITAL	11,414,569	
EXCESS REVENUES OVER EXPENSES:	(45,091)	Gain or Loss

CITY OF MUSTANG, OKLAHOMA
GENERAL FUND
FIVE MONTHS ENDED NOVEMBER 30, 2025

	GENERAL FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	**$ 8,000,000**	**$ 9,103,183**	
REVENUES	$ 32,969,497	$ 9,764,486	30%
EXPENDITURES	$ (29,331,061)	$ (7,847,673)	27%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	**$ 3,638,436**	**$ 1,916,813**	
TRANSFERS IN	$ 12,296,564	5,005,849	41%
TRANSFERS OUT	$ (15,935,000)	(6,967,753)	44%
NET TRANSFERS	**$ (3,638,436)**	**$ (1,961,904)**	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	**$ -**	**$ (45,091)**	
	$ 8,000,000	**$ 9,058,092**	
ENDING FUND BALANCE	**$ 8,000,000**	**$ 9,058,092**	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	**17.67%**	**20.01%**	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end of November 2025 represents 41.67% of the fiscal year. This % is a basic measure of where the Fund should be year to date

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the Fund has received revenues and transfers to date that exceeds

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the Fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MUSTANG IMPROVEMENT AUTHORITY - OPERATING FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenses
As of November 30, 2025

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
OPERATING REVENUES:				
Sales Tax	1,383,761	6,816,918	15,500,000	43.98%
Water	368,094	2,150,913	5,440,000	39.54%
Wastewater	226,339	1,137,065	2,700,000	42.11%
Sanitation	265,055	1,300,284	3,120,000	41.68%
Sanitation-Restricted	1,402	6,806	16,000	42.54%
Recylcing	7,106	32,889	80,000	41.11%
Tree Limb Removal	1,293	8,501	50,000	17.00%
Ambulance	32,686	163,539	400,000	40.88%
Other fees	65,388	352,875	1,018,000	34.66%
Interest & other	41,406	281,766	775,050	36.35%
Reserved Carryover	-	-	11,730,000	0.00%
Auction Surplus	-	-	100	0.00%
TOTAL OPERATING REVENUES	2,392,529	12,251,556	40,829,150	30.01%
OPERATING EXPENSES:				
General Government	41,265	273,381	1,389,000	19.68%
Fund Balance Reserve	-	-	11,422,506	0.00%
Water	328,382	1,797,388	4,162,605	43.18%
Sewer	26,351	463,903	1,470,139	31.56%
Sanitation	136,171	670,512	1,859,025	36.07%
TOTAL OPERATING EXPENSES	532,170	3,205,184	20,303,275	15.79%
REVENUES OVER EXPENSES	1,860,360	9,046,372	20,525,875	
TRANSFERS IN (OUT)				
Transfers in	-	-	200,000	0.00%
Transfers out	(1,637,264)	(8,256,696)	(20,624,500)	40.03%
TOTAL TRANSFERS	(1,637,264)	(8,256,696)	(20,424,500)	40.43%
NET INCOME (LOSS)	223,096	789,676	101,375	
WORKING CAPITAL - Beginning Balance		12,799,034		
WORKING CAPITAL - Ending Balance		13,588,710		
2017 CONSTRUCTION LOAN				
Restricted Carryover (2017 Note)	-	-	640,000	0.00%
Expenditures of 2017 Projects	-	(9,639)	(640,000)	1.51%
TOTAL 2017 REVENUE NOTES	-	(9,639)	-	
2020 PROCEEDS AND EXPENDITURES				
Restricted Carryover (2020 Note)	-	-	580,000	0.00%
Expenditures of 2020 Projects	-	(93,600)	(681,375)	13.74%
TOTAL 2020 REVENUE NOTES	-	(93,600)	(101,375)	
TOTAL NET INCOME (LOSS) - INCLUDES NOTES	223,096	686,438	-	

CITY OF MUSTANG
MUSTANG IMPROVEMENT AUTHORITY
FISCAL YEAR 2025-2026
Balance Sheet
As of November 30, 2025

Notes:

	YEAR TO-DATE	
ASSETS:		
Cash	5,932,191	Cash on hand
Depository Cash	1,250	Cash in depository account (imprest account)
2017 Construction Fund	627,056	2017 construction fund (project account) - EOC construction (partial), upgrade dispatch system, public safety vehicles/equipment, widening Sara Rd, 89th widening (partial), overlay residential streets, splash pad, animal shelter, lighting (2) soccer fields, market place
2020 Construction Fund	479,517	2020 construction fund (project account) - Sewer lift station, belt filter press, sewer basin, sewer line project, arsenc treatment skids, county line water tower improvements and drainage projects
Accounts Receivable	651,620	Utility services rendered to customers for payment
Unbilled Receivables - Audit	817,299	Utility accounts receivables earned at year-end and not yet received
Allowance for Doubtful Accounts	(3,005)	Allowance for uncollectible accounts receivable at year end
A/R - Unapplied Credits	(48,786)	Unapplied transactions on customer A/R waiting to be applied i.e. customer paying more than what is owed
Investments	6,933,210	Certificate of deposits
Property, Plant and Equipment	69,256,625	Long-term operating assets used by Authority. The City's capitalization threshold is $5,000
Accumulated Depreciation	(32,386,377)	Represents the expired value of an asset
Construction in Progress	3,819,041	Costs of construction work, not yet recorded
Inventory	35,692	Year-end inventory on-hand (public works)
Prepaid Expense & Other	-	Expense split between fiscal years
Other Receivables	-	Grant and miscellaneous accruals at year-end
Deferred Outflow - ARO	2,539,800	GASB 83 – WWTP Retirement Obligation
TOTAL ASSETS	58,655,133	
LIABILITIES:		
Accounts Payable	141,942	Money owed by Authority to its suppliers
Asset Retirement Obligation	2,765,560	GASB 83 – WWTP Retirement Obligation
TOTAL LIABILITIES:	2,907,502	
CAPITAL:		
Fund Balance	55,061,193	Equity
TOTAL CAPITAL	55,061,193	
EXCESS REVENUES OVER EXPENSES:	686,438	

CITY OF MUSTANG, OKLAHOMA
MUSTANG IMPROVEMENT AUTHORITY
FIVE MONTH ENDED NOVEMBER 30, 2025

	MUSTANG IMPROVEMENT AUTHORITY FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	**$ 12,000,000**	**$ 12,799,034**	
REVENUES	$ 40,829,150	$ 12,251,556	30%
EXPENDITURES	$ (20,420,375)	$ (3,205,184)	16%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	**$ 20,408,775**	**$ 9,046,372**	
TRANSFERS IN	$ 200,000	$ -	0%
TRANSFERS OUT	$ (20,624,500)	$ (8,256,696)	40%
NET TRANSFERS	**$ (20,424,500)**	**$ (8,256,696)**	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	**$ (15,725)**	**$ 789,676**	
ENDING FUND BALANCE	**$ 11,984,275**	**$ 13,588,710**	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	**29.21%**	**33.12%**	
2016, 2017, 2020, & 2020A RESTRICTED	$ 1,220,000	$ -	
2016, 2017, 2020 & 2020A PROJECT EXPENDITURES	$ (1,220,000)	$ (103,239)	
	$ -	$ (103,239)	
TOTAL NET INCOME (LOSS) - INCLUDES CONSTR NOTES	**$ 11,984,275**	**$ 686,438**	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end of November 2025 represents 41.67% of the fiscal year. This % is a basic measure of where the Fund should be year to date compared to budget.

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the Fund has received revenues and transfers to date that exceeds

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the Fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MONTHLY OPERATING STATEMENT

For the Month Ending November 30, 2025

Mustang Improvement Authority
1501 N. Mustang Road
Mustang, OK 73064

Operating Revenue:	
Water sales	368,094
Wastewater treatment charges	226,339
Refuse and recycle sales	273,563
Tree Limb Removal	1,293
Ambulance	32,686
Other fees	65,388
Auction Surplus	-
TOTAL OPERATING REVENUE	967,363
Operating Expenses:	
Operating & maintenance	162,522
General & administrative	263,868
Purchased water	105,780
Capital outlay	-
TOTAL OPERATING EXPENSES	532,170
NET OPERATING INCOME (LOSS)	435,193
Non-operating income (expenses):	
Interest income	32,988
Sales tax	1,383,761
Miscellaneous	8,418
Transfers In	-
TOTAL NON-OPERATING INCOME	1,425,166
NET INCOME BEFORE OPERATING TRANSFERS	1,860,360
Operating transfers out	1,637,264
NET INCOME (LOSS)	223,096

Monthly Debt Payments: *Included in transfers	
Oklahoma Water Resources Board - 2009	21,519
Revenue Note 2016	95,911
Revenue Note 2017	86,168
Revenue Note 2020	11,981
Revenue Note 2020A	89,749
TOTAL MONTHLY DEBT PAYMENTS	305,327

City of Mustang
Monthly Sales Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	$ 1,308,396.50	$ 1,329,719.09	$ 1,378,867.49	$ 1,288,315.31	$ 1,109,162.30
Aug	1,413,457.29	1,305,653.04	1,224,504.99	1,227,397.16	1,114,534.20
Sep	1,410,487.58	1,259,553.89	1,243,068.11	1,245,616.92	1,105,675.97
Oct	1,300,815.87	1,292,183.28	1,259,929.04	1,272,688.74	1,162,800.86
Nov	1,383,760.70	1,185,757.24	1,234,088.30	1,207,197.00	1,091,410.06
Dec	1,285,440.15	1,383,566.90	1,218,829.02	1,213,212.51	1,122,514.50
Jan		1,301,228.98	1,220,957.52	1,267,375.22	1,163,230.73
Feb		1,277,939.37	1,231,626.12	1,255,351.39	1,219,286.13
Mar		1,149,469.97	1,102,999.17	1,112,938.81	1,009,468.36
Apr		1,199,244.66	1,196,856.70	1,185,947.39	1,099,212.34
May		1,388,533.26	1,355,139.27	1,295,251.63	1,194,667.26
Jun		1,338,192.65	1,215,513.21	1,269,049.90	1,212,457.66
	$ 8,102,358.09	$ 15,411,042.33	$ 14,882,378.94	$ 14,840,341.98	$ 13,604,420.37
Avg	1,350,393.02	1,292,738.91	1,240,198.25	1,236,695.17	1,133,701.70
% increase	4.46%	4.24%	0.28%	9.08%	8.58%
projected Increase	-	528,663.39	42,036.96	1,235,921.61	1,074,702.14

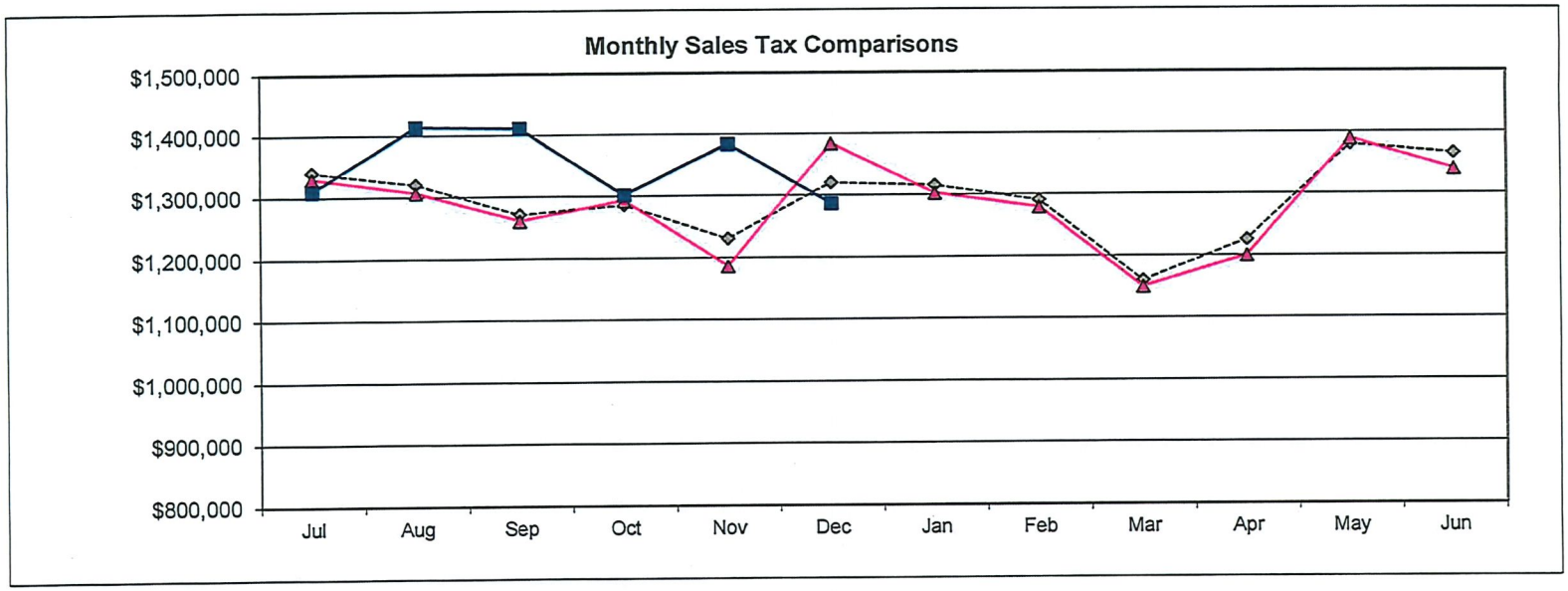
City of Mustang
Sales Tax Report
Budget to Actual Comparison
December 8, 2025

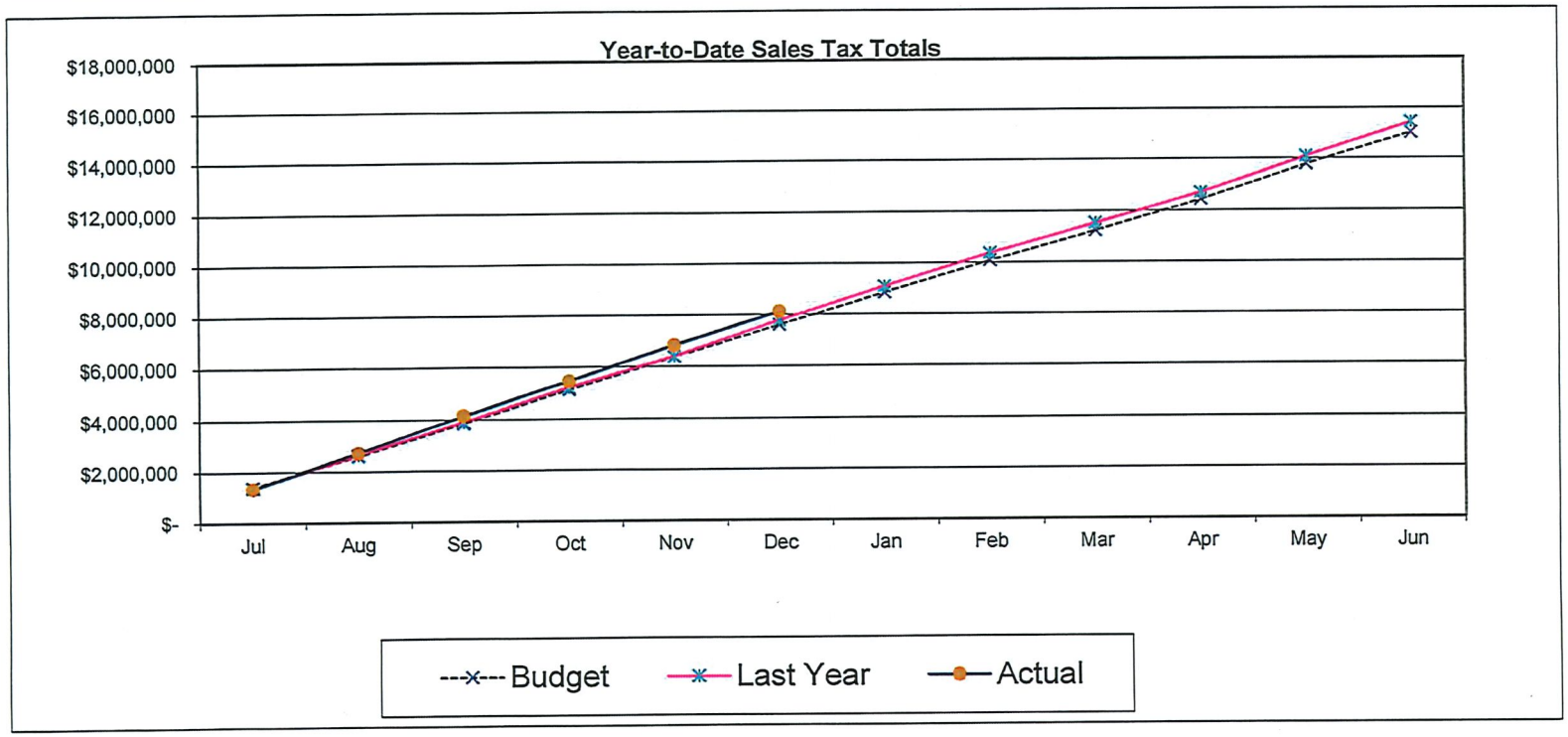
	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 1,308,396.50	8.4%	$ 1,340,000.00	8.6%	$ (31,603.50)	-2.4%
Aug	1,413,457.29	9.1%	1,320,000.00	8.5%	93,457.29	7.1%
Sep	1,410,487.58	9.1%	1,270,000.00	8.2%	140,487.58	11.1%
Oct	1,300,815.87	8.4%	1,285,000.00	8.3%	15,815.87	1.2%
Nov	1,383,760.70	8.9%	1,230,000.00	7.9%	153,760.70	12.5%
Dec	1,285,440.15	8.3%	1,320,000.00	8.5%	(34,559.85)	-2.6%
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 8,102,358.09	52.3%	$ 7,765,000	50.1%	$ 337,358.09	4.3%
	Average $16,204,716		$15,500,000			

City of Mustang
Sales Tax Report
Two Year Comparison
December 8, 2025

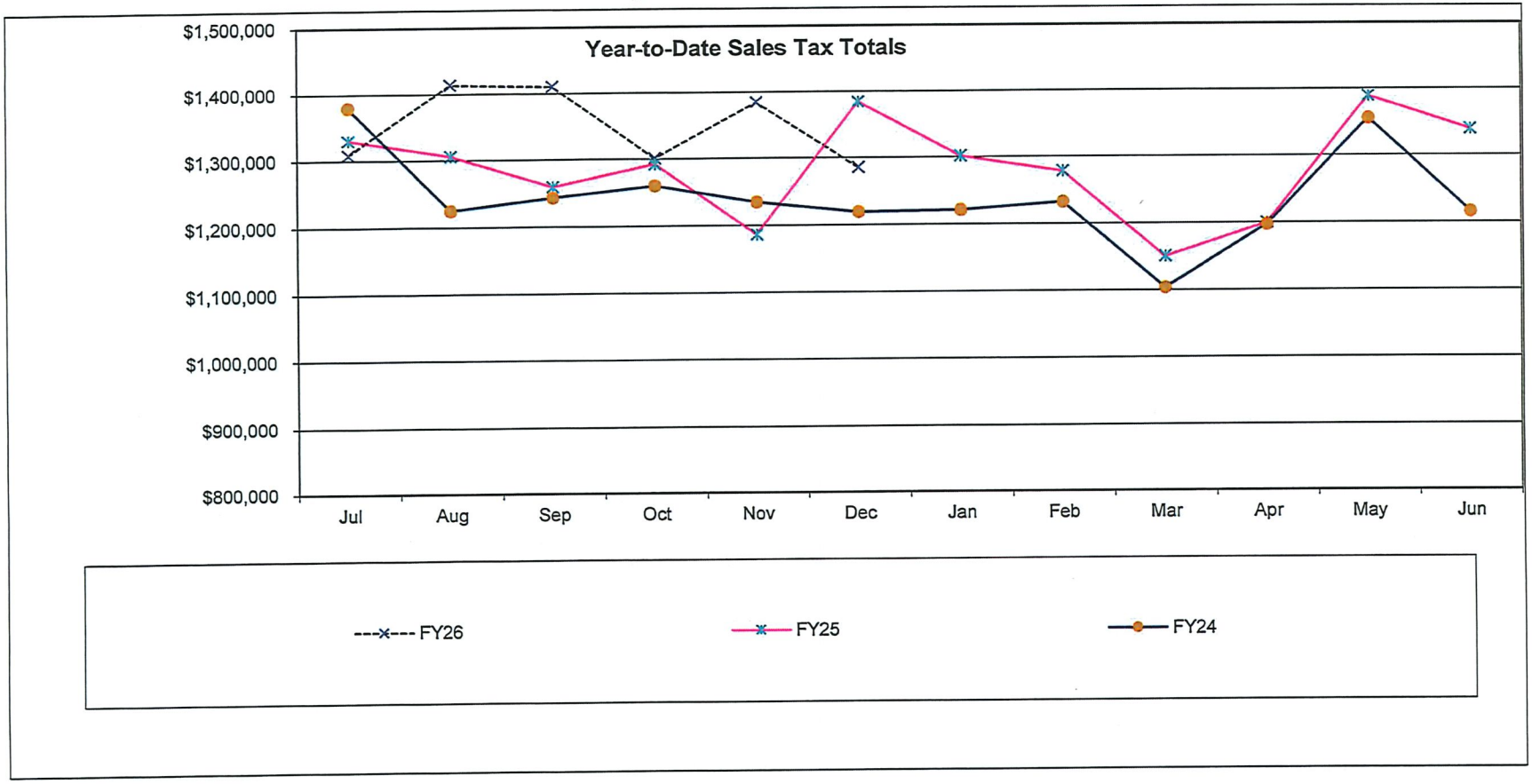
	Fiscal 2025-26		Fiscal 2024-25		Increase or (Decrease)	
	Amount	Percent of Budget	Amount	Percent of Budget	Amount	Percent
Jul	$ 1,308,396.50	8.4%	$ 1,329,719.09	8.6%	$ (21,322.59)	-1.60%
Aug	1,413,457.29	9.1%	1,305,653.04	8.4%	107,804.25	8.26%
Sep	1,410,487.58	9.1%	1,259,553.89	8.1%	150,933.69	11.98%
Oct	1,300,815.87	8.4%	1,292,183.28	8.3%	8,632.59	0.67%
Nov	1,383,760.70	8.9%	1,185,757.24	7.7%	198,003.46	16.70%
Dec	1,285,440.15	8.3%	1,383,566.90	8.9%	(98,126.75)	-7.09%
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 8,102,358.09	52.3%	$ 7,756,433.44	51.7%	$ 345,924.65	4.5%

Budget 2026	Budget 2025
$ 15,500,000	$ 15,000,000


Monthly Sales Tax Comparisons
$1,500,000
$1,400,000
$1,300,000
$1,200,000
$1,100,000
$1,000,000
$900,000
$800,000
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun


Year-to-Date Sales Tax Totals
$18,000,000
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$-
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Budget
Last Year
Actual

City of Mustang



City of Mustang
Monthly Use Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	$203,984.66	$231,921.50	$206,216.23	$174,259.95	$138,480.67
Aug	216,793.37	196,310.89	184,710.46	174,582.80	153,000.26
Sep	265,623.01	230,154.47	214,659.39	208,867.44	130,491.41
Oct	197,291.38	218,429.40	185,507.90	169,891.28	140,866.53
Nov	211,454.51	213,530.45	176,333.95	150,463.53	142,718.87
Dec	352,528.77	234,213.22	227,506.12	180,122.13	158,087.26
Jan		575,650.75	274,004.92	232,402.69	235,231.83
Feb		356,519.30	294,662.00	264,437.32	282,869.85
Mar		178,618.90	175,875.89	145,497.15	157,699.63
Apr		211,045.26	279,276.71	170,384.72	133,087.96
May		227,890.49	212,571.18	226,130.17	176,586.23
Jun		201,390.90	227,368.76	190,797.92	226,366.07
	$1,447,675.70	$3,075,675.53	$2,658,693.51	$2,287,837.10	$2,075,486.57

Note: Fiscal Year 2026 Use Tax Budget is $3,380,000

avg mo	$241,279.28	$220,759.99	$221,557.79	$190,653.09	$172,957.21
% increase	9.29%	-0.36%	16.21%	10.23%	19.72%

City of Mustang
Use Tax Report
Budget to Actual Comparison
December 8, 2025

	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 203,984.66	6.0%	$ 281,667	8.3%	$ (77,682.01)	-27.58%
Aug	216,793.37	6.4%	281,667	8.3%	(64,873.63)	-23.03%
Sep	265,623.01	7.9%	281,667	8.3%	(16,043.99)	-5.70%
Oct	197,291.38	5.8%	281,667	8.3%	(84,375.62)	-29.96%
Nov	211,454.51	6.3%	281,667	8.3%	(70,212.49)	-24.93%
Dec	352,528.77	10.4%	281,667	8.3%	70,861.77	25.16%
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 1,447,675.70	42.8%	$ 1,690,002	50.0%	$ (242,325.97)	-7.2%

AVG	BUDGET
2,895,351	$ 3,380,000

MUSTANG POLICE DEPARTMENT
Memorandum

POLICE MONTHLY STATS:

