TO: **THE HONORABLE MAYOR AND COUNCIL**
CITY OF MUSTANG

FROM: **TIMOTHY D. ROONEY**
CITY MANAGER

RE: **CITY MANAGER'S REPORT**

DATE: October 30, 2026

"We are drawn to leaders and organizations that are good at communicating what they believe. Their ability to make us feel like we belong, to make us feel special, safe and not alone is part of what gives them the ability to inspire us."

- Simon Sinek

MANAGERIAL:

VETERAN RECOGNITION – At the November 3, 2026 City Council meeting, the following employees will be recognized for serving our country on a higher level:

- Sarah Goulart – Army – Animal Welfare
- Eric Halter – Army Reserves – Fire Department
- Alex Ayala – Air Force – Fire Department
- Roger Burnett – Air Force – Police Department
- William Carpenter- Army – Police Department
- Brock Childs – Oklahoma Air National Guard – Police Department
- Derek Hunt – Army – Police Department
- Jazreale Wright – Army – Police Department
- Daniel Ramirez – Army/Army National Guard – Police Department
- Ethan Moody – Army National Guard – Police Department
- Darius Jones – Army National Guard – Police Department

VETERANS DAY CEREMONY – The City of Mustang and Mustang American Legion Post will conduct its 3rd Annual Veterans Day Ceremony on Wednesday, November 11, 2025 at 11:00 AM in the Great Room at Town Center. The featured speaker at this year's ceremony is US Marine Corps Veteran, Michael Jones.

Michael Jones has served as Assistant City Manager for the City of Woodward, Oklahoma, since April of 2022. He brings more than two decades of public-service leadership experience, including municipal administration, law enforcement, corrections, federal protective services, and service in the United States Marine Corps. Michael was the recipient of the 2026 Oklahoma Municipal League's Don Rider Transparency in Government Award and serves on the boards of Opportunities, Inc. and the Woodward Hope Center.

Michael is a member of Lincoln Avenue Baptist Church, where he actively serves in the youth ministry. He and his wife, Sarah, have been married for 24 years and are the proud parents of Catelyn, 19; Caleb, 17; Cara, 11; and Callie, 9.

Prior to the ceremony, the Fat Guy Club will be providing a pancake breakfast to all Veterans beginning at 9:00 AM, also at Town Center adjacent to the Great Room. Food for the breakfast is being donated by Wright Water. The breakfast is free to all Veterans and their spouses. Walmart has once again provided cakes for each of the Armed Services to be enjoyed by all in attendance following the ceremony. Donations will be happily accepted from all non-veterans.

COFFEE WITH MAYOR RAY – Join Mustang Mayor Michael Ray on Monday, November 2, 2026 at City Hall from 9:30 to 10:30 AM for open discussion, sharing of concerns or ideas, and some great coffee. This is your time to visit with the Mayor and share your thoughts/ideas/opinions.

This event is completely free and occurs on the first Monday of every month, except for holidays. Everyone is welcome!

EYE ON WATER – Residents and businesses alike are encouraged to download and utilize the "Eye on Water" app to keep track of regular water usage and as a tool to receive leak alerts regarding your water consumption.

Whether you're a homeowner or business owner, EyeOnWater puts valuable information at your fingertips to help you make informed decisions about your water use. Getting started is easy:

- Download the EyeOnWater app from the Apple App Store or Google Play Store, or visit the EyeOnWater website.
- Create your free account using your City of Mustang utility account information and service address.
- Start monitoring your water usage from your computer, tablet, or smartphone.

The City of Mustang is excited to bring this technology to all of our utility customers. Along with more accurate meter readings and improved service, EyeOnWater provides an easy way to stay informed, detect leaks early, conserve water, and better manage your utility costs. An EyeOnWater step-by-step account set up sheet is attached to this report for your information and review.

HOLIDAY CLOSURES - During the busy end of the year and the start of a new one, there are many holiday closures. All the information as to what is closed, what is open, and what day you need to have the trash at the curb is outlined below by date:

- Wednesday, November 11, 2026 - Veterans Day - All City Administrative Offices - including the Library and Active Adult Center - will be closed on Wednesday, November 11, 2026 in observance of the Veterans Day holiday. The Recreation Center will run as normally scheduled. Refuse services will run as normally scheduled too, so be sure to have your polycart to the curb by 7:00 AM.
- Wednesday, November 25, 2026 - Day Before Thanksgiving - All City facilities will be closing at 3 PM.

- Thursday, November 26, 2026 - Thanksgiving Holiday - All City Facilities will be closed on Thanksgiving. For residential customers that normally have refuse service on a Thursday, your service is moved to Saturday, November 28, 2026 so be sure to have your polycart to the curb by 7:00 AM. For commercial refuse customers, your service is moved to Friday, November 27, 2026.
- Friday, November 27, 2026 - Day After Thanksgiving - All City Administrative Offices - including the Library and Active Adult Center - will be closed on Friday, November 27, 2026. The Recreation Center will open at Noon. All refuse services will run as normally scheduled, so have your polycart to the curb by 7:00 AM.
- Thursday, December 24, 2026 - Christmas Eve - All City Facilities will be closed. Refuse services will operate as normally scheduled, so have your polycart to the curb by 7:00 AM.
- Friday, December 25, 2026 - Christmas Day - All City Facilities will be closed on Christmas. For residential customers that normally have refuse service on a Friday, your service is moved to Saturday, December 26, 2026. Commercial refuse is also moved to Saturday, December 26, 2026.
- Thursday, December 31, 2026 - New Year's Eve - All City Facilities will close at 3:00 PM. Refuse services will operate as normally scheduled, so be sure to have your polycart to the curb by 7:00 AM.
- Friday, January 1, 2027 - New Year's Day - All City Facilities will be closed. Refuse services will operate as normally scheduled, so be sure to have your polycart to the curb by 7:00 AM.
- Monday, January 18, 2027 - Martin Luther King Day - All City Administrative Offices - including the Library and Active Adult Center - will be closed. The Recreation Center will operate as normally scheduled. Refuse services will operate as normally scheduled, so be sure to have your polycart to the curb by 7:00 AM.

ASSISTANT CITY MANAGER:

PROJECT UPDATES – The following updates are provided for various projects, including ongoing Capital Projects:

- Southwest 89th Street (Highway 4 to Mustang Road) – Engineers have completed the design for the expansion of Southwest 89th Street. The project includes all of Southwest 89th Street between Mustang Road and State Highway 4, the far south portion of Mustang Road from the railroad tracks south to Southwest 89th Street, and Southwest 89th Street just east of State Highway 4. This project was included in the Sales Tax Extension approved by voters on August 23, 2016. Utility relocation coordination on this project is underway. Several utilities will require engineering and coordinated relocations. Construction of the intersection at SW 89th Street and Mustang Road, as well as Mustang Road north to the railroad tracks is anticipated to begin in Summer of 2027.

- Mustang Multimodal Phase 1 Project – ODOT awarded the construction contract to Redlands Contracting. Construction is anticipated to begin in early 2027. The first phase of this project will provide protected sidewalk connectivity between Mustang Public School facilities within the city limits and the Town Center. More information about Mustang's Multimodal Continuity Plan can be found here: https://www.cityofmustang.org/article/1240322

- Mustang Trails Project - The Mustang Trails Project will provide a walking trail between SH-152 on the west side of Fire Station #1 and the existing walking trails in the SW Corner of Wild Horse Park. ODOT awarded the construction contract to Redlands Contracting. Construction is anticipated to begin in early 2027. This walking trail was included in the Imagine Mustang Comprehensive Plan. Information on the 2017 Imagine Mustang Comprehensive Plan can be found here: https://www.cityofmustang.org/documents/2017-comprehensive-plan/396233

- Clear Springs Road Resurfacing Project (SW 89th to SH-152) — City crews have completed the paving portion of Clear Springs Rd. The roadway has been striped. Crews will continue adjusting manholes to grade along the north half of the project over the next couple of weeks. Please be patient with workers and be aware of intermittent work areas within the limits of the project.

- SH-152 Traffic Signal Improvement Project — City staff applied for and was awarded a grant through the ACOG 2026 Air Quality Grant Program (AQG). The grant provides $560,000, or 80% of project costs, to replace the controllers, conflict monitoring equipment, and vehicle detection equipment at all intersections along SH-152. This project will provide improved communication and coordination capabilities throughout the SH-152 corridor signal system. City staff is in the process of selecting the new traffic signal system. This project, when completed, is anticipated to provide a 20%-30% reduction in congestion delay times along SH-152 in Mustang. Equipment replacement is expected to begin in Spring 2027.

- Mustang Marketplace at Town Center – Hoey Construction has been awarded the construction contract for the Mustang Marketplace at Town Center. This project will provide an approximately 7,000-square-foot multipurpose facility designed to accommodate a wide variety of activities and events. The Marketplace will house the Mustang Farmers Market and will also be available for private rentals, community gatherings, special events, and other activities throughout the year. Construction is anticipated to begin in November 2026 and is expected to last 12 months.

COMMUNITY DEVELOPMENT:

PLANNING COMMISSION – The Planning Commission will not meet on Tuesday, November 10, 2026 due to a lack of agenda items.

BOARD OF ADJUSTMENT – The Board of Adjustment will not meet on Tuesday, November 10, 2026 due to a lack of agenda items.

TRAFFIC COMMISSION – The Traffic Commission will not meet on Wednesday, November 4, 2026 due to a lack of agenda items.

MONTHLY REPORTS – The report from the Community Development Department and Code Enforcement for the month of September 2026 is attached for your information and review.

NEW BUSINESS ACTIVITY – The following is a brief review of new business activity within the City of Mustang:

- Dunkin Donuts – opened their new store at 331 N Mustang Rd earlier this month.
- Black Flag Martial Arts – opened a gym at 193 N. Centennial Way, Ste 1.
- G.A.S. Performance LLC – opened an automotive shop at 660 W. SW 59th St.
- Bronco Towing – finished construction for their new location at 508 S. Symes Ln.
- Reign Athletics – was issued their final occupancy for their cheer and gymnastics building at 600 E. SH 152, behind Chicken Express and Freddy's.

ONGOING COMMERCIAL PROJECTS – The following is a brief review of ongoing commercial activity within the City of Mustang:

- 7-Brew Coffee Shop – A tenant space finish-out permit in the former Applebee's building has been issued for the drive-thru coffee chain. The building is finishing the structural framing with interior work starting next.
- Mo' Bettahs – A tenant space finish-out permit in the former Applebee's building has been issued to the Hawaiian style food restaurant. Partial rough-in inspections are ongoing.
- WingStop – A tenant space finish-out permit in the former Applebee's building has been issued to the chicken wing restaurant. Partial rough-in inspections are ongoing.
- Smitty's Garage - has been given a building permit for a new automotive shop at 501 S. Symes Ln. The new shop will be 6,000 sqft in size. The structural framing has been erected. Trade rough-ins are being completed.
- Mustang Public Schools is constructing a new building at the High School campus. The building will be a two-story, 86,967 sqft structure containing a new cafeteria and classrooms. Approximately 75% of the project has been completed.
- Ashton Gray has been issued a permit for a retail center at 215 N Sara Road with an 8,023 sqft building. The interior portion of the project is waiting for completion as well as the sewer line.

SUBDIVISIONS – The following is a brief overview of subdivision activity in Mustang:

- Riverwood Addition**,** a 61-lot duplex subdivision on SW 89th Street between Mustang Rd and Sara Rd. The water line installations are complete. The storm sewer is finishing installation, with paving expected after that.
- Calvary Court, a townhouse subdivision of 4 buildings with 4 residential dwelling units in each has completed their water, sewer, and paving infrastructure. The location is at 948 W State Highway 152. The building plans will be reviewed next.
- Clear Springs Senior Independent Living near the intersection of W. SH 152 and Clear Springs Rd will feature 43 senior housing units in 3 and 5-unit buildings with a community space. Overall progress is nearing the 70% completion mark.
- Spitler Lake Estates Section 4 has almost completed the site grading. Water and sewer installations would be the next phase of the project.

LOT INVENTORY – A breakdown of the current lot availability within the City of Mustang is included on the next page:

Subdivision	Available Lots	Total Number of Lots
Gabe's Crossing	8	27
Hunter's Hill 5	10	68
Hyde Park Addition	7	35
Red Barn Acres	8	8
Magnolia Trace 6	1	34
Spitler Lake Estates 2	5	58
Spitler Lake Estates 3	22	50
Wild Horse Canyon 3	5	108
	66	388

FINANCE:

FINANCIAL REPORTS - Attached you will find the monthly (un-audited) financial reports ending September 30, 2026 and sales tax reports for October 2026.

General Fund**:**

- Positive month: $163,008
- Negative Year-to-Date (YTD): -$7,930
- Ending balance as a percentage of annual revenues (cash reserve): 19.12%

Mustang Improvement Authority:

- Positive month: $1,048,202
- Positive Year-to Date (YTD): $1,789,725 (excluding construction projects)
- Ending balance as a percentage of annual revenues (cash reserve): 34.57%

Sales Tax:

- Sales tax: $1,386,001.94
- Variance from monthly projection: Positive $25,154.94 or 1.8%
- Use tax monthly reporting: $307,906.86

These figures provide insights into the financial performance of the General Fund, the Mustang Improvement Authority, and sales tax revenue for the specified period.

AUDITOR FIELD WORK – The city auditors have been onsite since October 12, 2026 to conduct fieldwork as part of the city's annual audit. Their activities include:

- Interviewing staff
- Testing financial operations
- Reviewing documents and records

The purpose of this fieldwork is to assess compliance and evaluate the accuracy and completeness of the city's financial reporting. The city's books were officially closed as of September 30, 2026**,** for the fiscal year ending June 30, 2026**.**

FIRE:

ACTIVITIES AND EVENTS - The following is a summary of current or recent activities and events at the Fire Department:

- Veterans Day T-shirts- The Mustang Fire Department's limited-edition Veterans Day shirt sales raised $215.00. All proceeds will be donated to support the Mustang High School JROTC program. MFD would like to thank everyone who purchased a shirt and supported MHS JROTC.

- Southwestern Division of the International Association of Fire Chiefs (SWD-IAFC)- Chief Craig Carruth, SWD-IAFC Executive Board Member and 1st Vice President representing Oklahoma, attended the SWD-IAFC Annual Conference in Tulsa, Oklahoma. During the conference, Chief Carruth was elected to serve as the new 2026-2027 President of the Southwestern Division. The Southwestern Division is made up of Oklahoma, Texas, New Mexico, Arkansas and Louisiana.

- Emergency Management Preparedness Grant (EMPG)- The City of Mustang was awarded an FY 2025 EMPG to update the City of Mustang's Emergency Operations Plan (EOP). This is a federal grant, which utilizes the office of Oklahoma Department of Emergency Management to administer the grant. This is a 50/50 grant, which requires the city to pay for half of the total funding. The total overall award amount was $40,000.00. The city published an RFQ to allow all qualified firms to present information regarding their ability to meet the scope of the project. There were five total firms from across the country that submitted an RFQ. A selection committee was formed and a formal evaluation process completed. L.E. Marshall was the selected firm for a total $32,000.00. This project is slated to conclude in June 2027, which will result in an updated City of Mustang Emergency Operations Plan. The new plan will be compliant with current FEMA Comprehensive Preparedness Guide 101, v3.1 standards.

- Retirement- Mustang Fire Department would like to recognize Corporal Justin Marschall for dedicating over 12 years of service to the Department and the City of Mustang. Justin began his career with Mustang in February of 2012 and retired on October 12, 2026. Corporal Marschall, we thank you for your friendship and service.

- Fire Prevention Month- Mustang Fire Department's fire prevention tour is wrapping up for this year. The final show was October 28, 2026. Staff looks to provide information regarding the shows in next month's report. Staff would like to thank Mustang Public Schools for this partnership, and all those who came out to support the program and the message on fire safety.

HUMAN RESOURCES:

EMPLOYEE ANNIVERSARIES – The following employees achieve important employment milestones with the City of Mustang during the month of November:

• Dylan Wilson	Police	15 years
• Carol Lyman	Parks and Rec	14 years

• Wayne Blethrow	Community Development	8 years
• Michele Hasse	Finance	4 years
• Gabriela Celis	Parks and Rec	4 years
• Suzanne Leon	Parks and Rec	2 years

INFORMATION TECHNOLOGY:

MONTHLY TECHNOLOGY TIP – Do you often find yourself switching back and forth between multiple windows while working? Windows 11 has a built-in feature called Snap Layouts that makes it easy to organize several windows on your screen without constantly resizing and moving them. Whether you're comparing documents, referencing a website while writing an email, or working with spreadsheets; Snap Layouts can help you stay organized and save time.

How to use Snap Layouts:

1. Open an application, such as Word, Excel or your web browser.
2. Move your mouse over the **Maximize** button (the square in the upper-right corner of the window).
3. A menu will appear showing different window arrangements.
4. Click the position where you want your current window.
5. Windows will suggest other open applications to fill the remaining spaces.

Bonus Tips:

- Press **Windows Key + Z** to open the Snap Layouts menu without using your mouse.
- Drag a window to the top of your screen to display available layouts.
- Depending on your screen size, you can arrange two, three or even four windows at once.

Pro Tip - If you frequently work with two documents, try placing them side by side. You can read information from one while typing into the other without constantly switching between windows.

A little organization can make a big difference in your daily workflow. Give Snap Layouts a try and make better use of your screen space!

LIBRARY:

ADULT PROGRAMS AND ACTIVITIES – (Adults 18+) The following is a brief overview of current, upcoming or recently offered Adult Programs and activities at the Library.

- Paperbacks & Playdates Book Club – Friday, November 13, 2026 at 10 AM. A low-pressure book club for stay-at-home parents. You are welcome to bring your children and we will have a play area set up. Theme/genre this month: Short and Sweet/less than 300 pages.
- Let's Talk About It with the Brown Bag Book Club – Tuesday, November 17, 2026 at 11:30 AM. Bring your own lunch and discuss *Fire in Beulah* by Rilla Askew. Dessert will be provided.
- Crafternoon – Tuesday, November 17, 2026 at 1:00 PM and Saturday, November 21, 2026 at 1:30 PM. Come make a different craft with us each month.

- Life on Pause – Tuesday, November 17, 2026 at 6 PM. Navigating perimenopause? Connect, share and learn with other women.
- Geeky Cauldron Book Club – Thursday, November 19, 2026 at 6 PM. A book club for adults who love reading Young Adult books. Limited copies of books are available at the library. This month: *This is the Year* by Gloria Munoz.

ALL AGES EVENTS – The following is a brief overview of current, upcoming or recently offered Family Programs and activities at the Library. Register online at mustangpubliclibrary.eventbrite.com

- Homeschool Hangout – Tuesday, November 10, 2026 at 10:30 AM. A casual space for homeschool families to connect, socialize and hang out.
- Lego Club – Tuesday, November 10, 2026 at 4:30 PM & 6:00 PM. Get ready to build, build, build. Each month, tackle new challenges and unleash your creativity. This month's theme: Thankfulness.

TEEN PROGRAMS AND ACTIVITIES – (Grades 6-12) The following is a brief overview of current, upcoming or recently offered Teen Programs and activities at the Library. Events are on Thursdays at 4:30 PM unless otherwise noted. All supplies for programs are provided.

- Dungeons & Dragons: - November 5 & November 19, 2026. Take up a weapon and defeat various foes. Create your own character or utilize premade characters to join the campaign. Email sbarnard@cityofmustang.org, if interested.
- Instapot Apple Crisp: - November 12, 2026. Learn how to use an Instapot to make this delicious fall treat.
- The Teen Zone: - November 21, 2026 from 2:30 PM to 4:30 PM. 90s Party. Join us for this totally rad party with crafts, themed snacks and more.

TWEEN PROGRAMS AND ACTIVITIES – (Grades 3-5) The following is a brief overview of current, upcoming or recently offered Tween Programs and activities at the Library. Events are held on Mondays at 4:30 PM.

- Newspaper Towers – November 9, 2026. Build the tallest tower you can using only newspaper.
- Pop & Palette – November 23, 2026. Learn how to paint a fun design with artist Anne Morales, while sipping a fizzy soda.

ELEMENTARY PROGRAMS AND ACTIVITIES – (Grades K-2) The following is a brief overview of current, upcoming, or recently offered Elementary Programs and activities at the Library. Events are on Wednesdays at 4:30 PM.

- S.T.E.A.M. – November 4, 2026. Use the tools provided to protect your dinosaur from an erupting volcano.
- Pop & Palette – November 18, 2026. Learn how to paint a fun design with artist Anne Morales while sipping a fizzy soda.

INFANT, TODDLER AND PRESCHOOL PROGRAMS AND ACTIVITIES – Children will listen to stories, enjoy songs and rhymes, and/or participate in a craft activity. All programs take place in the education room of the library and require registration unless noted.

- Preschool Story Time – Mondays at 9:30 AM and 11:00 AM.
- Mother Goose – Wednesdays at 9:30 AM and 10:30 AM in the Banquet Hall
- Baby Goose – Thursday, November 5, 2026 at 10:00 AM.
- Mother Goose at Night – Tuesday, November 24 at 5:30 PM.
- Bilingual Story Time – Monday, November 30 at 9:30 AM.

INFANT CRISIS SERVICES – The Infant Crisis Services Baby Mobile will be parked in Mustang Community Center's SW parking lot on Friday, November 20, 2026 from 10 AM to 2 PM. The Baby Mobile is a mobile formula, food and diaper pantry. It provides assistance to children from birth to their fourth birthday. Click the following link for more information: https://www.infantcrisis.org/get-help/babymobile/

LIBRARY SERVICES - Services offered by the library: copying, faxing, printing and computer use. The library also offers study rooms on a first come, first serve basis. Does your business need meeting space? The library's Education Room is available for a nominal fee. Contact Julie Slupe at jslupe@cityofmustang.org with any questions.

LIBRARY BOARD - The Library Board will meet Thursday, November 19, 2026 at 5:15 PM.

DISPLAY – Come see the display for the month of November – Chess Boards.

PARKS:

DEPARTMENT ACTIVITIES – The following is a brief overview of activities occurring within the Parks and Recreation Department:

- Spooktacular – October 24, 2026 – Thanks to all the businesses, volunteers and staff that helped with Spooktacular again this year. This event would not be possible without the assistance of everyone involved. Well over 7,000 people were in attendance for a safe and fun community trick or treat.
- Moms vs. Sons – November 14, 2026 - Join us at an event exclusively for moms and their sons to come and compete or battle it out with Nerf Dart Battles, a Nerf Inflatable Obstacle Courses and Interactive Games and Activities. Light refreshments will be served to all attendees. Space is limited and registration ends November 13 at 9:00 PM. Tickets will not be sold at the door. Tickets are only $12 per participant.
- Festival of Trees – December 4, 2026 – Kick off the holiday season with this FREE Community event held from 6:00 to 8:00 PM at Mustang Town Center. There will be fun activities outside as the count down to light the large outdoor tree begins. There will be a meet and greet with Santa Claus, live entertainment, train rides, photo spots, food trucks; and this year there will also be the Tree Fest Market inside the Banquet Facility Friday night, December 4th and Saturday, December 5th from 9:00 AM to 5:00 PM for all your gift giving needs.

PARK PROJECTS – The following is a brief overview of projects going on throughout the city parks:

- Wild Horse Park
  - Run, White & Blue 5K Run – November 7, 2026 – The Canadian County GOP will host this 2nd annual 5K just days before Veterans Day so participants are encouraged to show their support by getting decked out in the red, white and blue. Registration begins at 8:00 AM and the race begins at 9:00 AM. For more information go to https://canco.gop/5k/

For information on all Parks and Recreation events, please go to
www.cityofmustang.org/o/parks

RECREATION CENTER – The following is an overview of programs and activities offered at the recreation center:

- Open Pickleball
  - Mondays 7:30 AM – 1:00 PM
  - Wednesdays and Fridays 7:30 AM - 1:00 PM
  - Sundays 1:00 – 5:00 PM
- Open Volleyball
  - Youth Volleyball - Tuesdays 4:00 - 7:00 PM
  - Adult Volleyball – Thursdays 6:00 – 8:30 PM and Saturdays 9:00 AM – 2:00 PM
- Rock Wall – Hours
  - Mon – Fri 5:00 – 8:00 PM
  - Sat 9:00 AM – 5:00 PM
  - Sun 2:00 – 5:00 PM
- Personal Training
  - Personal Training sessions are available at the Recreation Center for $30 per session. For an additional $10, bring a buddy. Call 376-3411 to reserve a spot.
- Drop-in Childcare – Drop-in Childcare is offered for children from 6 months to 8 years of age at the Recreation Center, with the purchase of an adult or family fitness pass. Please see the website for hours and prices. www.cityofmustang.org/o/parks
- Fitness
  - The Recreation Center offers a variety of fitness classes every day in the group fitness room! First time visitors are encouraged to try their first class free! Memberships offer reasonable rates based on individual needs and no contracts are required. Fitness instructors teach everything from yoga to hip hop.
  - The Recreation Center was visited 18,227 times this month.
  - Fitness Classes in September had 2,660 attendees.
  - Tai Chi – With a fitness pass, Tai Chi is offered on Thursdays at 11:00 AM. Tai Chi combines a continuous series of slow, gentle, flowing physical movements with deep breathing and mental focus. Tai Chi can help with balance and flexibility. This class is great for beginners, senior citizens, or anyone looking to improve their physical and mental health. Todd Wisdom will lead this popular class and all ages are welcome to attend.

(NOTE: Children 13 years and under must be accompanied by an adult when entering the Recreation Center – no exceptions)

ADULT PROGRAMS – The following is an overview of adult programming activities and services:

- Adult Activities
  - Beginner Mahjong Lessons – Enrollment is now open for Mahjong lessons. Mahjong is a tile-based table game for four players that combines skill, strategy, and luck. Anyone ages 18+ are invited to join and no experience is needed. Cost is $50 for each session, all supplies included, and the fee is due to the teacher the day of the class. Session dates are Thursdays, November 5th and 12th from 6:00 – 8:00 PM or Tuesdays, December 8th and 15th from 6:00 – 8:00 PM. To enroll text or call Jen at 641-6536. You can get additional information at the Active Adult Center by calling 376-1297 or emailing apatten@cityofmustang.org
  - Diamond Art – November 3, 2026 – This free adult class (18+) will be a come and go event with this month's project being a beautiful fall leaf. Diamond Art is a relaxing craft that involves applying resin diamonds onto a color-coded, adhesive canvas to create a shimmering mosaic-style picture. No registration is required for this free class
  - Bunco – 1st and 3rd Monday of every month – Bunco will begin at 6:15 PM for anyone ages 18+. Cost is $3 per person and pre-registration is not necessary. Bunco is a fast-paced, social dice game where players take turns rolling three dice to score points and win rounds. Beginners are welcome.
  - Knitting & Crochet Lessons – This free class will be held every Thursday from 9:00 – 10:30 AM. Participants will need to provide their own supplies. All skill levels are welcome to attend. Beginners will be shown the basics and experienced participants can socialize and help with others in the class. For a list of supplies, please come to the class and speak to the instructor. Supplies will vary depending on each individual project.

For more information about Adult Activities, please call 405-376-1297, email apatten@cityofmustang.org, or stop by the Active Adult Center's front desk.

- Active Adult Center 55+
  - Stroke Risks and Prevention – November 9, 2026 – This free educational seminar will cover practical ways to prevent strokes and recognize early warning signs. Participants will learn life saving methods for identifying symptoms and seeking immediate medical care. No registration is required. This 10:30 AM seminar is presented by Integris Health.
  - Healthy Sleep and Recovery Seminar – November 16, 2026 – This free event will cover topics including insomnia basics, sleep hygiene and when to talk to a clinician. Snacks will be provided and there is no need to register. This presentation is presented by Signature Hospice and will begin at 10:00 AM.
  - Smart Phone Seminar – November 23, 2026 – All adults are invited to this free event. Participants will learn how to use their smartphone settings and capabilities on both Android and Apple phones. Registration is not necessary. This presentation is sponsored by Devoted Health Plans.
  - Free Medicare Seminars – The Active Adult Center will continue hosting a variety of informational seminars regarding Medicare through December. These informational sessions will be offered by a variety of Medicare companies. For a list of dates please email apatten@cityofmustang.org or call 405-376-1297.

- Cards! Cards! Cards! – Love to play cards? Every afternoon beginning at noon, card games get into full swing. Instruction will be provided as needed. One of the favorite card games is called Hand and Foot and is a form of Canasta. It is free to play and participants are encouraged to drop in on any week day.
- Calling All Crafters! – Love crafting? Pick up the November craft calendar and join in the fun. A variety of activities will be provided throughout the month including Angel Christmas ornament, Porcupine Pinecones, Napkin Ring Holders, Christmas Paintbrush Craft, 3D Turkeys and so much more. Many of the crafts are free or have a nominal fee. Pick up a calendar at the Active Adult Center to find out dates and times.
- Aging Services Food Service provides lunch for ages 60+, with a suggested $3.00 donation. To reserve a meal, contact Aging Services at 376-9874. Meal reservations are due the business day before, by noon. Copies of the lunch menu are available at the Active Adult Center.
- The Active Adult Center served 1,141 people for lunch this month, provided by Aging Services.
- This month 3,092 Active Adults participated in a variety of activities including music, games and group activities. For a calendar of activities, stop by the Active Adult Center 55+ front desk.

For a complete list of programs and activities at the Active Adult Center 55+ go to www.cityofmustang.org/o/parks/page/active-adult-center or email Ashley at apatten@cityofmustang.org or call 405-376-1297 for more information.

YOUTH AND FAMILY PROGRAMS – The following is a brief overview of youth and family programs and services:

- Thanksgiving Break Mini Camp – November 23, 24 and 25, 2026 – While Mustang Public Schools is out for Thanksgiving Break there will be a Mini Camp held from 7:30 AM to 5:45 PM for grades Pre-K to 5th Grade on Monday and Tuesday and 7:30 AM to 3:00 PM on Wednesday. There will be games, crafts, and activities planned for all three days. Thanksgiving Break Mini Camp is only $75 per participant but space is limited and pre-registration is required.
- Parent's Night Out – December 12, 2026 – Kick off the Christmas season by registering the kids for Parent's Night Out: Christmas Movie Party. Enjoy a night to yourself or get some Christmas shopping done, while the kids are having a great time. Registration begins November 12, 2026 for only $25 per child which includes pizza, snacks and Christmas themed decorations, games, crafts, activities, and a movie. Drop off will start at 6:00 PM to 6:30 PM and pick up from 9:30 PM to 10 PM. Space is limited and pre-registration is required.

SPORTS COMPLEX AND FACILITIES – The following is a brief overview of the sports complex and facilities:

- Town Center
  - The Rising Star 4&5 Year Old Basketball league teams will begin weekly practices on November 2, 2026.

- Mustang Youth Baseball and Softball
  - October 31 – November 1, 2026 – Mustang Youth Sports will host the Spooktacular baseball and softball tournament.
  - November 14 – 15, 2026 – Mustang Youth Sports will host the Warriors for Freedom youth baseball and softball tournament.
- Adult Sports
  - The 15th Annual Major Wood Tournament occurs on November 7, 2026.

For more information about sports go to www.cityofmustang.org/o/parks or email Blake Dickson at bdickson@cityofmustang.org

For more information on any of the upcoming events and activities, please check out the city website at www.cityofmustang.org/o/parks , call 376-3411, or follow Mustang Parks & Recreation Special Events on Facebook at www.facebook.com/mustangokparks

POLICE:

PERSONNEL - The following is a brief overview of personnel transitions within the Police Department:

- Brookelyn "Brooke" Smith is progressing well in her Dispatcher Training.
- Xochitl Montez is progressing well in her training program with members of our Animal Welfare staff.

TRAINING - The following is a brief overview of training occurring within the Police Department:

- Lt. Daniel Drake assisted the Department of Corrections with Standard Field Sobriety Testing Training.
- Sgt. Jaz Wright and Officer Lupita Salayandia attended Domestic Violence training with the Intervention & Crisis Advocacy Network.
- Sgt. Jaz Wright attended a course focused on Victim's Protective Orders.
- Lt. Aaron Meadows and Lt. Derek Hunt attended Use of Force Training through Force Science.
- Lt. Dylan Wilson attended Grant Training through the Oklahoma Highway Safety Office.
- Sgt. Kevin Parker attended training at the Drug Recognition Expert's Conference.
- Officers have completed their annual Taser Recertifications.
- Sgt. Dakota Norman and his K9 partner Bearon, are scheduled to graduate from the Oklahoma Bureau of Narcotic's Canine Handler School at the end of October.
- Lt. Derek Hunt attended the Command Leadership Institute course through FBI-LEEDA. This is a Law Enforcement command level course designed to prepare supervisors for their leadership roles.

SPECIAL PROJECTS – The following is a brief overview of special projects performed by department personnel within the last month:

- The department is continuing enhanced traffic enforcement shifts, as a part of the Oklahoma Highway Safety Office's Traffic Safety Grant. This year's grant shifts focus on impaired driving enforcement.

- Officers assisted Town Center staff with the annual Spooktacular event. This year's celebration was a huge success, thanks to the efforts of everyone who consistently worked to make this event such a good time for those who attended.

MONTHLY POLICE STATISTICS – The September Call Report is attached to this report.

ATTACHMENTS:

1. EyeOnWater App Set Up Information Sheet
2. Community Development September Report
3. Code Enforcement September Report
4. Financial Reports for Period Ending September 30, 2026 and Sales Tax for October 2026
5. Police Department Call Report for September 2026

The next City Manager's Report will be available on Wednesday, November 25, 2026.

City of Mustang

EyeOnWater®
KNOW MORE. WASTE LESS.

YOUR WATER. YOUR WAY.

REAL INFORMATION. REAL CONTROL.

A Smarter Mustang for a Brighter Tomorrow

The City of Mustang's new smart water meters, powered by **EyeOnWater**, give you the tools to stay informed, save money, and help protect our most valuable resource.

VIEW YOUR USAGE
See your daily and hourly water use anytime, anywhere.

TRACK TRENDS
Monitor your water consumption over time.

GET ALERTS
Receive notifications for potential leaks and unusual water use.

MONITOR WHILE AWAY
Keep an eye on your home's water use, even when you're not there.

MANAGE YOUR BILL
Understand your usage and find ways to save money.

CONSERVE TOGETHER
Use water wisely and help keep Mustang a great place to live.



Small Changes Make a Big Impact!

SIGN UP FOR FREE TODAY!

Create your **FREE** EyeOnWater account and start monitoring your water use, setting alerts and finding ways to save.

Scan to Get Started!

Download the **EyeOnWater** app or visit the **EyeOnWater** website to create your free account.

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City of Mustang PUBLIC WORKS DEPARTMENT

KNOW YOUR WATER. SAVE YOUR MONEY. A STRONGER MUSTANG.

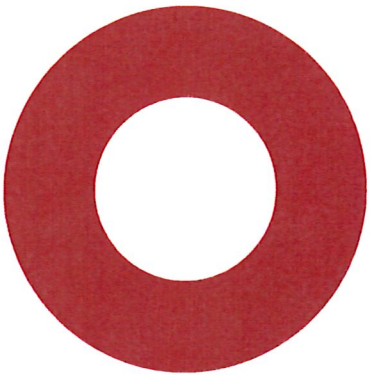
September 2026

City of Mustang
Community Development

Permits & Licensing

		From Previous Month
Residential Building Permits	9	▲ 12%
Commercial Building Permits	0	— 0%
Trade Permits	75	▲ 177%
Other Misc. Permits	21	▲ 61%
Total Inspections	396	▲ 78%
Permit Fees	$30,152.07	▼ 16%
License Fees	$11,320.00	▲ 234%
Total Dept. Fees	$49,167.61	▲ 12%

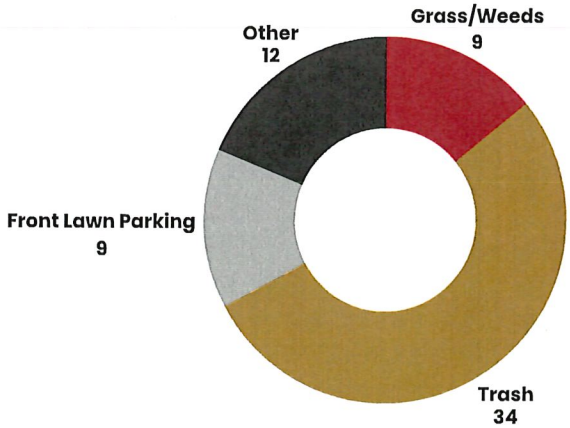
New Construction Permit Tracking



Code Enforcement Violations

		From Previous Month
Grass/Tall Weeds	9	▼ 76%
Trash	34	▼ 44%
Inoperable Vehicles	0	▼ 100%
Front Lawn Parking	9	▼ 74%
Other	12	▼ 25%
Illegal Signs Pulled	163	▼ 16%

Code Violation Types



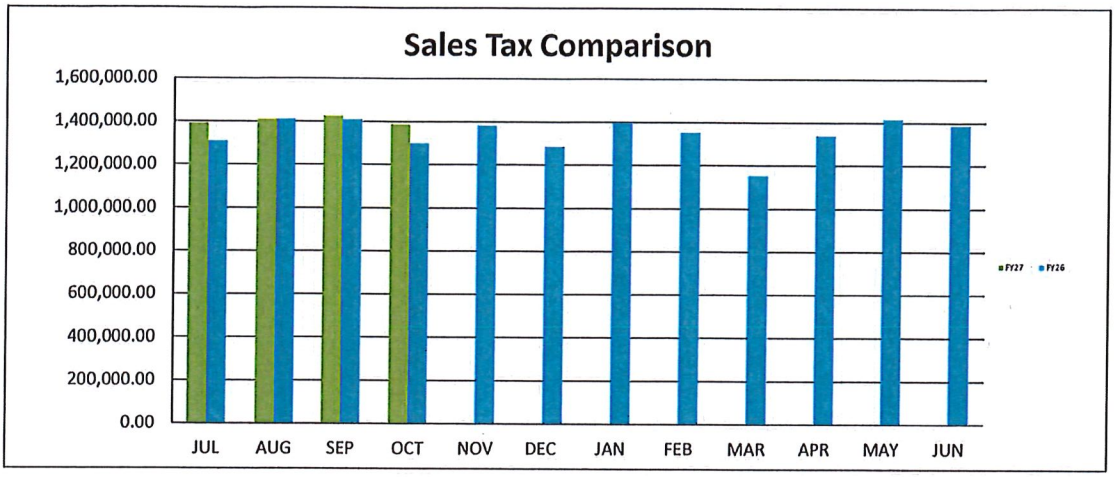
City of Mustang
Code Enforcement Log
SEPTEMBER 2026

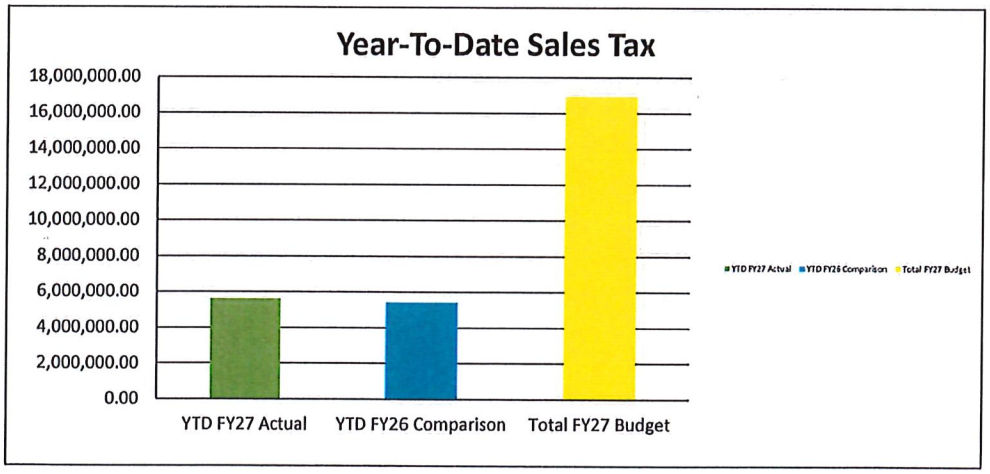
DATE	ADDRESS	GRASS COMP.	TRASH COMP.	INOP VEH.	PARKED ON FRONT LAWN	OTHER COMPLAINTS	ACTION	DATE COMPLETED
9/2/2026	1013 S COLT LANE		1				LETTER TO OWNER	9/14/2026
9/2/2026	713 N PONDEROSA WAY		1				LETTER TO OWNER	9/14/2026
9/2/2026	316 N MONTEBELLA TER					GOATS AND TRASH DUMPSTE	LETTER TO OWNER	10/5/2026
9/2/2026	527 E HILLCREST LN					SEMI NO PERMIT	LETTER TO OWNER	9/18/2026
9/2/2026	2024 W CROSSBOW WAY					SEMI NO PERMIT	LETTER TO OWNER	9/14/2026
9/2/2026	802 W JUDY DR				1		LETTER TO OWNER	9/14/2026
9/2/2026	1404 JAKE CT		1				LETTER TO OWNER	9/14/2026
9/2/2026	415 W GREENWOOD DR					RV SET UP IN STREET	SET TO PD	9/5/2026
9/2/2026	801 S SNYDER DR					LIGHTS ON FOOTBALL FIELD	CHECKED COULD SEE A PROBLEM	9/2/2026
9/9/2026	1401 JAKE CT	1					LETTER TO OWNER	
9/14/2026	1118 W GRIGGS WAY		1				YELLOW TAG	
9/14/2026	1119 W GRIGGS WAY		1				FOUND NO VIOLATIONS	9/15/2026
9/14/2026	454 W LINDEN DR		1				FOUND NO VIOLATIONS	9/15/2026
9/15/2026	1728 W ZACHARY WAY		1				FOUND NO VIOLATIONS	9/15/2026
9/15/2026	1236 W JOHNATHAN WAY	1					LETTER TO OWNER	10/3/2026
9/15/2026	918 W GRIGGS WAY		1				LETTER TO OWNER	9/25/2026
9/15/2026	1017 W KYLE WAY		1				LETTER TO OWNER	9/25/2026
9/15/2026	1005 W RIDGECREST WAY		1				LETTER TO OWNER	9/25/2026
9/15/2026	1923 SW 89TH ST W		1				LETTER TO OWNER	9/25/2026
9/15/2026	313 W SW 89TH		1				LETTER TO OWNER	9/25/2026
9/16/2026	609 W CARSON DR				1		LETTER TO OWNER	9/25/2026
9/16/2026	331 E CARSON LN				1		LETTER TO OWNER	9/25/2026
9/16/2026	1130 W GRIGGS WAY		1				LETTER TO OWNER	9/25/2026
9/16/2026	107 N SHANNON WAY	1					LETTER TO OWNER	9/25/2026
9/16/2026	613 N PONDEROSA WAY					SEMI NO PERMIT	LETTER TO OWNER	9/25/2026
9/16/2026	617 W CARSON DR		1				LETTER TO OWNER	9/25/2026
9/16/2026	629 W LOLA DR		1				LETTER TO OWNER	9/25/2026
9/16/2026	1228 E RUGER	1					LETTER TO OWNER	9/25/2026
9/16/2026	707 E POINTE COURT LN		1				LETTER TO OWNER	9/25/2026
9/16/2026	706 S SHEPHERD DR		1				LETTER TO OWNER	9/25/2026
9/16/2026	518 S SHEPHERD DR					SEMI NO PERMIT	LETTER TO OWNER	9/25/2026
9/16/2026	421 W MAPLE BRANCH WAY		1				LETTER TO OWNER	9/25/2026
9/16/2026	1007 W JOHNATHAN WAY				1		LETTER TO OWNER	9/25/2026
9/16/2026	1136 W DORCHESTER WAY	1				BRUSH IN BACK YARD	LETTER TO OWNER	9/25/2026
9/16/2026	1135 W DORCHESTER WAY				1		LETTER TO OWNER	9/25/2026
9/16/2026	1105 W DORCHESTER WAY		1				LETTER TO OWNER	9/25/2026

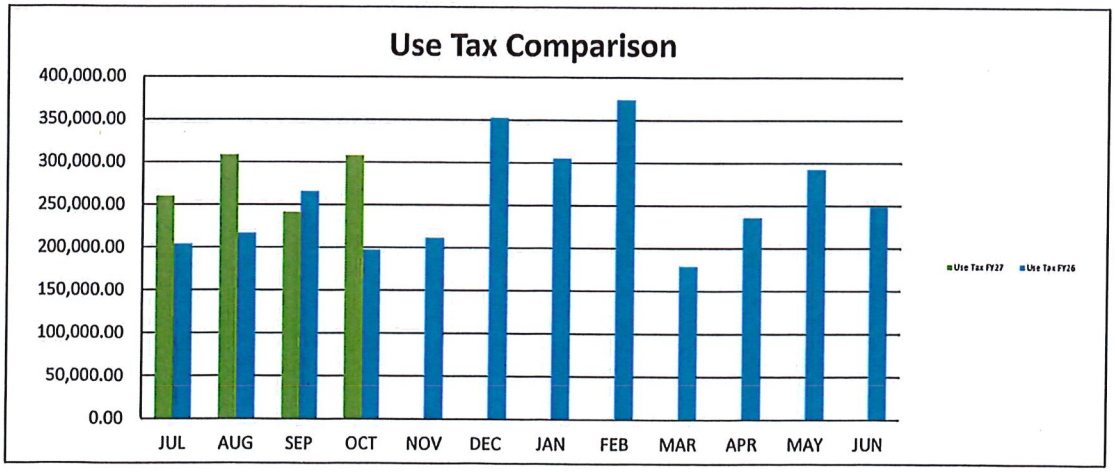
City of Mustang
Code Enforcement Log
SEPTEMBER 2026

DATE	ADDRESS	GRASS COMP.	TRASH COMP.	INOP VEH.	PARKED ON FRONT LAWN	OTHER COMPLAINTS	ACTION	DATE COMPLETED
9/16/2026	704 W ELDER DR					FENCE FALLING OVER	LETTER TO OWNER	
9/16/2026	612 W ELDER DR	1					LETTER TO OWNER	9/25/2026
9/16/2026	631 W PERRY DR		1				LETTER TO OWNER	9/25/2026
9/16/2026	705 N REMINGTON WAY		1				LETTER TO OWNER	
9/21/2026	1937 W AUTUMN WAY				1		LETTER TO OWNER	10/2/2026
9/21/2026	414 N LAKESIDE TER	1					CHECKED COULD SEE NO PROBLEM	9/23/2026
9/21/2026	422 N LAKESIDE TER	1					LETTER TO OWNER	10/2/2026
9/21/2026	547 W GERONIMO CT WAY		1				TRASH WAS REMOVED	9/23/2026
9/21/2026	2215 E KAREN TER		1				TRASH WAS REMOVED	9/23/2026
9/21/2026	1934 E ENSEY TER		1				TRASH WAS REMOVED	9/23/2026
9/23/2026	1212 E STETSON LN					TRAILER PARKED IN STREET	SENT TO PD	9/25/2026
9/23/2026	820 W FOREST DR		1				HAD BEEN REMOVED	9/23/2026
9/23/2026	814 W FOREST DR		1				HAD BEEN REMOVED	9/23/2026
9/23/2026	616 W PERRY DR				1		LETTER TO OWNER	10/2/2026
9/23/2026	223 E HILLCREST LN		1				LETTER TO OWNER	
9/23/2026	1047 S BROOKVIEW LN				1		LETTER TO OWNER	
9/23/2026	437 E MOHR LN				1		LETTER TO OWNER	10/2/2026
9/23/2026	324 W WINDSOR WAY		1				LETTER TO OWNER	10/2/2026
9/25/2026	2316 W MICKEY DR					PARKED OVER SIDEWALK	DRIVE BY	9/25/2026
9/25/2026	705 W JUNIPER DR		1				LETTER TO OWNER	
9/25/2026	820 W FOREST DR		1				TRASH WAS REMOVED	9/25/2026
9/25/2026	601 W CARSON DR		1				YELLOW	
9/25/2026	814 W FOREST DR		1				TRASH WAS REMOVED	9/25/2026
9/25/2026	725 W SW 89TH		1				LETTER TO OWNER	
9/29/2026	1201 W HIGHWAY 152		1				LETTER TO OWNER	
9/29/2026	314 N LAKESIDE TERR	1					LETTER TO OWNER	8/9/2026
9/29/2026	800 W PRAIRIE WAY					PARKED ACROSS SIDEWALK	LETTER TO OWNER	8/9/2026

Mustang's Tax Comparison
October 2026







CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2026-2027
Statement of Revenues & Expenditures
As of September 30, 2026

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
REVENUES:				
Charges for Services	102,306	410,632	1,653,000	24.84%
Taxes and Franchise	1,746,765	5,389,724	21,794,000	24.73%
Licenses and Permits	24,131	94,555	382,300	24.73%
Fines	29,319	90,677	337,000	26.91%
Miscellaneous	76,882	196,681	1,004,058	19.59%
Reserved Carryover	-	-	9,404,165	0.00%
TOTAL REVENUES	1,979,402	6,182,269	34,574,523	17.88%
EXPENDITURES:				
Mayor and Council	(57)	26,212	104,005	25.20%
City Attorney	13,406	70,580	237,943	29.66%
Information Technology	12,646	41,332	214,835	19.24%
City Manager	104,175	326,943	1,550,259	21.09%
Library	40,518	128,483	653,192	19.67%
Parks and Recreation	103,349	328,978	1,538,281	21.39%
General Government	39,313	564,291	2,063,411	27.35%
Increase to Fund Balance	-	-	9,135,595	0.00%
Town Center	32,826	88,208	441,930	19.96%
Ball Complex	57,862	191,619	763,362	25.10%
Aquatics	55,189	180,061	500,551	35.97%
Finance	65,451	215,093	907,192	23.71%
Community Development	42,311	174,791	757,885	23.06%
Police	337,846	1,041,899	4,965,189	20.98%
Animal Welfare	24,260	70,124	419,499	16.72%
Hwy Safety Grant	2,220	7,214	18,376	39.26%
Support Services	58,037	171,397	937,675	18.28%
Fire	294,401	1,007,269	4,658,143	21.62%
Streets	22,349	51,369	271,600	18.91%
TOTAL EXPENDITURES	1,306,102	4,685,864	30,138,923	15.55%
REVENUES OVER EXPENDITURES	673,300	1,496,405	4,435,600	33.74%
TRANSFERS IN (OUT):				
Transfers in	948,066	2,819,104	12,964,400	21.74%
Transfers out	(1,458,359)	(4,323,440)	(17,400,000)	24.85%
TOTAL TRANSFERS	(510,292)	(1,504,335)	(4,435,600)	33.92%
NET CHANGE IN FUND BALANCE	163,008	(7,930)	-	
FUND BALANCE (GAAP Basis)				
Beginning Balance (Audited)		9,098,096		
Ending Balance		$ 9,090,166		
FUND BALANCE (Budgetary Basis)				
Beginning Balance		11,541,093	8,000,000	
Ending Balance		$ 11,533,163	$ 8,000,000	

CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2026-2027
Balance Sheet
As of September 30, 2026

Notes:

	YEAR TO-DATE	
ASSETS:		
Warrant Intercept	69	Warrant account for court
EV Charging Station	6,707	EV Charging Station Account
Cash	3,857,210	Cash on hand
Petty Cash	500	Discretionary funds for expenditures not sensible to process check
Cash on Hand	3,350	Cash drawers
Investments	5,362,383	Certificate of deposits
Due from Other Governments	2,575,418	Sales & use tax, and other intergovernmental shared revenues measurable at year-end. (Collectible within 60 days after 6/30)
Franchise Tax Receivables	158,113	Franchise tax (alcohol, utilities, excise, motor vehicle, tobacco) revenue accruals measurable at year-end
Municipal Court Receivables	1,077,532	Municipal court revenue (fines) accruals measurable at year-end
Inventory	84,999	Year-end inventory on-hand (office supplies, concessions-aquatic/ball fields, Silver Star)
Prepaid Expense & Other	-	Expense split between years
Other Receivables	4,320	Grant and miscellaneous accruals at year-end
TOTAL ASSETS	13,130,601	
LIABILITIES:		
Prepaid License & Permits	13,567	Prepayment of licenses/permits received by contractors (deferred revenue)
Warrant Intercept Program	(431)	60 day holding account
Accounts Payable	24,673	Money owed by City to its suppliers
Payroll Payable	346,323	Payroll deductions, tax expenses, and benefits owed
Deferred Revenue Court	993,500	Court revenue received yet judge has not ruled
Escrow Payable	9,152	Escrow holding for Symes Detention Pond
Escrow Payable	937	Escrow for Wildhorse Sidewalk
TOTAL LIABILITIES	1,387,722	
CAPITAL:		
Reserve for Encumbrance	83,444	Encumbrance recognized towards budget - Homeland (formerly Cash Savers) Incentive
Reserve for Encumbrance	399,056	Encumbrance recognized towards budget - Atwoods Incentive
Fund Balance	11,268,310	Fund Balance Equity
Will Close to Fund Balance	-	
TOTAL CAPITAL	11,750,810	
EXCESS REVENUES OVER EXPENSES:	(7,930)	Gain or Loss

CITY OF MUSTANG, OKLAHOMA
GENERAL FUND
THREE MONTHS ENDED SEPTEMBER 30, 2026

	GENERAL FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	$ 8,000,000	$ 9,098,096	
REVENUES	$ 34,574,523	$ 6,182,269	18%
EXPENDITURES	$ (30,138,923)	$ (4,685,864)	16%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	$ 4,435,600	$ 1,496,405	
TRANSFERS IN	$ 12,964,400	2,819,104	22%
TRANSFERS OUT	$ (17,400,000)	(4,323,440)	25%
NET TRANSFERS	$ (4,435,600)	$ (1,504,335)	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	$ -	$ (7,930)	
	$ 8,000,000	$ 9,090,166	
ENDING FUND BALANCE	$ 8,000,000	$ 9,090,166	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	16.83%	19.12%	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end of September 2026 represents 25% of the fiscal year. This % is a basic measure of where the fund should be year to date compared to budget.

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the fund has received revenues and transfers to date that exceeds expenditures and transfers by this amount.

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MUSTANG IMPROVEMENT AUTHORITY - OPERATING FUND
FISCAL YEAR 2026-2027
Statement of Revenues & Expenses
As of September 30, 2026

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
OPERATING REVENUES:				
Sales Tax	1,424,889	4,226,865	16,900,000	25.01%
Water	1,166,959	2,234,066	5,090,000	43.89%
Wastewater	258,416	734,263	2,830,000	25.95%
Sanitation	270,734	810,521	3,220,000	25.17%
Sanitation-Restricted	1,430	4,298	18,000	23.88%
Recycling	7,106	21,256	85,000	25.01%
Tree Limb Removal	1,540	4,580	20,000	22.90%
Ambulance	32,976	98,993	410,000	24.14%
Other fees	75,905	216,103	976,000	22.14%
Interest & other	64,594	159,232	650,050	24.50%
Reserved Carryover	-	-	12,000,000	0.00%
Auction Surplus	-	-	100	0.00%
TOTAL OPERATING REVENUES	3,304,549	8,510,177	42,199,150	20.17%
OPERATING EXPENSES:				
General Government	24,459	199,178	1,172,613	16.99%
Fund Balance Reserve	-	-	12,000,000	0.00%
Water	340,399	808,495	3,825,100	21.14%
Sewer	84,885	289,409	1,661,712	17.42%
Sanitation	141,142	429,672	1,862,000	23.08%
TOTAL OPERATING EXPENSES	590,886	1,726,754	20,521,425	8.41%
REVENUES OVER EXPENSES	2,713,664	6,783,423	21,677,725	
TRANSFERS IN (OUT)				
Transfers in	-	-	-	
Transfers out	(1,665,462)	(4,993,698)	(21,674,352)	23.04%
TOTAL TRANSFERS	(1,665,462)	(4,993,698)	(21,674,352)	23.04%
NET INCOME (LOSS)	1,048,202	1,789,725	3,373	
WORKING CAPITAL - Beginning Balance		12,799,034		
WORKING CAPITAL - Ending Balance		14,588,759		
2017 CONSTRUCTION LOAN				
Restricted Carryover (2017 Note)	-	-	640,000	0.00%
Expenditures of 2017 Projects	-	-	(643,373)	0.00%
TOTAL 2017 REVENUE NOTES	-	-	(3,373)	
2020 PROCEEDS AND EXPENDITURES				
Restricted Carryover (2020 Note)	-	-	500,000	0.00%
Expenditures of 2020 Projects	-	(271,469)	(500,000)	54.29%
TOTAL 2020 REVENUE NOTES	-	(271,469)	-	
2026A PROCEEDS AND EXPENDITURES				
Restricted Carryover (2026A Note)	-	-	1,275,000	0.00%
Expenditures of 2026A Projects	(591,228)	(307,543)	(1,275,000)	24.12%
TOTAL 2026A REVENUE NOTES	(591,228)	(307,543)	-	
TOTAL NET INCOME (LOSS) - INCLUDES NOTES	456,974	1,210,713	-	

CITY OF MUSTANG
MUSTANG IMPROVEMENT AUTHORITY
FISCAL YEAR 2026-2027
Balance Sheet
As of September 30, 2026

Notes:

	YEAR TO-DATE	
ASSETS:		
Cash	5,961,389	Cash on hand
Depository Cash	1,250	Cash in depository account (imprest account)
2017 Construction Fund	648,686	2017 construction fund (project account) - EOC construction (partial), upgrade dispatch system, public safety vehicles/equipment, widening Sara Rd, 89th widening (partial), overlay residential streets, splash pad, animal shelter, lighting (2) soccer fields, market place
2020 Construction Fund	179,005	2020 construction fund (project account) - Sewer lift station, belt filter press, sewer basin, sewer line project, arsenic treatment skids, county line water tower improvements and drainage projects
2026A Construction Fund	(1,175,561)	2026A promissory note (project account) - AMI Meter Project
Accounts Receivable	1,330,481	Utility services rendered to customers for payment
Unbilled Receivables - Audit	990,819	Utility accounts receivables earned at year-end and not yet received
Allowance for Doubtful Accounts	(15,316)	Allowance for uncollectible accounts receivable at year end
A/R - Unapplied Credits	(46,402)	Unapplied transactions on customer A/R waiting to be applied i.e. customer paying more than what is owed
Investments	7,146,606	Certificate of deposits
Property, Plant and Equipment	72,452,408	Long-term operating assets used by Authority. The City's capitalization threshold is $5,000
Accumulated Depreciation	(34,212,975)	Represents the expired value of an asset
Construction in Progress	14,198,118	Costs of construction work, not yet recorded
Inventory	29,682	Year-end inventory on-hand (public works)
Prepaid Expense & Other	-	Expense split between fiscal years
Other Receivables	-	Grant and miscellaneous accruals at year-end
Deferred Outflow - ARO	2,426,920	GASB 83 – WWTP Retirement Obligation
TOTAL ASSETS	69,915,111	
LIABILITIES:		
Accounts Payable	628,235	Money owed by Authority to its suppliers
Asset Retirement Obligation	2,765,560	GASB 83 – WWTP Retirement Obligation
TOTAL LIABILITIES:	3,393,795	
CAPITAL:		
Fund Balance	65,310,603	Equity
TOTAL CAPITAL	65,310,603	
EXCESS REVENUES OVER EXPENSES:	1,210,713	

CITY OF MUSTANG, OKLAHOMA
MUSTANG IMPROVEMENT AUTHORITY
THREE MONTHS ENDED SEPTEMBER 30, 2026

	MUSTANG IMPROVEMENT AUTHORITY FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	$ 12,000,000	$ 12,799,034	
REVENUES	$ 42,199,150	$ 8,510,177	20%
EXPENDITURES	$ (20,521,425)	$ (1,726,754)	8%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	$ 21,677,725	$ 6,783,423	
TRANSFERS IN	$ -	$ -	#DIV/0!
TRANSFERS OUT	$ (21,674,352)	$ (4,993,698)	23%
NET TRANSFERS	$ (21,674,352)	$ (4,993,698)	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	$ 3,373	$ 1,789,725	
ENDING FUND BALANCE	$ 12,003,373	$ 14,588,759	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	28.44%	34.57%	
2016, 2017, 2020, & 2026A RESTRICTED	$ 2,415,000	$ -	
2016, 2017, 2020 & 2026A PROJECT EXPENDITURES	$ (2,418,373)	$ (579,012)	
	$ (3,373)	$ (579,012)	
TOTAL NET INCOME (LOSS) - INCLUDES CONSTR NOTES	$ 12,000,000	$ 1,210,713	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end of September 2026 represents 25% of the fiscal year. This % is a basic measure of where the fund should be year to date compared to budget.

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the fund has received revenues and transfers to date that exceeds expenditures and transfers by this amount.

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MONTHLY OPERATING STATEMENT

For the Month Ending September 30, 2026

Mustang Improvement Authority
1501 N. Mustang Road
Mustang, OK 73064

Operating Revenue:	
Water sales	1,166,959
Wastewater treatment charges	258,416
Refuse and recycle sales	279,271
Tree Limb Removal	1,540
Ambulance	32,976
Other fees	75,905
Auction Surplus	-
TOTAL OPERATING REVENUE	1,815,066
Operating Expenses:	
Operating & maintenance	226,027
General & administrative	816,248
Purchased water	139,838
Capital outlay	-
TOTAL OPERATING EXPENSES	1,182,114
NET OPERATING INCOME (LOSS)	632,953
Non-operating income (expenses):	
Interest income	51,434
Sales tax	1,424,889
Miscellaneous	13,160
Transfers In	-
TOTAL NON-OPERATING INCOME	1,489,483
NET INCOME BEFORE OPERATING TRANSFERS	2,122,436
Operating transfers out	1,665,462
NET INCOME (LOSS)	456,974

Monthly Debt Payments: *Included in transfers	
Oklahoma Water Resources Board - 2009	21,519
Revenue Note 2016	97,319
Revenue Note 2017	87,542
Revenue Note 2020	37,128
Revenue Note 2026A	-
TOTAL MONTHLY DEBT PAYMENTS	243,508

City of Mustang
Monthly Sales Tax Revenues
Five Year Comparison

	2026-2027	2025-2026	2024-2025	2023-2024	2022-2023
Jul	$ 1,392,296.42	$ 1,308,396.50	$ 1,329,719.09	$ 1,378,867.49	$ 1,288,315.31
Aug	1,409,680.17	1,413,457.29	1,305,653.04	1,224,504.99	1,227,397.16
Sep	1,424,888.56	1,410,487.58	1,259,553.89	1,243,068.11	1,245,616.92
Oct	1,386,001.94	1,300,815.87	1,292,183.28	1,259,929.04	1,272,688.74
Nov		1,383,760.70	1,185,757.24	1,234,088.30	1,207,197.00
Dec		1,285,440.15	1,383,566.90	1,218,829.02	1,213,212.51
Jan		1,397,086.30	1,301,228.98	1,220,957.52	1,267,375.22
Feb		1,354,527.40	1,277,939.37	1,231,626.12	1,255,351.39
Mar		1,154,899.75	1,149,469.97	1,102,999.17	1,112,938.81
Apr		1,339,770.79	1,199,244.66	1,196,856.70	1,185,947.39
May		1,417,674.19	1,388,533.26	1,355,139.27	1,295,251.63
Jun		1,388,176.73	1,338,192.65	1,215,513.21	1,269,049.90
	$ 5,612,867.09	$ 16,154,493.25	$ 15,411,042.33	$ 14,882,378.94	$ 14,840,341.98
Avg	1,403,216.77	1,358,289.31	1,284,253.53	1,240,198.25	1,236,695.17
% increase	3.31%	5.76%	3.55%	0.28%	9.08%
projected Increase	85,186.07	743,450.92	528,663.39	42,036.96	1,235,921.61

City of Mustang
Sales Tax Report
Budget to Actual Comparison
October 8, 2026

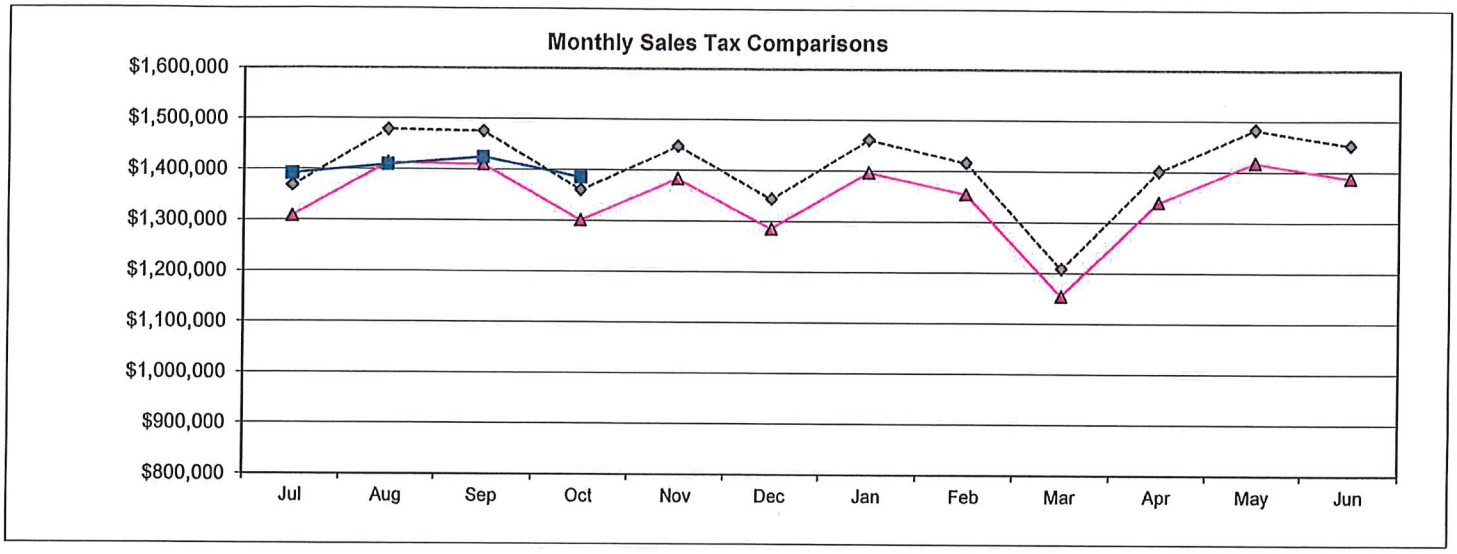
	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 1,392,296.42	8.2%	$ 1,368,777.00	8.1%	$ 23,519.42	1.7%
Aug	1,409,680.17	8.3%	1,478,686.00	8.7%	(69,005.83)	-4.7%
Sep	1,424,888.56	8.4%	1,475,580.00	8.7%	(50,691.44)	-3.4%
Oct	1,386,001.94	8.2%	1,360,847.00	8.1%	25,154.94	1.8%
Nov						
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 5,612,867.09	33.2%	$ 5,683,890	33.6%	$ (71,022.91)	-1.2%
	Average					
	$16,838,601		$16,900,000			

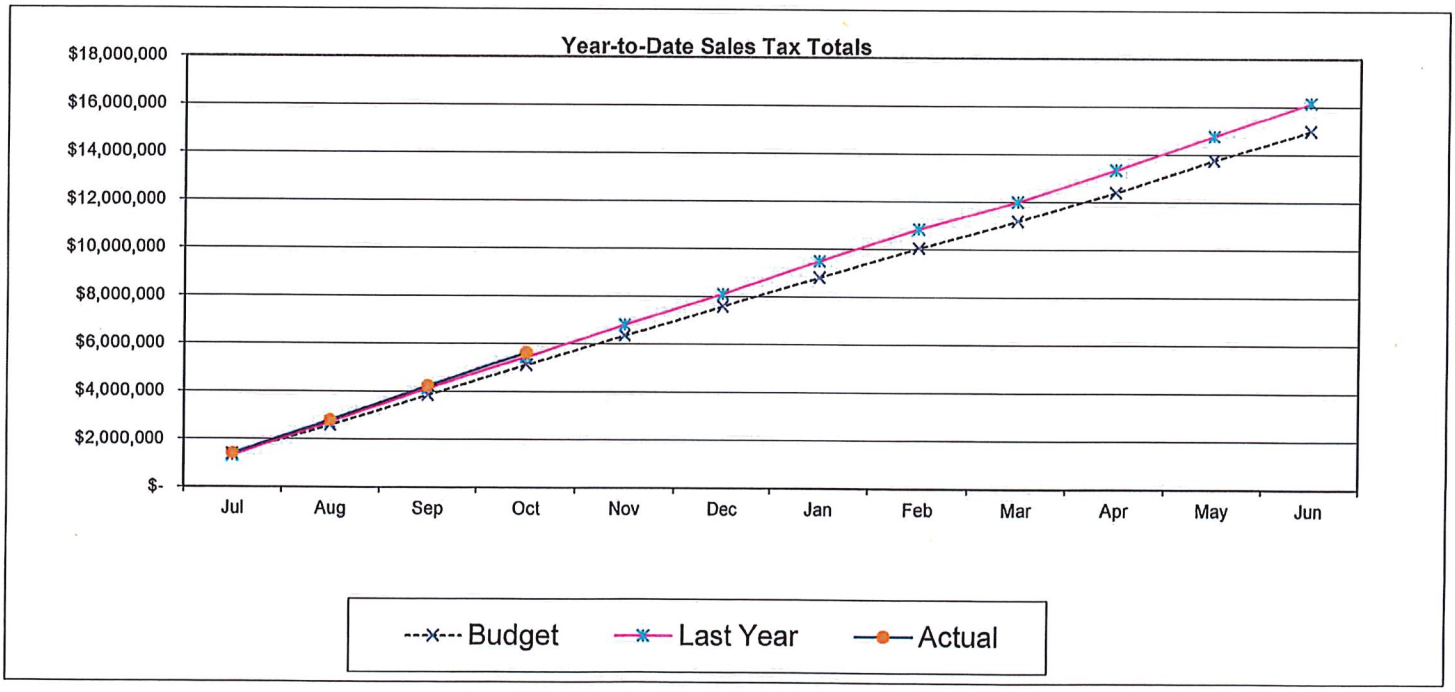
City of Mustang
Sales Tax Report
Two Year Comparison
October 8, 2026

	Fiscal 2026-27		Fiscal 2025-26		Increase or (Decrease)	
	Amount	Percent of Budget	Amount	Percent of Budget	Amount	Percent
Jul	$ 1,392,296.42	8.2%	$ 1,308,396.50	7.7%	$ 83,899.92	6.41%
Aug	1,409,680.17	8.3%	1,413,457.29	8.4%	(3,777.12)	-0.27%
Sep	1,424,888.56	8.4%	1,410,487.58	8.3%	14,400.98	1.02%
Oct	1,386,001.94	8.2%	1,300,815.87	7.7%	85,186.07	6.55%
Nov						
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 5,612,867.09	33.2%	$ 5,433,157.24	35.1%	$ 179,709.85	3.3%

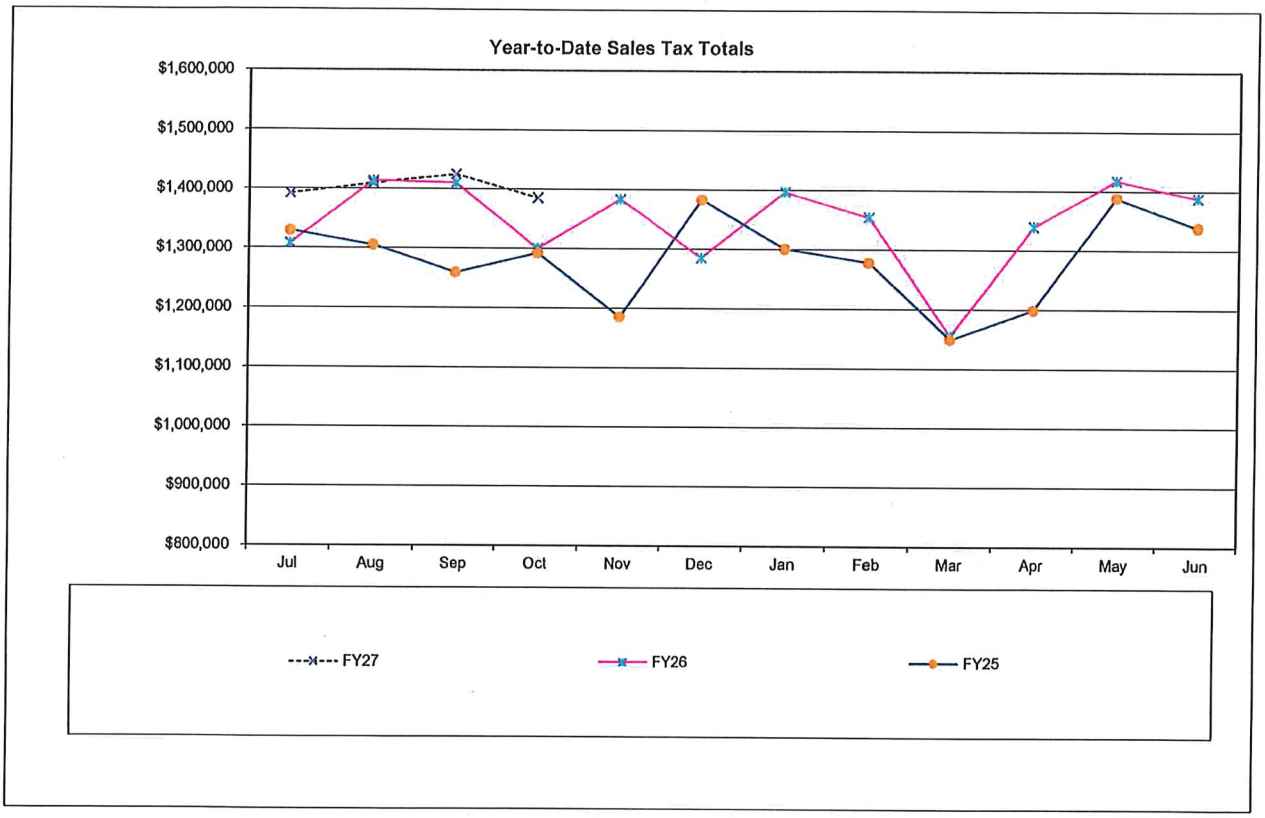
Budget 2027	Budget 2026
$ 16,900,000	$ 15,500,000

City of Mustang FY 2026-2027





City of Mustang



City of Mustang
Monthly Use Tax Revenues
Five Year Comparison

	2026-2027	2025-2026	2024-2025	2023-2024	2022-2023
Jul	$259,677.55	$203,984.66	$231,921.50	$206,216.23	$174,259.95
Aug	308,274.00	216,793.37	196,310.89	184,710.46	174,582.80
Sep	241,189.94	265,623.01	230,154.47	214,659.39	208,867.44
Oct	307,906.85	197,291.38	218,429.40	185,507.90	169,891.28
Nov		211,454.51	213,530.45	176,333.95	150,463.53
Dec		352,528.77	234,213.22	227,506.12	180,122.13
Jan		305,341.06	575,650.75	274,004.92	232,402.69
Feb		373,961.76	356,519.30	294,662.00	264,437.32
Mar		179,211.62	178,618.90	175,875.89	145,497.15
Apr		236,050.16	211,045.26	279,276.71	170,384.72
May		292,419.78	227,890.49	212,571.18	226,130.17
Jun		248,647.72	201,390.90	227,368.76	190,797.92
	$1,117,048.34	$2,306,190.14	$3,075,675.53	$2,658,693.51	$2,287,837.10

Note: Fiscal Year 2027 Use Tax Budget is $3,300,000

avg mo	$279,262.09	$256,942.32	$256,306.29	$221,557.79	$190,653.09
% increase	8.69%	0.25%	15.68%	16.21%	10.23%

City of Mustang
Use Tax Report
Budget to Actual Comparison
October 8, 2026

	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 259,677.55	7.9%	$ 275,000	8.3%	$ (15,322.45)	-5.57%
Aug	308,274.00	9.3%	275,000	8.3%	33,274.00	12.10%
Sep	241,189.94	7.3%	275,000	8.3%	(33,810.06)	-12.29%
Oct	307,906.85	9.3%	275,000	8.3%	32,906.85	11.97%
Nov		0.0%				
Dec		0.0%				
Jan		0.0%				
Feb		0.0%				
Mar		0.0%				
Apr		0.0%				
May		0.0%				
Jun		0.0%				
Totals	$ 1,117,048.34	33.8%	$ 1,100,000	33.3%	$ 17,048.34	0.5%

AVG	BUDGET
3,351,145	$ 3,300,000

MUSTANG POLICE DEPARTMENT
Memorandum

POLICE MONTHLY STATS:

