

**TO: THE HONORABLE MAYOR AND COUNCIL
CITY OF MUSTANG**

**FROM: TIMOTHY D. ROONEY
CITY MANAGER**

RE: CITY MANAGER'S REPORT

DATE: November 26, 2025

"As God is my witness, I thought turkeys could fly!"

*- Arthur Carlson, Station Manager
WKRP in Cincinnati*

MANAGERIAL:

FESTIVAL OF TREES - Kick off the holiday season with this FREE Community event held on Monday, December 1, 2025 from 6:00 to 8:00 PM at Mustang Town Center. There will be all the normal fun activities outside as the countdown begins to light the large outdoor tree; have a meet and greet with Santa Clause, live entertainment, face painting, balloon twisting, photo opportunities with a giant sleigh, food trucks, and more. The Tree Fest Market will be held inside the banquet facility with over 30 vendors ready to help complete those Christmas lists

MAYOR-ELECT RAY – Michael Ray was certified as the winner in the Special Mayoral Election conducted on November 18, 2025. Mr. Ray will be sworn in as Mayor at the regularly scheduled meeting of the Mustang City Council on Tuesday, December 2, 2025 at 7:00 PM. A reception for Mayor-Elect Ray will be held from 6:00 PM to 7:00 PM in the City Hall Lobby prior to the meeting. The public is welcome to attend.

JANET WATTS RETIREMENT – There will be a retirement reception for retiring Finance Director, Janet Watts, on Thursday, December 18, 2025 from 3:00 to 5:00 PM in the Great Room at Mustang Town Center. The public is welcome to attend.

Janet has worked for the City of Mustang a total of 19 years over two different periods – the first back in the 80's from 1988 to 1994, and again from 2012 through 2025. Much of the stability of the finances of the City of Mustang – and the commitment for healthy reserves - can be attributed to Janet as the City of Mustang had reserves that were at .2% in 2013. Our community now enjoys the safeguards of reserves that are above 20% in the General Fund and 30% in the Mustang Improvement Authority.

Janet is that unique individual that processes both a passion for her responsibility and the community she serves...all the while being deeply rooted in her faith. I hope you will make it a point to attend her retirement reception and/or stop by and visit her before she leaves and express your appreciation to her for all that she has done for our organization and community.

HOLIDAY CLOSURES - During the busy end of the year and the start of a new one, there are many holiday closures. All the information as to what is closed, what is open, and what day you need to have the trash at the curb is outlined below by date:

- Wednesday, November 26, 2025 - Day Before Thanksgiving - All City facilities will be closing at 3 PM.
- Thursday, November 27, 2025 - Thanksgiving Holiday - All City Facilities will be closed on Thanksgiving. For residential customers that normally have refuse service on a Thursday, your service is moved to Saturday, November 29, 2024 so be sure to have your polycart to the curb by 7:00 AM. For commercial refuse customers, your service is moved to Friday, November 28, 2025.
- Friday, November 28, 2025 - Day After Thanksgiving - All City Administrative Offices - including the Library and Active Adult Center - will be closed on Friday, November 28, 2025. The Recreation Center will open at Noon. All refuse services will run as normally scheduled so have your polycart to the curb by 7:00 AM.
- Wednesday, December 24, 2025 - Christmas Eve - All City Facilities will be closed.
- Thursday, December 25, 2025 - Christmas Day - All City Facilities will be closed on Christmas. For residential customers that normally have refuse service on a Thursday, your service is moved to Saturday, December 27, 2025. Commercial refuse is moved to Friday, December 26, 2025.
- Wednesday, December 31, 2025 - New Year's Eve - All City Facilities will close at 3:00 PM.
- Thursday, January 1, 2026 - New Year's Day - All City Facilities will be closed. Refuse services will operate as normally scheduled so be sure to have your polycart to the curb by 7:00 AM.
- Monday, January 19, 2026 - Martin Luther King Day - All City Administrative Offices - including the Library and Active Adult Center - will be closed. The Recreation Center will operate as normally scheduled. Refuse services will operate as normally scheduled so be sure to have your polycart to the curb by 7:00 AM.

ASSISTANT CITY MANAGER:

PROJECT UPDATES – The following updates are provided for various projects, including ongoing Capital Projects:

- SH-152 Reconstruction Project (ODOT) - Work on the ODOT reconstruction of SH-152 between Mustang and Union City is ongoing. The contractor has begun work on the section of the project in Mustang between Frisco Road & Clear Springs Road. **SH-152 will remain closed to ALL WESTBOUND TRAFFIC from Clear Springs Drive to west of Frisco Road.** Local traffic will need to utilize the following detour routes for access:
 - Local Traffic Between Frisco Road and Clear Springs Road – Local Traffic between Frisco and Clear Springs will need to utilize the detour along SW 59th Street to Frisco Road and follow the eastbound traffic through the work zone.
 - Local Traffic Between Richland Road and Frisco Road. – Local traffic between Richland Road and Frisco Road will need to utilize the detour along SW 59th Street to Richland Road and follow the eastbound traffic through the work zone.

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- Local Traffic West of Richland Road – Local traffic west of Richland Road must utilize the detour along SW 59th Street to Richland Road. Westbound traffic will be allowed along SH-152 from Richland Road.
- Commercial and Thru Traffic. – ALL commercial and thru traffic traveling westbound along SH-152 will need to utilize the ODOT detour along SH-4, I-40, and US-81.

Traffic has been shifted onto the eastbound lanes, and the contractor has begun subgrade construction on the westbound lanes. This phase of construction is anticipated to be completed in early 2026. TJ Campbell previously resurfaced SW 59th Street West from Clear Springs Road as the detour route for this phase of the project. Please follow the detour and construction signage and expect delays when traveling in the area. More information on the ODOT project along SH-152 can be found on ODOT's website in their 8-year construction plan, which can be found at the following link. <https://oklahoma.gov/odot/programs-and-projects/projects/8-year-construction-work-plan.html>

- Belt Filter Press - The City of Mustang has awarded a contract for the replacement of the Belt Filter Press at the Sewer Treatment Plant. The existing Belt Filter Press has been in service for decades, and the cost of maintenance and the difficulty related to sourcing replacement parts on the old equipment have led to a need for its replacement. The replacement is being funded in part with infrastructure funds from the American Rescue Plan Act. The project is anticipated to be completed in the Fall of 2025.
- 16" Water Infrastructure Project along State Highway 152 – Construction has begun on the 3-mile project, putting in a new 16" waterline to service the West side of the City of Mustang. Minor impacts to traffic and water service in the area are anticipated during construction. The project runs along State Highway 152, just west of Mustang Road to Clear Springs. This project is being funded in part with infrastructure investment funds from the American Rescue Plan Act and Community Project Funding requested through Congressman Frank Lucas' office and approved by the House Committee on Appropriations. The project is anticipated to be completed by Spring of 2026.
- Groundwater Treatment Project – The Groundwater Treatment Units have been assembled, and installation at the well sites is underway. The additional treatment units will be installed on wells 5 and 6, helping to provide our community with safe drinking water for many years to come. This project was made possible with infrastructure investment funds from the American Rescue Plan Act. The project is anticipated to be completed by the end of the year.
- Southwest 89th Street (Highway 4 to Mustang Road) – Engineers have completed the design for the expansion of Southwest 89th Street. The project includes all of Southwest 89th Street between Mustang Road and State Highway 4, the far south portion of Mustang Road from the railroad tracks south to Southwest 89th Street, and Southwest 89th Street just east of State Highway 4. This project was included in the Sales Tax Extension approved by voters on August 23, 2016. Utility relocation coordination on this project is underway. Several utilities will require engineering and coordinated relocations. Due to the complexity of these relocations, this project phase is anticipated to take 18-24 months.
- Level III EV Chargers in Wild Horse Park— The Wild Horse Park Electric Vehicle Charging Station is complete and in operation. The rate for Level III charging has been established by the City Council at \$0.45/kWh. The project is funded in part through a grant from the Association of Central Oklahoma Governments (ACOG).

- Mustang Multimodal Phase 1 Project - Cowan Group Engineering has submitted final plans for this project. ODOT is reviewing the final plans, and the environmental study on the project has been completed. The City is working to acquire the necessary right-of-way for the project and anticipates construction to begin in the Spring of 2026. The first phase of this project will provide protected sidewalk connectivity between Mustang Public School facilities within the city limits and the Town Center. More information about Mustang's Multimodal Continuity Plan can be found here: <https://www.cityofmustang.org/article/1240322>
- Mustang Trails Project - The Mustang Trails Project will provide a walking trail between SH-152 on the west side of Fire Station #1 and the existing walking trails in the SW Corner of Wild Horse Park. The engineer has submitted final plans for this project. A field review of the plans was held on October 10th, and the engineer has begun preparation of the final construction plans. The environmental study for the project has been completed, and the City is working to acquire the necessary right-of-way. Construction is anticipated to begin in the Spring of 2026. This walking trail was included in the Imagine Mustang Comprehensive Plan. Information on the 2017 Imagine Mustang Comprehensive Plan can be found here: <https://www.cityofmustang.org/documents/2017-comprehensive-plan/396233>

COMMUNITY DEVELOPMENT:

PLANNING COMMISSION – The Planning Commission will meet on Tuesday, December 9, 2025 to discuss the following agenda items:

- Public Hearing – Request to Rezone Property from the R-E, Rural Estates District to the R-1, Single Family District. ~3.7 acres directly west of 821 N. Clear Springs Rd.
- Public Hearing – Request to Rezone Property from the A-1, Agricultural and Oil & Gas District to the R-1, Single Family District with a Planned Unit Development (PUD) Overlay – titled Arbor Creek – Appx. 80 acres located in the 500-800 Block on the West side of N. Morgan Rd.
- Public Hearing – Request for a Special Use Permit to allow a Homeschool/Hybrid School at 316 N. Chris Terr, located within the R-E, Rural Estates District.

BOARD OF ADJUSTMENT – The Board of Adjustment will meet on Tuesday, December 9, 2025 to discuss the following agenda item:

- Public Hearing – Request for a Variance to Section 122-846 (3) regarding the six (6) ft height requirement for fencing enclosing the area around a swimming pool. 514 N. Chisolm Way.

TRAFFIC COMMISSION – The Traffic Commission will meet on Wednesday December 3, 2025 to discuss the following:

- Proposed Speed Table placement on W. Whippoorwill Way

MONTHLY REPORTS – Reports from the Community Development Department and Code Enforcement for the month of October are attached for your information and review.

NEW BUSINESS ACTIVITY – The following is a brief review of new business activity within the City of Mustang:

- A business license has been submitted for Glendon Salon LLC, a hair salon, at 433 E. SH 152 Suite 101.
- Streller Family Wellness APRN-CNP PLLC, opened a direct primary care practice at 543 E SH 152 Suite 101.
- TMAT, a truck bed/liner organization company, has moved into their new space at 1233 E. Highline Ln.

ONGOING COMMERCIAL PROJECTS – The following is a brief review of ongoing commercial activity within the City of Mustang:

- Permits have been issued for WEL Trucking at 500 S. Industrial Ln. This is a truck service business originally located at 2107 E. SH 152. The plans are for a 11,900-sqft building. Structural steel is being erected and plumbing rough-ins have begun.
- Plans have been reviewed for an addition to the Epic Charter Schools facility at 201 S Sara Road. This is phase 2 of the project and will include classrooms.
- Plans have been reviewed for Tomahawk Storage at 251 S Czech Hall Road. The lot contains 1.24 acres and 3 Mini-Storage Buildings are proposed, 7,480sqft, 4,400sqft, and 4,400sqft.
- Mustang Public Schools has submitted plans for a new building at the High School campus. The building will be a two-story, 86,967-sqft structure containing a new cafeteria and classrooms. Several of the building slabs have been poured and structural steel sections have continued going up. The concrete storm shelter has 75% of the concrete reinforced walls poured.
- Reign Athletics has been issued a permit for a building with a total of 11,972sqft at 600 E State Highway 152, south of Chicken Express and Freddy's Restaurant. The building slab has been poured, plumbing rough-ins started, and the sewer connection made.
- Ashton Gray has submitted plans for a retail center at 215 N Sara Road. The building will be 8,023sqft. A public sewer line will be run to the building. The underground stormwater work has begun.
- Lee Storage has purchased permits for a mini-storage complex at 721 N Clear Springs Road. The main building is still under construction and paving is being completed in stages.
- Permits have been issued for four additional flex space buildings with four units each, next to the existing Mustang South Offices in Wild Horse Canyon Commercial Addition, south of the Atwood's Store on Old Sara Road. The first building has been completed and a salon has located there. The remaining three spaces are open.
- Public Storage along W. Armstrong Dr has been issued a permit to remodel some of the existing buildings on site for additional storage. Framing work has began on some of the sections.

SUBDIVISIONS – The following is a brief overview of subdivision activity in Mustang:

- A Final Plat application has been submitted for Red Barn Acres at 1500 E Lily Lane. The parcel contains 9.25 acres and is zoned Rural Estates. Eight lots are included.
- A Final Plat has been approved for Riverwood Addition on SW 89th Street. This subdivision will contain 61 lots at least ½-acre in size with a duplex planned for each lot. The subdivision will start building infrastructure and grading the site next.

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- Preliminary and Final Plats have been approved for Calvary Court, a subdivision of 4 buildings with 4 residential dwelling units in each. The location is 948 W State Highway 152. The water and sewer lines are complete.
- Clear Springs Senior Independent Living near the intersection of W. SH 152 & Clear Springs Rd will feature 43 senior housing units in 3- & 5-unit buildings with a community space. Construction of the site utilities will begin soon.

LOT INVENTORY – A breakdown of the current lot availability within the City of Mustang is included below:

Subdivision	Available Lots	Total Number of Lots
Gabe's Crossing	16	27
Hunter's Hill 5	24	68
Hyde Park Addition	7	35
Magnolia Trace 6	1	34
Spitler Lake Estates 2	5	58
Spitler Lake Estates 3	32	50
Wild Horse Canyon 3	48	108
	133	380

FINANCE:

FINANCIAL REPORTS – Attached you will find the monthly (un-audited) financial reports ending October 31, 2025, and sales tax report for November 2025.

General Fund:

- Positive month: \$326,419
- Positive Year-to-Date (YTD): \$104,534
- Ending balance as a percentage of annual revenues (cash reserve): 20.34%

Mustang Improvement Authority:

- Positive month: \$135,421
- Year-to Date (YTD): \$629,119 (excluding construction projects)
- Ending balance as a percentage of annual revenues (cash reserve): 32.73%

Sales Tax:

- Sales tax: \$1,383,760.70
- Variance from monthly projection: positive \$113,759.70 or 9.0%
- Use tax monthly reporting: \$211,454.51.

These figures provide insights into the financial performance of the General Fund, the Mustang Improvement Authority, and sales tax revenue for the specified period.

MUNICIPAL CLERKS & TREASURERS TRAINING - Ashley Neely, Mustang's City Treasurer, participated in the MC&T Program on November 13, 2025, in McAlister, Oklahoma. The certification program is established by statute to provide training for municipal clerks and treasurers in Oklahoma.

FIRE:

ACTIVITIES AND EVENTS - The following is a summary of current or recent activities and events at the Fire Department:

- Fire Officer I -Corporal Katey Norman is currently taking Fire Officer I.
- Fire Prevention Shows Post Test - The Fire Prevention Test results were not ready at the time of this report. Results from this test will be submitted when the Fire Prevention Office is notified that the results are available. This test was a collaborated effort with the Fire Prevention Office and the elementary curriculum developer for Mustang Public Schools. This test was a Fire Safety Test for all 2nd through 4th-grade students. The test was administered through the district's regular testing platform following the Fire Safety presentations.

HUMAN RESOURCES:

EMPLOYEE ANNIVERSARIES – The following employees achieve important employment milestones with the City of Mustang during the month of December:

- | | | |
|----------------------|-----------------------|----------|
| • Christopher Barton | Fire | 19 years |
| • Michael Buckley | Parks & Rec | 17 years |
| • Cheryl Lones | Police | 13 years |
| • Laura Jackson | Parks & Rec | 10 years |
| • Shannon Willis | Parks & Rec | 10 years |
| • Makaylin Huff | Parks & Rec | 10 years |
| • Kelly Walbaum | Finance | 5 years |
| • Jazreale Write | Police | 3 years |
| • Logan Ford | Community Development | 1 year |

INFORMATION TECHNOLOGY:

MONTHLY TECHNOLOGY TIP – This month's technology tip centers around the holiday season and online shopping safety. As you hunt for the perfect gifts, make sure you're protecting your personal and financial information. Here are a few tips for a secure online shopping experience:

- Stick to Familiar Websites: Shop from well-known, reputable retailers. Be wary of deals from unfamiliar sites, especially if they seem too good to be true.
- Look for the Lock: Before entering any payment information, make sure the website's URL starts with "https://" and has a padlock icon in the address bar. This means the connection is secure.
- Use a Credit Card, Not a Debit Card: Credit cards generally offer better fraud protection than debit cards. If a fraudulent charge occurs, it's easier to dispute with a credit card company.
- Beware of Phishing Scams: Watch out for fake emails or texts disguised as shipping notifications or special offers. Don't click on suspicious links. Go directly to the retailer's website to track your orders.
- Create Strong, Unique Passwords: Use a different, complex password for each online shopping account. A password manager can help you keep track of them all.

LIBRARY:

ADULT PROGRAMS AND ACTIVITIES – (Adults 18+) The following is a brief overview of current, upcoming, or recently offered Adult Programs and activities at the Library.

- Paperback & Playdates Book Club – Friday, December 12, 2025 at 10 AM. A low-pressure book club for stay-at-home parents. You are welcome to bring your children and we will have a play area set up. Theme/genre this month: Winter/Holidays.
- Brown Bag Book Club – Tuesday, December 16, 2025 at 11:30 AM. Bring your own lunch and discuss *Killers of a Certain Age* by Deanna Raybourn. Dessert will be provided.
- Crafternoon – Tuesday, December 16, 2025 at 1 PM and Saturday, December 20, 2025 at Noon. Come make a different craft with us each month.
- Geeky Cauldron Book Club – Thursday, December 18, 2025 at 6 PM. A book club for adults who love reading Young Adult books. Limited copies of books are available through the library, so please plan accordingly. This month: *Perks of Being a Wallflower* by Stephen Chbosky.

ALL AGES EVENTS – The following is a brief overview of current, upcoming, or recently offered Family Programs and activities at the Library. Register online at mustangpubliclibrary.eventbrite.com

- Lego Club – Tuesday, December 9, 2025 at 6 PM. Put together a creation based on each month's challenge. This month: Winter/Holidays.

TEEN PROGRAMS AND ACTIVITIES – (Grades 6-12) The following is a brief overview of current, upcoming, or recently offered Teen Programs and activities at the Library. Events are on Thursdays at 4:30 PM unless otherwise noted. All supplies for programs are provided.

- Dungeons & Dragons: - December 4 & December 18, 2025. Take up a weapon and defeat various foes. Create your own character or utilize premade characters to join the campaign. Email sbarnard@cityofmustang.org if interested.
- Teen Kickback – December 11, 2025. Kickback and relax in the Teen Zone of the library. There will be games, snacks, and craft supplies available.
- Teen Zone: Pancake & Pajama Party – Saturday, December 20, 2025 2:30 PM – 4:30 PM. Pancakes, PJs and painting.

TWEEN PROGRAMS AND ACTIVITIES – (Grades 3-5) The following is a brief overview of current, upcoming, or recently offered Tween Programs and activities at the Library. Events are held on Mondays at 4:30 PM.

- Wooden Ornaments – December 8, 2025. Join Wes Wiggins to decorate a handmade wooden ornament..
- Geocaching – December 15, 2025. Learn all about geocaching and go on a hunt in the park.

INFANT, TODDLER, & PRESCHOOL PROGRAMS AND ACTIVITIES – Children will listen to stories, enjoy songs and rhymes, and/or participate in a craft activity. All programs take place in the education room of the library and require registration unless noted.

- Preschool Story Time – Mondays at 9:30 AM & 11:00 AM.
December 8, 2025 10:00 AM Only– Holiday Party
December 15, 2025 – Santa Story Time
- Mother Goose – Wednesdays at 9:30 AM & 10:30 AM in the Banquet Hall
- Baby Goose – Thursday, December 4, 2025 at 10:00 AM.
- Mother Goose at Night – Tuesday, December 16, 2025 at 5:30 PM.

BRAINFUSE - Check out BrainFuse, an online live tutoring service and more. This program also provides college prep services, college entrance test prep, ASVAB, TABE, Nursing School Practice Tests, U.S. Citizen Test Prep, High School Equivalency Tests, Computer Skills, etc. This is available through the Oklahoma Department of Libraries.

www.brainfuse.com/highed/helpNow.asp?a_id=655B4EAB&ss=&r=

LIBRARY BOARD - The Library Board will not meet in December.

DISPLAY - Come see the display for the month of December – Christmas Legos and Barbies.

NOTE: All programming is subject to cancellation and/or change. Please call (405) 376-2226 or check Facebook for updates. Registration for all programs online at

www.mustangpubliclibrary.eventbrite.com

PARKS:

DEPARTMENT ACTIVITIES – The following is a brief overview of activities occurring within the Parks and Recreation Department:

- Breakfast with Santa – December 13, 2025 – Reserve a table for the entire family to enjoy breakfast for \$40 per table, seating a maximum of 6 family members per table. As part of each reservation, receive a picture with Santa for each attending child, write a letter to Santa, games, craft, and don't forget to take home reindeer feed. Pre-registration is required and space is limited.
- The Polar Express – December 20, 2025 - Come watch The Polar Express with us while wearing your merriest Christmas pajamas and even bring pillows and blankets if you would like. Hot chocolate and popcorn will be served for free during the movie. Doors will open at 6 PM and the movie will begin at 6:30 PM. The movie is free; however, space is limited and registration is required.

For information on all Parks and Recreation events, please go to

www.cityofmustang.org/o/parks

PARK PROJECTS – The following is a brief overview of projects going on throughout the city parks:

- Wild Horse Park
 - The front of Town Center has been painted, giving it a fresh look.
 - New memorial benches have been added to the sidewalk east of the baseball fields.

RECREATION CENTER – The following is an overview of programs and activities offered at the recreation center:

- The Recreation Center was visited 17,294 times during the month of November 2025.
- Children 13 years and under must be accompanied by an adult when entering the recreation center.
- Open Pickleball
 - Mondays 10:00 AM – 1:00 PM
 - Wednesdays and Fridays 9:00 AM - 12:00 PM
 - Sundays 1:00 – 5:00 PM
- Open Volleyball
 - Youth Volleyball - Tuesdays 4:00 - 6:15 PM
 - Adult Volleyball – Thursdays 6:00 – 8:30 PM and Saturdays 9:00 AM – 5:45 PM
- Pick Up Basketball Games
 - 9 – 14 year-olds Mondays 5:00 – 8:00 PM
 - 15 years and up Wednesdays and Fridays 5:00 – 8:00 PM
- Rock Wall – Hours
 - Mon – Fri 5:00 – 8:00 PM
 - Sat 9:00 AM – 5:00 PM
 - Sun 2:00 – 5:00 PM
- Personal Training
 - Personal Training sessions are available at the Recreation Center for \$30 per session. For an additional \$10 you can bring a buddy. Call 376-3411 to reserve a spot.
- Drop-in Childcare – Drop-in Childcare is offered for children from 6 months to 8 years of age at the Recreation Center with the purchase of an adult or family fitness pass. Please see the website for hours and prices. www.cityofmustang.org/o/parks
- Fitness
 - Jingle Jam Fitness Dance Party – December 15, 2025 – Participants will dance to fun choreographed songs led by a fitness instructor. All skill levels are welcome and it is included in your recreation entry. No registration required.
 - The Recreation Center offers a variety of fitness classes every day in the gym! First time visitors are encouraged to try their first class free! Memberships offer reasonable rates based on individual needs and no contracts are required. Fitness instructors teach everything from yoga to hip hop.
 - Fitness Classes in November had 1,899 attendees.

For information on schedules, passes, and rates, please go to
www.cityofmustang.org/o/parks or call 405-376-3411.

ADULT PROGRAMS – The following is an overview of adult programming activities and services:

- Adult Activities
 - Bunco – December 15, 2025 – The public is invited to join in on the fun. Bunco is a social dice game played in rounds where teams of two score points by rolling the number that corresponds to the current round. Newbies are welcome! No registration is required. Cost is \$3 per person.

For more information about Adult Activities, please call 405-376-1297, email apatten@cityofmustang.org, or stop by the Active Adult Center's front desk.

- Active Adult Center 55+
 - Christmas Party with Santa – December 10, 2025 – All Active Adults are invited to participate in this annual event. Christmas music begins at 10:00 AM with Santa arriving at 10:30 AM. Participants can talk to Santa, get pictures taken, and get a goodie bag. There will also be free Christmas cookies and balloon animals. Anyone over age 60 is invited to stay and have lunch. For a lunch reservation please call 405-376-1297 by December 9, 2025
 - Knitting & Crochet Lessons – This free class will be held every Thursday from 9:00 – 10:30 AM. Participants will need to provide their own supplies. All skill levels are welcome to attend. Beginners will be shown the basics and experienced participants can socialize and help with others in the class. For a list of supplies, please come to the class and speak to the instructor. Supplies will vary depending on each individual project.
 - Aging Services Food Service serves lunch for ages 60+, with a suggested \$3.00 donation. To reserve a meal, contact Aging Services at 405-376-9874. Meal reservations are due the business day before, by noon. Copies of the lunch menu are available in the Active Adult Center.
 - In November 2025, the Active Adult Center served 1,507 people for lunch provided by Aging Services.
 - 3,293 Active Adults participated in a variety of activities including music, games and group activities. For a calendar of activities, stop by the Active Adult Center 55+ front desk.

For a complete list of programs and activities at the Active Adult Center 55+ go to www.cityofmustang.org/o/parks/page/active-adult-center or email Ashley at apatten@cityofmustang.org or call 405-376-1297 for more information.

YOUTH AND FAMILY PROGRAMS – The following is a brief overview of youth and family programs and services:

- Kid's Holiday Cookie Decorating – December 22, 2025 – Bring the kids to come decorate cookies while our Parks and Recreation elves clean up all the mess. While this is not an instructional decorating class, kids will be able to get creative with icing and sprinkles with all supplies provided. There are three available time slots at 11:00 AM, 4:30 PM, and 6:00 PM pre-registration is required at only \$5 per participating child. Space is limited.
- Winter Break Camp – December 22, 2025 through January 6, 2025 – While Mustang Public Schools is out for Winter Break there will be a Mini Camp held from 7:30 AM to 5:45 PM for grades Pre-K to 5th Grade. This camp will be split into 3 different sessions to allow parents to choose which weeks their child will attend. The first session is December 22nd, 23rd and the 26th - second session will be held December 29th, 30th, 31st until 3:00 PM, and Jan 2nd - third session will be January 5th and the 6th. All kids will be able to participate in games, crafts, and activities. Preregistration is required and space is limited. Go to <https://secure.rec1.com/OK/Mustang-OK/catalog?filter=c2VhcmNoPTM5NTc2MDY=> for pricing and registration.

SPORTS COMPLEX AND FACILITIES – The following is a brief overview of the sports complex and facilities:

- Mustang Youth Baseball and Softball
 - Mustang Youth Sports Spring league baseball and softball signups will open December 1, 2025. Please visit <https://www.mustangyouthsports.com/> to register.
- Recreation Center
 - The Rising Star 4&5 year old basketball teams will begin games on December 6, 2025.
- Mustang Youth Soccer
 - Registration for the Spring 2026 soccer league season is now open. Please visit <https://www.mysasoccer.org/> to register.

For more information about sports go to www.cityofmustang.org/o/parks or email Blake Dickson at bdickson@cityofmustang.org

For more information on any of the upcoming events and activities, please check out the city website at www.cityofmustang.org/o/parks, call 376-3411, or follow Mustang Parks & Recreation Special Events on Facebook at www.facebook.com/mustangokparks

Discover the Fun!

POLICE:

PERSONNEL - The following is a brief overview of personnel transitions within the Police Department:

- Police Officer Recruits; Ethan Moody and Darius Jones are progressing well in the Basic Police Officer Course. They are scheduled to graduate at the December 12, 2025 commencement ceremony in Moore, Oklahoma.
- Conditional offers of employment were made to Guadalupe Salayandia and Mitchell McNamara. The two have met the conditions and are scheduled to begin the careers with our department in December. Ms. Salayandia is hoping to take part in CLEET's Reciprocity Program, which will allow her to begin her Field Training immediately. Mr. McNamara is enrolled in the January Basic Police Officer Course at the Moore Norman Technology Center.
- An additional conditional offer to fill a police officer position was made earlier this month. The steps to complete that process should be finalized in December.

TRAINING - The following is a brief overview of training occurring within the Police Department:

- Drake and Parker teaching SFST for CLEET in Ada
- Collinson Electronic Payment Systems
- Roecker in Patrol Rifle Instructor School in Ada

MONTHLY POLICE STATISTICS – The October Call Report is attached to this report.

ATTACHMENTS:

1. Community Development Monthly Report for October, 2025.
2. Code Enforcement Monthly Report for October, 2025.
3. Financial Reports for Period Ending October 31, 2025 and Sales Tax for November, 2025.
4. Police Department October Call Report

Due to the Christmas and New Year's Holidays, the next City Manager's Report will be available on Tuesday, January 6, 2026.

CITY OF MUSTANG
COMMUNITY DEVELOPMENT

SUMMARY OF PERMITS/INSPECTIONS/DEPOSITS FOR OCTOBER 2025

TOTAL		TOTAL	
INSPECTIONS COMPLETED	INSPECTIONS	CASH COLLECTION SUMMARY	DEPOSITS
COMMERCIAL BUILDING	11	ANIMAL LICENSES / FEES	\$518.00
RESIDENTIAL BUILDING	56	LICENSES	\$19,555.00
DRIVEWAY	28	INSPECTION FEES	\$1,300.00
CONSTRUCTION	21	DEEDS/PLATS/SPLITS/VARIANCES	\$309.32
ELECTRICAL	67	PERMITS	\$10,322.78
MECHANICAL	36	STATE PERMIT FEES	\$391.50
PLUMBING	121	DONATIONS - ANIMAL SHELTER	\$0.00
BUSINESS LICENSE	8	GENERAL FUND MISCELLANEOUS	\$7.40
SIGN	0	CPR TRAINING CLASSES	\$20.00
TOTAL	348	PARK DEVELOPMENT FEES	\$300.00
		CONVENIENCE FEE	\$275.00
		WATER METER FEE	\$1,395.00
		WATER / SEWER INSTALL FEE	\$3,120.00
		WATER / SEWER CONNECT FEES	\$2,675.00
		MIA MISCELLANEOUS	\$0.00
		SEWER IMPACT FEE	\$7,000.00
		UTILITY DEPOSITS	\$650.00
		GRAND TOTAL	\$47,839.00
PERMITS ISSUED	TOTAL PERMITS	PERMIT FEES COLLECTED	DEPOSITS
RESIDENTIAL BUILDING PERMITS	6	COMMERCIAL BUILDING	\$1,964.00
RESIDENTIAL PLUMBING PERMITS	34	RESIDENTIAL BUILDING	\$8,867.15
RESIDENTIAL MECHANICAL PERMITS	9	CONSTRUCTION	\$958.00
RESIDENTIAL ELECTRICAL PERMITS	16	DEMOLITION	\$124.50
COMMERCIAL BUILDING PERMITS	1	DRIVEWAY	\$280.00
COMMERCIAL PLUMBING PERMITS	3	COMMERCIAL ELECTRICAL	\$777.32
COMMERCIAL MECHANICAL PERMITS	0	RESIDENTIAL ELECTRICAL	\$1,899.96
COMMERCIAL ELECTRICAL PERMITS	2	FLOOD PLAIN	\$0.00
FIRE PROTECTION SYSTEM PERMITS	0	COMMERCIAL MECHANICAL	\$0.00
SWIMMING POOL PERMITS	0	RESIDENTIAL MECHANICAL	\$973.25
STORM SHELTER PERMITS	5	COMMERCIAL PLUMBING	\$827.50
OTHER BUILDING PERMITS	10	RESIDENTIAL PLUMBING	\$3,348.10
OCCUPANCY PERMIT	26	ROW / EASEMENT	\$300.00
BUSINESS LICENSE	187	SEPTIC	\$200.00
BEVERAGE LICENSE	1	SIGN	\$215.00
CONTRACTORS LICENSE	156	WATER METER	\$5,175.00
SECURITY ALARM	1	WATER WELL	\$50.00
SEMI TRACTOR PERMIT	0		
SPECIAL EVENT PERMIT	1		
SOLICITORS LICENSE	1		
MOBILE FOOD VENDOR	0		
TOTAL		TOTAL	\$25,959.78
PERMITS ISSUED	459		



CITY OF MUSTANG
COMMUNITY DEVELOPMENT OFFICE
1501 N. MUSTANG RD.
MUSTANG, OK 73064
(405) 376-9873

November 19, 2025

CODE ENFORCEMENT COMPLAINTS FILED FOR OCTOBER 2025

<u>COMPLAINT</u>	<u>COMPLAINTS FILED</u>	<u>COMPLETED</u>	<u>PENDING</u>
GRASS/WEEDS	1	1	0
TRASH	13	13	0
INOPERABLE VEHICLE	0	0	0
PARKED ON FRONT LAWN	3	2	1
OTHER	58	58	0
TOTAL	75	74	1

PROPERTIES ABATED - 1

PROPERTIES POSTED – 2

CITATIONS ISSUED –0

ILLEGAL SIGNS PULLED – 244

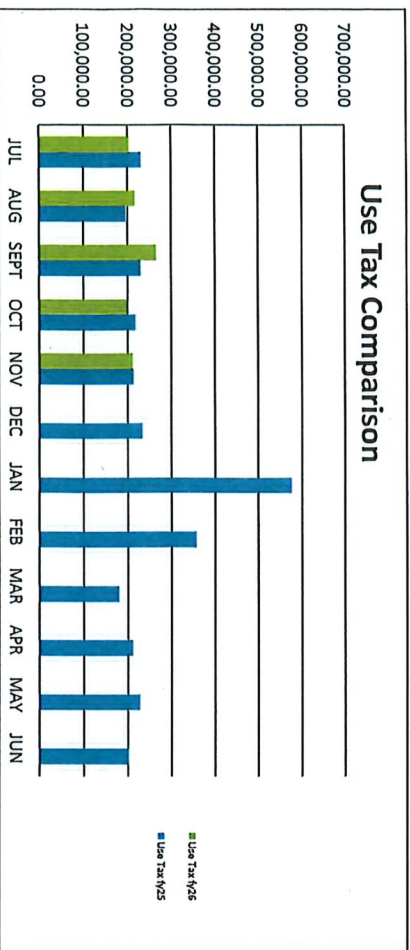
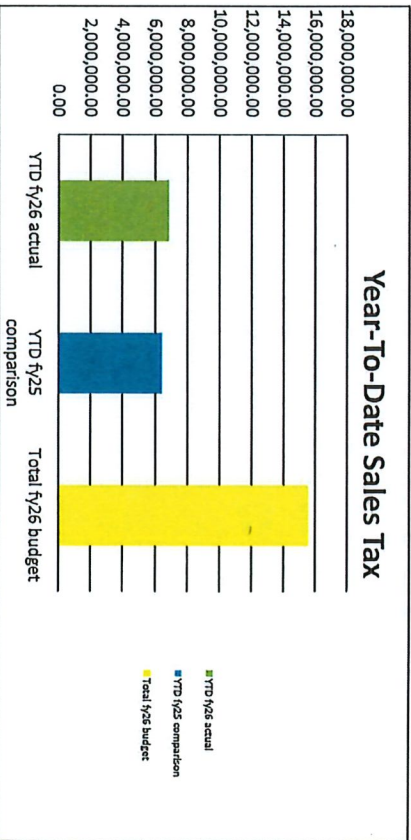
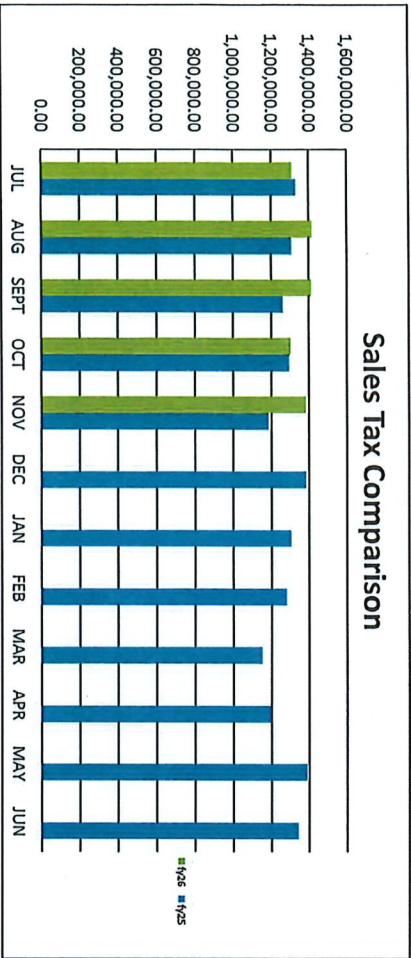


City of Mustang
Code Enforcement Log
OCTOBER 2025

DATE	ADDRESS	GRASS	TRASH	INOP VEH	PARKED ON FRONT LAWN	OTHER COMPLAINTS	ACTION	DATE CLOSED
10/1/2025	215 E FORSTER DR					TRASH CANS LEFT IN STREET	RED TAG	10/3/2025
10/1/2025	216 E FORSTER DR					TRASH CANS LEFT IN STREET	RED TAG	10/3/2025
10/6/2025	611 S JONES					BRUSH NOT BUNDLED		10/13/2025
10/6/2025	616 S JONES					BRUSH NOT BUNDLED		10/13/2025
10/6/2025	231 E HILLCREST LN		1			TIRES		10/13/2025
10/6/2025	320 S MEADOW		1			TIRES		10/29/2025
10/6/2025	406 S MEADOW		1			TIRES		10/29/2025
10/6/2025	733 S BROOKVIEW LN					BRUSH		10/13/2025
10/6/2025	711 E LINDEN CT					BRUSH		10/13/2025
10/6/2025	326 E LINDEN LN					BRUSH		10/13/2025
10/6/2025	1016 S MEADOW LN					BRUSH		10/13/2025
10/6/2025	1062 S MEADOW LN					BRUSH		10/13/2025
10/6/2025	515 E GREENWOOD		1			SOFA		10/13/2025
10/6/2025	212 S CHANDA LN					BRUSH		10/16/2025
10/6/2025	317 S CHANDA LN					BRUSH		10/16/2025
10/6/2025	320 S CHANDA LN					BRUSH	YELLOW TAG	10/16/2025
10/6/2025	401 S CHANDA LN					BRUSH	YELLOW TAG	10/16/2025
10/6/2025	400 S CHANDA LN					BRUSH		10/16/2025
10/6/2025	404 S CHANDA LN					BRUSH		10/16/2025
10/6/2025	413 S CHANDA LN					BRUSH		10/16/2025
10/6/2025	405 S CHANDA LN					BRUSH	YELLOW TAG	10/16/2025
10/6/2025	425 E HILLCREST LN				1			10/27/2025
10/13/2025	1631 N ORCHARD TER					TRAILER IN STREET	TOLD RES. TO CALL PD	10/13/2025
10/13/2025	2105 E KAREN TER	1					GRASS NO 12" TALL	10/13/2025
10/13/2025	1017 N KIRK WAY					BRUSH		10/27/2025
10/13/2025	1017 N TIFFANY WAY					BRUSH		10/27/2025
10/13/2025	910 W KYLE WAY		1			BRUSH		10/27/2025
10/13/2025	914 W KYLE WAY					BRUSH		10/27/2025
10/13/2025	934 W KYLE WAY					BRUSH		10/27/2025
10/13/2025	1013 W GLADYS WAY		1					10/27/2025
10/13/2025	1017 W KYLE WAY		1					10/27/2025
10/13/2025	1030 W GRIGGS WAY					BRUSH		10/27/2025
10/13/2025	946 W CHURCHILL WAY					BRUSH		10/27/2025
10/13/2025	1111 W DORCHESTER WAY					TRAILER IN STREET	ADVISED TO CALL PD	10/13/2025
10/13/2025	324 W WINDSOR WAY					BRUSH		10/27/2025
10/13/2025	318 W WINDSOR WAY		1			TIRES		10/27/2025
10/13/2025	1118 W WINDSOR WAY					BRUSH		10/27/2025
10/13/2025	1131 W WINDSOR WAY					BRUSH		10/27/2025

10/13/2025	226 W WESTCHESTER WAY		1				CONCRETE		10/27/2025
10/13/2025	312 N WESTCHESTER		1				SHINGLES		10/27/2025
10/13/2025	621 N WHITETAIL WAY		1				CONCRETE		10/27/2025
10/13/2025	2028 W BLACKPOWDER						BRUSH		10/27/2025
10/20/2025	333 W FOREST DR						BRUSH		10/27/2025
10/20/2025	346 W FOREST DR						BRUSH		10/27/2025
10/20/2025	410 W JUNIPER DR						BRUSH		10/27/2025
10/20/2025	418 W JUNIPER DR						BRUSH		10/27/2025
10/20/2025	417 W JUNIPER DR						BRUSH		10/27/2025
10/20/2025	429 W JUNIPER DR						BRUSH		10/27/2025
10/20/2025	430 W JUNIPER DR						BRUSH		10/27/2025
10/20/2025	438 W JUNIPER DR						BRUSH		10/27/2025
10/20/2025	620 S WOODLAND DR		1				TRASH		10/27/2025
10/20/2025	1129 S DOUGLAS DR						BRUSH		10/27/2025
10/27/2025	328 E FOREST LANE						FIRE PLUG NEEDING PAINT		10/27/2025
10/27/2025	2207 E BROOK TER						BRUSH		10/31/2025
10/27/2025	2415 E BROOK TER						BRUSH		10/31/2025
10/27/2025	2138 E FRONTIER TER						BRUSH		10/31/2025
10/27/2025	2207 E FRONTIER TER						BRUSH		10/31/2025
10/27/2025	724 N OAKWOOD TER						BRUSH		10/31/2025
10/27/2025	717 N EDGEWOOD TER						TRASH		10/31/2025
10/27/2025	1912 E ENSEY TER						BRUSH		10/31/2025
10/27/2025	2001 E ENSEY TER						BRUSH		10/31/2025
10/27/2025	1931 N OAKWOOD TER						BRUSH		10/31/2025
10/27/2025	616 N CHEROKEE WAY		1				TIRES		10/31/2025
10/27/2025	931 W RIDGEHAVEN					1		TALKED WITH OWNER	10/27/2025
10/27/2025	914 N CRYSTAL WAY					1			

Mustang's Tax Comparison November 2025



CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenditures
As of October 31, 2025

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
REVENUES:				
Charges for Services	76,733	487,914	1,570,000	31.08%
Taxes and Franchise	1,733,020	6,908,889	20,423,000	33.83%
Licenses and Permits	34,271	124,461	351,100	35.45%
Fines	23,036	101,092	357,000	28.32%
Miscellaneous	57,214	220,028	1,029,443	21.37%
Reserved Carryover	-	-	9,238,954	0.00%
TOTAL REVENUES	1,924,274	7,842,384	32,969,497	23.79%
EXPENDITURES:				
Mayor and Council	38,428	74,020	121,241	61.05%
City Attorney	27,103	93,711	344,313	27.22%
Information Technology	16,658	60,686	186,845	32.48%
City Manager	100,022	368,707	1,357,679	27.16%
Library	48,615	188,031	628,444	29.92%
Parks and Recreation	122,638	490,345	1,560,723	31.42%
General Government	29,794	643,191	2,206,630	29.15%
Increase to Fund Balance	-	-	8,430,076	0.00%
Town Center	29,661	116,279	432,570	26.88%
Ball Complex	57,300	252,962	813,722	31.09%
Aquatics	17,154	211,488	504,173	41.95%
Finance	95,790	337,021	1,087,558	30.99%
Community Development	61,707	242,360	826,405	29.33%
Police	371,526	1,444,365	4,799,974	30.09%
Animal Welfare	24,307	93,584	356,628	26.24%
Hwy Safety Grant	2,601	6,851	46,032	14.88%
Support Services	74,760	258,918	879,590	29.44%
Fire	355,730	1,326,770	4,499,558	29.49%
Streets	4,424	54,326	248,900	21.83%
TOTAL EXPENDITURES	1,478,215	6,263,613	29,331,061	21.35%
REVENUES OVER EXPENDITURES	446,060	1,578,771	3,638,436	43.39%
TRANSFERS IN (OUT):				
Transfers in	1,207,532	4,077,011	12,296,564	33.16%
Transfers out	(1,327,172)	(5,551,248)	(15,935,000)	34.84%
TOTAL TRANSFERS	(119,640)	(1,474,237)	(3,638,436)	40.52%
NET CHANGE IN FUND BALANCE	326,419	104,534	-	
FUND BALANCE (GAAP Basis)				
Beginning Balance (Audited)		10,429,032		
Ending Balance		<u>\$ 10,533,566</u>		
FUND BALANCE (Budgetary Basis)				
Beginning Balance		9,103,183	8,000,000	
Ending Balance		<u>\$ 9,207,717</u>	<u>\$ 8,000,000</u>	

CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Balance Sheet
As of October 31, 2025

Notes:

	YEAR TO-DATE	
ASSETS:		
Warrant Intercept	1,567	Warrant account for court
EV Charging Station	112	EV Charging Station Account
Cash	4,060,851	Cash on hand
Petty Cash	500	Discretionary funds for expenditures not sensible to process check
Cash on Hand	3,350	Cash drawers
Investments	5,191,294	Certificate of deposits
		Sales & use tax, and other intergovernmental shared revenues measurable at year-end.
Due from Other Governments	2,392,230	Collectible within 60 days after 6/30)
		Franchise tax (alcohol, utilities, excise, motor vehicle, tobacco) revenue accruals
Franchise Tax Receivables	155,233	measurable at year-end
Municipal Court Receivables	1,070,010	Municipal court revenue (fines) accruals measurable at year-end
Inventory	94,902	Year-end inventory on-hand (office supplies, concessions-aquatic/ball fields, Silver Star)
Prepaid Expense & Other	-	Expense split between years
Other Receivables	2,632	Grant and miscellaneous accruals at year-end
TOTAL ASSETS	12,972,682	
LIABILITIES:		
Prepaid License & Permits	13,567	Prepayment of licenses/permits received by contractors (deferred revenue)
Warrant Intercept Program	1,067	60 day holding account
Accounts Payable	35,949	Money owed by City to its suppliers
Payroll Payable	407,051	Payroll deductions, tax expenses, and benefits owed
Deferred Revenue Court	985,856	Court revenue received yet judge has not ruled
Escrow Payable	9,152	Escrow holding for Symes Detention Pond
Escrow Payable	937	Escrow for Wildhorse Sidewalk
TOTAL LIABILITIES	1,453,580	
CAPITAL:		
Reserve for Encumbrance	83,444	Encumbrance recognized towards budget - Homeland (formerly Cash Savers) Incentive
Reserve for Encumbrance	399,056	Encumbrance recognized towards budget - Atwoods Incentive
Fund Balance	10,932,068	Fund Balance Equity
Will Close to Fund Balance	-	
TOTAL CAPITAL	11,414,569	
EXCESS REVENUES OVER EXPENSES:	104,534	Gain or Loss

**CITY OF MUSTANG, OKLAHOMA
GENERAL FUND
FOUR MONTHS ENDED OCTOBER 31, 2025**

GENERAL FUND			
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	\$ 8,000,000	\$ 9,103,183	
Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.			
REVENUES	\$ 32,969,497	\$ 7,842,384	24%
EXPENDITURES	\$ (29,331,061)	\$ (6,263,613)	21%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	\$ 3,638,436	\$ 1,578,771	
This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.			
TRANSFERS IN	\$ 12,296,564	\$ 4,077,011	33%
TRANSFERS OUT	\$ (15,935,000)	\$ (5,551,248)	35%
NET TRANSFERS	\$ (3,638,436)	\$ (1,474,237)	
Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.			
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	\$ -	\$ 104,534	
This indicates the Fund has received revenues and transfers to date that exceeds			
ENDING FUND BALANCE	\$ 8,000,000	\$ 9,207,717	
This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below \$0 per State law.			
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	\$ 8,000,000	\$ 9,207,717	
This amount is considered the Fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.			
	17.67%	20.34%	

The end October 2025 represents 33.33% of the fiscal year. This % is a basic measure of where the Fund should be year to date

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

This indicates the Fund has received revenues and transfers to date that exceeds

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below \$0 per State law.

MUSTANG IMPROVEMENT AUTHORITY - OPERATING FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenses
As of October 31, 2025

	<u>MONTH TO-DATE</u>	<u>YEAR TO-DATE</u>	<u>BUDGET</u>	<u>PERCENT OF BUDGET</u>
OPERATING REVENUES:				
Sales Tax	1,300,816	5,433,157	15,500,000	35.05%
Water	481,789	1,782,820	5,440,000	32.77%
Wastewater	241,700	910,726	2,700,000	33.73%
Sanitation	265,992	1,035,228	3,120,000	33.18%
Sanitation-Restricted	1,417	5,405	16,000	33.78%
Recycling	7,094	25,783	80,000	32.23%
Tree Limb Removal	1,507	7,208	50,000	14.42%
Ambulance	32,715	130,853	400,000	32.71%
Other fees	66,938	287,486	1,018,000	28.24%
Interest & other	54,393	228,523	775,050	29.48%
Reserved Carryover	-	-	11,730,000	0.00%
Auction Surplus	-	-	100	0.00%
TOTAL OPERATING REVENUES	<u>2,454,361</u>	<u>9,847,189</u>	<u>40,829,150</u>	<u>24.12%</u>
OPERATING EXPENSES:				
General Government	35,190	230,113	1,389,000	16.57%
Fund Balance Reserve	-	-	11,422,506	0.00%
Water	323,270	1,436,020	4,162,605	34.50%
Sewer	78,057	398,164	1,587,239	25.09%
Sanitation	135,698	534,341	1,859,025	28.74%
TOTAL OPERATING EXPENSES	<u>572,215</u>	<u>2,598,638</u>	<u>20,420,375</u>	<u>12.73%</u>
REVENUES OVER EXPENSES	<u>1,882,146</u>	<u>7,248,551</u>	<u>20,408,775</u>	
TRANSFERS IN (OUT)				
Transfers in	-	-	200,000	0.00%
Transfers out	(1,746,725)	(6,619,432)	(20,624,500)	32.09%
TOTAL TRANSFERS	<u>(1,746,725)</u>	<u>(6,619,432)</u>	<u>(20,424,500)</u>	<u>32.41%</u>
NET INCOME (LOSS)	<u>135,421</u>	<u>629,119</u>	<u>(15,725)</u>	
WORKING CAPITAL - Beginning Balance		12,799,034		
WORKING CAPITAL - Ending Balance		<u>13,428,153</u>		
2017 CONSTRUCTION LOAN				
Restricted Carryover (2017 Note)	-	-	640,000	0.00%
Expenditures of 2017 Projects	-	(9,639)	(640,000)	1.51%
TOTAL 2017 REVENUE NOTES	<u>-</u>	<u>(9,639)</u>	<u>-</u>	
2020 PROCEEDS AND EXPENDITURES				
Restricted Carryover (2020 Note)	-	-	580,000	0.00%
Expenditures of 2020 Projects	-	(93,600)	(564,275)	16.59%
TOTAL 2020 REVENUE NOTES	<u>-</u>	<u>(93,600)</u>	<u>15,725</u>	
TOTAL NET INCOME (LOSS) - INCLUDES NOTES	<u>135,421</u>	<u>525,880</u>	<u>-</u>	

CITY OF MUSTANG
MUSTANG IMPROVEMENT AUTHORITY
FISCAL YEAR 2025-2026
Balance Sheet
As of October 31, 2025

Notes:

	YEAR TO-DATE	
ASSETS:		
Cash	5,795,292	Cash on hand
Depository Cash	1,250	Cash in depository account (imprest account)
		2017 construction fund (project account) - EOC construction (partial), upgrade dispatch system, public safety vehicles/equipment, widening Sara Rd, 89th widening (partial), overlay residential streets, splash pad, animal shelter, lighting (2) soccer fields, market place
2017 Construction Fund	627,056	
		2020 construction fund (project account) - Sewer lift station, belt filter press, sewer basin, sewer line project, arsenic treatment skids, county line water tower improvements and drainage projects
2020 Construction Fund	479,517	
Accounts Receivable	665,210	Utility services rendered to customers for payment
Unbilled Receivables - Audit	817,299	Utility accounts receivables earned at year-end and not yet received
Allowance for Doubtful Accounts	(4,172)	Allowance for uncollectible accounts receivable at year end
		Unapplied transactions on customer A/R waiting to be applied i.e. customer paying more than what is owed
A/R - Unapplied Credits	(48,212)	
Investments	6,904,344	Certificate of deposits
Property, Plant and Equipment	69,256,625	Long-term operating assets used by Authority. The City's capitalization threshold is \$5,000
Accumulated Depreciation	(32,386,377)	Represents the expired value of an asset
Construction in Progress	3,819,041	Costs of construction work, not yet recorded
Inventory	35,692	Year-end inventory on-hand (public works)
Prepaid Expense & Other	-	Expense split between fiscal years
Other Receivables	-	Grant and miscellaneous accruals at year-end
Deferred Outflow - ARO	2,539,800	GASB 83 - WWTP Retirement Obligation
TOTAL ASSETS	58,502,364	
LIABILITIES:		
Accounts Payable	149,731	Money owed by Authority to its suppliers
Asset Retirement Obligation	2,765,560	GASB 83 - WWTP Retirement Obligation
TOTAL LIABILITIES:	2,915,291	
CAPITAL:		
Fund Balance	55,061,193	Equity
TOTAL CAPITAL	55,061,193	
EXCESS REVENUES OVER EXPENSES:	525,880	

**CITY OF MUSTANG, OKLAHOMA
MUSTANG IMPROVEMENT AUTHORITY
FOUR MONTH ENDED OCTOBER 31, 2025**

		MUSTANG IMPROVEMENT AUTHORITY FUND			
		BUDGET	YTD ACTUAL	% OF BUDGET	
BEGINNING FUND BALANCE Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.		\$ 12,000,000	\$ 12,799,034	The end of October 2025 represents 33.33% of the fiscal year. This % is a basic measure of where the Fund should be year to date compared to budget.	
REVENUES		\$ 40,829,150	\$ 9,847,189	24%	
EXPENDITURES		\$ (20,420,375)	\$ (2,598,638)	13%	
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS		\$ 20,408,775	\$ 7,248,551	This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.	
TRANSFERS IN TRANSFERS OUT NET TRANSFERS Indicates the current budget, as amended, plans on spending more than it takes in, thereby, increasing the fund balance by the end of the fiscal year by this amount.		\$ 200,000 \$ (20,624,500) \$ (20,424,500)	\$ - \$ (6,619,432) \$ (6,619,432)	0% 32%	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE		\$ (15,725)	\$ 629,119	This indicates the Fund has received revenues and transfers to date that exceeds	
ENDING FUND BALANCE		\$ 11,984,275	\$ 13,428,153	This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below \$0 per State law.	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES		29.21%	32.73%		
2016, 2017, 2020, & 2020A RESTRICTED		\$ 1,220,000	\$ -		
2016, 2017, 2020 & 2020A PROJECT EXPENDITURES		\$ (1,220,000)	\$ (103,239)		
TOTAL NET INCOME (LOSS) - INCLUDES CONSTR NOTES		\$ 11,984,275	\$ 525,880		

MONTHLY OPERATING STATEMENT

For the Month Ending October 31, 2025

Mustang Improvement Authority
1501 N. Mustang Road
Mustang, OK 73064

Operating Revenue:

Water sales	481,789
Wastewater treatment charges	241,700
Refuse and recycle sales	274,503
Tree Limb Removal	1,507
Ambulance	32,715
Other fees	66,938
Auction Surplus	-
TOTAL OPERATING REVENUE	<u>1,099,152</u>

Operating Expenses:

Operating & maintenance	213,755
General & administrative	188,561
Purchased water	169,899
Capital outlay	-
TOTAL OPERATING EXPENSES	<u>572,215</u>

NET OPERATING INCOME (LOSS)	<u>526,937</u>
-----------------------------	----------------

Non-operating income (expenses):

Interest income	42,923
Sales tax	1,300,816
Miscellaneous	11,470
Transfers In	-
TOTAL NON-OPERATING INCOME	<u>1,355,209</u>

NET INCOME BEFORE OPERATING TRANSFERS	<u>1,882,146</u>
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<u>Operating transfers out</u>	<u>1,746,725</u>
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NET INCOME (LOSS)	<u><u>135,421</u></u>
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Monthly Debt Payments: *Included in transfers

Oklahoma Water Resources Board - 2009	21,519
Revenue Note 2016	95,911
Revenue Note 2017	86,168
Revenue Note 2020	11,981
Revenue Note 2020A	89,749
TOTAL MONTHLY DEBT PAYMENTS	<u><u>305,327</u></u>

City of Mustang
Monthly Sales Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	\$ 1,308,396.50	\$ 1,329,719.09	\$ 1,378,867.49	\$ 1,288,315.31	\$ 1,109,162.30
Aug	1,413,457.29	1,305,653.04	1,224,504.99	1,227,397.16	1,114,534.20
Sep	1,410,487.58	1,259,553.89	1,243,068.11	1,245,616.92	1,105,675.97
Oct	1,300,815.87	1,292,183.28	1,259,929.04	1,272,688.74	1,162,800.86
Nov	1,383,760.70	1,185,757.24	1,234,088.30	1,207,197.00	1,091,410.06
Dec		1,383,566.90	1,218,829.02	1,213,212.51	1,122,514.50
Jan		1,301,228.98	1,220,957.52	1,267,375.22	1,163,230.73
Feb		1,277,939.37	1,231,626.12	1,255,351.39	1,219,286.13
Mar		1,149,469.97	1,102,999.17	1,112,938.81	1,009,468.36
Apr		1,199,244.66	1,196,856.70	1,185,947.39	1,099,212.34
May		1,388,533.26	1,355,139.27	1,295,251.63	1,194,667.26
Jun		1,338,192.65	1,215,513.21	1,269,049.90	1,212,457.66
	<u>\$ 6,816,917.94</u>	<u>\$ 15,411,042.33</u>	<u>\$ 14,882,378.94</u>	<u>\$ 14,840,341.98</u>	<u>\$ 13,604,420.37</u>
Avg	1,363,383.59	1,274,573.31	1,240,198.25	1,236,695.17	1,133,701.70
% increase	6.97%	2.77%	0.28%	9.08%	8.58%
projected					
Increase	-	528,663.39	42,036.96	1,235,921.61	1,074,702.14

City of Mustang
Sales Tax Report
Budget to Actual Comparison
November 7, 2025

	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	\$ 1,308,396.50	8.4%	\$ 1,340,000.00	8.6%	\$ (31,603.50)	-2.4%
Aug	1,413,457.29	9.1%	1,320,000.00	8.5%	93,457.29	7.1%
Sep	1,410,487.58	9.1%	1,270,000.00	8.2%	140,487.58	11.1%
Oct	1,300,815.87	8.4%	1,270,000.00	8.2%	30,815.87	2.4%
Nov	1,383,760.70	8.9%	1,270,001.00	8.2%	113,759.70	9.0%
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	\$ 6,816,917.94	44.0%	\$ 6,470,001	41.7%	\$ 346,916.94	5.4%
Average	\$16,360,603		\$15,500,000			

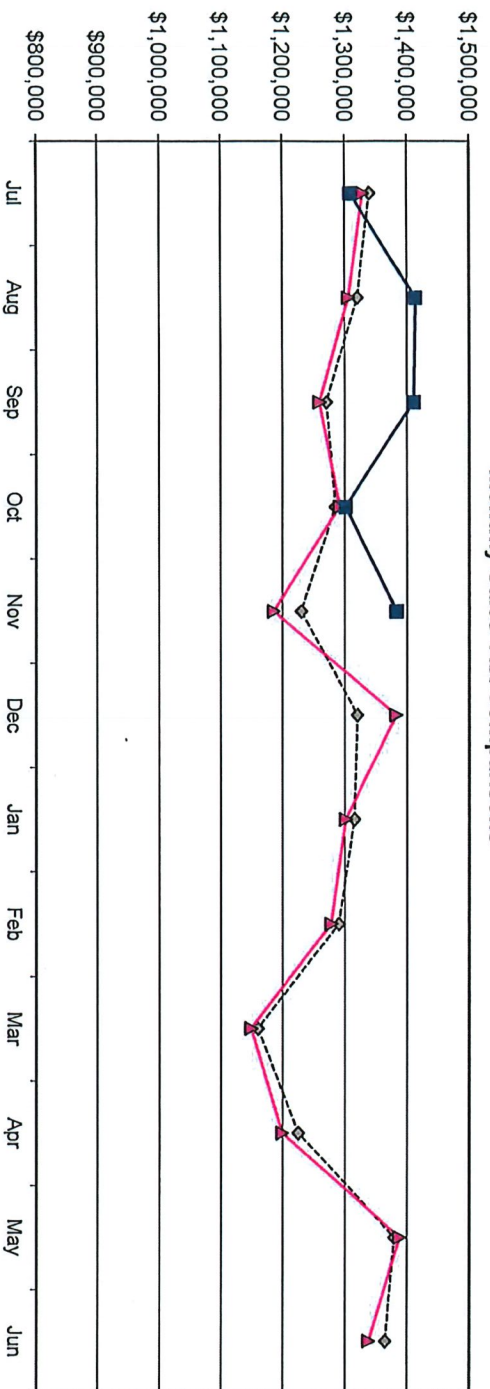
City of Mustang
Sales Tax Report
Budget to Actual Comparison
November 7, 2025

	Actual Collections		Budget Projections		Over (Under) Projection	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
Jul	\$ 1,308,396.50	8.4%	\$ 1,340,000.00	8.6%	\$ (31,603.50)	-2.4%
Aug	1,413,457.29	9.1%	1,320,000.00	8.5%	93,457.29	7.1%
Sep	1,410,487.58	9.1%	1,270,000.00	8.2%	140,487.58	11.1%
Oct	1,300,815.87	8.4%	1,270,000.00	8.2%	30,815.87	2.4%
Nov	1,383,760.70	8.9%	1,230,000.00	7.9%	153,760.70	12.5%
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	<u>\$ 6,816,917.94</u>	<u>44.0%</u>	<u>\$ 6,430,000</u>	<u>41.5%</u>	<u>\$ 386,917.94</u>	<u>6.0%</u>
	Average					
	\$16,360,603		\$15,500,000			

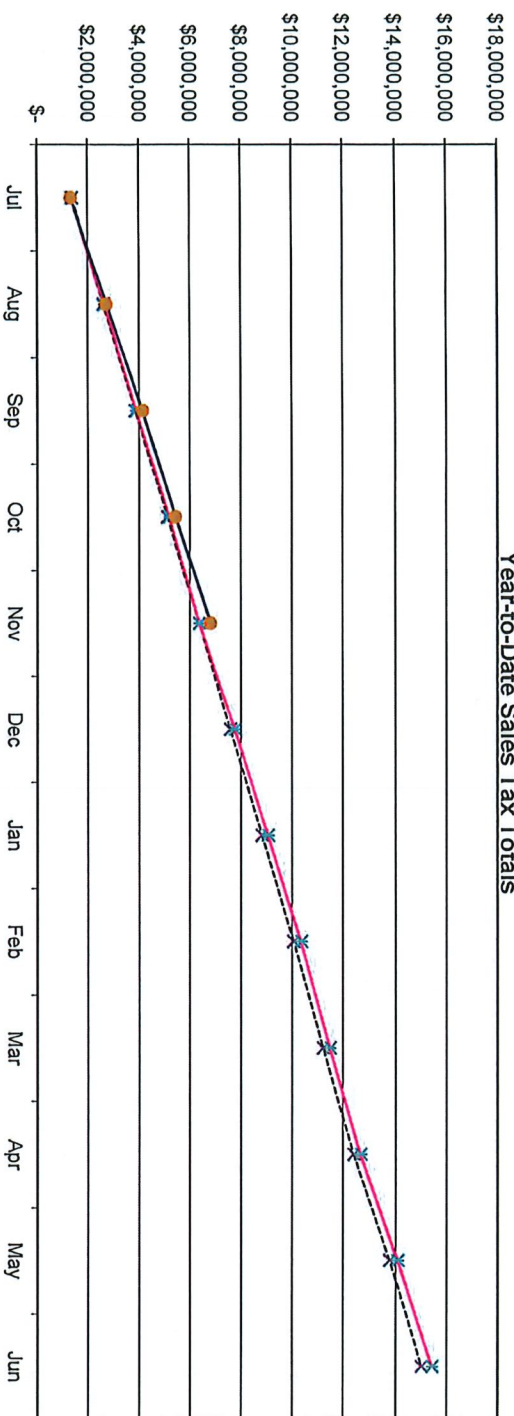
City of Mustang
Sales Tax Report
Two Year Comparison
November 7, 2025

	Fiscal 2025-26		Fiscal 2024-25		Increase or (Decrease)	
	<u>Amount</u>	<u>Percent of Budget</u>	<u>Amount</u>	<u>Percent of Budget</u>	<u>Amount</u>	<u>Percent</u>
Jul	\$ 1,308,396.50	8.4%	\$ 1,329,719.09	8.6%	\$ (21,322.59)	-1.60%
Aug	1,413,457.29	9.1%	1,305,653.04	8.4%	107,804.25	8.26%
Sep	1,410,487.58	9.1%	1,259,553.89	8.1%	150,933.69	11.98%
Oct	1,300,815.87	8.4%	1,292,183.28	8.3%	8,632.59	0.67%
Nov	1,383,760.70	8.9%	1,185,757.24	7.7%	198,003.46	16.70%
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	<u>\$ 6,816,917.94</u>	<u>44.0%</u>	<u>\$ 6,372,866.54</u>	<u>42.5%</u>	<u>\$ 444,051.40</u>	<u>7.0%</u>
	Budget 2026		Budget 2025			
	\$ 15,500,000		\$ 15,000,000			

Monthly Sales Tax Comparisons

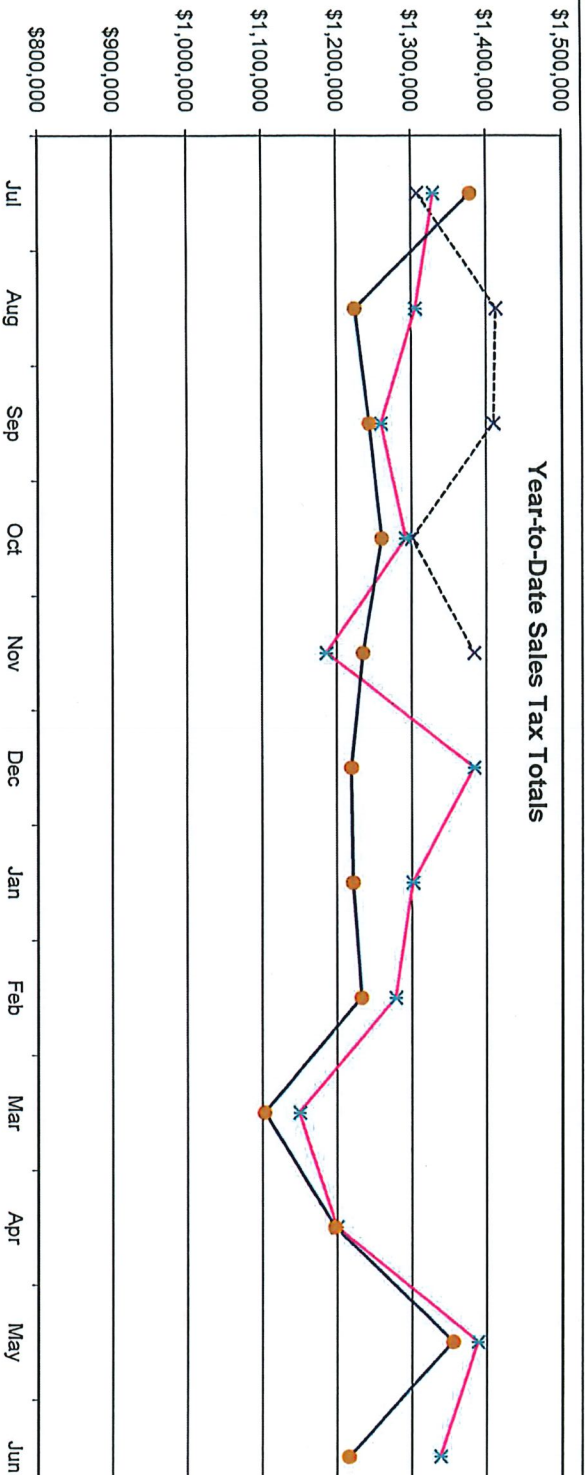


Year-to-Date Sales Tax Totals



---x--- Budget *--- Last Year ---o--- Actual

City of Mustang



---x--- FY26

* FY25

—●— FY24

City of Mustang
Monthly Use Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	\$203,984.66	\$231,921.50	\$206,216.23	\$174,259.95	\$138,480.67
Aug	216,793.37	196,310.89	184,710.46	174,582.80	153,000.26
Sep	265,623.01	230,154.47	214,659.39	208,867.44	130,491.41
Oct	197,291.38	218,429.40	185,507.90	169,891.28	140,866.53
Nov	211,454.51	213,530.45	176,333.95	150,463.53	142,718.87
Dec		234,213.22	227,506.12	180,122.13	158,087.26
Jan		575,650.75	274,004.92	232,402.69	235,231.83
Feb		356,519.30	294,662.00	264,437.32	282,869.85
Mar		178,618.90	175,875.89	145,497.15	157,699.63
Apr		211,045.26	279,276.71	170,384.72	133,087.96
May		227,890.49	212,571.18	226,130.17	176,586.23
Jun		201,390.90	227,368.76	190,797.92	226,366.07
	<u>\$1,095,146.93</u>	<u>\$3,075,675.53</u>	<u>\$2,658,693.51</u>	<u>\$2,287,837.10</u>	<u>\$2,075,486.57</u>

Note: Fiscal Year 2026 Use Tax Budget is \$3,380,000

avg mo	\$219,029.39	\$218,069.34	\$221,557.79	\$190,653.09	\$172,957.21
% increase	0.44%	-1.57%	16.21%	10.23%	19.72%

City of Mustang
 Use Tax Report
 Budget to Actual Comparison
 November 7, 2025

	Actual Collections		Budget Projections		Over (Under) Projection	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
Jul	\$ 203,984.66	6.0%	\$ 281,667	8.3%	\$ (77,682.01)	-27.58%
Aug	216,793.37	6.4%	281,667	8.3%	(64,873.63)	-23.03%
Sep	265,623.01	7.9%	281,667	8.3%	(16,043.99)	-5.70%
Oct	197,291.38	5.8%	281,667	8.3%	(84,375.62)	-29.96%
Nov	211,454.51	6.3%	281,668	8.3%	(70,213.49)	-24.93%
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	<u>\$ 1,095,146.93</u>	<u>32.4%</u>	<u>\$ 1,408,336</u>	<u>41.7%</u>	<u>\$ (313,188.74)</u>	<u>-9.3%</u>
	AVG		BUDGET			
	2,628,353		\$ 3,380,000			



MUSTANG POLICE DEPARTMENT

Memorandum

POLICE MONTHLY STATS:

