



TOWN OF SWANSEA, MA
OFFICIAL MEETING NOTICE

Received & Posted by
Town Clerk's Office:

Name of Board or Committee: Regular Meeting of the Swansea School Committee
Day & Date of Meeting: Monday, January 5, 2026
Time of Meeting: 6:00 PM
Location of Meeting: Swansea School Administration Building
Norman B. Smith School Committee Room
One Gardners Neck Road
Swansea, MA 02777
Posted by: Scott C. Holcomb

Amended Agenda
received and posted:

AMENDED - MEETING AGENDA

1. Call to order:
 - a. Good evening, I'd like to call the meeting of the Swansea School Committee to order. This meeting is being held in accordance with the Massachusetts Open Meeting Law and is being broadcast and recorded by Swansea Cable Access. For the record, today is Monday, January 5, 2026 and the time is [insert time]. We are going into executive session tonight.
 - b. Salute the flag
 - c. Moment of silence
 - d. Enter open session: roll call vote
 - e. Consent agenda (5, 8 & 9)
2. Public Input: up to three (3) minutes; per Policy File: BEDB
3. Recognition -
 - a. Albert Deston - Massachusetts Association of School Committee's (MASC) Friend of Public Education Award - Presented by Edward Hill
4. Discussion Items:
 - a. Superintendent's Report
 - i. Joseph Case High School representative: report/update
 - ii. Wood Donation from Mark Mulrooney of Bennett Builders in Rochester, MA and Mike Furtado a Process Consultant at Wyrnwood Gaming in Taunton, MA.
 - iii. Joseph Case Junior High School building project update(s)
 - iv. Fiscal Year (FY) 2027 Budget Presentation
 - v. Fiscal Year (FY) 2027 Capital Needs Presentation
 - vi. Solar Power & Swansea Public Schools - Review of various options
5. Correspondence: None at this time
6. Action Items:
 - a. Vote to accept the donation of wood approximately valued at \$320.00 from Mark Mulrooney of Bennett Builders in Rochester, MA and Mike Furtado a Process Consultant at Wyrnwood Gaming in Taunton, MA.
 - b. Vote to approve the FY27 Capital Needs

- c. Vote to approve the FY27 Initial Operating Budget Request
- d. Vote to approve the FY27 Initial Capital Budget Request

7. New Business:

8. Approval of minutes: December 15, 2025

9. Approval of bills:

10. Executive Session:

- a. The Committee will enter Executive Session pursuant to M.G.L. c. 30A, §21(a)(4), to discuss the deployment of security personnel or devices, or strategies with respect thereto, as public discussion could compromise public safety, as the Chair so declares. We will not be coming back to the open session.

11. Next meeting: Monday, January 26, 2026

12. Close open session: roll call vote

13. Adjournment

The matters listed are those reasonably anticipated by the Chair to be discussed at the meeting. Not all items listed may, in fact, be discussed; other items listed may be brought up for discussion to the extent permitted by law. Massachusetts General Laws, Chapter 30A, Section 20(f) After notifying the chair of the public body, any person may make a video or audio recording of an open session of a meeting of a public body, or may transmit the meeting through any medium, subject to reasonable requirements of the chair as to the number, placement and operation of equipment used so as not to interfere with the conduct of the meeting. At the beginning of the meeting, the chair shall inform other attendees of any recordings.

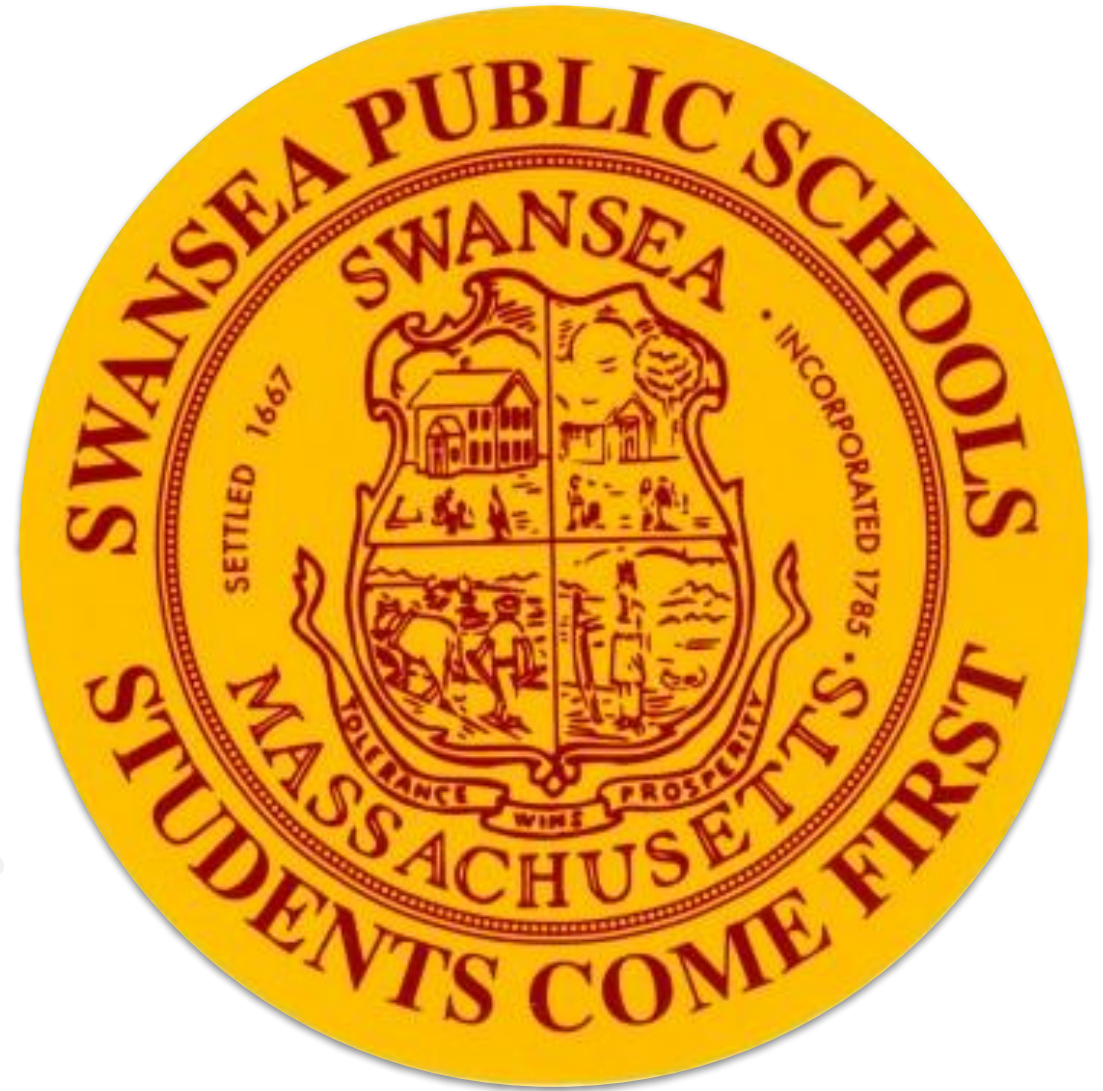
Swansea Public Schools - FY27 Budget Request

TOTAL BUDGET BREAKDOWN BY CATEGORY				
Account and Description		LEVEL SERVICE BUDGET		
		FY26 Budget	FY27 Request	Change
School Committee	3,500	3,500	0	0.00%
Superintendent & Assistant Superintendent Departments	482,751	510,919	28,168	5.83%
Business/Technology Departments	553,756	580,834	27,078	4.89%
Student Services Departments	563,276	612,976	49,700	8.82%
Student Services Specialists	4,449,379	4,953,947	504,567	11.34%
Principals Office	1,085,660	1,155,936	70,277	6.47%
Classroom Instruction	11,939,364	11,914,773	-24,591	-0.21%
Libraries	138,069	145,967	7,899	5.72%
Guidance	519,776	556,074	36,299	6.98%
Nurse	646,601	666,133	19,532	3.02%
Transportation	376,224	401,835	25,611	6.81%
Custodial	708,831	740,964	32,133	4.53%
Maintenance	300,850	312,647	11,797	3.92%
Extra Curricular, Athletic, & Professional Development Stipends	452,685	489,566	36,881	8.15%
Attendance	30,000	30,000	0	0.00%
Substitutes	313,650	222,850	-90,800	-28.95%
Other Salary	50,600	33,100	-17,500	-34.58%
Total Swansea Public Schools Salaries (Fund 100)		22,614,971	23,332,022	717,051 3.17%
Account and Description		FY26 Budget	FY27 Request	Change
School Committee	93,050	93,050	0	0.00%
Central Office Administration	64,950	58,250	-6,700	-10.32%
District Technology	453,859	338,859	-115,000	-25.34%
Special Education	263,990	282,959	18,969	7.19%
Principal	143,829	143,829	0	0.00%
Classroom Instruction	187,485	187,485	0	0.00%
Textbooks/Consumables	25,557	11,057	-14,500	-56.74%
Professional Development	48,800	48,800	0	0.00%
Instructional Technology	59,885	59,885	0	0.00%
Libraries	13,500	13,500	0	0.00%
Guidance	6,516	6,516	0	0.00%
Nurse	25,474	26,198	724	2.84%
Transportation	1,513,680	1,805,280	291,600	19.26%
Extra-Curricular	308,000	318,600	10,600	3.44%
Custodial	95,958	95,958	0	0.00%
Utilities	718,849	735,013	16,164	2.25%
Maintenance/Grounds	101,750	101,750	0	0.00%
Maintenance/Buildings	575,855	575,855	0	0.00%
Maintenance/Equipment	50,992	50,992	0	0.00%
Fixed Charges	28,879	28,879	0	0.00%
Tuition	1,513,707	1,761,995	248,287	16.40%
Total Swansea Public Schools Maintenance & Expenses (Fund 110)		6,294,566	6,744,710	450,144 7.15%
Account and Description		FY26 Budget	FY27 Request	Change
Equipment	80,000	0	-80,000	-100.00%
Total Swansea Public Schools Equipment (Fund 120)		80,000	0	-80,000 -100.00%
Total Swansea Public Schools Budget		28,989,538	30,076,732	1,087,195 3.75%

Swansea Public Schools

FY27 Initial Budget
Presentation to School
Committee

January 5, 2026



FY27 Budget Process

December 15, 2025	School Committee Budget Presentation (Salaries) ✓
December 19, 2025	Final Expense Budgets due to Central Office from Schools ✓
December 22, 2025	Budget Subcommittee Meeting ✓
January 5, 2026	School Committee Budget Presentation (Full) Vote to approve Initial Budget Request
January 9, 2026	Budget Due to Town Administrator & Town Accountant Capital Budget Due to Town Administrator
February 25, 2026	Budget Presentation to Advisory & Finance Committee
April 6, 2026	Final Budget School Committee Budget Adoption & Public Hearing

School Department Funding





Three main funding sources

- ★ Federal
- ★ State
- ★ Local

Federal Funding



- ★ USDA School Lunch
- ★ IDEA (Individuals with Disabilities Education Act) Grants
- ★ ESSA (Every Student Succeeds Act) Grants



State Funding

- ★ Nurse's Grant
- ★ Fair Share Act Grant
- ★ Circuit Breaker
- ★ State Fund Offsets for School Lunch
- ★ Chapter 70 Funds

Local Funding

- ★ Trust Funds
- ★ Tuition Funds
- ★ Rental Funds
- ★ Capital Funds
- ★ Gifts & Donations
- ★ Town Funds for Operating Budget





Combine all of the buckets
together and boil with care

The end result?

Our Grade A Maple Syrup....
total funding for Swansea
Public Schools

FY27 Swansea Public Schools Operating Budget Salaries

TOTAL BUDGET BREAKDOWN BY CATEGORY				
Account and Description	FY26 Budget	LEVEL SERVICE BUDGET		
		FY27 Request	\$ Change	% Change
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FY27 Swansea Public Schools Operating Budget

Non Salary Expenses

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FY27 Swansea Public Schools Operating Budget
Total Request

\$30,076,732

How is this funded again?

Through part of our State & Local Funds

State Funding (Chapter 70):

\$11,323,728 Minimum

Local (Town) Funding (Total Request LESS Chapter 70):

\$18,753,004 Maximum

Historical School Department Funding

*FY27 Funding Prior to Chapter 70 Increase

FY	School Budget - Article 5	Chapter 70 Aid	Town Contribution to School Budget	Town Budget - Article 5	School % to Town Budget	Chapter 70 Aid \$\$ Increase	Chapter 70 Aid % Increase	School Budget \$\$ Increase	School Budget % Increase	Town Contribution \$\$ Increase	Town Contribution % Increase
2011	16,946,167.00	4,690,809.00	12,255,358.00	27,650,975.27	61.29%						
2012	17,213,016.00	4,715,991.00	12,497,025.00	28,399,729.96	60.61%	25,182.00	0.54%	266,849.00	1.57%	241,667.00	1.97%
2013	17,691,660.00	5,657,432.00	12,034,228.00	28,875,556.98	61.27%	941,441.00	19.96%	478,644.00	2.78%	-462,797.00	-3.70%
2014	18,291,427.00	6,098,206.00	12,193,221.00	29,893,183.95	61.19%	440,774.00	7.79%	599,767.00	3.39%	158,993.00	1.32%
2015	18,891,703.00	6,481,461.00	12,410,242.00	31,050,576.02	60.84%	383,255.00	6.28%	600,276.00	3.28%	217,021.00	1.78%
2016	19,629,580.00	7,043,968.00	12,585,612.00	32,258,392.00	60.85%	562,507.00	8.68%	737,877.00	3.91%	175,370.00	1.41%
2017	20,175,753.00	7,327,857.00	12,847,896.00	33,082,345.00	60.99%	283,889.00	4.03%	546,173.00	2.78%	262,284.00	2.08%
2018	20,758,877.00	7,716,864.00	13,042,013.00	34,422,564.91	60.31%	389,007.00	5.31%	583,124.00	2.89%	194,117.00	1.51%
2019	21,325,113.00	8,081,353.00	13,243,760.00	36,272,097.28	58.79%	364,489.00	4.72%	566,236.00	2.73%	201,747.00	1.55%
2020	21,901,856.00	8,449,049.00	13,452,807.00	36,626,096.21	59.80%	367,696.00	4.55%	576,743.00	2.70%	209,047.00	1.58%
2021	22,668,703.00	8,449,049.00	14,219,654.00	37,917,713.00	59.78%	0.00	0.00%	766,847.00	3.50%	766,847.00	5.70%
2022	23,462,108.00	9,195,242.00	14,266,866.00	39,118,898.00	59.98%	746,193.00	8.83%	793,405.00	3.50%	47,212.00	0.33%
2023	24,310,407.00	9,827,315.00	14,483,092.00	41,292,498.00	58.87%	632,073.00	6.87%	848,299.00	3.62%	216,226.00	1.52%
2024	25,550,007.00	10,442,276.00	15,107,731.00	43,756,969.00	58.39%	614,961.00	6.26%	1,239,600.00	5.10%	624,639.00	4.31%
2025	26,790,702.00	11,023,888.00	15,766,814.00	46,353,910.00	57.80%	581,612.00	5.57%	1,240,695.00	4.86%	659,083.00	4.36%
2026	28,989,537.00	11,172,688.00	17,816,849.00	50,348,431.00	57.58%	148,800.00	1.42%	2,198,835.00	8.61%	2,050,035.00	13.57%
2027	30,076,732.00	11,323,728.00	18,753,004.00	TBD	TBD	151,040.00	1.37%	1,087,195.00	4.06%	936,155.00	5.94%



[MA DESE Website: Chapter 70 Trends in Aid & Local Contributions](#)

[MA DESE Website: FY2025 Final Chapter 70 Aid & Net School Spending Requirements - Summary Chart](#)

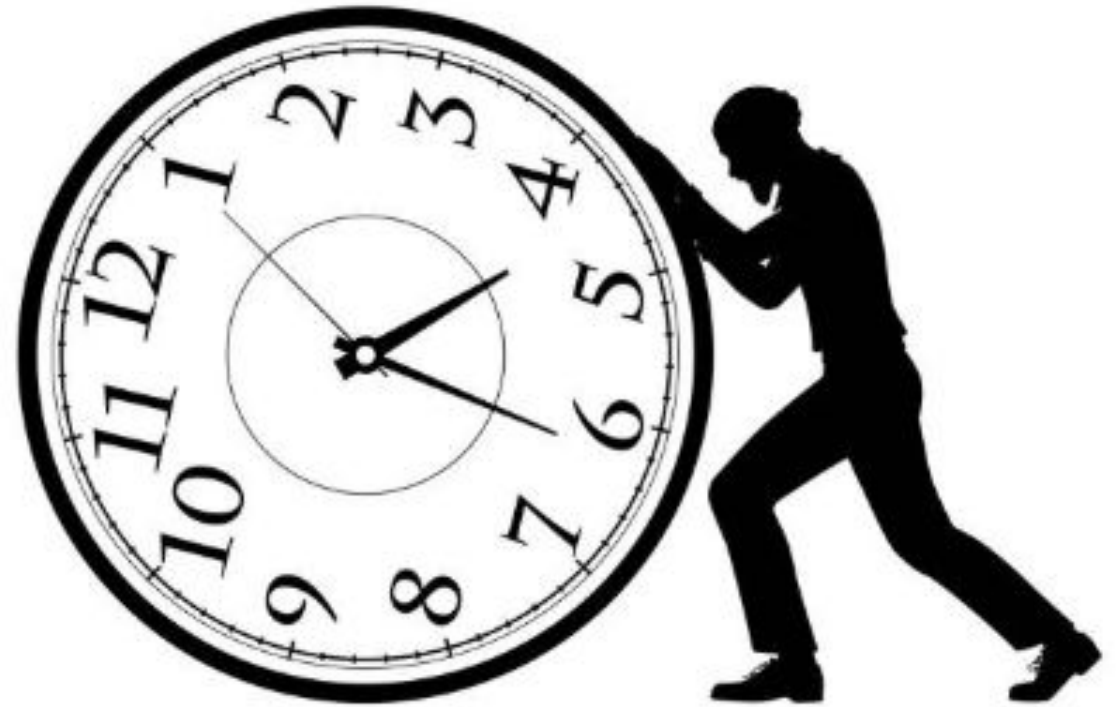
Looking back to move ahead

FY26 Budget was funded with a 1 time
\$900,000 supplement from feasibility
study savings

What does that mean for FY27?

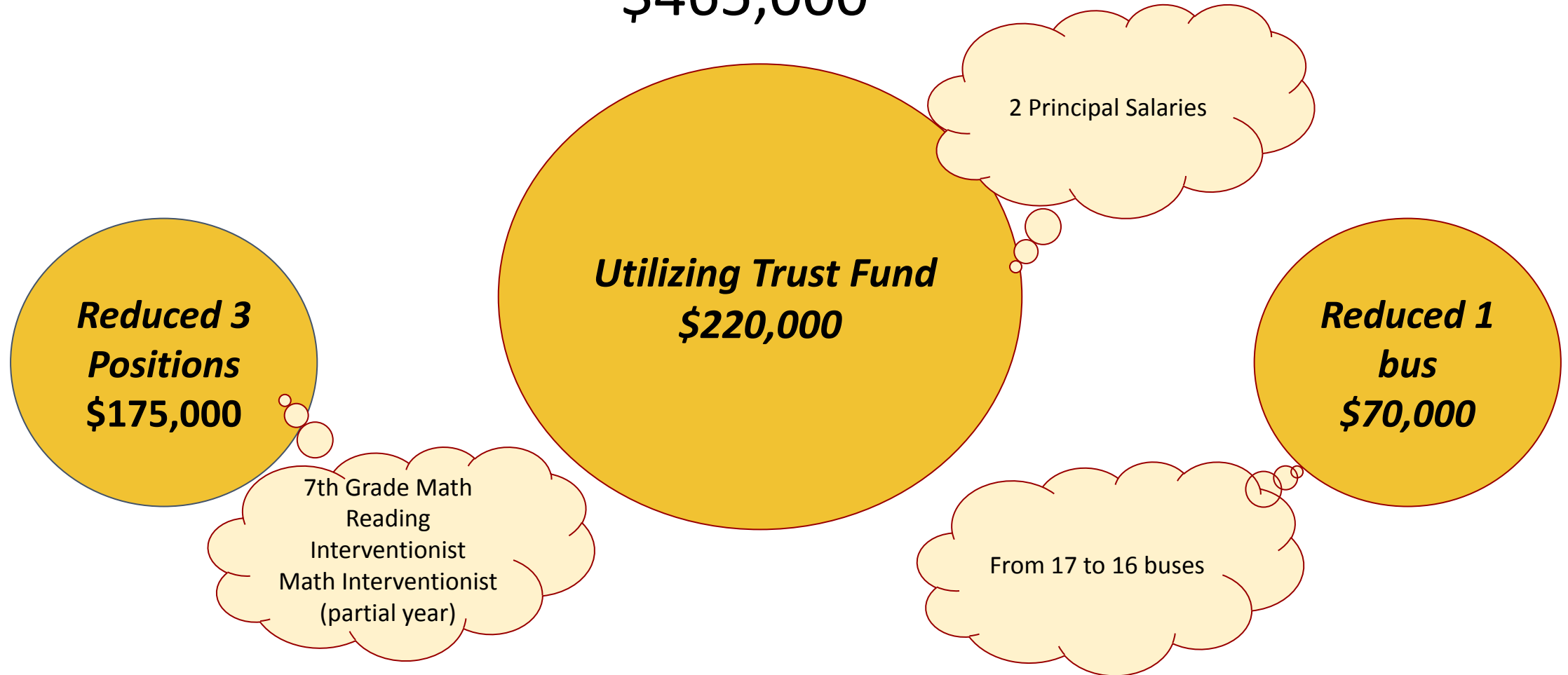
Reductions

What have we done so far this year to
help support the need to reduce our
budget next year?



FY26 Reductions

\$465,000



FY27 Reductions

\$430,000

***Reduce
Substitute
Funds
\$90,000***

***Renewal of
E-Rate
Category 2
\$50,000***

***Continue with 16
buses***

\$70,000

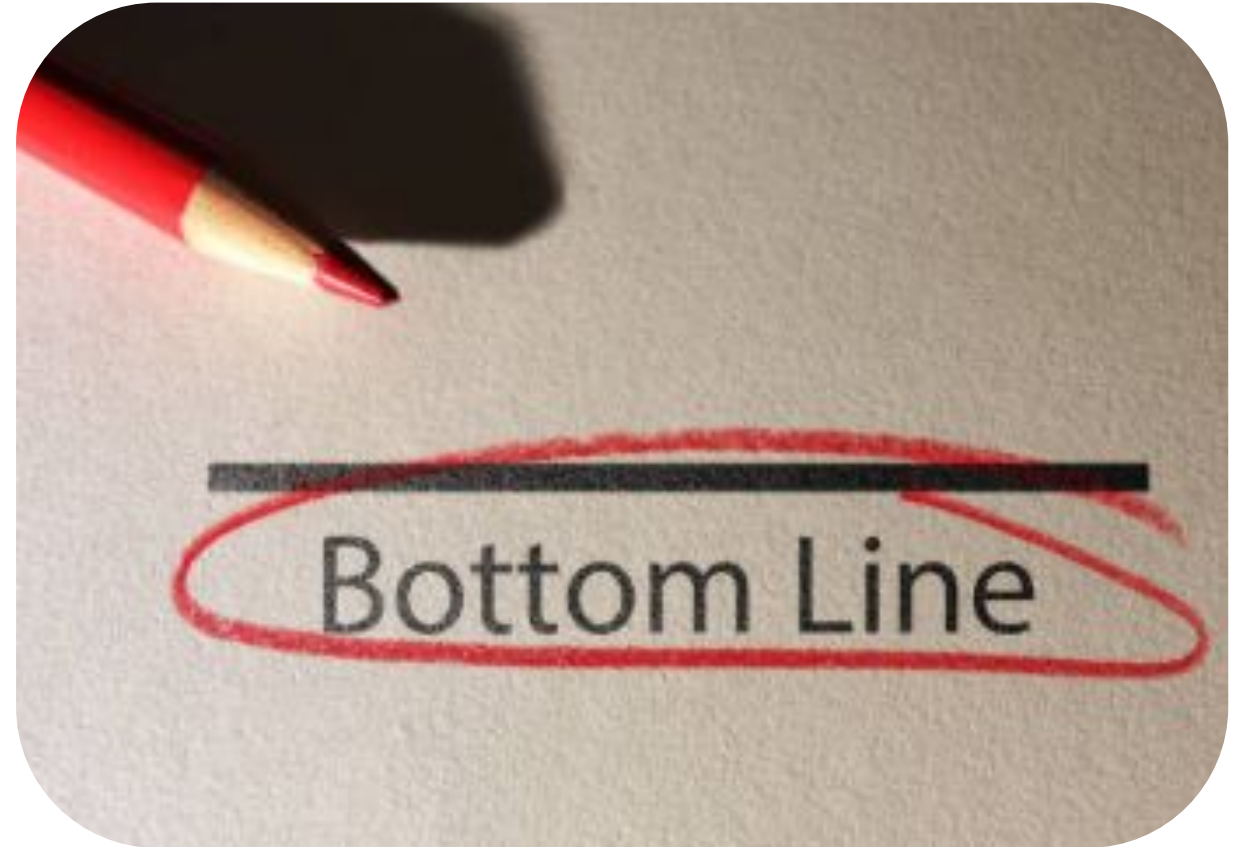
***Not filling
position from
FY26
Retirement
\$90,000***

***Remove
Capital
Requests
\$130,000***

Where does this bring us?

Total Initial FY27 Budget Increase	\$1,087,195
PLUS One Time Funding from FY26	\$900,000
Total Initial FY27 Budget Increase	\$1,987,195
Minimum Chapter 70 Funds increase (to be released end of January)	\$151,040
Estimated Funding Increase Request from Town (after Chapter 70)	\$936,155
PLUS One Time Funding from FY26	\$900,000
Total Estimated Funding Increase Request from Town (after Chapter 70)	\$1,836,155
<i>*Increase subject to change once DESE Chapter 70 Funding is released later in January 2026 and finalized in July 2026</i>	

While it is important to continue to look at the operating budget request as a whole, we must take into account the State's contribution through Chapter 70 Funding



Part 2 - Capital Requests

Capital Requests for May 2026 Town Meeting

<i>Request Name</i>	<i>Description</i>	<i>\$\$ Amount</i>
7D Vans - 2	Two 7D Vehicles to continue to update our current fleet	\$180,000
Technology - Staff Devices	To replace end of life Desktops and Laptops for current staff	\$65,000
Security Upgrades - Hoyle Elementary School	To continue to upgrade security at all Swansea Public School Buildings. Phase 2 of ongoing project	\$230,000
	<i>Total Capital Requests for May Town Meeting</i>	<i>\$475,000</i>

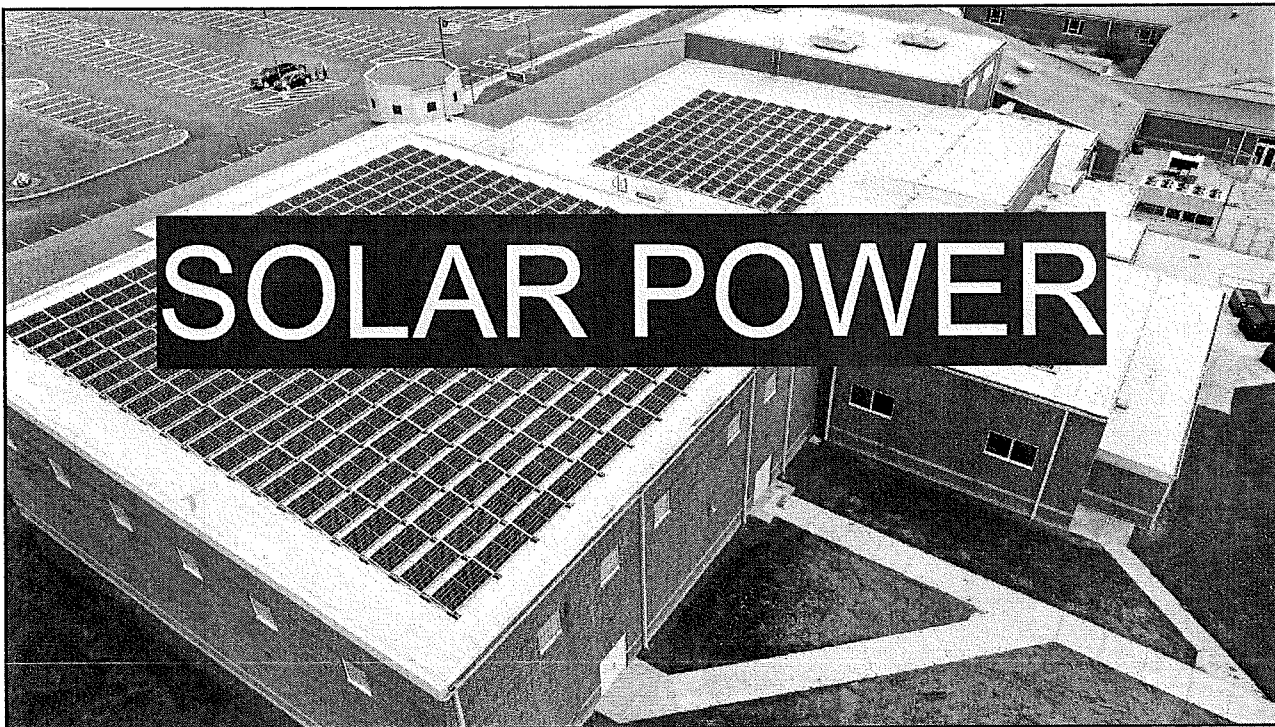
Future Capital Requests

<i>Request Name</i>	<i>Description</i>
New School Building - JCJHS	New School to be built next to current High School in partnership with MSBA. Grant funding approximately 56% of project. Total Project Amount not to exceed \$160 Million
Roofs - All Schools	Working with Tremco to determine priorities. Will submit SOI to MSBA in January 2027 to request funding. Total Amount TBD
Windows - All Schools	Working with Somerset Glass to determine priorities. Will submit SOI to MSBA in January 2027 to request funding. Total Amount TBD
Security Upgrades	To continue to upgrade security at all Swansea Public School Buildings. Project Total TBD
Vehicle Replacements	To continue to update our current fleet to ensure safety for our students and staff. Total Amount TBD
Technology	Continue to replace end of life chromebooks for students and devices for staff. Total Amount TBD
High School Auditorium Seating	To replace all seating in High School Auditorium. Total Amount TBD
Tennis Court Full Rehab Post Tension Concrete (Hoyle)	To refurbish Tennis Courts at Hoyle Elementary School for use by Students, Staff & Community. Total Amount TBD
Tractor	To replace tractor purchased and used since completion of Hoyle Elementary School Building Project. Total Amount TBD

Questions?

BUDGET SAVERS

The following presentation gives the school committee some choices as to what they may do to assist further with budget savings.



WHAT WE ALREADY HAVE

\$101,337.00

Net Credits put towards our electric bill.

10:37



SUNSTONE CREDIT

Total Loan Amount	Net Funding
\$1,629,550.00	\$1,287,344.50
Monthly Payment	Special Payment - Month 13
\$6,756.45	\$651,820.00

Loan Type	Term / Amortization
Special Payment	20Y / 20Y
Interest Rate	Special Payment (%)
4.99%	40%

Continue to Application

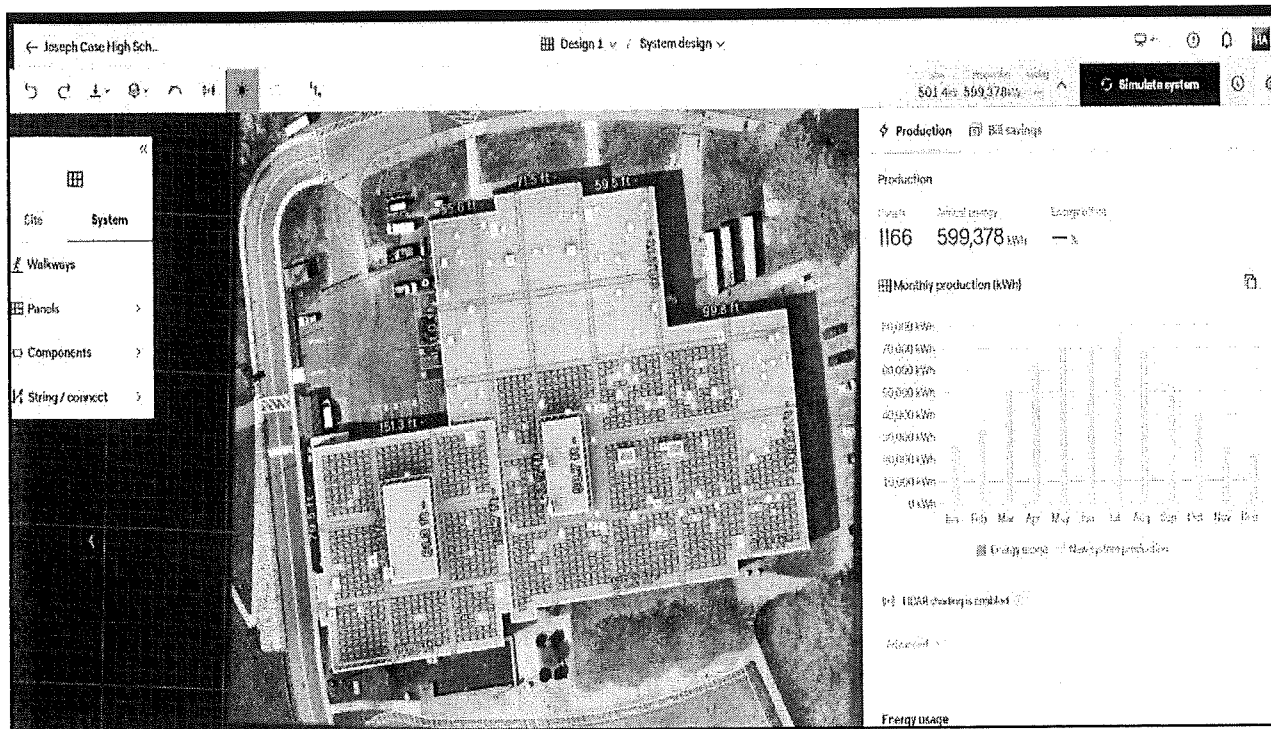
*Preliminary and illustrative. Only the loan agreement will contain final loan terms.

Amortization Schedule

Preliminary and illustrative. Only the loan agreement will contain final loan terms.

Download PDF

OPTION 1 - TAKE A LOAN



ELECTRIC USAGE AT CASE HS

\$148,343.00 - Total Cost last 12 months

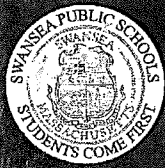
\$12,362.00 - Monthly Average

- \$6,756.00 - Loan Payment

So a savings of **\$5,606.00/month**

Option 2 -
Performance Agreement
for School Facilities
Improvement
(see handout A)

Option 3 -
Lease out a roof to a
solar company
(see handout B)



Swansea Public Schools

Performance Contracting for School Facility Improvements

4vi - a

Performance Contracting Overview

With Massachusetts legislation (M.G.L. CH25a, 11i) allowing streamlined Request for Qualification (RFQ) procurement, public entities including cities, towns, vocational school districts, and others are funding **beneficial facility improvements** with **guaranteed energy savings**. Public entities partner with a qualified Energy Services Company (ESCO) to complete projects including measures such as HVAC improvements, lighting upgrades, and building envelope enhancements. Projects are funded either entirely or in part with guaranteed energy savings, **reducing or eliminating the need for upfront capital outlay**.

Typical Challenges School Districts Face

- Aging building infrastructure and deferred maintenance
- Rising energy and operational costs
- Limited visibility into facility performance and energy use
- Budget constraints preventing needed upgrades

How Performance Contracting Works

- Following Massachusetts legislation M.G.L. CH25a, 11i, a Request for Qualifications (RFQ) is submitted by the school district (*State approved template available*)
- The school district reviews submissions and selects an ESCO
- The ESCO provides:
 - Design engineering, including a Detailed Energy Audit of facilities (at no up-front cost to the District)
 - Facilitation of financing / funding plans
 - Construction and Installation
 - Service, Maintenance, and Training

Funding Using Guaranteed Energy Savings and Grants/Incentives

- Projects are paid for, wholly or partly, through verified reductions in energy use
- Reduces or eliminates need for upfront district funds or bond/tax outlay
- Typical funding mechanisms: Lease Purchase Agreements, Energy Services Agreements, and others
- Available Local, State, and Federal Funds and Incentives to reduce project cost
 - Electrification Incentives for Heat Pumps through MassSave program
 - Mass CEC State Clean Energy Incentives: Wood Heat, Solar HW, and Ground-Source Heat Pumps
 - Can apply for and incorporate Green Works School/Green Communities Grants

What's Possible for Swansea Public Schools?

Potential Impacts of Comprehensive Facility Improvements

- **Modernized** classroom and support spaces
- Connect facilities via **state-of-the-art Building Automation System** – 24/7 monitoring
- Tighten building envelope, explore clean energy systems, and upgrade some heating and ventilation equipment
- **Improve ventilation** in HS classrooms (Better IAQ)
- Ongoing maintenance to ensure sustainable performance
- Engage students in hands on STEM learning opportunity

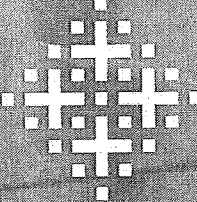
Allowable Scope Under M.G.L. CH25a, 11i	Potential Areas of Improvement for Swansea
Upgrades to HVAC Systems (incl. New Heating & Improved Ventilation)	✓
Upgraded Building Management System (i.e., Controls)	✓
New Windows	✓
New Roof	✓
Additional Exterior Building Envelope Improvements	✓
Sustainable Energy Systems (solar, geothermal, biomass)	TBD

Streamlined Process Sample

- | | |
|---|-----------------------|
| 1. Issue Request for Qualifications (DOER Model RFQ) | December 2025 |
| 2. Select an Energy Services Company (ESCO) | January 2026 |
| 3. Execute Detailed Audit Agreement (DOER Model IGA) | February 2026 |
| 4. Develop detailed scope of improvements | Feb – April 2026 |
| 5. Firm contract proposal with scope and guarantee | May 2026 |
| 6. Potential Town Meeting approval | May 2026 |
| 7. Execute agreements and proceed (Financing secured) | June 2026 |
| 8. Implement facility upgrades | June '26 – Summer '27 |

Hvi-b



WORKING  POWER

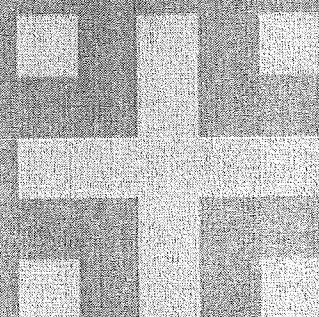
SOLAR PROPOSAL 2025

Swansea Public Schools

Joseph Case High School Rooftop

70 School St, Swansea, MA 02777

Philadelphia | Washington D.C. | New York | Chicago | Boston



WORKINGPOWER.COM

PROJECT OVERVIEW

At the invitation of the Swansea Public Schools, Working Power has reviewed and assessed the feasibility of solar across five potential sites. Based on our assessment Joseph Case High School is the best site to accommodate a large rooftop system. The roof, which was renovated within the past three years, is well suited for solar and could accommodate a system of approximately **700 kW**. This document serves as an outline of potential options for moving the project forward.

EXECUTIVE SUMMARY

There are two main decisions the school needs to make:

1. **Decide energy use:** Choose between using the energy on-site or exporting it to the grid for community subscribers.
2. **Determine ownership structure:** Decide whether to develop and own the solar system or lease the roof to a third-party developer.

Recommendation: Our analysis leads us to recommend on-site energy use and 3rd party ownership. Serving On-Site load delivers the best value per kWh and savings, doing this in a third-party ownership structure provides the school the highest return with no liability.

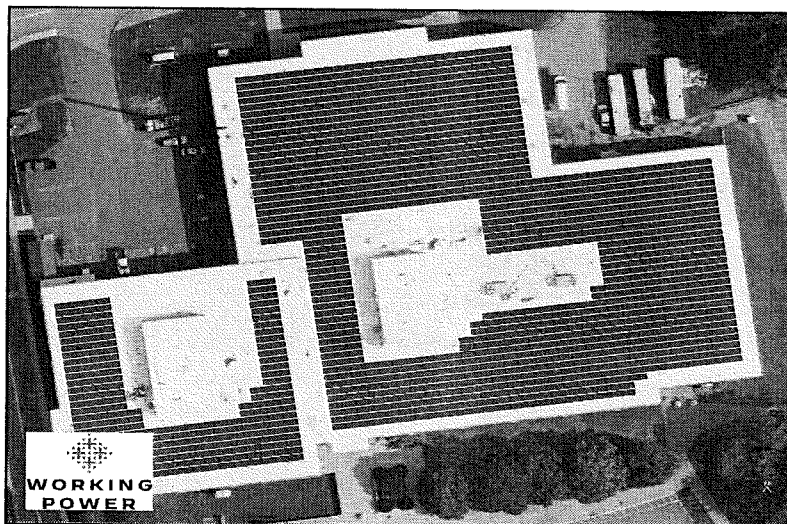
Below are more details on our assessment of the opportunity, along with their respective pros and cons.

Why now?

Starting sooner helps secure the value available today and avoids the risk of shifting rules or reduced benefits in future years. Federal incentives, especially the Investment Tax Credit, are most sensitive to policy changes. Projects that begin construction before July 2026 can take advantage of the ITC, which represents 30% to 50% of project costs.

SYSTEM OVERVIEW

The proposed solar system located at [70 School St. Swansea, MA 02777](#) is sized at **700 kW-dc** with an estimated annual production of **840,000 kWh**.



OPTIONS

State Programs

The **SMART (Solar Massachusetts Renewable Target)** program is MA's state-level solar regulatory and incentive program. SMART provides a fixed per-kilowatt-hour payment for energy produced over a 10- to 20-year term. There are two options with SMART for this project, Community Solar and Behind the meter systems.

The right choice depends on the school's energy use, building characteristics, and whether the primary goal is community impact or operational savings. Both options are described further below.

Community Solar

Under this model, the energy produced by the solar project is sent to the grid. The credits are then distributed to local subscribers, which can include residents, small businesses, low-income households, and the school itself.

The school can host the system under a **roof lease**, receiving a predictable payment or a share of project revenue over the life of the contract (typically 20–25 years).

Key Benefits

Community benefit: The project supports equitable access to clean energy and helps reduce energy costs for low- and moderate-income residents and other subscribers.

Considerations

Energy is exported: All energy is exported to the grid, the school's own utility bills remain the same. The school can subscribe for its share and receive a discount on energy.

Subscriber management: Every community solar project requires finding and maintaining subscribers or partnering with a subscription management firm.

Roof requirements: The system will be sized to maximize output. Roof condition and strength will determine the final size.

On-Site Load (Behind-the-Meter)

Behind-the-meter (BTM) solar systems are designed primarily to power the host facility. Power from the solar system directly offsets power purchased from the utility at the retail rate, and any excess power is sent to the grid and earns a credit of approximately 60% of the retail rate.

Key Benefits

Lower energy bills: Energy produced goes directly to the building.

Energy resilience: Reduces exposure to future utility rate increases.

Sustainability impact: The school generates its own clean power on-site and demonstrates local environmental leadership.

Considerations



Ownership structure: Depending on desired involvement level. The school can host the system under a lease or Power Purchase Agreement, where the developer owns and operates it, or the school can own the system directly. Under a PPA, energy is purchased at a 15-20% discount, or the roof can be leased to the developer.

On Site Compatibility: Roof and electrical infrastructure must be evaluated for compatibility.

OWNERSHIP STRUCTURES

Working Power evaluated both scenarios where Swansea owns the solar asset and scenarios where the solar asset is owned by a 3rd party developer. We concluded that 3rd party ownership provides the Swansea School District significant benefits with reduced risk and complexity.

Considerations

You Own

Full Value Retention: You keep 100% of the system's long-term value, including energy savings, tax credits, and other incentives.

Greater Complexity: You are responsible for securing financing, insurance, managing installation and maintenance, and navigating tax equity and state incentive structures.

Higher Return, Higher Risk: While ownership can maximize energy savings and returns over time, it also concentrates financial and operational risk on you.

3rd Party Ownership

Comprehensive Developer Management: The solar developer is responsible for the design, financing, ownership, and operation of the system installed on your roof.

Reduced Administrative Burden: You receive lower-cost, clean electricity without the responsibilities of maintenance or capital investment.

Lower Risk, Lower Return: You forgo a portion of the system's long-term value and tax incentives, as the developer retains ownership and earned financial benefits in exchange for assuming the project's risks.



Financial Comparison

The Following is an illustrative financial comparison under the respective off take structures of community solar relative to this project and sizing of 700 kW¹

Off Taker	ON-SITE LOAD	COMMUNITY SOLAR
Ownership	3rd Party Owner	3rd Party Owner
System Cost	\$(2,425,000.00)	\$(2,457,000.00)
System Cost to you	\$0	\$0
Up Front Cost to you	\$0	\$0
Your Investment Tax Credit Value	N/A	N/A
Energy Savings to you (%)	20%	TBD
Lifetime Energy Savings to you (\$)	\$855,000.00	N/A
Community Savings (%)	0%	20%
Community Energy Savings	N/A	\$548,000
Lease	TBD	\$336,000.00
Lifetime Project Income	N/A	N/A
Project Expenses to you	N/A	N/A
Total Benefit to you	\$855,000.00	\$336,000.00

Recommendation

Serving On-Site load delivers the best value per kWh and savings, doing this in a third-party ownership structure provides the school the highest return with no liability.

PARTNERING WITH WORKING POWER

Working Power offers flexible engagement options that fit your goals, whether you want to own your solar system or work with us to manage and operate it for you.

About Us

Working Power (WP) is a project development and financing platform that connects frontline communities with impact investors to build wealth and power through climate solutions. We partner with non-profit organizations, small businesses, and labor unions to co-develop and co-own clean energy assets that center racial and economic justice. WP has installed over 17MW with 12 local partners and invested over \$65 million in community projects.

Our Support and Experience

Working Power provides the expertise and support to make your solar project successful for any of the options above.

¹ All figures, system sizes, and performance estimates are preliminary and subject to revision pending final engineering review and site verification.



Working Power can take care of ownership, assuming all risks and responsibilities while allowing you to enjoy the benefits of clean energy without any operational or financial exposure.

If you decide to own the system, we can serve as an owner's representative. As Owner's Representative, we help guide solar projects from design through commissioning, ensuring technical accuracy, regulatory compliance, and smooth construction while protecting the owner's interests and project value.

In all roles, Working Power provides structured, expert support to ensure projects are executed efficiently, and work to serve your vision throughout the process and provide resources and assistance where you need them.

NEXT STEPS

The following are practical next steps to advance the project:

1. Schedule time to meet with Working Power to review this proposal
2. Identify best path for you: Community Solar vs On-Site load
3. Decide on ownership structure and next steps

