



Developing Marlborough's Portrait of a Learner

Laying the Foundation for the District's Strategic Plan

School Committee Update

Presented by: Kerry Purcell, Focused Schools

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From Vision to Action

Aligning Our System for Student Success



Portrait of a Learner

Defines the skills, mindsets, and competencies every Marlborough student needs to succeed in school, career, and life.

Strategic Plan

Aligns the priorities, systems, and resources to ensure that vision becomes reality for all students.

How We Developed the Draft Portrait of a Learner

*Grounded in input from
students, staff, families, and community members*

01



Listen

- Engaged students, staff, families, and community members
- Surveys, focus groups, and facilitated sessions

02



Synthesize

- Identified key themes and patterns across stakeholder groups
- Looked for alignment and areas of need

03



Listen

- Developed a Portrait of a Learner grounded in stakeholder input
- Ensured alignment with district priorities and future direction



What we hear was clear & consistent

Students need to be *prepared* for life beyond school

Communication and *collaboration* are essential

Critical thinking and *problem-solving* must be prioritized

Students must take *ownership* and be able to *adapt*

Character, integrity, and *responsibility* matter

Draft

Portrait of a Marlborough Learner

Independent & Adaptable

Connected & Collaborative

Critical & Creative Thinkers

Engaged & Responsible

*A shared vision for the
knowledge, skills, & mindsets
every student develops on their path to graduation.*

What This Means for Marlborough Public Schools

Instructional & Learning

Teaching and learning will be aligned to the competencies of the Portrait, with a focus on deeper learning and real-world engagement.

Student Experience & Engagement

Students will experience consistent expectations across schools and feel a stronger sense of belonging, voice, and ownership in their learning.

Systems & Alignment

District initiatives, resources, and supports will be aligned to ensure coherence and focus on what matters most for student success.

Measurement & Accountability

The Portrait will define how success is measured, guiding progress monitoring through the strategic plan.

What's Next?



- Refine draft Portrait of a Learner
- Finalize the Portrait of a Learner
- Develop the Strategic Plan



Every student.

Every classroom.

Every day.

A shared vision for student success guiding

Marlborough's future.