









Agenda

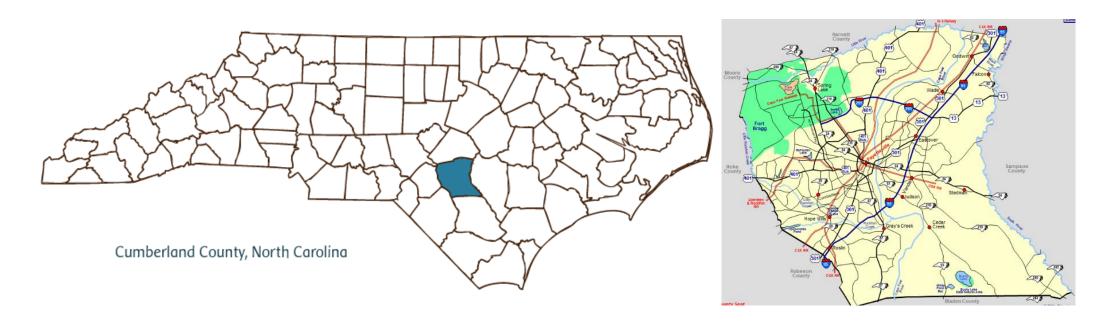
- Introductions
- Demographic Overview
- Economic Overview
- Enrollment Projections
- Capacity and Utilization
- Building Condition Scores
- Capital Improvement Overview
- 7 Year Prioritization Framework

Community Input Poll Everywhere Participation



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Demographic Overview

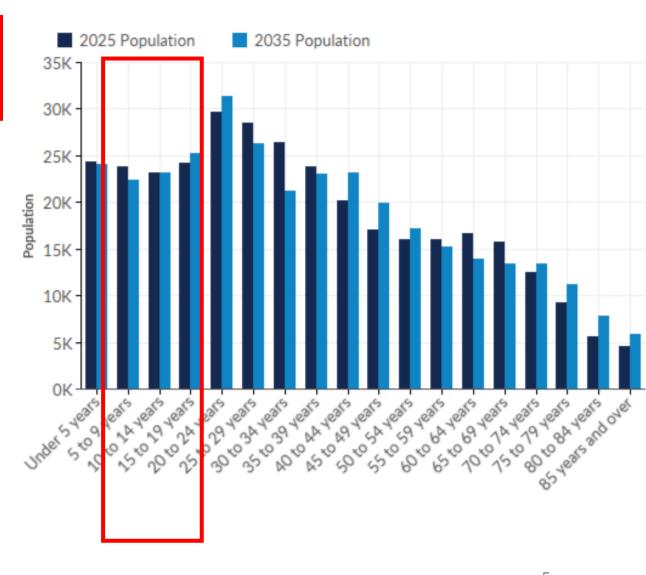


Map of Cumberland County, NC

| Area | 2020 Population | 2025 Population | 2035 Population | Change | % Change |
|-------------------|-----------------|-----------------|-----------------|------------|----------|
| Cumberland County | 337,195 | 337,708 | 338,029 | 320 | 0.1% |
| North Carolina | 10,449,652 | 11,152,533 | 12,255,515 | 1,102,982 | 10% |
| Nation | 331,577,720 | 341,675,177 | 361,291,168 | 19,615,991 | 6% |

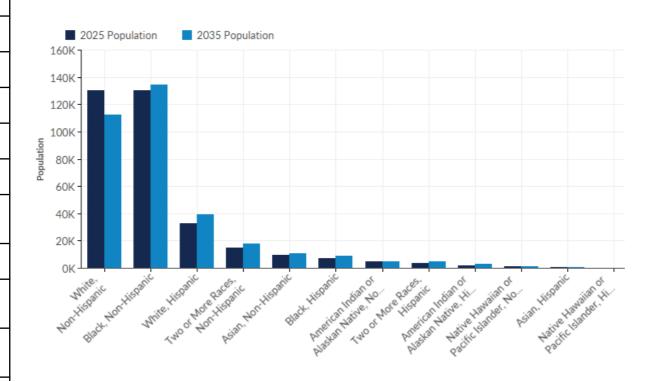
Population by Age Cumberland

| _ | | • | | | |
|-------------------|--------------------|--------------------|---------|----------|------------------|
| Age Cohort | 2025 Population | 2035 Population | Change | % Change | 2035 % of Cohort |
| Under 5 years | 24,304 | 24,086 | (219) | (1%) | 7% |
| 5 to 9 years | 23,845 | 22,414 | (1,432) | (6.4%) | 7% |
| 10 to 14 years | 23,210 | 23,126 | (83) | (0%) | 7% |
| 15 to 19 years | 24,216 | 25,285 | 1,069 | 4% | 7% |
| 20 to 24 years | 29,723 | 31,421 | 1,698 | 6% | 9% |
| 25 to 29 years | 28,550 | 26,334 | (2,216) | (8%) | 8% |
| 30 to 34 years | 26,412 | 21,184 | (5,229) | (20%) | 6% |
| 35 to 39 years | 23,856 | 23,024 | (832) | (3%) | 7% |
| 40 to 44 years | 20,200 | 23,130 | 2,929 | 15% | 7% |
| 45 to 49 years | 17,069 | 19,931 | 2,861 | 17% | 6% |
| 50 to 54 years | 15,996 | 17,221 | 1,225 | 8% | 5% |
| 55 to 59 years | 16,050 | 15,222 | (828) | (5%) | 5% |
| 60 to 64 years | 16,703 | 13,984 | (2,720) | (16%) | 4% |
| 65 to 69 years | 15,726 | 13,433 | (2,293) | (15%) | 4% |
| 70 to 74 years | 12,493 | 13,376 | 884 | 7% | 4% |
| 75 to 79 years | 9,197 | 11,157 | 1,960 | 21% | 3% |
| 80 to 84 years | 5,564 | 7,817 | 2,252 | 40% | 2% |
| 85 years and over | 4,594 | 5,887 | 1,292 | 28% | 2% |
| Total | 337,708 | 338,029 | 320 | 0.1% | 100% |



Population by Race/Ethnicity Cumberland

| Race/Ethnicity | 2025 Population | 2035 Population | Change | % Change | 2035 % of Cohort |
|---|--------------------|--------------------|----------|----------|---------------------|
| White, Non-Hispanic | 130,447 | 112,302 | (18,145) | (14%) | 33% |
| Black, Non-Hispanic | 130,320 | 134,226 | 3,906 | 3% | 40% |
| White, Hispanic | 32,815 | 39,150 | 6,335 | 19% | 12% |
| Two or More Races, Non-Hispanic | 15,165 | 17,738 | 2,573 | 17% | 5% |
| Asian, Non-Hispanic | 9,300 | 10,769 | 1,469 | 16% | 3% |
| Black, Hispanic | 7,432 | 9,019 | 1,587 | 21% | 3% |
| American Indian or Alaskan Native, Non- Hispanic | 4,989 | 5,040 | 51 | 1% | 1% |
| Two or More Races, Hispanic | 3,567 | 4,946 | 1,379 | 39% | 1% |
| American Indian or Alaskan Native, Hispanic | 1,779 | 2,685 | 905 | 51% | 1% |
| Native Hawaiian or Pacific Islander, Non- Hispanic | 1,099 | 1,102 | 4 | 0% | 0.3% |
| Asian, Hispanic | 520 | 789 | 269 | 52% | 0.2% |
| Native Hawaiian or Pacific Islander, Hispanic | 276 | 264 | (12) | (4%) | 0.1% |
| Total | 337,708 | 338,029 | 320 | 0.1% | 100% |



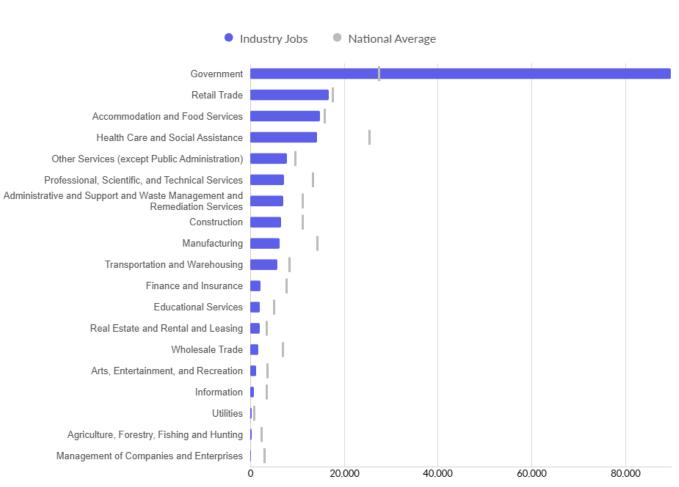
Economic Overview

| Population (2025) | Total Regional Employment | Median Household Income (2023) | | |
|---|--|---|--|--|
| 337,708 | 187,594 | \$58,780.0 | | |
| Population grew by 1,906 over the last 5 years but is projected to decrease by 194 over the next 5 years. | Jobs grew by 5,682 over the last 5 years and are projected to grow by 2,113 over the next 5 years. | Median household income is \$19,758 below the national median household income of \$78,538. | | |



Industrial Overview

Top Largest Industries

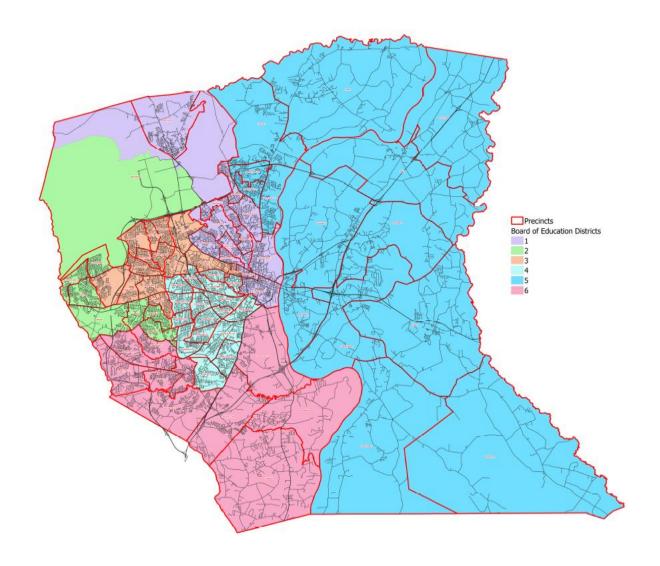


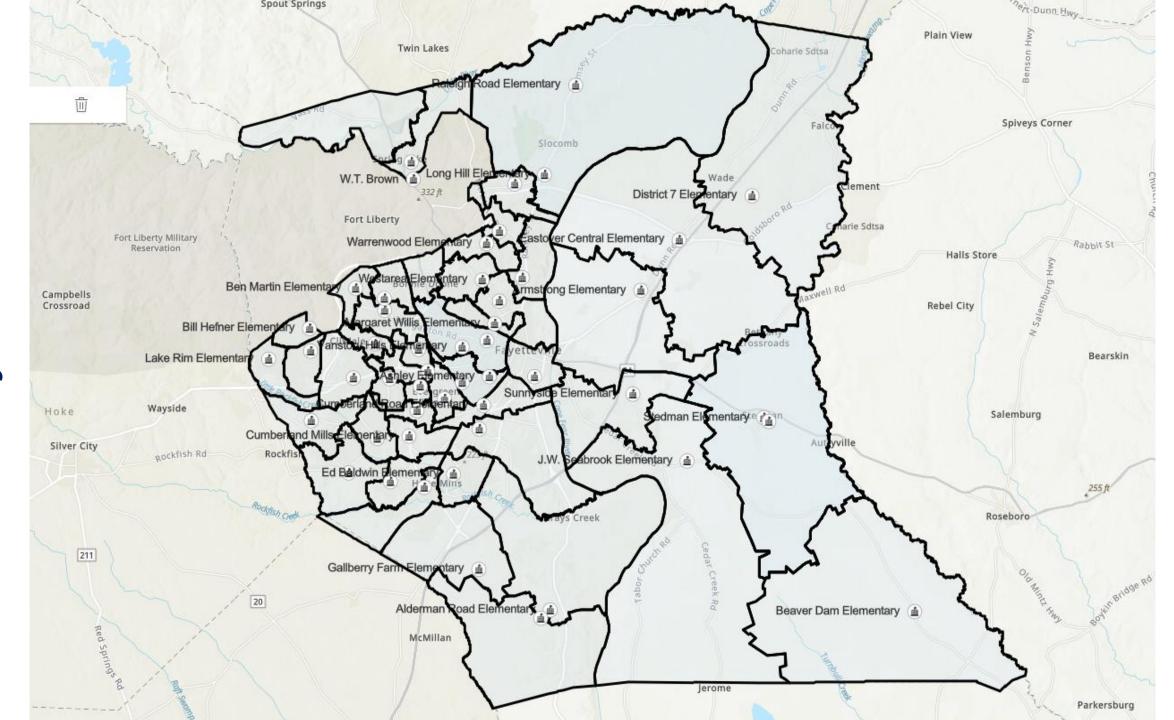
| Industry | 2019 Jobs | 2024 Jobs | Change in Jobs | % Change in Jobs |
|--|-----------|-----------|-------------------|---------------------|
| Government | 86,624 | 89,744 | 3,120 | 4% |
| Retail Trade | 16,788 | 16,718 | (70) | (0.4%) |
| Accommodation and Food Services | 15,343 | 14,906 | (436) | (3%) |
| Health Care and Social Assistance | 13,201 | 14,318 | 1,116 | 8% |
| Other Services (except Public Administration) | 7,450 | 7,839 | 390 | 5% |

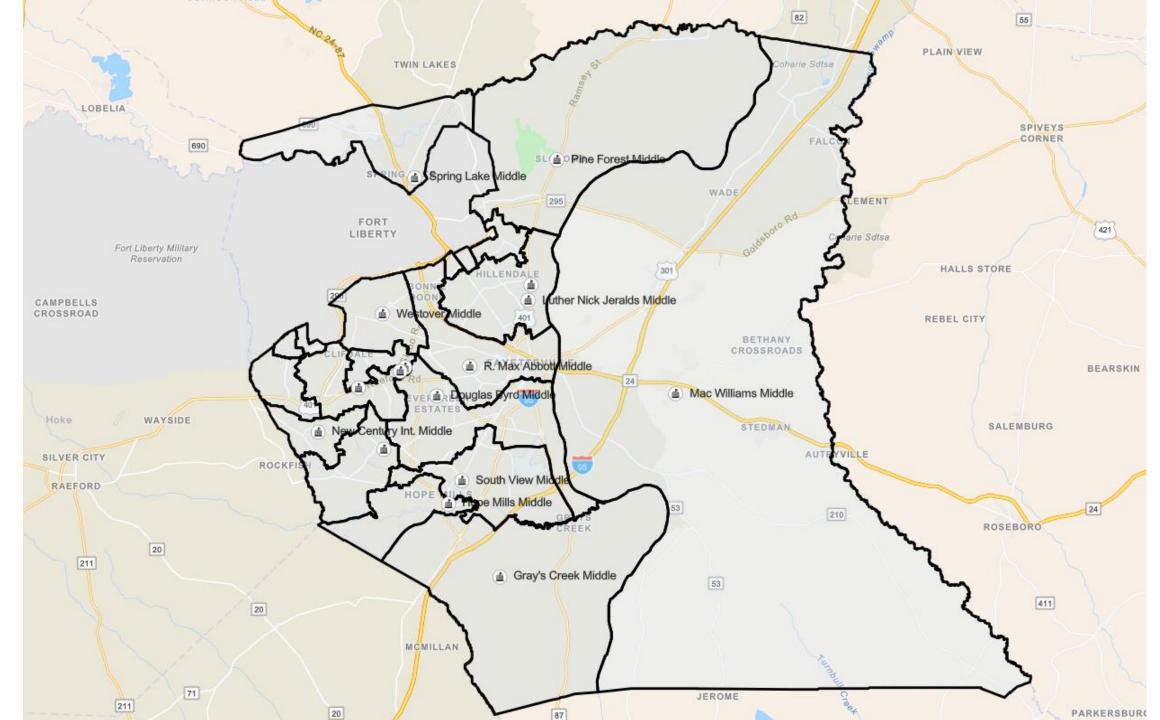
Cumberland County Schools Building Inventory

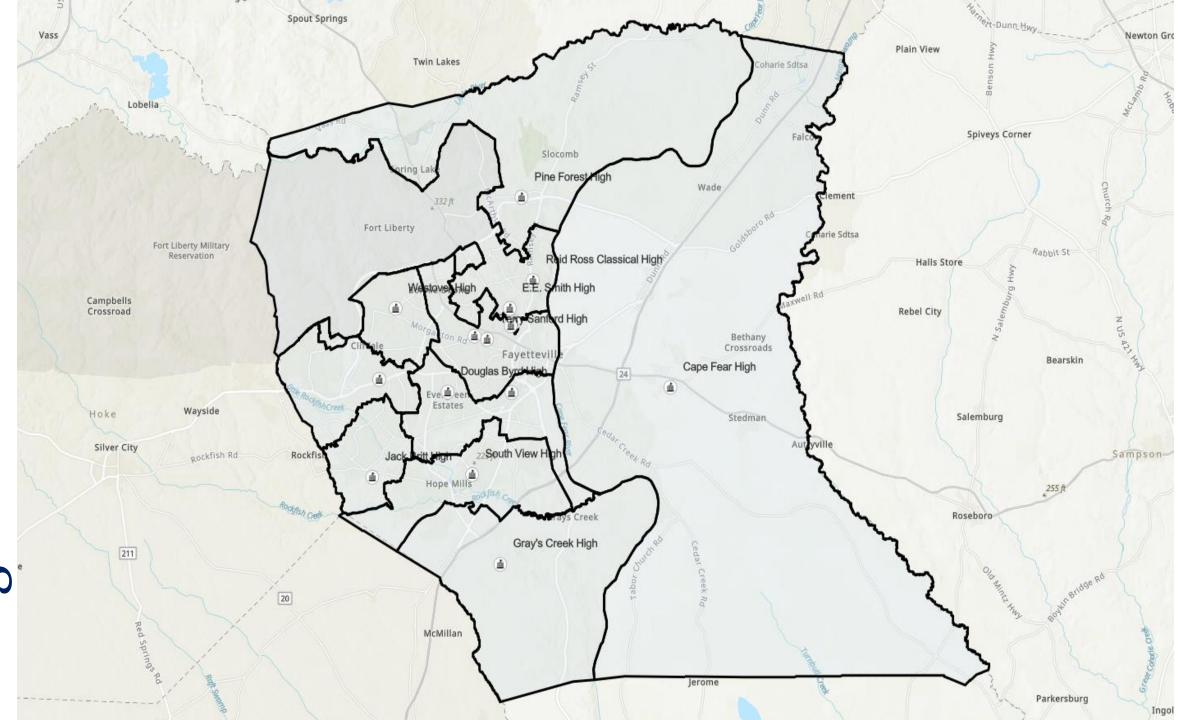
Total schools: 85

- 1 primary school
- 1 learning academy
- 1 polytechnic school
- 2 virtual schools
- 2 early college schools
- 49 elementary schools (Grades PK-5)
- 16 middle schools (Grades 6-8)
- 14 high schools (Grades 9-12)

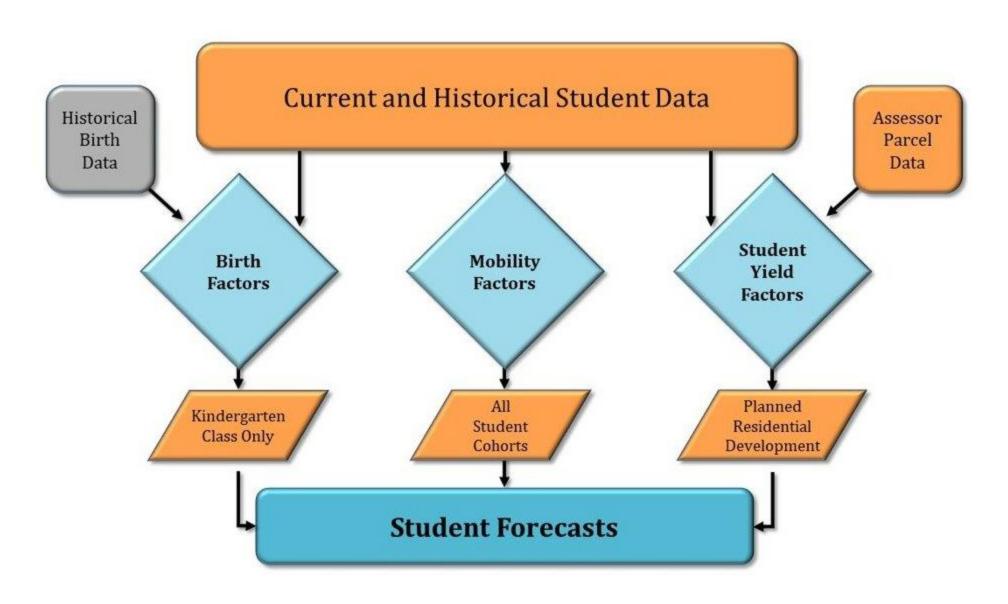








Enrollment Projections



Enrollment Projections Methodology

Enrollment projections are an estimate of future activity.

Average Percentage Increase Model

Calculates future school enrollment growth based on the historical average growth from year to year

Linear Regression Model

Estimates by performing calculations on known historical values and to create future values to provide a trend line. MGT has chosen a "straight-line" model to estimate future enrollment values that finds the best fit based on the historical data.

Cohort Survival Model

This model calculates the growth or decline in a grade level over a period of five years based on the ratio of students who attend each of the previous years, or the "survival rate."

Student-Age of Population Model

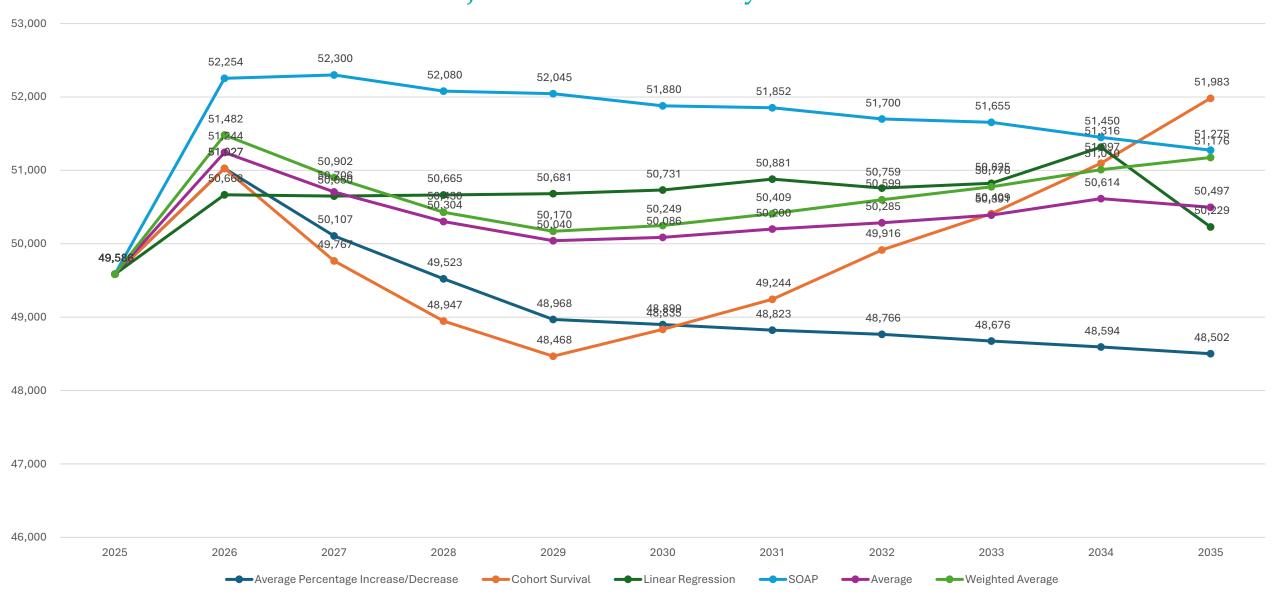
Utilizes age related population data to indicate the number of students within each school level that can be expected based upon population projections to project future enrollment.

Weighted Average

Average of each of models to reflect the trends and the over-arching themes to maximize the strengths of each of the base models.

Enrollment Projections

Projected Enrollment by Model



Enrollment Projections

Historical and Projected Enrollment by Grade Band



Capacity and Utilization

Work with district staff to understand current program offerings, capacity, and utilization numbers for each building.

| EFFICIENCY RATE | DESCRIPTION |
|-----------------|--------------------------------------|
| > 110 | Inadequate Space |
| 95 - 110 | Approaching Inadequate Space |
| | Adequate Space |
| 70 - 80 | Approaching Inefficient Use of Space |
| < 70 | Inefficient Use of Space |

Overall Capacity and Utilization

| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate |
|-----------------------|--------------|--------------------|------------------------|--------------------|------------|-----------------|
| High Schools | 21.812 | 0.75 | 16,362 | 14,401 | 1961 | 88% |
| Middle Schools* | 17,190 | 0.85 | 15,438 | 10,801 | 4637 | 70% |
| Elementary Schools | 26,904 | 0.95 | 25,577 | 22,914 | 20 | 89% |
| Other Schools | 900 | 1 | 900 | 808 | 92 | 89% |

¹⁸

| | | High Schools | | | | | | |
|-----------------------|--------------|-----------------------|---------------------|-----------------------|------------|-----------------|--|--|
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate | | |
| Jack Britt | 2,489 | 0.75 | 1,867 | 1,934 | -58 | 103.59% | | |
| Douglas Byrd | 2,174 | 0.75 | 1,631 | 1026 | 621 | 62.91% | | |
| Cape Fear | 1,842 | 0.75 | 1,382 | 1,517 | -130 | 109.77% | | |
| Gray's Creek | 1,749 | 0.75 | 1,312 | 1,512 | -110 | 115.24% | | |
| E. E. Smith | 1,769 | 0.75 | 1,327 | 1036 | 323 | 78.07% | | |
| Alger B. Wilkins | 508 | 0.75 | 381 | 168 | 214 | 44.09% | | |
| Massey Hill Classical | 667 | 0.75 | 500 | 262 | 207 | 52.40% | | |
| Pine Forest | 2,156 | 0.75 | 1,617 | 1,584 | -3 | 97.96% | | |
| Seventy-First | 2,511 | 0.75 | 1,883 | 1,435 | 511 | 76.21% | | |
| South View | 1,977 | 0.75 | 1,483 | 1,439 | 21 | 97.03% | | |
| Terry Sanford | 1,830 | 0.75 | 1,373 | 1238 | 154 | 90.17% | | |
| Ramsey Street | 454 | 0.75 | 341 | 43 | 307 | 12.61% | | |
| Westover | 1,686 | 0.75 | 1,265 | 1207 | 12 | 95.42% | | |
| High School Totals | 21,812 | 0.75 | 16,362 | 14,401 | 2,069 | 88.01% | | |
| 6-12 Schools | | | | | | | | |
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate | | |
| Reid Ross Classical | 1,126 | 0.75 | 844 | 422 | 422 | 50.00% | | |
| 6-12 School Totals | 1,126 | 0.75 | 844 | 422 | 422 | 50.00% | | |

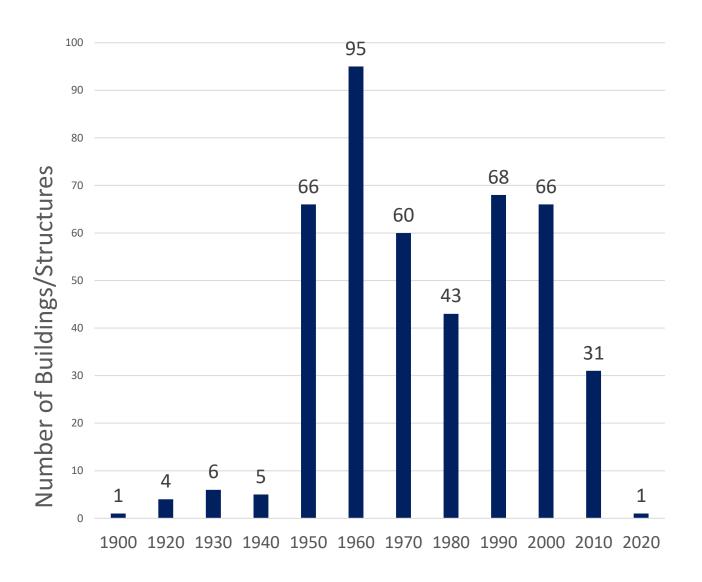
| | Middle Schools | | | | | | | |
|-------------------------|----------------|-----------------------|---------------------|-----------------------|------------|-----------------|--|--|
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate | | |
| Byrd South Campus | 1,082 | 0.85 | 920 | 563 | 357 | 61.2% | | |
| Byrd North Campus | 514 | 0.85 | 437 | 261 | 176 | 59.73% | | |
| Chestnut | 1028 | 0.85 | 874 | 533 | 341 | 60.98% | | |
| Luther Nick Jeralds | 1014 | 0.85 | 862 | 611 | 251 | 70.88% | | |
| Gray's Creek Middle | 1,448 | 0.85 | 1,231 | 1,044 | 187 | 84.81% | | |
| R. Max Abbott | 1014 | 0.85 | 862 | 795 | 67 | 92.23% | | |
| Hope Mills | 836 | 0.85 | 711 | 462 | 249 | 64.98% | | |
| Griffin | 1,600 | 0.85 | 1,360 | 1,014 | 346 | 74.56% | | |
| Chapel | 1122 | 0.85 | 954 | 564 | 390 | 59.12% | | |
| Williams | 1,476 | 0.85 | 1,255 | 1,137 | 118 | 90.60% | | |
| Pine Forest | 1144 | 0.85 | 972 | 733 | 239 | 75.41% | | |
| Howard Learning Academy | 330 | 0.85 | 281 | 21 | 260 | 8.05% | | |
| New Century Middle | 906 | 0.85 | 770 | 344 | 426 | 44.68% | | |
| Seventy-First Classical | 598 | 0.85 | 508 | 398 | 110 | 78.35% | | |
| South View | 1050 | 0.85 | 893 | 595 | 298 | 66.63% | | |
| Spring Lake | 954 | 0.85 | 811 | 524 | 287 | 64.61% | | |
| Westover | 1074 | 0.85 | 913 | 780 | 133 | 85.43% | | |
| Middle School Totals | 17,190 | 0.85 | 14,614 | 10,379 | 4235 | 71.02% | | |

| | K-5 Elementary Schools | | | | | | | | |
|-----------------------|------------------------|---------------------------|---------------------|--------------------|------------|-----------------|--|--|--|
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate | | | |
| Armstrong | 546 | 0.95 | 519 | 455 | 64 | 87.67% | | | |
| Loyd E. Auman | 554 | 0.95 | 526 | 484 | 42 | 92.02% | | | |
| Beaver Dam | 104 | 0.95 | 99 | 86 | 13 | 86.87% | | | |
| Brentwood | 585 | 0.95 | 556 | 490 | 66 | 88.13% | | | |
| Elizabeth M. Cashwell | 754 | 0.95 | 716 | 591 | 125 | 82.54% | | | |
| Eastover-Central | 500 | 0.95 | 475 | 402 | 73 | 84.63% | | | |
| Cliffdale | 744 | 0.95 | 707 | 648 | 59 | 91.65% | | | |
| College Lakes | 428 | 0.95 | 407 | 435 | -28 | 106.88% | | | |
| C Wayne Collier | 661 | 0.95 | 628 | 555 | 73 | 88.38% | | | |
| J. W. Coon | 350 | 0.95 | 333 | 193 | 140 | 57.96% | | | |
| Cumberland Mills | 720 | 0.95 | 684 | 626 | 58 | 91.52% | | | |
| Cumberland Road | 520 | 0.95 | 494 | 341 | 153 | 69.03% | | | |
| District No. 7 | 292 | 0.95 | 277 | 190 | 87 | 68.59% | | | |
| Ferguson-Easley | 379 | 0.95 | 360 | 389 | -29 | 108.06% | | | |
| Alderman Road | 743 | 0.95 | 706 | 666 | 40 | 94.33% | | | |
| Howard L Hall | 601 | 0.95 | 571 | 565 | 6 | 98.95% | | | |
| Bill Hefner | 816 | 0.95 | 775 | 669 | 106 | 86.32% | | | |
| Ed V. Baldwin | 745 | 0.95 | 708 | 605 | 103 | 85.45% | | | |
| Gallberry Farm | 880 | 0.95 | 836 | 857 | -21 | 102.51% | | | |
| Gray's Creek | 415 | 0.95 | 394 | 421 | -27 | 106.85% | | | |
| Lucile Souders | 508 | 0.95 | 483 | 429 | 54 | 88.82% | | | |

| | | K-5 Elementary Sci | hools | | | |
|------------------------------|--------------|--------------------|---------------------|-----------------------|------------|-----------------|
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate |
| Margaret Willis | 394 | 0.95 | 374 | 309 | 65 | 82.62% |
| Mary McArthur | 540 | 0.95 | 513 | 444 | 69 | 86.55% |
| E. Melvin Honeycutt | 855 | 0.95 | 812 | 797 | 15 | 98.15% |
| E. E. Miller | 749 | 0.95 | 712 | 679 | 33 | 95.37% |
| Montclair | 487 | 0.95 | 463 | 478 | -15 | 103.24% |
| Morganton Road | 608 | 0.95 | 578 | 575 | 3 | 99.48% |
| Manchester | 428 | 0.95 | 407 | 307 | 100 | 75.43% |
| New Century International | 817 | 0.95 | 776 | 670 | 106 | 86.34% |
| William H. Owen | 539 | 0.95 | 512 | 419 | 93 | 81.84% |
| Walker-Spivey | 342 | 0.95 | 325 | 336 | -11 | 103.38% |
| Lake Rim | 660 | 0.95 | 627 | 614 | 13 | 97.93% |
| Ponderosa | 476 | 0.95 | 452 | 409 | 43 | 90.49% |
| Benjamin J. Martin | 556 | 0.95 | 528 | 487 | 41 | 92.23% |
| Rockfish | 786 | 0.95 | 747 | 679 | 68 | 90.90% |
| J. W. Seabrook | 347 | 0.95 | 330 | 296 | 34 | 89.70% |
| Sherwood Park | 538 | 0.95 | 511 | 343 | 168 | 67.12% |
| Stoney Point | 816 | 0.95 | 775 | 784 | -9 | 101.16% |
| Sunnyside | 549 | 0.95 | 522 | 331 | 191 | 63.41% |
| Warrenwood | 504 | 0.95 | 479 | 400 | 79 | 83.51% |
| Westarea | 606 | 0.95 | 576 | 570 | 6 | 98.96% |
| William T. Brown | 764 | 0.95 | 728 | 517 | 211 | 71.02% |
| K-5 Elementary School Totals | 24,206 | 0.95 | 23,001 | 20,541 | 2,460 | 89.30% |

| | | 3-5 Elementary Sc | hools | | | |
|--|--------------|---------------------------|-----------------------|---------------------------|------------|-----------------|
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate |
| Ashley | 304 | 0.95 | 289 | 163 | 126 | 56.40% |
| 3-5 Elementary School Total | 304 | 0.95 | 289 | 163 | 126 | 56.40% |
| | | 2-5 Elementary Sc | hools | | | |
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate |
| Long Hill | 467 | 0.95 | 444 | 448 | -4 | 100.90% |
| Vanstory Hills | 619 | 0.95 | 588 | 548 | 40 | 93.20% |
| Stedman Elem | 380 | .95 | 361 | 295 | 66 | 81.72% |
| 2-5 Elementary School Total | 1,466 | 0.95 | 1,393 | 1,291 | 102 | 92.68% |
| | | K-2 Elementary Sc | hools | | | |
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate |
| Glendale Acres | 248 | 0.95 | 236 | 262 | -26 | 111.02% |
| K-2 Elementary School Total | 248 | 0.95 | 236 | 262 | -26 | 111.02% |
| | | K-1 Elementary Sc | hools | | | |
| School | Max Capacity | Utilization Factor | Functional Capacity | Current Enrollment | Difference | Efficiency Rate |
| Alma O. Easom | 240 | 0.95 | 228 | 302 | -74 | 125.83% |
| Raleigh Road | 236 | 0.95 | 224 | 206 | 18 | 91.96% |
| Stedman Primary | 204 | 0.95 | 194 | 149 | 45 | 76.80% |
| K-1 Elementary School Total | 680 | 0.95 | 646 | 657 | -11 | 101.70% |
| | | Other Schools | 5 | | | |
| School | Capacity | Utilization Factor | Programmatic Capacity | Current Enrollment | Difference | Efficiency Rate |
| Cumberland Academy K-5 Virtual | n/a | 1 | n/a | 222* | n/a | n/a |
| Cumberland Academy 6-12 | n/a | 1 | n/a | 448* | n/a | n/a |
| Cumberland International Early College | 300 | 1 | 300 | 252 | 48 | 84.00% |
| Cross Creek Early College | 300 | 1 | 300 | 252 | 48 | 84.00% |
| Cumberland Polytechnic | 300 | 1 | 300 | 304 | -4 | 101.33% |
| Other Schools Total | 900 | 1 | 900 | 808 | 92 | 89.78% |

Individual Facilities by Decade Built



| School Characteristics | ccs |
|-----------------------------|------|
| Total Buildings/Structures | 446 |
| Average Age | 45 |
| Median Date Built | 1972 |
| Built 1977 or before | 52% |
| Built between 1978 and 1997 | 20% |
| Built between 1998 and 2007 | 19% |
| Built 2008 or later | 8% |

Building Condition

The building condition score measures the amount of deferred maintenance in the school building's major systems. The condition score of a facility is the average condition score of all the buildings at a site. The scores are interpreted as follows:

| 90+ | New or Like New: The building and/or a majority of its systems are in <u>very good</u> condition and only require preventive maintenance. |
|-------|--|
| 80-89 | Good: The building and/or a majority of its systems are in <u>good</u> condition and only require routine maintenance. |
| 70-79 | Fair: The building and/or some of its systems are in fair condition based on age and operations. |
| 60-69 | Poor: The building and/or a significant number of its systems are in poor condition and require major repair, renovation, or replacement. |
| < 60 | Unsatisfactory: The building and/or a majority of its systems should be replaced due to risk of system failure, inefficient operation, and increased maintenance requirements. |

Educational Suitability/Functionality

Suitability scores are interpreted as follows:

| 90+ | Excellent: The facility is designed to provide for and support the governmental/educational program offered. It may have a minor suitability/functionality issue but overall, it meets the needs of the educational/governmental program. |
|----------|--|
| 80-89 | Good: The facility is designed to provide for and support a majority of the educational/governmental program offered. It may have minor suitability/functionality issues but generally meets the needs of the educational/governmental program. |
| 70-79 | Fair: The facility has some problems meeting the needs of the educational/governmental program and will require remodeling/renovation. |
| 60-69 | Poor: The facility has numerous problems meeting the needs of the educational/governmental program and needs significant remodeling, additions, or replacement. |
| BELOW 60 | Unsatisfactory: The facility is unsuitable in support of the educational/governmental program. |

Grounds Condition

The grounds condition assessment score is a measure of the amount of capital needs or deferred maintenance at the site, which includes the driveways and walkways, the parking lots, the playfields, the utilities, and fencing, etc. The scores are interpreted as follows:

| 90+ | New or Like New: The site and/or a majority of its systems are in good condition, less than three years old, and only require preventive maintenance. |
|----------|--|
| 80-89 | Good: The site and/or a majority of its systems are in good condition and only require routine maintenance. |
| 70-79 | Fair: The site and/or some of its systems are in fair condition and require minor to moderate repair. |
| 60-69 | Poor: The site and/or a significant number of its systems are in poor condition and will require major repair or renovation. |
| BELOW 60 | Unsatisfactory: The site and/or a majority of its systems should be renovated. |

Technology Readiness Assessment

The technology readiness score measures the capability of the existing infrastructure to support information technology and associated equipment. The score can be interpreted as follows:

| 90+ | Excellent: The facility has excellent infrastructure to support information technology. |
|----------|---|
| 80-89 | Good: The facility has the infrastructure to support information technology. |
| 70-79 | Fair: The facility is lacking in some infrastructure to support information technology. |
| 60-69 | Poor: The facility lacks significant infrastructure to support information technology. |
| BELOW 60 | Unsatisfactory: The facility has little or no infrastructure to support information technology. |

Overall Combined Scores

| | Facility/Grounds (60%) | Suitability/Functionality (25%) | Technology Readiness (15%) | Combined |
|--------------------------------|------------------------|---------------------------------|----------------------------|----------|
| High School Average | 60.55 | 77.24 | 91.79 | 69.41 |
| 6-12 School Average | 59.98 | 80.53 | 89.47 | 69.54 |
| Middle School Averages | 63.82 | 79.39 | 89.85 | 71.62 |
| 3-5 Elementary School Averages | 66.65 | 78.01 | 87.50 | 72.62 |
| 2-3 Elementary School Averages | 63.17 | 72.14 | 82.50 | 68.31 |
| 2-5 Elementary School Averages | 72.16 | 79.47 | 84.10 | 75.78 |
| K-5 Elementary School Averages | 67.78 | 75.32 | 89.99 | 73.00 |
| K-2 Elementary School Averages | 77.17 | 74.44 | 90.00 | 78.41 |
| K-1 Elementary School Averages | 73.09 | 72.83 | 88.87 | 75.39 |

| | Facility/Grounds (60%) | Suitability/Functionality (25%) | Technology Readiness (15%) | Combined |
|-----------------------|------------------------|---------------------------------|----------------------------|----------|
| | | High School | | |
| Jack Britt | 68.09 | 85.13 | 100 | 77.14 |
| Douglas Byrd | 65.79 | 75.23 | 80 | 70.28 |
| Cape Fear | 67.55 | 71.71 | 92.5 | 72.33 |
| Gray's Creek | 77.06 | 84.73 | 100 | 82.42 |
| E. E. Smith | 44.13 | 53.28 | 80.68 | 51.90 |
| Alger B. Wilkins | 30.8 | 76.12 | 97.37 | 52.12 |
| Massey Hill Classical | 70.54 | 77.22 | 92.5 | 75.50 |
| Pine Forest | 51.87 | 81.32 | 100 | 66.45 |
| Seventy-First | 65.58 | 79.62 | 92.5 | 73.13 |
| South View | 58.83 | 77.72 | 89.47 | 68.15 |
| Terry Sanford | 63.1 | 89.41 | 93.3 | 74.21 |
| Ramsey Street | 61.2 | 78.69 | 92.5 | 70.27 |
| Westover | 62.57 | 73.96 | 82.5 | 68.41 |
| High School Average | 60.55 | 77.24 | 91.79 | 69.41 |
| 6-12 School | | | | |
| Reid Ross Classical | 59.98 | 80.53 | 89.47 | 69.54 |
| 6-12 School Average | 59.98 | 80.53 | 89.47 | 69.54 |

| | Facility/Grounds (60%) | Suitability/Functionality (25%) | Technology Readiness (15%) | Combined |
|----------------------------|------------------------|---------------------------------|----------------------------|----------|
| | | Middle Schools | | |
| Byrd South Campus | 62.16 | 80.71 | 94.74 | 71.68 |
| Byrd North (Ireland Drive) | 65.1 | 80.71 | 94.74 | 73.45 |
| Anne Chestnut | 42.24 | 78.06 | 85 | 57.61 |
| Luther Nick Jeralds | 58.31 | 75.6 | 87.5 | 67.01 |
| Gray's Creek Middle | 95.62 | 87.25 | 94.74 | 93.40 |
| R. Max Abbott | 56.73 | 76.5 | 90 | 66.66 |
| Hope Mills | 70.51 | 75.31 | 77.5 | 72.76 |
| John R. Griffin | 70.04 | 92.67 | 94.74 | 79.40 |
| Lewis Chapel | 69.53 | 72.22 | 94.74 | 73.98 |
| Mac Williams | 75.32 | 76.76 | 95 | 78.63 |
| Pine Forest | 42.55 | 80.31 | 86.84 | 58.63 |
| Howard Learning Academy | 54.27 | 76.43 | 94.74 | 65.88 |
| New Century Middle | 95.76 | 91.17 | 90 | 93.75 |
| Seventy-First Classical | 57.76 | 77.21 | 89.15 | 67.33 |
| South View | 63.82 | 77.09 | 92.95 | 71.51 |
| Spring Lake | 48.98 | 76.72 | 90 | 62.07 |
| Westover | 56.32 | 74.9 | 75 | 63.77 |
| Middle School Averages | 63.82 | 79.39 | 89.85 | 71.62 |

| | <i></i> | | | | |
|--------------------------------|------------------------|---------------------------------|----------------------------|----------|--|
| | Facility/Grounds (60%) | Suitability/Functionality (25%) | Technology Readiness (15%) | Combined | |
| K-5 Schools | | | | | |
| Armstrong | 72.13 | 63.73 | 85 | 71.96 | |
| Loyd E. Auman | 76.35 | 78.18 | 85 | 78.11 | |
| Beaver Dam | 74.63 | 70.36 | 100 | 77.37 | |
| Brentwood | 52.47 | 61.2 | 94.74 | 60.99 | |
| Elizabeth M. Cashwell | 70.49 | 70.2 | 95 | 74.09 | |
| Eastover-Central | 69.86 | 75.13 | 80 | 72.70 | |
| Cliffdale | 67.04 | 74.33 | 89.47 | 72.23 | |
| College Lakes | 56.43 | 67.62 | 90 | 64.26 | |
| C Wayne Collier | 66.73 | 87.5 | 87.5 | 75.04 | |
| J. W. Coon | 65.55 | 73.92 | 95 | 72.06 | |
| Cumberland Mills | 56.24 | 75.29 | 94.74 | 66.78 | |
| Cumberland Road | 74.07 | 74.92 | 90 | 76.67 | |
| District No. 7 | 59.39 | 73.66 | 90 | 67.55 | |
| Ferguson-Easley | 50.06 | 68.39 | 81.58 | 59.37 | |
| Alderman Road | 77.95 | 90.26 | 95 | 83.59 | |
| Howard L Hall | 73.17 | 61.87 | 90 | 72.87 | |
| Bill Hefner | 67.08 | 82.49 | 100 | 75.87 | |
| Ed V. Baldwin | 66.07 | 63.86 | 77.5 | 67.23 | |
| Gallberry Farm | 72.87 | 80.46 | 94.74 | 78.05 | |
| Gray's Creek | 73.04 | 69.1 | 94.74 | 75.31 | |
| Lucile Souders | 84.22 | 64.68 | 84.21 | 79.33 | |
| K-5 Elementary School Averages | 67.78 | 75.32 | 89.99 | 73.00 | |

| | $\boldsymbol{\mathcal{S}}$ | | | | | |
|--------------------------------|----------------------------|---------------------------------|----------------------------|----------|--|--|
| | Facility/Grounds (60%) | Suitability/Functionality (25%) | Technology Readiness (15%) | Combined | | |
| | K-5 Schools | | | | | |
| Margaret Willis | 61.91 | 63.46 | 90 | 66.51 | | |
| Mary McArthur | 67.5 | 71.37 | 80 | 70.34 | | |
| E. Melvin Honeycutt | 60.91 | 90.74 | 94.74 | 73.44 | | |
| E. E. Miller | 81.34 | 83.15 | 100 | 84.59 | | |
| Montclair | 59.45 | 73.39 | 90 | 67.52 | | |
| Morganton Road | 54.82 | 66.12 | 90 | 62.92 | | |
| Manchester | 49.25 | 73.6 | 90 | 61.45 | | |
| New Century International | 89.72 | 92.39 | 97.37 | 91.54 | | |
| William H. Owen | 62.51 | 74.89 | 95.22 | 70.51 | | |
| Walker-Spivey | 60.33 | 67.21 | 85 | 65.75 | | |
| Lake Rim | 87.95 | 86.38 | 92.5 | 88.24 | | |
| Ponderosa | 54.47 | 64.45 | 90 | 62.29 | | |
| Benjamin J. Martin | 62.49 | 63.7 | 90 | 66.92 | | |
| Rockfish | 68.49 | 73.78 | 87.5 | 72.66 | | |
| J. W. Seabrook | 76.88 | 65.23 | 92.5 | 76.31 | | |
| Sherwood Park | 52.61 | 73.65 | 80 | 61.98 | | |
| Stoney Point | 85.03 | 76.97 | 95 | 84.51 | | |
| Sunnyside | 66.6 | 61.06 | 92.5 | 69.10 | | |
| Warrenwood | 68.21 | 70.47 | 87.5 | 71.67 | | |
| Westarea | 60.54 | 75.21 | 85 | 67.88 | | |
| William T. Brown | 89.77 | 92.01 | 80.68 | 88.97 | | |
| K-5 Elementary School Averages | 67.78 | 75.32 | 89.99 | 73.00 | | |

| | Facility/Grounds (60%) | Suitability/Functionality (25%) | Technology Readiness (15%) | Combined |
|--------------------------------|------------------------|---------------------------------|----------------------------|----------|
| | | 3-5 Schools | | |
| Ashley | 66.65 | 78.01 | 87.5 | 72.62 |
| 3-5 Elementary School Averages | 66.65 | 78.01 | 87.5 | 72.62 |
| | | 2-3 Schools | | |
| Long Hill | 68.52 | 69.84 | 82.5 | 70.95 |
| Vanstory Hills | 57.81 | 74.44 | 82.5 | 65.67 |
| 2-3 Elementary School Averages | 63.17 | 72.14 | 82.5 | 68.31 |
| | | 2-5 Schools | | |
| Stedman | 72.16 | 79.47 | 84.1 | 75.78 |
| 2-5 Elementary School Averages | 72.16 | 79.47 | 84.1 | 75.78 |
| | | K-2 Schools | | |
| Glendale Acres | 77.17 | 74.44 | 90 | 78.41 |
| K-2 Elementary School Averages | 77.17 | 74.44 | 90 | 78.41 |
| | | K-1 Schools | | |
| Alma O. Easom | 87.34 | 70.12 | 90 | 83.43 |
| Raleigh Road | 65.47 | 68.91 | 92.5 | 70.38 |
| Stedman Primary | 66.45 | 79.47 | 84.1 | 72.35 |
| K-1 Elementary School Averages | 73.09 | 72.83 | 88.87 | 75.39 |

Budgeting and Planning

| Cost Variables | 2024 Assessment |
|--|---|
| RSMeans Cost Data (Hard Costs) Database building current replacement value cost models and deficiency costs use current RSMeans cost data classifications and current city cost indexes. RSMeans cost data in the database can be updated annually by subscription. Data from 2024 was used | Materials, Labor, Site Work, Utilities, Foundation, etc. "Bricks and Mortar" |
| Escalation Factor Database cost escalation factor is set to reflect predicted annual per year cost escalation that is included in all forecast cost reports and capital renewal predications. | +3% annual |
| Soft Costs | Design, Planning, |
| Owner's additional costs over and above general contractor's "Hard Costs" are included to calculate total project costs to owner. | Permits, Fees, Insurance, Financing, Legal, etc. |

Compiling the Data

3,672 Items Identified

| | А | В | С | D | Е | F | G | Н | |
|----|--------------------------|------------------|-----------------|----------------------|-------------------|---------------|---|------------------------------------|--------------|
| 1 | Campus/School 🗡 | Asset Nam | Locatior | Subsystem Descrip | Distress | iciency Ca | Notes | Priority | Total Cost 🔻 |
| 2 | Central Service Campus | Paint Shop / Bus | Roof | Roof Openings | Missing | Safety | The roof hatch is beyond design life; replace | 1 - Currently Critical (Immediate) | \$3,208.32 |
| 3 | E. Melvin Honeycutt ES | CLRM Bldg #2 | Building 2 Hall | Slab on Grade | Needs Remediation | Building Cod | The foundation has a depressed uneven area | 1 - Currently Critical (Immediate) | \$4,950.00 |
| 4 | Ferguson-Easley ES | Site | Site | Fence & Guardrails | Missing | Safety | The fencing is missing from much of the peri | 1 - Currently Critical (Immediate) | \$121,120.00 |
| 5 | Ferguson-Easley ES | Site | Site | Storm Sewer | Inadequate | Functional In | The storm sewers are not providing adequate | 1 - Currently Critical (Immediate) | \$4,950.00 |
| 6 | J.W. Seabrook ES | Site | Throughout Si | Site Lighting | Inadequate | Safety | The property lacks adequate site lighting, the | 1 - Currently Critical (Immediate) | \$58,362.00 |
| 7 | Lake Rim ES | Storage Building | Throughout bu | Security & Detection | Beyond Design Li | Deferred Rer | The security system was reported to not fund | 1 - Currently Critical (Immediate) | \$1,520.64 |
| 8 | Luther "Nick" Jeralds ES | Main Bldg #1 | Roof | Roof Openings | Beyond Design Li | f Safety | The roof hatch is beyond design life, due for | 1 - Currently Critical (Immediate) | \$90,859.00 |
| 9 | Raleigh Rd. K | CLRM Bldg. #2 | Throughout bu | Security & Detection | Beyond Design Li | f Safety | This section of the facility lacks a CCTV and s | 1 - Currently Critical (Immediate) | \$8,511.00 |
| 10 | Raleigh Rd. K | CLRM Bldg. #3 | Throughout bu | Security & Detection | Beyond Design Li | f Safety | This section of the facility lacks a CCTV and s | 1 - Currently Critical (Immediate) | \$18,594.00 |
| 11 | Rockfish ES | Media CTR/CLRN | Roof | Roof Openings | Missing | Safety | The roof hatch is beyond design life due for | 1 - Currently Critical (Immediate) | \$13,139.28 |
| 12 | Stedman PS | Admin Bldg. #1 | Exterior | Energy Supply | Corroded | System/Com | The underground fuel tank has leaks and was | 1 - Currently Critical (Immediate) | \$43,186.00 |
| 13 | Stedman PS | CLRM Blda, #3 | Fast Fnd of Bu | Slab on Grade | Broken/Cracked/0 | Safety | The concrete slab settlement has created cra | 1 - Currently Critical (Immediate) | \$4,950.00 |

Capital Improvement/Depreciation

Investment by Priority

| Investment Required | Priority of Repair | | | | |
|------------------------|---|--|--|--|--|
| \$923,582 | Priority 1 – Currently Critical (Immediate): Items under this classification require immediate attention to (a) return a facility to normal operation, (b) address nonfunctional systems, and (c) address a safety hazard. | | | | |
| \$102,959,340 | Priority 2 – Potentially Critical (Within a Year): Items under this classification require attention to prevent a deficiency from becoming critical. Situations include the following: (a) intermittent interruptions to normal operation, (b) rapid deterioration of distressed systems, and (c) addressing a safety hazard. | | | | |
| \$203,867,375 | Priority 3 – Necessary/Note Yet Critical (Two to Five Years): Items under this classification require attention and planning to prevent future predictable deterioration or future interruptions to normal operations or items that may result in higher costs if deferred. This timeframe assumes a normal CIP funding process and timeline, as well as reasonable risk of failure. | | | | |
| \$498,044,435 | Priority 4 – Recommended (Six to Ten Years): Items under this classification are not required for normal function and operation of the facility but would improve efficiency and functionality of the facility or reduce long-term maintenance. | | | | |

Investment by Category

| Investment Requirement | Description | | | | |
|---------------------------|--|--|--|--|--|
| \$256,353,023 | Appearance : Includes items that are not considered deferred maintenance, but that have been identified as badly stained, soiled, warped, abused, vandalized, or otherwise unsightly. | | | | |
| \$5,547 | Building Code Compliance : Includes items that are not considered deferred maintenance, but that are identified as nonconforming to current editions of building codes, for example, the International Building Code, International Fire Code, and International Plumbing Code. These items may have been in conformance when constructed but are not now and would have to conform when repair/renovation projects are undertaken. | | | | |
| \$7,562,926 | Deferred Renewal : Includes current needed repairs or replacements that have been deferred on a planned or unplanned basis to a future budget cycle or postponed until funds are available. | | | | |
| \$2,683,492 | Functional Improvement : Includes items that are not considered deferred maintenance, but the client wishes to replace with better performing products/models such as roofs, electrical systems, HVAC systems, or lighting. | | | | |
| \$325,450,668 | System/Component Integrity : Includes items that have been identified broken or in poor condition and negatively impact the system/components or adjacent systems/component's ability to properly function or cause further deterioration. | | | | |
| \$172,336,862 | Conservation Opportunity : Includes items that are in need of repair or replacement and provide an opportunity to improve the effectiveness of energy or water use. | | | | |
| \$4,139,8447 | Safety : Includes items that have been identified as potentially causing unsafe conditions. Deficiencies categorized as such are typically assigned a high priority. | | | | |

Grand Total: \$805,794,732

300 Million

7 Year Prioritization Framework

Comprehensive Facility Assessment

• Evaluated all renovation needs to determine where improvements would enhance usage and educational suitability.

Prioritization Framework

• Categorized projects based on urgency, type, and distress level to focus on the most critical needs.

Safety First Approach

- Addressed the most urgent safety concerns, classifying items into three levels:
- Critical (Immediate action required)
- Potentially Critical (Address within one year)
- Necessary but Not Yet Critical (Address within two to seven years)

Compliance & Maintenance Focus

• Prioritized renovations related to ADA compliance, building codes, deferred maintenance, safety, and environmental concerns.

Distress Level Assessments

• Identified conditions such as service life expiration, damage, inadequacy, or required remediation to focus funding on the most urgent repairs.

Phased 7-Year Financial Planning

• Spread costs over seven years to prevent budget overburdening in any single year.

Building Inventory Consideration

• Assumed no facilities are taken offline but acknowledged that removing buildings from the inventory could free up funds for other needs.

Selective High-Cost Project Phasing

- Example projects include:
- Mac Williams Middle School Window replacements and external wall repairs (\$2.5M, Years 1-2).
- Pine Forest High School Phased replacement of window and wall systems due to severe water damage (\$4M, over 4 years).

Strategic Cost Management

• Ensured necessary improvements are addressed efficiently while maintaining financial sustainability.

Capital Improvement/Depreciation by Subsystem Category

| Category | Sum of Sum of Total Cost | |
|-------------------|--------------------------|--|
| HVAC | \$94,695,331.58 | |
| Roofing | \$67,161,963.26 | |
| Electrical | \$56,202,598.09 | |
| Life Safety/ADA | \$40,509,215.49 | |
| Plumbing | \$26,314,311.19 | |
| Grounds/Landscape | \$15,734,084.69 | |
| Building Envelope | \$10,062,683.67 | |
| Fixed Equipment | \$3,570,110.40 | |
| Grand Total | \$314,250,298.37 | |

HVAC

- Controls & Instrumentation
- Cooling Generating Systems
- Heat Generating Systems
- Terminal & Package Units

Roofing

- Built-Up
- Formed Metal
- Preformed Metal Roofing
- Roof Construction
- Roof Openings
- Shingle & Tile
- Single Ply Membrane

Electrical

- Branch Wiring
- Data Communication
- Electrical Service/Distribution
- Emergency Generator
- Energy Supply
- Lighting
- Other Electrical Systems
- Site Lighting

Life Safety/ADA

- Communication & Alarm Systems
- Elevators and Lifts
- Fence & Guardrails
- Fire Alarm Systems
- Security & Detection Systems

Plumbing

- Distribution Systems
- Domestic Water
 Distribution
- Hood Fire Suppression
- Rainwater Drainage
- Sanitary Sewer
- Sanitary Waste
- Storm Sewer
- Water Supply

Grounds/Landscape

- Landscaping
- Paint & Covering
- Parking Lots
- Pedestrian Paving
- Pro Eshricated
- Pre-Fabricated Greenhouse

Building Envelope

- Basement Walls
- Exterior Walls
- Exterior Windows
- Floor Construction
- Masonry Retaining Walls
- Slab on Grade (Basement and Boiler Room)
- Stairs
- Stair Construction
- Standard Foundations
- Tile

Fixed Equipment

- Bleachers
- Partitions
- Pre-Fabricated Press Box (Visitor Side)
- Pre-Fabricated Storage Shed
- Refrigerator Walk-in
- Wood Paneling

High School Operational Costs

| Site Name | Total Operation Cost | Enrollment | Capacity | Utilization | FCI | | Cost Per Student | | 7-Year Plan Cost |
|-----------------------|----------------------|------------|----------|-------------|--------|----|------------------|----|------------------|
| 1 1 D '' | A 470 040 05 | 4.004 | 4 007 | 400 500/ | 0.0000 | _ | 0.000.40 | 4 | 10 501 000 |
| Jack Brit | \$ 13,476,946.85 | 1,934 | 1,867 | 103.59% | 0.6809 | \$ | 6,968.43 | \$ | 10,561,926 |
| Douglas Byrd | \$ 9,205,707.70 | 1026 | 1,631 | 62.91% | 0.6579 | \$ | 8,972.42 | \$ | 6,182,424 |
| Cape Fear | \$ 11,086,461.37 | 1,517 | 1,382 | 109.77% | 0.6755 | \$ | 7,308.15 | \$ | 10,855,133 |
| Gray's Creek | \$ 10,393,011.12 | 1,512 | 1,312 | 115.24% | 0.7706 | \$ | 6,873.68 | \$ | 7,715,914 |
| E. E. Smith | \$ 8,737,427.48 | 1036 | 1,327 | 78.07% | 0.4413 | \$ | 8,433.81 | \$ | 12,356,119 |
| Alger B Wilkins | \$ 2,234,248.99 | 168 | 381 | 44.09% | 0.308 | \$ | 13,299.10 | \$ | 4,158,881 |
| Massey Hill Classical | \$ 2,979,026.09 | 262 | 500 | 52.40% | 0.7054 | \$ | 11,370.33 | | 887,237 |
| Pine Forest | \$ 10,705,531.72 | 1,584 | 1,617 | 97.96% | 0.5187 | \$ | 6,758.54 | | 14,519,205 |
| Seventy-First | \$ 9,916,064.88 | 1,435 | 1,883 | 76.21% | 0.6558 | \$ | 6,910.15 | | 6,221,938 |
| South View | \$ 10,598,950.83 | 1,439 | 1,483 | 97.03% | 0.5883 | \$ | 7,365.50 | | 11,229,456 |
| | | | • | | | | | | |
| Terry Sanford | \$ 8,265,019.63 | 1238 | 1,373 | 90.17% | 0.631 | \$ | 6,676.11 | Ф | 11,703,299 |
| Ramsey Street | \$ 2,369,796.83 | 43 | 341 | 12.61% | 0.612 | \$ | 55,111.55 | \$ | 842,029 |
| Westover | \$ 8,942,070.88 | 1207 | 1,265 | 95.42% | 0.6257 | \$ | 7,408.51 | \$ | 8,972,115 |
| Average | \$ 108,910,264.37 | 14,401 | 16,362 | 88.01% | 0.6055 | \$ | 7,562.69 | \$ | 106,205,676 |

| S | Site Name | Tota | l Operation Cost | Enrollment | Capacity | Utilization | FCI | Co | st Per Student | 7-Year Plan Cost |
|----------|----------------------------------|------|------------------|------------|----------|-------------|--------|----|----------------|------------------|
| St | Douglas Byrd Middle (South) | \$ | 7,702,248.08 | 824 | 920 | 89.57% | 0.6216 | \$ | 9,347.39 \$ | 3,638,349 |
| ő | Douglas Byrd Middle (North) | \$ | - | | 437 | 0.00% | 0.651 | \$ | - \$ | 2,028,082 |
| O | Anne Chesnutt Middle | \$ | 4,516,467.64 | 533 | 874 | 60.98% | 0.4224 | \$ | 8,473.67 | 6,704,825 |
| al | Luther Nick Jeralds Middle | \$ | 5,156,859.86 | 611 | 862 | 70.88% | 0.5831 | \$ | 8,440.03 | 8,147,313 |
| | Gray's Creek Middle | \$ | 7,267,105.61 | 1,044 | 1,231 | 84.81% | 0.9562 | \$ | 6,960.83 | 1,803,425 |
| .0 | R. Max Abbott Middle | \$ | 5,810,721.61 | 795 | 862 | 92.23% | 0.5673 | \$ | 7,309.08 | 6,640,121 |
| at | Hope Mills Middle | \$ | 4,268,617.18 | 462 | 711 | 64.98% | 0.7051 | \$ | 9,239.43 | 4,855,789 |
| e | John R. Griffin Middle | \$ | 7,507,164.28 | 1,014 | 1,360 | 74.56% | 0.7004 | \$ | 7,403.52 | 8,480,426 |
| d | Lewis Chapel Middle | \$ | 5,124,488.96 | 564 | 954 | 59.12% | 0.6953 | \$ | 9,085.97 | 1,164,079 |
| 0 | Mac Williams Middle | \$ | 7,498,880.32 | 1,137 | 1,255 | 90.60% | 0.7532 | \$ | 6,595.32 | 6,697,550 |
| of | Pine Forest Middle | \$ | 5,613,071.01 | 733 | 972 | 75.41% | 0.4255 | \$ | 7,657.67 | 9,142,440 |
| Ö | Howard Learning Academy | \$ | 2,232,853.32 | 21 | 261 | 8.05% | 0.5427 | \$ | 106,326.35 | 1,805,142 |
| <u>ا</u> | New Century International Middle | \$ | 3,496,647.80 | 344 | 770 | 44.68% | 0.9546 | \$ | 10,164.67 | 1,520,132 |
| Sc | Seventy-First Classical Middle | \$ | 3,455,765.80 | 398 | 508 | 78.35% | 0.5776 | \$ | 8,682.83 | 2,913,521 |
| Φ | Reid Ross Classical Middle | \$ | 3,350,840.62 | 422 | 844 | 50.00% | 0.5998 | \$ | 7,940.38 | 4,193,176 |
| | South View Middle | \$ | 5,174,931.22 | 595 | 893 | 66.63% | 0.6382 | \$ | 8,697.36 | 3,331,379 |
| Midd | Spring Lake Middle | \$ | 4,622,151.53 | 524 | 811 | 64.61% | 0.4898 | \$ | 8,820.90 | 3,284,227 |
| 5 | Westover Middle | \$ | 5,575,690.20 | 780 | 913 | 85.43% | 0.5632 | \$ | 7,148.32 | 4,934,356 |
| _ | Average | \$ | 88,374,505.04 | 10,801 | 15,438 | 69.96% | 0.6359 | \$ | 8,182.07 | 81,284,332 |

Elementary School Operational Costs

| Site Name | Total Operation Cost | Enrollment | Capacity | Utilization | FCI | Cost Per Student | 7-Year Plan Cost |
|----------------------------------|----------------------|------------|----------|-------------|--------|------------------|------------------|
| Alma O. Easom Elementary | \$ 2,795,855.13 | 302 | 228 | 132.46% | 0.8734 | \$ 9,257.80 \$ | 575,035 |
| Armstrong Elementary | \$ 5,019,969.66 | 455 | 519 | 87.67% | 0.7213 | \$ 11,032.90 \$ | 3,264,631 |
| Ashley Elementary | \$ 2,204,492.46 | 163 | 289 | 56.40% | 0.7801 | \$ 13,524.49 \$ | 1,400,735 |
| Loyd E. Auman Elementary | \$ 4,413,563.09 | 484 | 526 | 92.02% | 0.7635 | \$ 9,118.93 \$ | 640,773 |
| Beaver Dam Elementary | \$ 1,604,496.72 | 86 | 99 | 86.87% | 0.7463 | \$ 18,656.94 \$ | 216,714 |
| Brentwood Elementary | \$ 4,853,126.17 | 490 | 556 | 88.13% | 0.5247 | \$ 9,904.34 \$ | 4,176,987 |
| Elizabeth M. Cashwell Elementary | \$ 5,290,267.14 | 591 | 716 | 82.54% | 0.7049 | \$ 8,951.38 \$ | 1,376,574 |
| Eastover-Central Elementary | \$ 3,901,368.49 | 402 | 475 | 84.63% | 0.6986 | \$ 9,704.90 \$ | 1,819,751 |
| Cliffdale Elementary | \$ 5,157,772.46 | 648 | 707 | 91.65% | 0.6704 | \$ 7,959.53 \$ | 3,834,637 |
| College Lakes Elementary | \$ 4,644,893.18 | 435 | 407 | 106.88% | 0.5643 | \$ 10,677.92 \$ | 2,585,018 |
| C Wayne Collier Elementary | \$ 4,977,653.70 | 555 | 628 | 88.38% | 0.6673 | \$ 8,968.75 \$ | 3,440,551 |
| J. W. Coon Elementary | \$ 3,030,587.93 | 193 | 333 | 57.96% | 0.6555 | \$ 15,702.53 \$ | 1,653,596 |
| Cumberland Mills Elementary | \$ 4,576,814.31 | 626 | 684 | 91.52% | 0.5624 | \$ 7,311.20 \$ | 5,022,664 |
| Cumberland Road Elementary | \$ 3,313,896.18 | 341 | 494 | 69.03% | 0.7407 | \$ 9,718.17 \$ | 1,183,053 |
| District No. 7 Elementary | \$ 2,447,291.74 | 190 | 277 | 68.59% | 0.5939 | \$ 12,880.48 \$ | 1,300,327 |
| Ferguson-Easley Elementary | \$ 3,624,006.60 | 389 | 360 | 108.06% | 0.5006 | \$ 9,316.21 \$ | 4,717,162 |
| Glendale Acres Elementary | \$ 3,009,538.90 | 262 | 236 | 111.02% | 0.7717 | \$ 11,486.79 \$ | 762,093 |
| Alderman Road Elementary | \$ 5,989,255.27 | 666 | 706 | 94.33% | 0.7795 | \$ 8,992.88 \$ | 4,653,145 |
| Howard L Hall Elementary | \$ 4,284,303.73 | 565 | 571 | 98.95% | 0.7317 | \$ 7,582.84 \$ | 2,368,086 |
| Bill Hefner Elementary | \$ 5,498,938.51 | 669 | 775 | 86.32% | 0.6708 | \$ 8,219.64 \$ | 3,228,760 |
| Ed V. Baldwin Elementary | \$ 4,857,054.74 | 605 | 708 | 85.45% | 0.6607 | \$ 8,028.19 \$ | 3,099,860 |
| Gallberry Farm Elementary | \$ 7,126,204.56 | 857 | 836 | 102.51% | 0.7287 | \$ 8,315.29 \$ | 4,773,166 |
| Gray's Creek Elementary | \$ 3,767,460.73 | 421 | 394 | 106.85% | 0.7304 | \$ 8,948.84 \$ | 3,228,060 |
| Long Hill Elementary | \$ 3,507,768.75 | 448 | 444 | 100.90% | 0.6852 | \$ 7,829.84 \$ | 1,311,229 |
| Lucile Souders Elementary | \$ 4,338,488.00 | 429 | 483 | 88.82% | 0.8422 | \$ 10,113.03 \$ | 844,890 |

Elementary School Operational Costs

| Site Name | Total Operation Cost | Enrollment | Capacity | Utilization | FCI | Cost Per Student | 7-Year Plan Cost |
|--------------------------------------|----------------------|------------|----------|-------------|--------|------------------|------------------|
| Margaret Willis Elementary | \$ 3,464,708.08 | 309 | 374 | 82.62% | 0.6191 | \$ 11,212.65 \$ | 1,606,462 |
| Mary McArthur Elementary | \$ 4,593,059.46 | 444 | 513 | 86.55% | 0.675 | \$ 10,344.73 \$ | 1,819,487 |
| E. Melvin Honeycutt Elementary | \$ 6,886,092.65 | 797 | 812 | 98.15% | 0.6091 | \$ 8,640.02 \$ | 4,550,184 |
| E. E. Miller Elementary | \$ 5,073,180.36 | 679 | 712 | 95.37% | 0.8134 | \$ 7,471.55 \$ | 1,167,413 |
| Montclair Elementary | \$ 4,465,561.23 | 478 | 463 | 103.24% | 0.5945 | \$ 9,342.18 \$ | 3,032,137 |
| Morganton Road Elementary | \$ 4,453,632.51 | 575 | 578 | 99.48% | 0.5482 | \$ 7,745.45 \$ | 2,731,117 |
| Manchester Elementary | \$ 2,541,636.50 | 307 | 407 | 75.43% | 0.4925 | \$ 8,278.95 \$ | 2,192,581 |
| New Century International Elementary | \$ 5,920,446.58 | 670 | 776 | 86.34% | 0.8972 | \$ 8,836.49 \$ | 1,763,877 |
| William H. Owen Elementary | \$ 3,716,063.37 | 419 | 512 | 81.84% | 0.6251 | \$ 8,868.89 \$ | 3,560,318 |
| Walker-Spivey Elementary | \$ 3,220,291.39 | 336 | 325 | 103.38% | 0.6033 | \$ 9,584.20 \$ | 2,812,282 |
| Lake Rim Elementary | \$ 5,007,237.56 | 614 | 627 | 97.93% | 0.8795 | \$ 8,155.11 \$ | 1,131,053 |
| Ponderosa Elementary | \$ 3,781,581.57 | 409 | 452 | 90.49% | 0.5447 | \$ 9,245.92 \$ | 2,224,963 |
| Raleigh Road Elementary | \$ 2,014,506.68 | 206 | 224 | 91.96% | 0.6547 | \$ 9,779.16 \$ | 1,176,245 |
| Benjamin J. Martin Elementary | \$ 4,839,287.61 | 487 | 528 | 92.23% | 0.6249 | \$ 9,936.94 \$ | 2,420,510 |
| Rockfish Elementary | \$ 5,843,437.28 | 679 | 747 | 90.90% | 0.6849 | \$ 8,605.95 \$ | 2,261,681 |
| J. W. Seabrook Elementary | \$ 3,018,649.41 | 296 | 330 | 89.70% | 0.7688 | \$ 10,198.14 \$ | 713,304 |
| Sherwood Park Elementary | \$ 4,152,033.39 | 343 | 511 | 67.12% | 0.5261 | \$ 12,105.05 \$ | 2,732,303 |
| Stedman Elementary | \$ 3,709,557.04 | 295 | 361 | 81.72% | 0.7216 | \$ 12,574.77 \$ | 1,131,893 |
| Stedman Primary | \$ 1,851,117.38 | 149 | 194 | 76.80% | 0.6645 | \$ 12,423.61 \$ | 1,110,708 |
| Stoney Point Elementary | \$ 6,924,682.80 | 784 | 775 | 101.16% | 0.8503 | \$ 8,832.50 \$ | 2,755,956 |
| Sunnyside Elementary | \$ 3,029,553.51 | 331 | 522 | 63.41% | 0.666 | \$ 9,152.73 \$ | 746,883 |
| Vanstory Hills Elementary | \$ 4,287,397.44 | 548 | 588 | 93.20% | 0.5781 | \$ 7,823.72 \$ | 3,052,050 |
| Warrenwood Elementary | \$ 4,033,908.43 | 400 | 479 | 83.51% | 0.6821 | \$ 10,084.77 \$ | 1,549,062 |
| Westarea Elementary | \$ 4,615,202.36 | 570 | 576 | 98.96% | 0.6054 | \$ 8,096.85 \$ | 2,682,001 |
| William T. Brown Elementary | \$ 4,913,084.06 | 517 | 728 | 71.02% | 0.8977 | \$ 9,503.06 \$ | 656,594 |
| Average | \$ 210,590,976.80 | 22,914 | 25,565 | 89.63% | 0.6839 | \$ 9,190.49 \$ | 113,058,564 |

Community Input Poll Everywhere Participation



PollEv.com/mgtconsulting4 Scan the QR Code Text mgtconsulting4 to **22333**

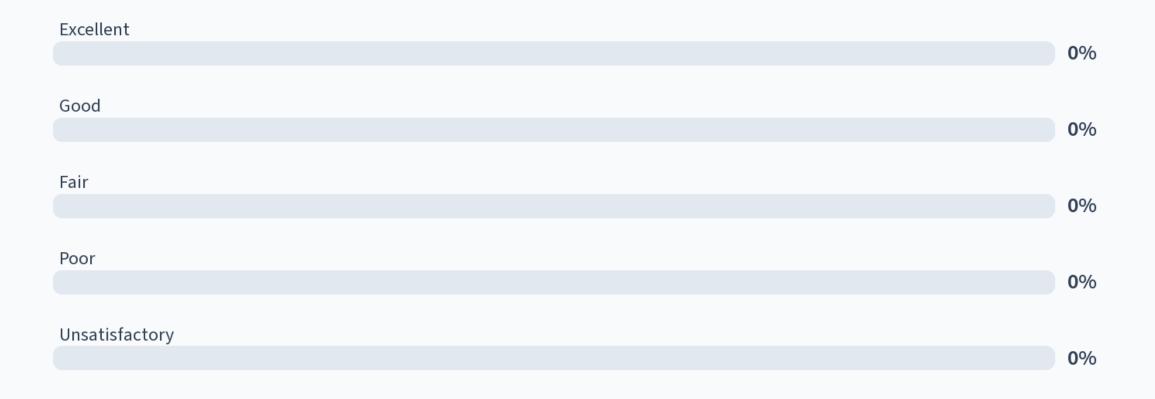
1. What describes your relationship to the school district? (check all that apply)

| 0% |
|----|
| |
| |
| 0% |
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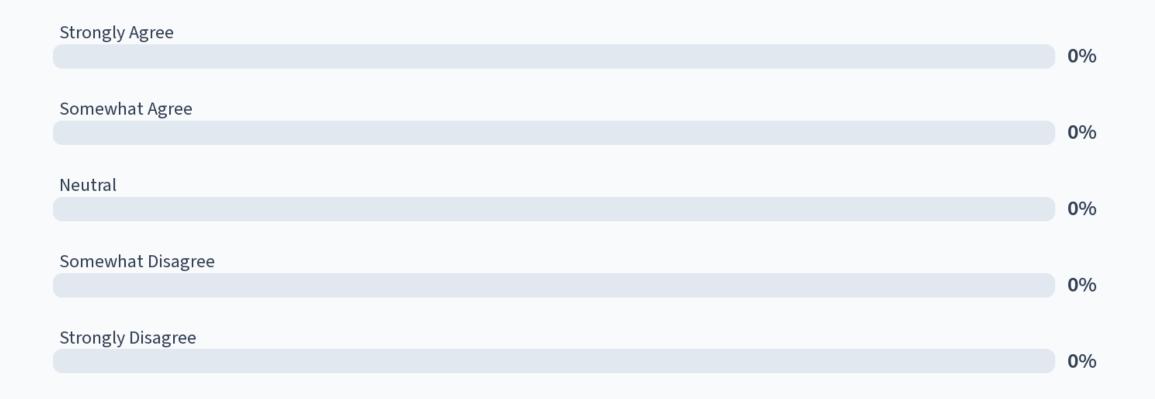
3B. If you have a child (or are a student) that attends school in the District, what school do they attend? (Select all that apply)



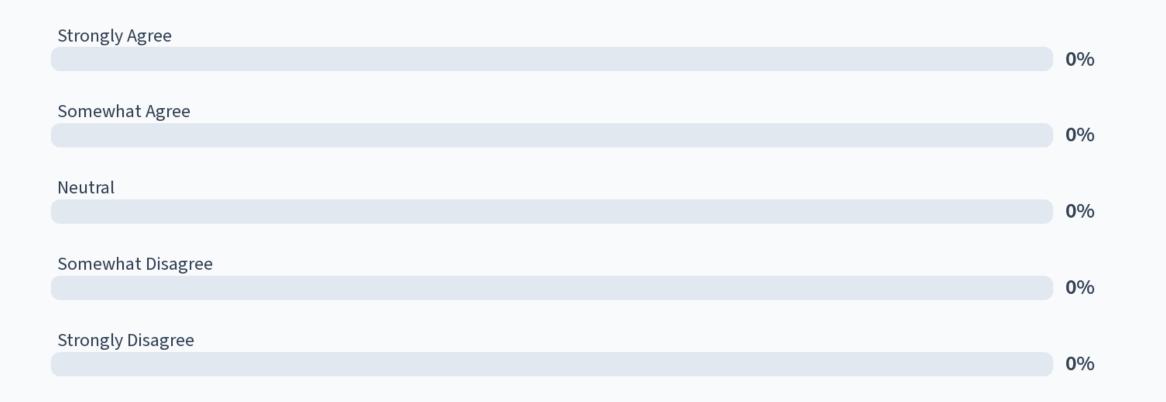
6. What is your perception of the overall condition of the school facilities in the school(s) you are associated with?



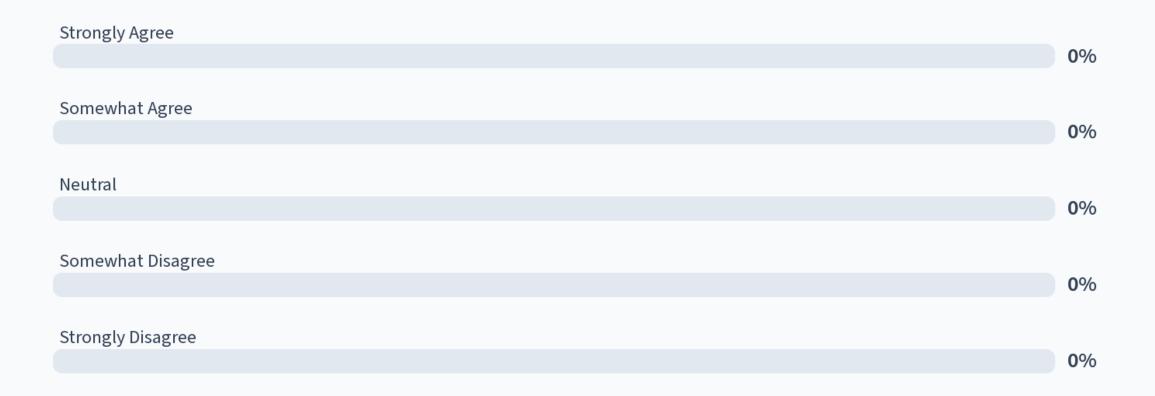
7. Do you agree or disagree with the following statement? "There should be equal academic opportunities for all students across the district in all schools."



8. Do you agree or disagree with the following statement? "There should be equal resources for special education, tutoring, counseling, DLI, gifted and talented programs, and other support services in all schools."



9. Do you agree or disagree with the following statement? "There should be expansion of Career and Technical Education/STEM (Science, Technology, Engineering, and Mathematics) across the District."



10. What facility planning objectives are MOST important to you? (Choose 2)

| Building Capacity – Ensuring schools have enough space to accommodate students comfortably, reducing overcrowding and making room for future growth. | |
|---|----|
| | 0% |
| Improved Utilization of Building Spaces - Optimization – Making better use of existing school spaces by repurposing or redesigning them to meet student and staff needs more effectively. | |
| | 0% |
| Building Condition – Keeping school buildings well-maintained by addressing repairs, aging infrastructure, and overall facility upkeep to create a safe and comfortable learning environment. | |
| | 0% |
| Safety and Security – Enhancing security measures such as updated entry systems, surveillance, and emergency preparedness to keep students and staff safe. | |
| | 0% |
| Enhanced Educational Opportunities – Expanding and improving specialized programs such as Fine Arts, Career and Technical Readiness (CTE), STEM (Science, Technology, Engineering, and Math), Gifted and Talented (GT), | |
| | 0% |
| Improved Extracurricular Activities – Investing in sports, arts, clubs, and other after-school programs to enrich student experiences and promote well-rounded development. | |
| | 0% |
| Balanced Facility Resources Across the District – Ensuring all schools regardless of location, have access to high-quality buildings, resources, and learning environments. | |

11. What facility planning objectives are LEAST important to you? (Choose 2)

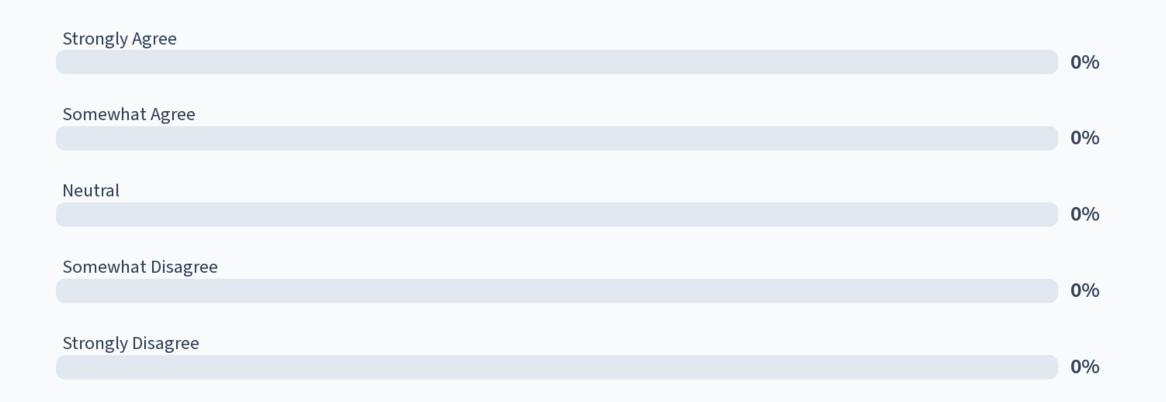
| Building Capacity – Ensuring schools have enough space to accommodate students comfortably, reducing overcrowding and making room for future growth. | |
|---|----|
| | 0% |
| Improved Utilization of Building Spaces - Optimization – Making better use of existing school spaces by repurposing or redesigning them to meet student and staff needs more effectively. | |
| | 0% |
| Building Condition – Keeping school buildings well-maintained by addressing repairs, aging infrastructure, and overall facility upkeep to create a safe and comfortable learning environment. | |
| | 0% |
| Safety and Security – Enhancing security measures such as updated entry systems, surveillance, and emergency preparedness to keep students and staff safe. | |
| | 0% |
| Enhanced Educational Opportunities – Expanding and improving specialized programs such as Fine Arts, Career and Technical Readiness (CTE), STEM (Science, Technology, Engineering, and Math), Gifted and Talented (GT), | |
| | 0% |
| Improved Extracurricular Activities – Investing in sports, arts, clubs, and other after-school programs to enrich student experiences and promote well-rounded development. | |
| | 0% |
| Balanced Facility Resources Across the District – Ensuring all schools regardless of location, have access to high-quality buildings, resources, and learning environments. | |

12. Are there any additional facility priorities you believe should be considered in future planning efforts? (Select all that apply)

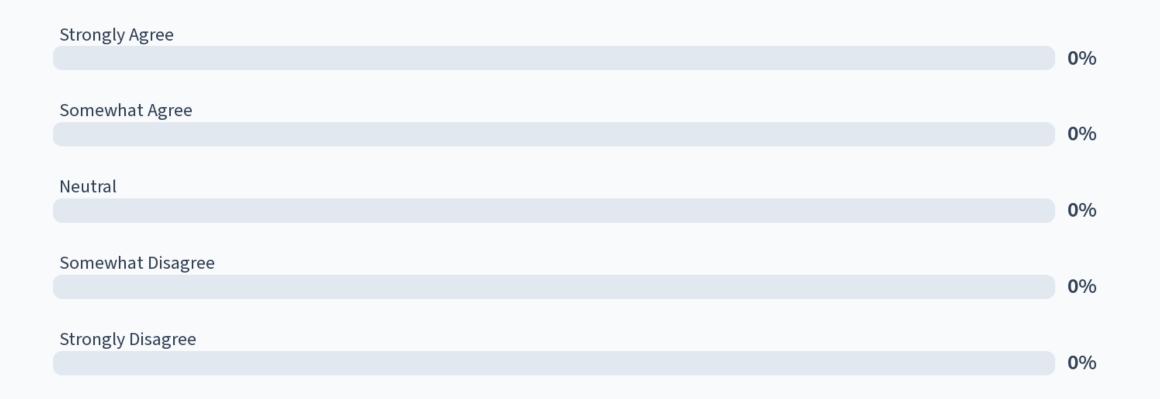


| Sustainability and Energy Efficiency – Designing and upgrading schools to be environmentally sustainable, reducing energy costs, and promoting green practices through renewable energy and efficient systems. | |
|---|-----|
| | 0% |
| Modern Learning Environments and Technology Integration – Updating classrooms, furniture, and technology infrastructure to support flexible, collaborative, and technology-rich instruction. | |
| | 0% |
| Accessibility and Inclusivity – Ensuring all facilities are accessible and inclusive for students and staff with disabilities, meeting or exceeding ADA standards, and providing equitable access to all programs and spaces. | |
| | 0% |
| Community Use and Partnerships – Designing facilities that also serve as community hubs, supporting public use of gyms, fields, meeting rooms, and event spaces. | |
| | 0% |
| Transportation and Site Access – Improving site circulation, parking, and safe pedestrian and bicycle access for students and families. | |
| | 0% |
| Not sure | |
| | 0% |
| Other (please list in the open-ended segment) | 201 |
| | |

13. Do you agree or disagree with the following statement? "I would support closing or consolidating schools to utilize our facilities more efficiently and better serve students, even if it results in changes to services such as transportation schedules.



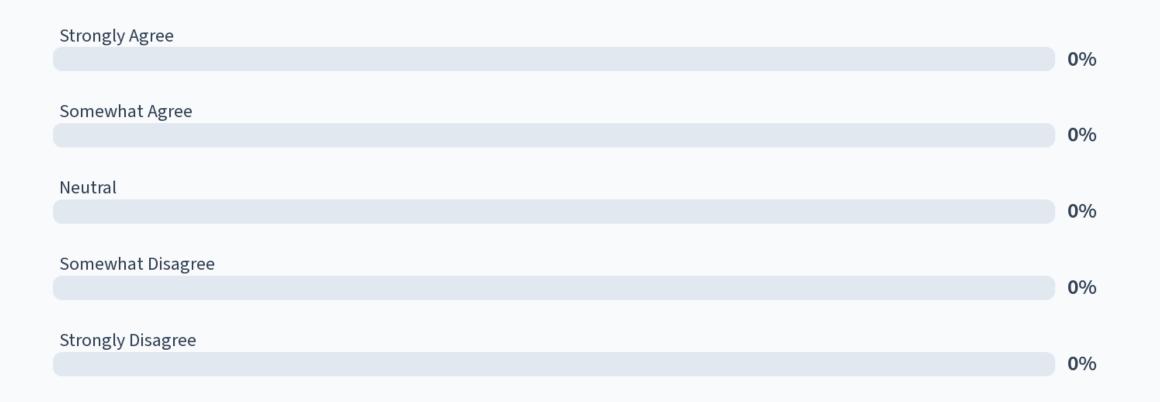
14. Do you agree or disagree with the following statement? "I would support renovating or additions to existing school buildings to improve their functionality and accommodate future needs."



15. Do you agree or disagree with the following statement? "Balancing or leveling the operational cost per student to maintain and operate a school should be considered."

| Strongly Agree | |
|-------------------|----|
| | 0% |
| | |
| Somewhat Agree | |
| | 0% |
| | |
| Neutral | |
| | 0% |
| | |
| Somewhat Disagree | |
| | 0% |
| | |
| Strongly Disagree | |
| | 0% |
| | |

16. Do you agree or disagree with the following statement? "I would support the construction of new schools to address the optimization issues of our district and to accommodate future needs."



17. Which priorities do you consider most important in the development of a school optimization plan? (choose up to 2)

| Transportation – Ensuring efficient and effective student transportation routes while working to limit the amount of time required on a bus. | |
|---|----|
| | 0% |
| Special Programs and Populations –Minimize disruption and impacts to special programs or special populations (e.g., DLI, free-and-reduced lunch programs, economically disadvantaged, special education). | |
| | 0% |
| Capacity and Utilization – Optimizing the use of school facilities to match current and projected enrollment balancing utilization at the current, 5-year, and 10-year forecasted trends. | |
| | 0% |
| Equity and Access – Ensuring all students have access to high-quality learning environments, programs, and resources—regardless of the school they attend. | |
| | 0% |
| Cost Efficiency – Maximizing long-term operational efficiency (e.g., utilities, staffing, maintenance) to ensure district resources are used responsibly. | |
| | 0% |
| Other (please list in the open-ended segment). | |
| | 0% |

18. Of the following options, what should be included in a school facility's basic standard requirements? (Choose 5)

| Water-tight building envelope (Roof, Windows, Walls) – Prevents leaks, mold, and structural damage, ensuring a safe and comfortable learning environment. | |
|--|----|
| | 0% |
| Reliable heating in all educational areas – Provides consistent warmth in classrooms during colder months, ensuring students and staff can focus without discomfort. | |
| | 0% |
| Career and Technical Education space – Dedicated areas for hands-on learning in trades, technology, and career-focused programs that prepare students for future jobs. | |
| | 0% |
| Maker Space / STEM – Interactive spaces designed for science, technology, engineering, and math (STEM) activities, fostering creativity and innovation. | |
| | 0% |
| Reliable air conditioning in all educational spaces – Keeps classrooms cool in warmer months, improving comfort and learning conditions for students and teachers. | |
| | 0% |
| On-site athletic fields – Provides space for physical education, sports teams, and recreational activities that support student health and teamwork. | |
| SEE MODE | 0% |
| SEE MORE > 4-1:-1 | |

19. In one word, please describe what you feel is the most critical issue to be addressed in the development of the facility optimization plan.

Nobody has responded yet.

Hang tight! Responses are coming in.

20. Do you have any additional thoughts on this topic or information you want to share? Do you have any additional recommendations for the district?

Nobody has responded yet.

Hang tight! Responses are coming in.