

Annual Budget

Fiscal Year 2020

Adopted September 16, 2019



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City of Marco Island

Annual Budget
2019-2020

Prepared By:
Office of the City Manager and the Finance Department

Principal Officials

Erik Brechnitz, Chair
Victor Rios, Vice-Chair
Jared Grifoni, Councilor
Larry Honig, Councilor
Howard Reed, Councilor
Charlette Roman, Councilor
Sam Young, Councilor

Michael A. McNees - City Manager
Alan Gabriel, City Attorney

Laura Litzan, City Clerk
Guillermo Polanco, CPA. MBA, Finance Director
Michael Murphy, Fire Chief
Timothy E. Pinter, Public Works Director
Jeffrey E. Poteet, MBA, General Manager, Water & Sewer
Tracy L. Frazzano, Police Chief
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Jordan Turek, PhD, Information Technology Director

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CITY OF MARCO ISLAND

FISCAL YEAR 2019 BUDGET CALENDAR

Dates	Description
April-02	Department Operating/Capital Budgets - Preparation Begins
May-06	Department Operating/Capital Budgets - Input Completion
May-17	Budget Workshop - Capital
June-01	Property Appraiser delivers estimate of total assessed value of nonexempt property for the current year
June-08	Finance/Budget completes budget balancing
May-17	Budget Workshop - Operating
July-01	Form DR-420 Certification of Taxable Values received from Property Appraiser
July-15	Budget Workshop - FY20 Budget Priorites **Council Meeting: Adopt Tentative Millage Rate**
July-31	Form DR-420, stating the City's proposed millage rate, submitted to the Property Appraiser's Office (within 35 days of DR-420 is received)
September-03	**CITY COUNCIL MEETING - 1st Public Hearing on the tentative budget and proposed millage rate (adopt tentative millage and budget) TRIM Date range (9/3 to 9/19)**
July-30	Collier County School Board Budget Hearing
Sep-5	Board of County Commissioners Budget Hearing
September-12	Publication of Budget in Newspaper and website (within 12 days of 1st Public Reading & 2 -5 days before 2nd Public Reading)
September-16	**CITY COUNCIL MEETING - 2nd Public Hearing: Adoption of Final Millage and Budget (within in 15 days of 1st hearing)**
TBD	Certified Mail - Copy of Ordinance adopting Final Millage Rate forwarded to County Property Appraiser, Tax Collector & Dept of Revenue -Date Range (within 3 days after final public hearing)
TBD	Board of County Commissioners Final Public Hearing
September-10	Collier County School Board Final Budget Hearing
TBD by Appraiser's Office - estimated Oct 1	Certified Final Millage Rate on DR-422 forwarded to County Property Appraiser & Tax Collector (3 days after receipt of Form DR-422)
TBD	Certification of Compliance Form DR-487 submitted to Property Tax Administration Program, Florida Department of Revenue. (TRIM - Due within 30 days of final public hearing)

Note: links - Budget Time line
ftp://sdrftp03.dor.state.fl.us/Truth%20in%20Millage%20Manuals/Regular_Manual.pdf

City of Marco Island

August 23, 2019

The Honorable Chairman and members of the City Council
City of Marco Island
50 Bald Eagle Drive
Marco Island, Florida 34145

Councilors:

Public demand for improvements in the performance of government has led to new budgeting methods that provide for a level of service budgeting process. The City of Marco Island this year has developed a fifteen-year strategic plan, which is being implemented and used as a guide in establishing funding priorities within this fiscal year 2020 budget. Strategic plans and performance measures have been adopted to ensure that this budget reflects the priorities of the City Council.

The City uses a priority or level of service budgeting process which focuses on the relationship of inputs and outputs (quantity of work accomplished - activities) and outcomes (impacts on goals and objectives – level of service). Priority budgeting methods identifies fundamental objectives of the governmental unit, estimates future-year costs and benefits, and systematically analyzes alternative ways of meeting these objectives allowing us to properly fund a pay as you go capital replacement system. The new one percent sales tax will provide the City additional funds to cover additional infrastructure needs. The Water Utility system has managed to stabilize its rates and will be reducing the capacity surcharge from 4% to 2%, with the final elimination of the surcharge within fiscal year 2021.

Every department was encouraged to take a long-term strategic approach to providing its services. Prior expenditure patterns were reviewed, and directors had to provide additional justification for any expense exceeding the prior three-year average. Directors were also required to justify proposed operational expenses exceeding 98% of budget. This approach entails an annual review of the costs that must be incurred to provide valued services (regardless of past practices) in the most cost-efficient manner. Once this level of service and funding is established, changes to the baseline are then considered along with any new initiatives whether internally or externally generated.

Exactly two years ago Hurricane Irma wreaked havoc on our State, our County and most unfortunately our beautiful Marco Island. Our City staff and volunteers did an admirable job in preparing, responding, and recovering from this major catastrophe. The City has taken steps within the fiscal year 2019 and 2020 budgets to be enhance preparedness for any possible future natural disaster events. The City has starting to recover some of the claims submitted to FEMA, but the recovery of the City and its residents is on-going.

The primary challenge within the fiscal year 2020 budget is balancing the budget within the rolled back ad-valorem rate while enhancing the current level of services, responding to cost increases overall of goods and services, and addressing the concerns and priorities within the newly adopted strategic plan. This budget is a start to addressing these challenges, but a constant and continued effort in pursuing the overall vision for Marco Island will be essential in achieving long-term success.

Sincerely,

Mike McNees
City Manager

City of Marco Island

FY 2020 BUDGET HIGHLIGHTS

GENERAL FUND OPERATING

Revenues:

- The total millage rate adopted for Fiscal Year 2020 for operating and debt service purposes is 1.8821 mills, down 0.0467 mills or 2.42% from 1.9288 for fiscal year 2019. The budget is based on an assumed collection rate of 96.5% of total Property Taxes assessed, which allows for early payment discounts. At the operating millage rolled back rate of 1.8057, this will yield revenue of $18,817,649.

- The City of Marco Island relies primarily on two major revenue sources to fund the annual budget; Property (Ad Valorem) Taxes and State Shared Revenues. Based on projections and use of the rolled-back rate, Ad Valorem Taxes will increase a modest 1.5% due to new construction added to the tax roll for Fiscal Year 2020.

- In Fiscal Year 2020 the City will experience the second reduction of Communication Service tax revenue resulting from Resolution 18-44, as the tax rate is reduced from 3.90% down to 2.10%. This will result in a decrease in budgeted revenues of approximately $82,000.

- Impact Fee revenues continue to be collected, and can be appropriated, by Council, as capital projects or programs identified for "expanded capacity" needs.

- The Adopted Fiscal Year 2020 General Fund Operating Revenues are $26,769,328 in total.

Appropriations:

- The adopted millage together with other expected revenues will provide funding to continue on-going operations as well as providing replacement of existing city owned assets and infrastructure. Revenues also provide funding for the anticipated 5% increases in health insurance premiums and service enhancements for programs identified in the Fiscal Year 2020 budget add on list located on page 2. The budget also includes funds reserved to provided wage adjustments to keep Non-Bargaining employee salaries and wages competitive, along with Bargaining Unit Increases per the Police and Fire Union's collective bargaining agreements in effect for Fiscal Year 2019.

- There is a 9.3% reduction in transfers to debt service, primarily due to the retirement of the Fire Rescue Boat and Police Equipment capital leases.

- A General Fund transfer to capital of $4,207,349 is to fund the City's Fleet and Infrastructure needs of this year's annual capital improvement plan and Capital Replacement Reserve. The transfer is 0.3% more than prior year due to the capital expenditure add-ons identified on page 2. Partial funding to assist with the new capital expenditure add-ons has been made available by liquidating and reallocating unencumbered available budget balances in existing capital projects.

GENERAL FUND DEBT SERVICE

Revenues:

- Adopted Fiscal Year 2020 Debt Services Fund Revenues are $1,958,736.

- The debt service millage rate of 0.0764 mills (equal to $794,734 @ 96.5% of total levy) is required to cover voter approved bonds for purchase of the land for Veterans Community Park. Also, the transfers of $1,101,013 from the General Fund and $62,989 from Water & Sewer Fund provide coverage for the remaining debt obligations totaling $1,958,736.

GENERAL FUND CAPITAL IMPROVEMENT PROJECTS

Revenues:

- The General Government Capital Improvement program of $4,305,631, which includes the Capital Replacement Reserve, is funded by transfer of $4,207,349 from the General Fund and by reallocating $98,282 in unencumbered excess funds from capital projects which have been completed under budget.

Appropriations:

- $4,305,631 is allocated for capital improvements such as city-wide drainage, computer hardware replacement, street resurfacing, bridge rehabilitation, bike and pathway improvements, and upgrading of various fleet and equipment needs. Material add-ons include Swale & Stormwater Improvements, a Hydraulic Excavator, an Emergency Fuel Supply Tank, and Lee Plumber Park pathway repairs.

BUILDING SERVICES FUND

Revenues:

- Adopted Fiscal 2020 Building Services Fund revenue, comprised primarily of permit fees, is $2,626,460.

Appropriations:

- The overall budget of the Building Service Fund increased by $196,560 due to a higher demand for services in the aftermath of hurricane Irma and a highly competitive labor market. Due to the scarcity of employee candidates, the Building Services Division is forced to rely on 3rd party providers. Building Services is focused on reducing the time required to obtain permits and continually improving and enhancing the permitting process and user experience. A contingency of $296,170 is set aside for costs related to this effort and possible cost increases from relying upon 3rd party service providers.

WATER AND SEWER FUND

Revenues:

- The Water and Sewer budgeted revenues projections are based on an anticipated 3% increase from the FY 2019 budget due to historical trends and anticipated full operations of the Hilton and JW Marriott. The amount in reserves in the surcharge fund is allowing another reduction in the surcharge for a third straight year from 4% down to 2%.

Appropriations:

- The Water and Sewer operating budget has a 2.5% increase from the current FY 2019 budget. This is mainly due to increases in wages based on employee performance and the increase in health insurance.

- Funding for Renewal, Replacement and Improvements of $1,530,829, Capital Reserves of $2,296,243, and major capital projects of $2,108,568 is included for projects identified in the Water and Sewer capital improvement schedule. The Bond Covenants require a 5% minimum allocation for Renewal, Replacement and Improvements and a 7.5% minimum allocation for Capital Reserves. This requirement is met by transfer of the $1,530,829 to RR&I and $2,296,243 to Capital Reserves. The listed projects totaling $5,935,640 are funded primarily by Transfers and Use of Reserves. Additional funding sources include Grant awards from FEMA totaling over $2.6 million between FY 2020 and FY 2021.

HIDEAWAY BEACH TAX DISTRICT

Revenues:

- The operating millage rate adopted for Fiscal Year 2020 is 1.000 mills, down from 1.4107 in Fiscal 2019. This millage is expected to generate $506,143 (96.5% of total taxes levied).

Appropriations:

- This year's appropriation covers the annual operating cost and partial funding of the District's continued beach restoration program.

ONE CENT SALES SURTAX

Revenues:

- Section 212.055(2), Florida Statues authorizes a Board of County Commissioners, subject to approval in a referendum, to impose a 1.0 percent (1%) local government infrastructure surtax upon transactions occurring within a county which are taxable under Chapter 212, Florida Statues. On November 8, 2018 Collier County informed the State Department of Revenue of the passage of a One-Cent Sales Surtax referendum. Collection of the surtax began on January 1, 2019. The City of Marco Island is anticipated to receive approximately $3.2 million each year for seven years from the One Cent Sales Surtax. Proceeds of this tax may only be used for certain specific capital expenditures and infrastructure projects.

Appropriations:

- Approved uses of these funds can be used for any of the following purposes.
    1. To finance, plan, and construct infrastructure.

    2. To acquire any interest in land for public recreation, conservation, or protection of natural resources or to prevent or satisfy private property rights claims resulting from limitations imposed by the designation of an area of critical state concern.

    3. To provide loans, grants, or rebates to residential or commercial property owners who make energy efficiency improvements to their residential or commercial property, if a local government ordinance authorizing such use is approved by referendum.

4. To finance the closure of county or municipal-owned solid waste landfills that have been closed or are required to be closed by order of the DEP. Any use of the proceeds or interest for purposes of landfill closures before July 1, 1993, is ratified.

- Projects proposed by the City of Marco Island for use of these funds include but are not limited to infrastructure improvements of Veterans Park, Fire Station 50, Stormwater/Drainage, and Public Parking. The schedule below represents the proposed plan as discussed at the Capital Budget Workshop.

Infrastructure Sales Surtax
Capital Improvement Plan FY 2019 - 2026

	2019	2020	2021	2022	2023	2024	2025	2026
Balance Brought Forward	-	2,400,000	200,000	-	250,000	-	50,000	450,000
Revenue	2,400,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	800,000
Total Available	***2,400,000***	***5,600,000***	***3,400,000***	***3,200,000***	***3,450,000***	***3,200,000***	***3,250,000***	***1,250,000***
State Funds Station 50*		500,000						
Fire Station 50		1,500,000						
Fire Station 50 Note**		4,000,000						
Veterans Park Note		4,000,000						
Total	***2,400,000***	***15,600,000***	***3,400,000***	***3,200,000***	***3,450,000***	***3,200,000***	***3,250,000***	***1,250,000***
Olde Marco Parking		400,000						
Fire Station 50		8,000,000						
Veterans Park		7,000,000						
Veterans Park Note			800,000	800,000	800,000	800,000	800,000	
Durnford Way			600,000					
Street Resurfacing			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Herb Savage Way				150,000				
Muspa Way					700,000			
Wells Sawyer Way						350,000		
Stormwater Projects			1,000,000	1,000,000	950,000	1,000,000	1,000,000	
Balance	***2,400,000***	***200,000***	***-***	***250,000***	***-***	***50,000***	***450,000***	***1,250,000***

*State Funds were vetoed by the governor in 2019. The City will submit a stronger application to the 2020 Legislature.

**The Fire Station 50 Note is to be repaid from the ongoing annual allocation of $560,000 to the Reserve for Replacement of Station 50.

RESOLUTION 19-36

A RESOLUTION DETERMINING AND FIXING THE TAX LEVY AND MILLAGE RATE FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR 2020 COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020 FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE GENERAL FUND OPERATIONS AND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY REFERENDUM; PROVIDING FOR CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2019 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: $10,799,221,384

WHEREAS, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That a tax of $1.8057 per one thousand dollars ($1,000.00) of assessed valuation is hereby finally levied on all taxable property within the City of Marco Island for the fiscal year commending October 1, 2019 and ending September 30, 2020. There shall be and hereby is appropriated for the General Fund operations of the City revenue derived from said tax for operating and maintenance expenses of the General Fund, and also in addition, all revenues derived by said City during said fiscal year from all other sources other than the tax levy for current bond service and that part of collection of delinquent taxes levied for bond service.

Section 2. That the amount of money necessary to be raised for interest charges and bond redemption which constitutes a general obligation bonded indebtedness of the City of Marco Island is $794,734. There is hereby appropriated for the payment thereof, all revenues derived from the final tax levy of $0.0764 per one thousand dollars ($1000.00) of assessed valuation, which is hereby levied for that purpose for the fiscal year commencing October 1, 2019, and ending September 30, 2020, upon the taxable property of the City of Marco Island, the assessed valuation being $10,799,221,384.

Section 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Total General Fund Operations	1.8057 mils	$18,817,649
Voted Debt Service	0.0764 mils	$794,734

Section 4. The current year's aggregate rolled-back rate is 1.8698 mils. The change in the aggregate millage rate from the aggregate rolled-back rate is a reduction of 0.83 percent.

Section 5. That public hearings were held on the tax levy and the budget on September 3, 2019 and September 16, 2019.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:

Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:

Alan L. Gabriel, City Attorney

RESOLUTION 19-37

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA, MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL NECESSARY OPERATING EXPENDITURES OF THE CITY FOR THE PERIOD FROM THE 1ST DAY OF OCTOBER, 2019, TO THE 30TH DAY OF SEPTEMBER, 2020; PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATIONS AND THEIR PAYMENT FOR THE GENERAL OPERATION OF THE SEVERAL DEPARTMENTS OF THE CITY, INCLUDING UTILITIES, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE CITY TO PAY INTEREST ON AND PROVIDE FOR RETIREMENT OF OUTSTANDING BONDS AND OTHER FIXED OBLIGATIONS OF THE CITY; PROVIDING FOR BUDGET CONTROL POLICIES.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City;

WHEREAS, the City of Marco Island held a City Council Work Session on the fiscal year 2019-2020 budget on July 15, 2019; and

WHEREAS, the 2019 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real & Personal Property: $10,799,221,384; and

WHEREAS, the process of adopting the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled Back Tax Rate and percentage increase over the Rolled Back Rate if any, certain public notices, public hearings, and format of required advertising.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That the budget for the City of Marco Island, exclusive of Dependent Taxing districts, a summary of which is attached hereto as "Exhibit A" and made a part hereof, for the fiscal year commencing October 1, 2019 and ending September 30, 2020 is hereby adopted.

Section 2. That for the payment of expenses and obligations of the City of Marco Island for the fiscal year ending September 30, 2020 there is hereby appropriated out of any monies in the treasury of the City of Marco Island and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in attachment "Exhibit A".

Section 3. Annual expenditures of the City of Marco Island are controlled by Section 1.04 of the City Charter – Expenditure Limitation.

A. On August 18, 2014 the City Council approved Ordinance 14-08 to replace Resolution 03-03 adopted by the City Council on January 13, 2003. The Ordinance establishes the legislative intent and procedures for the calculation of the expenditure limitations. Exhibit A of the Ordinance complies with the following policies and procedures used to calculate the spending cap limits:

   1. The term "operating expenditures" shall be interpreted as "expenditures from the operating budget of the City's Government Fund."
   2. Expenditures from the operating budget shall include transfers into capital asset funds for future use.
      a. GASB (Governmental Accounting Standards Board Statements) states that "expenditures represent the use or expected use of current financial resources" and that "expenditures of governmental fund resources" may give rise to general capital assets, which are defined as "capital assets of the government that are not specifically related to activities reported in proprietary or fiduciary funds."
      b. GASB Codification Chapter 1600.116 defines "expenditures" as "decreases in net financial resources."
   3. The term "prior year's expenditures" shall be interpreted as the City's determination of actual expenditures for the current year at the time the spending cap calculation is to be undertaken.
   4. The term "then-current Federal C.O.L.A. (Department of Labor, Bureau of Statistics, Consumer Price Index)" shall be interpreted as the prior year's COLA released by the Social Security Administration in October. That is starting with Fiscal Year 2015 the COLA used will be the SSA COLA released in October 2013 (effective date January 1, 2014).

B. Funds budgeted in a prior fiscal year, but unexpended as of the end of that fiscal year, may be brought forward into a subsequent fiscal year and the expenditure of those funds shall not be considered in the calculation of expenditures of that subsequent fiscal year against the Spending Cap.

C. The electorate of the City of Marco Island approved a charter referendum on September 10, 2002 dealing with the Spending Cap. Voters determined that expenditures financed by grants, gifts, and impact fees were not subject to the Spending Cap and that all expenditures of utilities and other self-supporting Enterprise Fund operations were likewise exempt from the spending Cap.

Section 4. Budgetary control is maintained at the fund level for all funds. Budget amendments may be approved by resolution from time to time during the fiscal year through the approval of the City Council. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of $50,000 in total amendments, modifications, or adjustments during the year. A

Budget Re-Appropriation Resolution, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the City Manager near the end of the fiscal year, officially amends the Annual Budget.

Section 5. The Finance Director is authorized to reserve at October 1, 2019 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2018-19. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets. To provide fiscal stability for the City and allow City Management to apply fiscal prudence in managing the City's budget, a desired committed fund balance, per GASB 54, is established. The amounts for the desired fund balance shall be transferred from available sources into a separate general fund and capital projects fund account. The amounts deposited in the committed funds are to be used only for the purposes delineated in the budget resolution and/or re-appropriation resolution. Initially, the existence of the circumstances must be declared by a five-sevenths majority vote of all members of the governing body. Thereafter, any utilization of funds committed per the capital improvement program shall require a four-sevenths vote; or if outside the established capital improvement program, it shall necessitate a five-sevenths vote. Committed funds are subject to the objective criteria of acceptable uses included below.

A. Expenditures where proposed use is of a nonoperational nature involving capital purchases of the City government having a useful life of greater than one year. Expenditures where the proposed use is of a funding nature, such as pension liabilities, and other post-employment benefit liabilities, or matching funds for a grant, or up-front payment of grant eligible expenses to be reimbursed by grant revenues. These improvements should result in tangible benefits such as, but not limited to, better service to the citizens or in increased productivity for City employees.

Section 6. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account for and record such receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices

Section 7. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Section 8. That public hearings were held on the final tax levy and budget on September 3, 2019, and September 16, 2019.

Section 9. Effective Date. This Resolution shall take effect immediately upon its passage.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:

Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:

Alan L. Gabriel, City Attorney

Exhibit A

BUDGET SUMMARY
City of Marco Island - Fiscal Year 2019-2020
THE PROPOSED OPERATING BUDGET EXPENDITURES FOR THE CITY OF MARCO ISLAND
ARE 6.1 % MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES

		GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL FUNDS	HIDEAWAY BEACH TAX DISTRICT	TOTAL BUDGET
ESTIMATED REVENUES:									
Taxes:	**Millage Per $1,000**								
Ad Valorem Taxes	**1.8057**	**18,817,649**							18,817,649
Ad Valorem Taxes (Voted Debt)	**0.0764**			794,734					794,734
Ad Valorem Taxes (Hideaway)	**1.0000**							506,143	506,143
Charges for Services		2,624,332	2,010,000			31,228,908			35,863,240
Intergovernmental Revenue		4,763,347			98,282	0			4,861,629
Other Revenues		564,000	0	0	3,200,000	400,000	1,575,045		5,739,045
TOTAL SOURCES		26,769,328	2,010,000	794,734	3,298,282	31,628,908	1,575,045	506,143	66,582,439
Interfund Transfers In		0	0	1,164,002	4,207,349	0			5,371,351
Fund Balances/Reserves		8,532,385	-2,678,216	1,540,882	0	6,760,911	1,933,645	1,929,316	18,018,923
TOTAL REVENUES, TRANSFERS AND BALANCES		35,301,713	-668,216	3,499,618	7,505,631	38,389,819	3,508,690	2,435,459	89,972,713
EXPENDITURES/EXPENSES:									
General Government		4,287,022							4,287,022
Growth Management		800,168							800,168
Public Safety		11,881,652	2,689,570						14,571,222
Parks & Recreation		1,614,653						506,143	2,120,796
Public Works		2,877,471							2,877,471
Debt Service				1,958,736		15,157,729			17,116,465
Capital Projects					4,305,631	5,935,640			10,241,271
Water & Sewer						17,233,461			17,233,461
Internal Services							1,675,045		1,675,045
TOTAL EXPENDITURES/EXPENSES		21,460,966	2,689,570	1,958,736	4,305,631	38,326,830	1,675,045	506,143	70,922,921
Interfund Transfers Out		5,308,362	0		0	62,989			5,371,351
Fund Balances/Reserves		8,532,385	-3,357,786	1,540,882	3,200,000	0	1,833,645	1,929,316	13,678,442
TOTAL APPROPRIATED EXPENDITURES AND RESERVES		35,301,713	-668,216	3,499,618	7,505,631	38,389,819	3,508,690	2,435,459	89,972,714

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

RESOLUTION 19-38

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, TO LEVY A TAX ON ALL PROPERTIES WITHIN THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020 FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE OPERATIONS AND MAINTENANCE OF THE SPECIAL TAXING DISTRICT, AND TO APPROPRIATE SAID COLLECTIONS THEREUNDER.

WHEREAS, the 2019 Tax Assessment Roll for the Hideaway Beach Special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: $524,500,358

WHEREAS, the City of Marco Island adopts the tax levies and millage rates for the City of Marco Island and any Dependent Special Taxing Districts;

WHEREAS, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That the Fiscal Year 2020 operating tax levy and millage rate for the Hideaway Beach Special Taxing District is hereby fixed and determined to be 1.000 mil.

Section 2. That the voted debt service millage rate for the Hideaway Beach Special Taxing District, hereby is fixed and determined to be 0.000 mils.

Section 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Hideaway Beach Special Taxing District Operations	1.000 mil	$506,143
Hideaway Beach Voted Debt Service	0.000 mils	$0.00

Section 4. The Hideaway Beach Special Taxing District is a dependent special taxing district of the City and the adopted tax levy and millage rates are in addition to the City of Marco Island's tax levy and millage rate for properties located within the special taxing district's boundaries.

Section 5. That public hearings were held on the tentative tax levy and tentative budget on September 3, 2019, and September 16, 2019.

This Resolution shall take effect immediately upon adoption.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:

Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:

Alan L. Gabriel, City Attorney

RESOLUTION 19-39

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL NECESSARY EXPENDITURES OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020; APPROPRIATING FUNDS FOR THE GENERAL OPERATION OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, AND PROVIDING FOR BUDGET CONTROL POLICIES.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City and any Dependent Special Taxing Districts; and

WHEREAS, The Hideaway Beach Special Taxing District Board met on May 2, 2019, at which time they considered their cash reserves on hand and decided to reduce their millage to 1.000 and use some of their reserves in funding their FY 2020 budget; and

WHEREAS, the 2019 Tax Assessment Roll for the Hideaway Beach special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: $524,500,358; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled–Back Tax Rate and percentage increase over the Rolled-Rate, certain public notices, public hearings, format of required resolutions

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That the budget for the Hideaway beach special Taxing District for the fiscal year commencing October 1, 2019 and ending September 30, 2020 is hereby adopted.

Section 2. That for the payment of expenses and obligations of the Hideaway Beach Special Taxing District for the fiscal year ending September 30, 2020, there is hereby appropriated out of any monies in the treasury of the Hideaway Beach Special Taxing District and any accruing revenues of the Special Taxing District available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in the following schedule:

SPECIAL REVENUE FUND:

Hideaway Beach Special Taxing District	$506,143

Section 3. Budgetary control is maintained at the fund level for all funds. Budget amendments are approved by resolution from time to time during the fiscal year through the approval of the City Council. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of $50,000 in total amendments, modifications, or adjustments during the year. A Budget Re-Appropriation Resolution, consolidating all budget amendments approved during the fiscal year and those recommended by the Hideaway Beach Tax District Board near the end of the fiscal year, officially amends the Annual Budget.

Section 4. The Finance Director is authorized to reserve at October 1, 2019 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2018-19. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

Section 5. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account for and record such receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices

Section 6. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Section 7. That public hearings were held on the tax levy and the budget on September 3, 2019, and September 16, 2019.

Section 8. Effective Date. This Resolution shall take effect immediately upon adoption.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:

Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:

Alan L. Gabriel, City Attorney

City of Marco Island

SPENDING CAP CALCULATION
FOR FISCAL YEAR 2020

Expenditures fiscal year ending September 2019		19,950,377
General Fund transfer to Capital Improvements Fund		4,193,271
Debt Service		1,214,508
TOTAL OF ALL FUNDS SUBJECT TO SPENDING CAP		25,358,156
Less expenditures funded by :		
Grants and Gifts		(362,263)
Enterprise Funds		(1,285,002)
Fiscal year 2019 expenditures subject to spending cap		**23,710,891**
Plus percentages permitted by City Charter:		
3% General Fund Expenditures Increase	3.0%	711,327
2.8% S.S. COLA Release	2.8%	663,905
		1,375,232
Fiscal Year 2020 Spending Cap		**25,086,123**
FY20 Projected Budget *(less expenditures funded by Grants, Gifts, Enterprise Funds)*		25,085,125
FY20 Expenditures (Less)/+More than the 2020 Spending Cap		**(998)**

FY 2020 BUDGET
Addons & Significant Changes

General Fund - 001

EXECUTIVE - 5120				**146,698**
501210	Non-Bargaining Unit Wages		65,000	
512100	Fica Taxes		4,973	
512200	Retirement Contributions		4,225	
512300	Life & Health		17,500	
	FACILITIES/FLEET MGR			91,698
523100	Professional Services			
	STRATEGIC PLAN UPDATE			20,000
	PUBLIC ENGAGEMENT ACTIVITY			35,000
LEGAL - 5140				**115,000**
523107	Legal - Other			
	INCREASE BASED ON HISTORICAL COSTS			115,000
GROWTH MANAGEMENT - 5150				**211,925**
501210	Non-Bargaining Unit Wages		45,000	
512100	Fica Taxes		3,500	
512200	Retirement Contributions		2,925	
512300	Life & Health		17,500	
	PLANNER 1 / ZONE TECH			68,925
523100	Professional Services			
	COMPREHENSIVE PLAN UPDATE			75,000
523400	Other Contractual Services			
	WATER QUALITY TESTING	*($24k increase from FY19)*		36,000
	IGUANA TRAPPING	*($15k increase from FY19)*		20,000
524920	Other Chgs - Community Grant			
	BURROWING OWL INCENTIVE			5,000
525200	Operating Supplies			
	COMPUTER MONITORS (2)			900
525225	Operating Supp - IT			
	IG INSPECT SOFTWARE			800
525400	Memberships And Publications			
	AMERICAN PLANNING ASSOCIATION MEMBERSHIP			800

525500	Training			
	PLANNER WORKSHOPS AND CONFERENCES			4,500

INFORMATION TECHNOLOGY - 5150				**46,100**
523100	Professional Services			
	INTERDEV - ESRI ARCGIS			10,000
	ADDITIONAL PROFESSIONAL SERVICES			3,500
	(Azure Site Recovery Project)			
524000	Travel & Per Diem			
	MICROSOFT & ESRI ACGIS CONFERENCE(S)			4,500
525225	Operating Supp - IT			
	SMARSH TEXT MESSAGE ARCHIVING			3,600
	CENTRAL EVENT LOGGING			21,500
525500	Training			
	MICROSOFT CONFERENCE			3,000
GENERAL GOVERNMENT - 5190				**30,203**
501210	Non-Bargaining Unit Wages		28,056	
512100	Fica Taxes		2,147	
	RECEPTIONIST (3 PT)	*(moved from 5120)*		30,203
FIRE RESCUE - 5220				**7,050**
501220	Bargaining Unit Wages			
	ACTING CAPTAIN PAY INCENTIVE (3)			3,750
512300	Life & Health			
	CANCER INSURANCE PREMIUM PER FIREFIGHTER			3,300
EMERGENCY MANAGEMENT - TBD				**28,850**
524000	Travel & Per Diem			
	HURRICANE CONFERENCE			1,350
524605	Repair & Maint - Vehicles			
	HIGH CLEARANCE VEHICLE MAINT.			15,000
525500	Training			
	HURRICANE CONFERENCE			12,500

PUBLIC WORKS - 5410		**190,000**
523400 Other Contractual Services		
	STORMWATER TESTING	100,000
	MEDIAN REMODELING	50,000
	TREE REPLACEMENT	40,000
524950 Other Chgs - Beautification		
	COMMUNITY PRESENTATIONS	1,000
PARKS AND RECREATION - 5720		**33,468**
524400 Rental & Leases		
	MODULAR RESTROOM AT VETERANS PARK	28,464
524955 Vfw Expenses		
	FOUNTAIN MAINTENANCE	5,004

Capital Improvements Fund - 300

Addons to General Fund CIP		**392,500**
	SURFACE LAPTOPS FOR GROWTH MANAGEMENT	4,500
	SWALE & STORMWATER IMPROVEMENTS	100,000
	FUEL TANK	130,000
	EXCAVATOR	120,000
	LEE PLUMBER PARK REPAVE PATHWAY	38,000

($7k was reallocated within the Capital Improvements Fund for Veterans Fountain maint. needs)

CITY OF MARCO ISLAND
ALL FUNDS - SNAPSHOT FY 2020

DESCRIPTION	NUMBER OF FTEs	PERSONNEL COSTS	OPERATING	DEBT	CAPITAL OUTLAY	TOTAL ADOPTED BUDGET
LEGISLATIVE	7.0	52,400	46,710		-	99,110
EXECUTIVE	6.5	830,116	70,130		-	900,246
FINANCE	6.5	724,618	176,608		-	901,226
LEGAL	0.0	-	415,000		-	415,000
GROWTH MANAGEMENT	6.5	609,742	190,426		-	800,168
INFORMATION TECHNOLOGY	5.0	473,366	380,394		-	853,760
GENERAL GOVERNMENT	1.5	31,763	1,085,917		-	1,117,680
POLICE	40.5	4,024,769	712,905		-	4,737,674
FIRE RESCUE	44.0	6,021,095	646,074		-	6,667,169
EMERG. DISASTER MANAGEMENT	0.0	-	28,850			28,850
CODE COMPLIANCE	7.5	352,877	95,082		-	447,959
PUBLIC WORKS	13.0	1,027,328	1,850,143		-	2,877,471
PARKS & RECREATION	13.0	913,284	701,369		-	1,614,653
GEN GOVT TRANSFER OUT	-	-	-	1,101,013	4,207,349	5,308,362
GENERAL FUND OPERATING TOTAL	**151.00**	**15,061,358**	**6,399,608**	**1,101,013**	**4,207,349**	**26,769,328**
BUILDING SERVICES	**20.00**	**1,762,128**	**927,442**	**-**	**-**	**2,689,570**
NORTH PLANT	9	803,217	1,785,425		-	2,588,642
SOUTH PLANT	7	622,036	1,068,267		-	1,690,303
MARCO ISLAND SEWER PLANT	8	816,129	1,345,825		-	2,161,954
MARCO SHORES SEWER PLANT	1	95,240	68,160		-	163,400
COLLECTION & DISTRIBUTION	20	1,437,006	881,070		-	2,318,076
OPERATION MAINTENANCE	13	1,240,482	293,140		-	1,533,622
ADMINISTRATION	6	729,045	2,302,302	9,556,043	3,827,072	16,414,462
FINANCIAL SERVICES	7.5	638,079	180,880		-	818,959
WATER AND SEWER FUND TRANSFERS OUT			1,218,590		1,708,568	2,927,158
TOTAL WATER & SEWER OPERATING FUND	**71.5**	**6,381,234**	**9,143,659**	**9,556,043**	**5,535,640**	**30,616,576**
GENERAL FUND DEBT	**-**	**-**	**-**	**1,958,736**	**-**	**1,958,736**
GENERAL FUND CAPITAL	**-**	**-**	**-**	**-**	**4,305,631**	**4,305,631**
ONE CENT FUND	**-**	**-**	**-**	**-**	**3,200,000**	**3,200,000**
WATER SEWER CAPITAL RR&I	**-**	**-**	**-**		**3,827,072**	**3,827,072**
WATER SEWER CAPITAL	**-**	**-**	**-**		**2,108,568**	**2,108,568**
WATER SEWER SURCHARGE FUND	**-**	**-**	**1,307,772**	**-**	**-**	**1,307,772**
WATER & SEWER DEBT	**-**	**-**	**-**	**10,800,826**	**-**	**10,800,826**
SEWER ASSESSMENT DEBT FUNDS	**-**	**-**	**116,994**	**4,356,903**	**-**	**4,473,897**
SELF-INSURANCE FUND	**-**	**-**	**1,513,045**	**-**	**-**	**1,513,045**
HIDEAWAY FUND	**-**	**-**	**506,143**	**-**	**-**	**506,143**
FD PENSION	**-**	**-**	**80,000**	**-**	**-**	**80,000**
POLICE PENSION	**-**	**-**	**82,000**	**-**	**-**	**82,000**



ACCOUNTS	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 YTD ACTUALS	2019 REVISED BUDGET	2020 ADOPTED	PCT CHANGE
GENERAL FUND BALST/REV	(26,145,940)	(25,801,722)	(26,734,430)	(25,943,189)	(25,360,464)	(26,345,128)	3.9%
RECREATION PROGRAM INC	-	(236,390)	(274,193)	(277,947)	(252,014)	(282,000)	11.9%
RACQUET CENTER INCOME	-	(122,410)	(128,007)	(140,804)	(119,600)	(142,200)	18.9%
SPECIAL EVENTS INCOME	-	(275)	-	-	-	-	0.0%
SAILING CENTER INCOME	-	-	-	(1,570)	(16,500)	-	-100.0%
LEGISLATIVE	104,438	105,031	110,611	88,022	98,643	99,110	0.5%
EXECUTIVE	704,132	848,302	833,331	656,019	852,455	900,246	5.6%
FINANCE	841,273	752,664	766,723	748,115	885,296	901,226	1.8%
LEGAL	369,129	416,085	483,126	308,238	300,000	415,000	38.3%
GROWTH MANAGEMENT	367,093	431,692	458,522	543,313	620,467	800,168	29.0%
INFORMATION TECHNOLOGY	453,185	579,902	709,425	679,477	822,018	853,760	3.9%
GENERAL GOVERNMENT	915,946	1,918,991	923,021	844,375	993,918	1,117,680	12.5%
POLICE	4,679,961	4,465,371	4,734,622	3,826,338	4,782,784	4,737,674	-0.9%
FIRE	6,192,323	6,213,876	6,320,750	5,634,834	6,253,830	6,667,169	6.6%
EMERGENCY DISASTER MAN	-	-	-	-	-	28,850	0.0%
CODE COMPLIANCE	243,945	393,913	352,815	340,047	432,166	447,959	3.7%
PUBLIC WORKS	2,366,584	2,571,329	2,618,797	2,577,069	2,797,163	2,877,471	2.9%
PARKS & RECREATION	837,184	1,235,917	1,236,344	1,207,890	1,333,701	1,443,368	8.2%
RACQUET CLUB	-	-	140,438	135,157	166,980	171,285	2.6%
SAILING CENTER	-	-	-	1,378	1,378	-	-100.0%
GEN GOVT TRANSFER OUT	7,082,992	6,394,690	5,834,216	4,966,117	5,407,779	5,308,362	-1.8%
FUND TOTAL	**(987,754)**	**166,964**	**(1,613,890)**	**(3,807,122)**	**-**	**-**	**0.0%**
BUILDING FUND BALST/RE	(2,333,039)	(1,885,686)	(2,261,677)	(1,971,644)	(2,429,900)	(2,689,570)	10.7%
BUILDING SERVICES	1,458,124	1,827,758	1,754,198	2,040,003	2,407,783	2,689,570	11.7%
BUILDING TRANSFERS OUT	12,500	168,949	82,223	-	22,117	-	-100.0%
FUND TOTAL	**(862,415)**	**111,020**	**(425,256)**	**68,359**	**-**	**-**	**0.0%**



ACCOUNTS	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 YTD ACTUALS	2019 REVISED BUDGET	2020 ADOPTED	PCT CHANGE
HIDEAWAY BEACH BALST/R	(611,824)	(537,252)	(660,873)	(669,191)	(1,313,175)	(506,143)	-61.5%
HIDEAWAY BEACH	1,008,958	50,541	155,468	951,774	1,313,175	506,143	-61.5%
FUND TOTAL	**397,134**	**(486,711)**	**(505,405)**	**282,583**	**-**	**-**	**0.0%**
GO BONDS BALST/REV	(1,274,336)	(1,277,040)	(1,276,170)	(1,249,407)	(1,279,978)	(1,281,266)	0.1%
GO BONDS	1,277,078	1,274,401	1,276,400	1,278,054	1,279,978	1,281,266	0.1%
FUND TOTAL	**2,741**	**(2,639)**	**230**	**28,647**	**-**	**-**	**0.0%**
CAPITAL LEASE BALST/RE	(305,600)	(337,898)	(344,868)	(352,582)	(383,613)	(269,544)	-29.7%
CAPITAL LEASE	369,242	388,542	344,945	383,609	383,613	269,544	-29.7%
FUND TOTAL	**63,642**	**50,645**	**77**	**31,027**	**-**	**-**	**0.0%**
300 CAPITAL - TRANS IN	(9,464,071)	(6,438,271)	(10,509,590)	(3,995,188)	(15,547,044)	(4,207,349)	-73.0%
300 CAPITAL EXPENDITURES	4,170,224	6,005,272	7,365,060	4,809,169	15,547,044	4,207,349	-73.0%
FUND TOTAL	**(5,293,846)**	**(432,999)**	**(3,144,530)**	**813,981**	**-**	**-**	**0.0%**
ONE-CENT SALES TAX - REVENUE	-	-	-	(1,755,458)	-	(3,200,000)	0.0%
ONE-CENT EXPENDITURES	-	-	-	-	-	3,200,000	0.0%
FUND TOTAL	**-**	**-**	**-**	**(1,755,458)**	**-**	**-**	**0.0%**
SPECIAL REVENUE BALST/	(2,537,233)	(513,561)	(419,827)	(384,001)	(408,133)	(407,926)	-0.1%
SALES TAX BOND	3,045,110	408,416	413,307	408,133	408,133	407,926	-0.1%
TRANSFERS OUT	-	36,541	-	-	-	-	0.0%
FUND TOTAL	**507,877**	**(68,604)**	**(6,519)**	**24,131**	**-**	**-**	**0.0%**
ASSET REPLACEMENT BALS	(43,765)	(33,608)	(49,689)	(75,095)	-	-	0.0%
GENERAL GOVERNMENT CAP							
TRANSFERS OUT	-	36,541	-	-	-	-	0.0%
FUND TOTAL	**(43,765)**	**2,932**	**(49,689)**	**(75,095)**	**-**	**-**	**0.0%**



ACCOUNTS	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 YTD ACTUALS	2019 REVISED BUDGET	2020 ADOPTED	PCT CHANGE
WATER REV MARCO ISLAND	(28,206,903)	(29,382,274)	(30,255,640)	(26,574,440)	(28,285,076)	(29,125,576)	3.0%
WATER REV MARCO SHORES	(1,479,056)	(1,522,144)	(1,651,892)	(1,499,277)	(1,445,548)	(1,491,000)	3.1%
NORTH PLANT	2,429,932	2,472,676	2,416,905	2,513,158	2,586,222	2,588,642	0.1%
SOUTH PLANT	1,451,569	1,510,360	1,562,390	1,503,301	1,688,505	1,690,303	0.1%
MARCO ISLAND SEWER PLA	1,800,802	1,892,230	1,795,754	1,766,448	2,002,432	2,161,954	8.0%
MARCO SHORES SEWER PLA	161,486	162,204	167,773	153,860	273,592	163,400	-40.3%
COLLECTION & DISTRIBUT	1,916,440	1,840,304	1,865,147	1,990,899	2,093,275	2,318,076	10.7%
OPERATION MAINTENANCE	1,409,716	1,430,729	1,432,031	1,327,312	1,454,840	1,533,622	5.4%
ADMINISTRATION	16,661,425	16,418,271	15,958,099	14,823,093	16,077,717	16,414,462	2.1%
FINANCIAL SERVICES	753,123	766,424	796,663	745,705	843,534	818,959	-2.9%
WATER AND SEWER FUND T	459,996	500,675	2,502,869	-	2,710,507	2,927,158	8.0%
FUND TOTAL	**(2,641,471)**	**(3,910,545)**	**(3,409,900)**	**(3,249,940)**	**-**	**-**	**0.0%**
SAD PRIOR PROJECTS BAL	(479,617)	(440,375)	(499,243)	-	-	-	0.0%
SAD PRIOR PROJECTS							
FUND TOTAL	**(479,617)**	**(440,375)**	**(499,243)**	**-**	**-**	**-**	**0.0%**
TRANS IN - RR&I FUND	(2,291,582)	(1,584,559)	(1,667,134)	(1,404,726)	(2,740,000)	(2,305,000)	-15.9%
TRANS IN - W&S CAPITAL FUND	(7,436,686)	(2,685,932)	(6,317,832)	(2,203,934)	(4,107,400)	(3,630,640)	-11.6%
RR&I CAPITAL EXPENDITURES	2,624,767	2,642,604	2,715,850	1,944,339	2,740,000	2,305,000	-15.9%
W&S CAPITAL EXPENDITURES	4,853,861	5,738,669	302,591	9,790,105	4,107,400	3,630,640	-11.6%
FUND TOTAL	**(2,249,640)**	**4,110,783**	**(4,966,525)**	**8,125,785**	**-**	**-**	**0.0%**
SURCHARGE BALST/REV	(857,405)	(1,705,190)	(1,547,839)	(1,087,086)	(1,330,467)	(1,307,772)	-1.7%
COMBINED WATER & SEWER	727,956	1,503,912	1,332,864	1,219,581	1,330,467	1,307,772	-1.7%
FUND TOTAL	**(129,449)**	**(201,278)**	**(214,975)**	**132,495**	**-**	**-**	**0.0%**

ACCOUNTS	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 YTD ACTUALS	2019 REVISED BUDGET	2020 ADOPTED	PCT CHANGE
WATER & SEWER DEBT BAL	(10,975,129)	(16,797,039)	(10,488,946)	(9,850,668)	(10,730,431)	(10,800,826)	0.7%
COMBINED WATER & SEWER DEBT	6,362,373	5,463,721	5,464,487	2,682,077	10,730,431	10,800,826	0.7%
TRANSFER OUT - DS	5,824,260	-	-	-	-	-	0.0%
FUND TOTAL	**1,211,504**	**(11,333,318)**	**(5,024,458)**	**(7,168,591)**	**-**	**-**	**0.0%**
TIGERTAIL BALST/REV	(19,779)	(25,284)	(23,209)	(3,828)	(173,869)	(173,789)	0.0%
SEWER	70,415	65,236	60,438	44,116	173,869	173,789	0.0%
FUND TOTAL	**50,637**	**39,952**	**37,229**	**40,289**	**-**	**-**	**0.0%**
SOUTH BARFIELD BALST/R	(19,288)	(16,151)	(14,778)	(5,275)	(55,830)	(55,770)	-0.1%
SEWER	22,777	21,411	19,942	14,399	55,830	55,770	-0.1%
FUND TOTAL	**3,489**	**5,260**	**5,165**	**9,125**	**-**	**-**	**0.0%**
KENDALL BALST/REV	(87,006)	(109,443)	(86,254)	(12,648)	(413,701)	(412,890)	-0.2%
SEWER	345,921	336,176	326,528	116,616	413,701	412,890	-0.2%
FUND TOTAL	**258,915**	**226,733**	**240,274**	**103,968**	**-**	**-**	**0.0%**
NORTH MARCO BALST/REV	(63,912)	(42,720)	(40,219)	(18,671)	(293,276)	(293,012)	-0.1%
SEWER	117,211	110,338	102,870	81,088	293,276	293,012	-0.1%
TOTAL	**53,299**	**67,619**	**62,651**	**62,417**	**-**	**-**	**0.0%**
NORTH BARFIELD BALST/R	(110,368)	(118,234)	(107,019)	(40,396)	(475,042)	(474,423)	-0.1%
SEWER	188,514	176,899	165,007	121,631	475,042	474,423	-0.1%
FUND TOTAL	**78,146**	**58,665**	**57,988**	**81,235**	**-**	**-**	**0.0%**
WEST WINTERBERRY BALST	(163,306)	(149,085)	(160,215)	(58,280)	(614,586)	(613,824)	-0.1%
SEWER	249,135	233,255	217,760	163,073	614,586	613,824	-0.1%
FUND TOTAL	**85,829**	**84,170**	**57,545**	**104,794**	**-**	**-**	**0.0%**

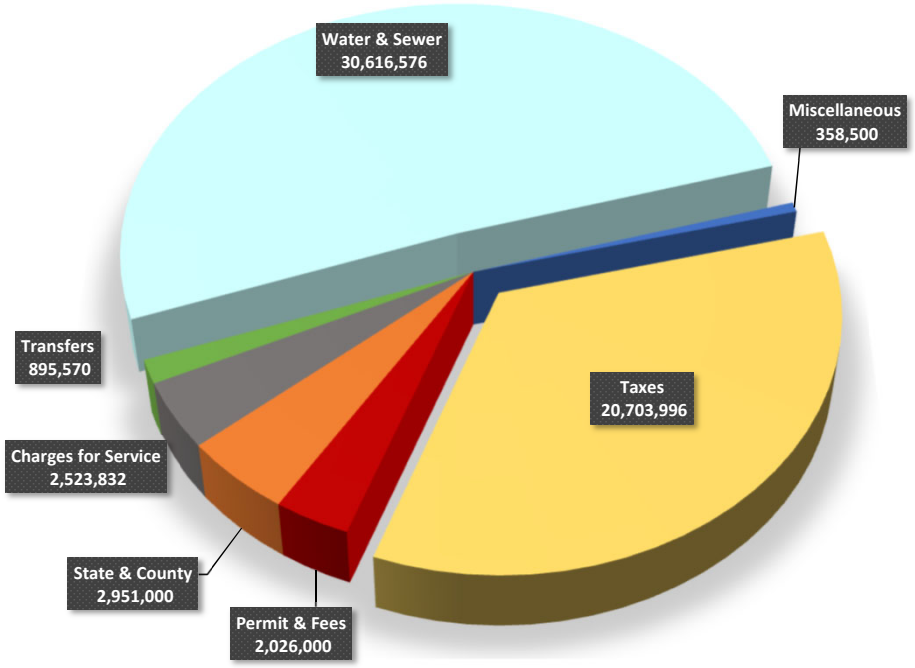
ACCOUNTS	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 YTD ACTUALS	2019 REVISED BUDGET	2020 ADOPTED	PCT CHANGE
OLDE MARCO BALST/REV	(12,814)	(11,792)	(11,461)	(615)	(26,731)	(26,742)	0.0%
SEWER	17,644	16,771	15,985	12,017	26,731	26,742	0.0%
FUND TOTAL	**4,830**	**4,979**	**4,524**	**11,402**	**-**	**-**	**0.0%**
PORT MARCO BALST/REV	(4,763)	(11,615)	3,572	(90)	(80)	(80)	0.0%
SEWER	64	74	74	64	80	80	0.0%
FUND TOTAL	**(4,699)**	**(11,541)**	**3,646**	**(26)**	**-**	**-**	**0.0%**
LAMPLIGHTER BALST/REV	(60,050)	(67,885)	(71,637)	(14,133)	(312,761)	(312,421)	-0.1%
SEWER	128,455	121,301	113,374	83,716	312,761	312,421	-0.1%
FUND TOTAL	**68,406**	**53,416**	**41,737**	**69,583**	**-**	**-**	**0.0%**
SHEFFIELD BALST/REV	(180,365)	(158,097)	(156,878)	(25,837)	(562,329)	(548,324)	-2.5%
SEWER	222,395	209,170	195,761	145,335	562,329	548,324	-2.5%
FUND TOTAL	**42,030**	**51,073**	**38,883**	**119,498**	**-**	**-**	**0.0%**
MACKLE PARK BALST/REV	(120,471)	(112,043)	(104,810)	(11,623)	(398,122)	(397,630)	-0.1%
SEWER	166,283	156,423	147,260	110,398	398,122	397,630	-0.1%
FUND TOTAL	**45,812**	**44,380**	**42,450**	**98,776**	**-**	**-**	**0.0%**
GULFPORT BALST/REV	(52,485)	(56,997)	(48,514)	(13,478)	(155,545)	(157,473)	1.2%
SEWER	61,766	58,093	54,173	40,844	155,545	157,473	1.2%
TOTAL	**9,281**	**1,096**	**5,659**	**27,367**	**-**	**-**	**0.0%**
EAST WINTERBERRY N. BA	(30,511)	(51,992)	(25,330)	(4,922)	(83,583)	(82,514)	-1.3%
SEWER	30,941	29,016	27,415	20,326	83,583	82,514	-1.3%
FUND TOTAL	**430**	**(22,977)**	**2,085**	**15,404**	**-**	**-**	**0.0%**
EAST WINTERBERRY S. BA	(49,480)	(43,485)	(46,285)	(21,040)	(119,793)	(119,542)	-0.2%
SEWER	43,974	41,709	39,285	29,538	119,793	119,542	-0.2%
FUND TOTAL	**(5,506)**	**(1,776)**	**(7,000)**	**8,498**	**-**	**-**	**0.0%**



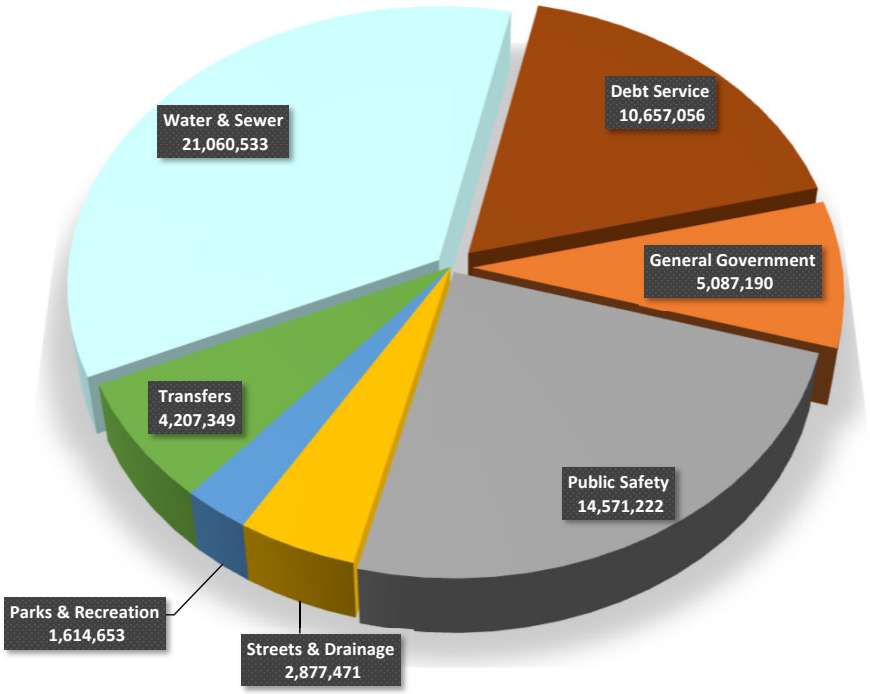
ACCOUNTS	2016 ACTUALS	2017 ACTUALS	2018 ACTUALS	2019 YTD ACTUALS	2019 REVISED BUDGET	2020 ADOPTED	PCT CHANGE
GOLDENROD BALST/REV	(82,217)	(67,253)	(71,059)	(28,752)	(237,921)	(237,295)	-0.3%
SEWER	198,170	192,809	187,750	63,289	237,921	237,295	-0.3%
FUND TOTAL	**115,953**	**125,556**	**116,691**	**34,537**	**-**	**-**	**0.0%**
COPPERFIELD BALST/REV	(52,905)	(47,030)	(19,450)	(15,953)	(146,909)	(146,719)	-0.1%
SEWER	125,062	122,058	119,143	39,372	146,909	146,719	-0.1%
FUND TOTAL	**72,157**	**75,027**	**99,693**	**23,419**	**-**	**-**	**0.0%**
ESTATES BALST/REV	(212,507)	(186,230)	(182,052)	(26,031)	(421,729)	(421,449)	-0.1%
SEWER	424,508	417,126	408,966	117,600	421,729	421,449	-0.1%
FUND TOTAL	**212,001**	**230,896**	**226,914**	**91,569**	**-**	**-**	**0.0%**
SELF INSURANCE BALST/R	(1,549,445)	(1,438,980)	(1,863,950)	(1,383,439)	(1,413,045)	(1,513,045)	7.1%
GENERAL GOVERNMENT	1,895,702	1,065,937	857,755	1,044,140	1,313,045	1,413,045	7.6%
SELF-INSURANCE TRANSFE	-	1,624,880	375,000	-	100,000	100,000	0.0%
FUND TOTAL	**346,256**	**1,251,837**	**(631,195)**	**(339,299)**	**-**	**-**	**0.0%**
FIRE PENSION BALST/REV	(2,368,154)	(3,209,011)	(2,867,987)	(652,675)	(110,788)	(80,000)	-27.8%
PENSION -FIRE	245,732	219,615	356,148	105,219	110,788	80,000	-27.8%
FUND TOTAL	**(2,122,422)**	**(2,989,396)**	**(2,511,839)**	**(547,456)**	**-**	**-**	**0.0%**
POLICE PENSION BALST/R	(3,034,880)	(3,660,498)	(2,103,208)	(324,475)	(86,750)	(82,000)	-5.5%
PENSION -POLICE	344,341	419,659	443,936	210,270	86,750	82,000	-5.5%
FUND TOTAL	**(2,690,539)**	**(3,240,839)**	**(1,659,272)**	**(114,205)**	**-**	**-**	**0.0%**
GRAND TOTAL	**(6,337,271)**	**(20,057,779)**	**(15,515,200)**	**(13,832,614)**	**-**	**-**	**0.0%**

City Wide

Operating Revenue Sources



Operating Expenditures & Tansfers



City of Marco Island
Budgeted Positions by Department

Department / Position Title	Adopted Budget FY 2017 FTE	Adopted Budget FY 2018 FTE	Adopted Budget FY 2019 FTE	* Actual on 5/31/19 FY 2019 FTE	Adopted Budget FY 2020 FTE
GENERAL FUND					
Executive Department					
City Manager	1.00	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Executive Secretary/Deputy City Clerk	1.00	1.00	1.00	1.00	1.00
HR Manager/Grants Coordinator	1.00	1.00	1.00	1.00	1.00
PT Receptionist - *Moved to General Govmt in FY20*	1.50	1.50	1.50	1.50	-
PT Recording Clerk	0.50	0.50	0.50	0.50	0.50
Facilities / Fleet Manager	-	-	-	-	1.00
	7.00	**7.00**	**7.00**	**7.00**	**6.50**
Finance Department					
Finance Director	1.00	1.00	1.00	1.00	1.00
Controller	1.00	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00
Purchasing & Risk Manager	1.00	1.00	1.00	1.00	1.00
Budget Analyst	1.00	0.50	0.50	0.50	0.50
Accounting Specialist	1.00	1.00	1.00	1.00	1.00
Payroll Coordinator	1.00	1.00	1.00	1.00	1.00
	7.00	**6.50**	**6.50**	**6.50**	**6.50**
IT Department					
Information Technology Director	-	1.00	1.00	1.00	-
IT Manager					1.00
GIS Specialist	1.00	1.00	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00	-	1.00
IT Support Specialist	1.00	1.00	1.00	1.00	1.00
Admin Tech	-	-	1.00	1.00	1.00
	3.00	**4.00**	**5.00**	**4.00**	**5.00**
Growth Management					
Community Affairs Director	-	0.50	0.50	0.50	0.50
Planner II	1.00	1.00	1.00	1.00	1.00
Environmental Specialist	0.50	1.00	1.00	1.00	1.00
Planner I	2.00	2.00	2.00	2.00	2.00
Planning/Zoning Tech	1.00	-	-	-	1.00
Admin Tech	1.00	1.00	1.00	1.00	1.00
Zoning Administrator	1.00	-	-	-	-
	6.50	**5.50**	**5.50**	**5.50**	**6.50**
General Government					
PT Receptionist	-	-	-	-	1.50
	0.00	**0.00**	**0.00**	**0.00**	**1.50**

City of Marco Island
Budgeted Positions by Department

Department / Position Title	Adopted Budget FY 2017 FTE	Adopted Budget FY 2018 FTE	Adopted Budget FY 2019 FTE	* Actual on 5/31/19 FY 2019 FTE	Adopted Budget FY 2020 FTE
Code Compliance					
FT Community Service Officer - *Moved to Bldg 2018*	1.00	-	-	-	-
Admin Asst	1.00	1.00	1.00	1.00	1.00
PT Community Service Officer	5.00	5.50	5.50	5.00	5.50
Code Adm Asst PT	0.50	1.00	1.00	1.00	1.00
	7.50	**7.50**	**7.50**	**7.00**	**7.50**
Police Department					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Captain	2.00	2.00	2.00	2.00	2.00
Lieutenant	-	-	-	1.00	1.00
Police Sergeant	7.00	7.00	7.00	6.00	6.00
Police Officer	24.00	24.00	27.00	25.00	27.00
Admin Asst	1.00	1.00	1.00	1.00	1.00
PT Maint	0.50	0.50	-	0.50	0.50
Records Clerk	1.00	1.00	1.00	1.00	1.00
PT Crossing Guard	0.50	0.50	0.50	0.50	0.50
PT Custodian	0.50	0.50	0.50	0.50	0.50
	37.50	**37.50**	**40.00**	**38.50**	**40.50**
Fire Department					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Deputy Chief	1.00	1.00	1.00	1.00	1.00
Division Chief	3.00	3.00	3.00	3.00	3.00
Captain	6.00	6.00	6.00	6.00	6.00
Driver Engineer	6.00	6.00	6.00	6.00	6.00
Lieutenant	-	-	-	3.00	3.00
Firefighter	21.00	21.00	21.00	16.00	18.00
Fire Marshall/Plans Examiner	1.00	1.00	1.00	1.00	1.00
Fire Inspector	2.00	2.00	2.00	2.00	2.00
Fire Training Officer / Coordinator	-	0.50	1.00	1.00	1.00
Admin Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	1.00	1.00	1.00	1.00
	42.50	**43.50**	**44.00**	**42.00**	**44.00**
Public Works					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Manager Infrastructure & Construction	1.00	1.00	1.00	1.00	1.00
MS4 Engineer		-	1.00	1.00	1.00
Streets/Drain Coordinator	1.00	1.00	1.00	1.00	1.00
PW Maint Worker I	2.00	3.50	4.00	4.00	4.00
Row Insp/PW Maint Tech	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00
Stormwater Maint. Coordinator	1.00	1.00	1.00	1.00	-
MS4 Maint Worker		1.00	1.00	1.00	1.00
PW Parks Maint - Water Truck	-	1.00	1.00	1.00	1.00
Admin Assistant	-	-	-	-	1.00
	8.00	**11.50**	**13.00**	**13.00**	**13.00**

City of Marco Island
Budgeted Positions by Department

Department / Position Title	Adopted Budget FY 2017 FTE	Adopted Budget FY 2018 FTE	Adopted Budget FY 2019 FTE	* Actual on 5/31/19 FY 2019 FTE	Adopted Budget FY 2020 FTE
Parks Administration					
Manager of Parks, Culture, & Recreation	-	1.00	1.00	1.00	1.00
Supervisor Parks Facilities	1.00	1.00	1.00	1.00	1.00
Recreation Manager	1.00	1.00	1.00	1.00	1.00
Recreation Leader- Teen Center	1.00	1.00	1.00	1.00	1.00
Admin Assistant	1.00	1.00	1.00	1.00	1.00
PT Park Attendant	1.50	1.50	1.50	1.50	1.50
Parks Maintenance Worker	2.00	3.00	3.00	3.00	3.00
Park Attendant	1.00	1.00	1.00	1.00	1.00
Mackle Park Maintenance	1.00	0.50	0.50	0.50	0.50
PT Raquet Center Maint	0.50	0.50	0.50	0.50	0.50
PT Attendant - RC	1.50	1.50	1.50	1.50	1.50
Special Events Coordinator - *Eliminated in FY18*	1.00	-	-	-	-
	11.50	**13.00**	**13.00**	**13.00**	**13.00**
Total General Fund	**130.50**	**136.00**	**141.50**	**136.50**	**144.00**
BUILDING FUND					
Building Department					
Community Affairs Director	-	0.50	0.50	0.50	0.50
Chief Building Offical	1.00	1.00	1.00	1.00	1.00
Building Inspector	3.00	4.00	4.00	3.00	4.00
Electrical Inspector	1.00	-	-	-	-
Permit Clerk II	1.00	1.00	1.00	1.00	1.00
Permitting Supervisor	1.00	1.00	1.00	1.00	1.00
Permitting Services Manager				1.00	1.00
Administrative Tech	1.00	1.00	1.00	1.00	1.00
FT Community Service Officer		1.00	1.00	1.00	1.00
PT Administrative Asst	0.50	0.50	0.50	0.50	1.00
Permit Clerk I	2.00	5.00	5.00	4.00	5.00
Flood Plain Coordinator	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	-		1.00	1.00
Plans Examiner	1.50	1.50	1.50	1.50	1.50
Total Building Fund	**14.00**	**17.50**	**17.50**	**17.50**	**20.00**

City of Marco Island
Budgeted Positions by Department

Department / Position Title	Adopted Budget FY 2017 FTE	Adopted Budget FY 2018 FTE	Adopted Budget FY 2019 FTE	* Actual on 5/31/19 FY 2019 FTE	Adopted Budget FY 2020 FTE
UTILITY ENTERPRISE FUND					
Water Production - MI N Water Plant					
Chief Plant Operator	1.00	1.00	1.00	1.00	1.00
Lead DW Plant Operator	1.00	1.00	1.00	1.00	1.00
Plant Operator	1.00	1.00	1.00	2.00	1.00
DW Plant Operator	6.00	6.00	6.00	5.00	6.00
	9.00	**9.00**	**9.00**	**9.00**	**9.00**
Water Production - MI S Water Plant					
Chief Plant Operator	1.00	1.00	1.00	1.00	1.00
WT Manager	-	-	-	-	-
Lead DW Plant Operator	1.00	1.00	1.00	1.00	1.00
DW Plant Operator	5.00	5.00	5.00	5.00	5.00
	7.00	**7.00**	**7.00**	**7.00**	**7.00**
Collection & Distribution					
Collection/Dist Mgr	1.00	1.00	1.00	1.00	1.00
C/D Supervisor	1.00	1.00	1.00	1.00	1.00
Lead Util Serv Tech	2.00	2.00	2.00	2.00	2.00
Admin Asst	1.00	1.00	1.00	1.00	1.00
Meter Service Tech - *Eliminated 2016*	-	-	-	-	-
Utility Systems Tech	12.00	12.00	15.00	15.00	15.00
	17.00	**17.00**	**20.00**	**20.00**	**20.00**
Wastewater Treatment - Marco Island					
Chief Plant Operator	1.00	1.00	1.00	1.00	1.00
Senior WW Plant Operator	1.00	1.00	1.00	1.00	1.00
WW Plant Operator	6.00	6.00	6.00	6.00	6.00
	8.00	**8.00**	**8.00**	**8.00**	**8.00**
Wastewater Treatment - Marco Shores	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
Utility Maintenance					
Maint Manager	1.00	1.00	1.00	1.00	1.00
Lead Electrician	1.00	1.00	1.00	1.00	1.00
Senior I/C Tech	1.00	1.00	1.00	1.00	1.00
Elect Control Tech	1.00	1.00	1.00	1.00	1.00
I/C Tech	1.00	1.00	1.00	1.00	1.00
Util Maint Superv	1.00	1.00	1.00	1.00	1.00
Maint Mech	6.00	6.00	6.00	6.00	6.00
Maintenance Worker	1.00	1.00	1.00	1.00	1.00
	13.00	**13.00**	**13.00**	**13.00**	**13.00**

City of Marco Island
Budgeted Positions by Department

Department / Position Title	Adopted Budget FY 2017 FTE	Adopted Budget FY 2018 FTE	Adopted Budget FY 2019 FTE	* Actual on 5/31/19 FY 2019 FTE	Adopted Budget FY 2020 FTE
Utility Administration					
Water & Sewer (General) Mgr	1.00	1.00	1.00	1.00	1.00
Manage of Eng/ Tech & Operations	1.00	1.00	1.00	1.00	1.00
Asset Manager - *Eliminated 2014*	-	-	-	-	-
Utility Document & Records Spec.	1.00	1.00	1.00	1.00	1.00
Sen Proj Mgr - *Eliminated 2015*	-	-	-	-	-
Admin Asst	1.00	1.00	1.00	1.00	1.00
Proj Eng/Insp	-	-	-	-	-
Sample Tech/Const Insp - *Eliminated 2015*	-	-	-	-	-
W&S Field Tech	1.00	1.00	1.00	1.00	1.00
Project Engineer	1.00	1.00	1.00	1.00	1.00
	6.00	**6.00**	**6.00**	**6.00**	**6.00**
Utility Customer Service					
Customer Service Manager	1.00	1.00	1.00	1.00	1.00
Project Accountant - *Eliminated 2015*	-	-	-	-	-
Utilities Fiscal Specialist	1.00	1.00	-	-	-
Accounting Specialist	1.00	0.50	0.50	0.50	0.50
Budget Analyst	-	-	1.00	1.00	1.00
Customer Service Rep	2.00	2.00	2.00	2.00	2.00
Meter Reader Supervisor	1.00	1.00	1.00	1.00	1.00
Meter Reader	2.00	2.00	2.00	2.00	2.00
	8.00	**7.50**	**7.50**	**7.50**	**7.50**
Total Utility Enterprise Fund	**69.00**	**68.50**	**71.50**	**71.50**	**71.50**
TOTAL CITY OF MARCO ISLAND	**213.50**	**222.00**	**230.50**	**225.50**	**235.50**

City Council Members are not included in personnel count (7)

* This represents the number of persons working for the City on that particular day

CONSOLIDATED DEBT SUMMARY

DEBT FUNDS REVENUES

Ad Valorem Taxes - Veterans Community Park	794,734
Transfer In from General Fund	1,101,013
Transfer In from Water & Sewer Fund	62,989
Total General Debt Revenue	**1,958,736**
Utility Rate Base	9,493,054
Utility 2% Surcharge - (ERC) - STRP	612,332
Reserves - (ERC) - STRP	695,440
Impact Fees	-
S.A.D. Reserves	4,356,903
Total Water & Sewer Debt Revenue	**15,157,729**
TOTAL DEBT REVENUES	**17,116,465**

DEBT FUNDS EXPENDITURES

General Debt	
2014 General Obligations Bonds (Veterans Community Park)	794,734
2015 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)	407,926
2015 SunTrust Bank Note - Smokhouse Bay Bridge	486,532
2016 Lease - Public Works Gradall	30,603
2018 Lease - Public Works Vac Truck	70,557
2019 Lease - FD Ladder Truck	101,586
2019 Lease - FD Engine	66,798
Sub - Total	**1,958,736**
Water & Sewer Debt	
Utility Revenue Note, Series 2006	463,723
2010 Utility Revenue Bond Series 2010A	1,307,772
Utility Revenue Note 2011 (Partial Refunding of Series 2003)	3,638,319
2013 Refunding Revenue Bonds	3,412,466
Utility System Refunding Revenue Bonds, Series 2016	1,633,169
2011 Water Improvement SRF Loan	345,377
Various S.A.D. Debt	4,356,903
Sub - Total	**15,157,729**
TOTAL DEBT EXPENDITURES	**17,116,465**

Water/Sewer Fund Summary

REVENUES:	OPERATIONS	CAPITAL & IMPACT-(Note1)	DEBT - (Note 2)	SEWER ASSESSMENT DISTRICT & DEBT (Note 3)	TOTAL WATER & SEWER FUND
Marco Island:					
Marco Island Water	18,900,000	-	-	-	18,900,000
Marco Island Sewer	9,191,000	-	-	-	9,191,000
Billing & Collections Fees	-				
Marco Shores:					
Marco Shores Water	485,000	-	-	-	485,000
Marco Shores Sewer	815,000	-	-	-	815,000
Billing & Collections Fees	-				
Other Revenues:					
Re-Use Water Sales	986,076	-	-	-	986,076
Other Revenues	99,500	-	-	-	99,500
Interest	140,000	-	-	-	140,000
OPERATING REVENUES	**30,616,576**	**-**	**-**	**-**	**30,616,576**
UTILITY SURCHARGES					
2% Utility Surcharge - STRP Reduction		-	612,332	-	612,332
Utility Surcharge Revenue	**-**	**-**	**612,332**	**-**	**612,332**
OTHER REVENUES					
Sewer Capital Assessments	-	-	-	-	-
Water Impact Fees	-	-	-	-	-
Sewer Impact Fees	-	-	-	-	-
Other Revenues	-	400,000	-	-	400,000
Use of Reserves	116,994	-	695,440	4,356,903	5,169,337
Transfers	-	5,535,640	9,493,054	-	15,028,694
CAPITAL AND OTHER REVENUES	**116,994**	**5,935,640**	**10,188,494**	**4,356,903**	**20,598,031**
TOTAL REVENUES:	**$ 30,733,570**	**$ 5,935,640**	**$ 10,800,826**	**$ 4,356,903**	**$ 51,826,939**
EXPENDITURES:					
Marco Island North Water Plant	2,588,642	-	-	-	2,588,642
Marco Island South Water Plant	1,690,303	-	-	-	1,690,303
Marco Island Sewer	2,161,954	-	-	-	2,161,954
Marco Shores Sewer	163,400	-	-	-	163,400
Collection & Distribution	2,318,076	-	-	-	2,318,076
Operations Maintenance	1,533,622	-	-	-	1,533,622
Administration	3,031,347	-	-	-	3,031,347
Financial Services	818,959	-	-	-	818,959
Transfers out - Capital	5,535,640	-	-	-	5,535,640
Transfers out - Debt	9,493,054	-	-		9,493,054
TOTAL OPERATING EXPENDITURES:	**29,334,997**	**-**	**-**	**-**	**29,334,997**
Debt Service: Utility Revenue Bonds (Rate Base)& Impact	-		9,493,054	-	9,493,054
TOTAL DEBT EXPENDITURES:	**-**	**-**	**9,493,054**	**-**	**9,493,054**
Capital Projects	-	2,108,568	-	-	2,108,568
Renewal & Replacement & Improvement Fund	-	3,827,072	-	-	3,827,072
Capital Reserve Fund		-	-	-	-
2% Utility Surcharge - STRP Reduction		-	1,307,772	-	1,307,772
Contribution to Reserves	1,218,590	-	-		-
Sewer Assessment Debt	116,994	-	-	4,356,903	4,473,897
Transfers out - Debt & Other	62,989	-	-	-	62,989
TOTAL OTHER EXPENDITURES:	1,398,573	**5,935,640**	**1,307,772**	**4,356,903**	**11,780,298**
TOTAL CAPITAL RESERVES AND OTHER	**1,398,573**	**5,935,640**	**10,800,826**	**4,356,903**	**21,273,352**
TOTAL EXPENDITURES:	**$ 30,733,570**	**$ 5,935,640**	**$ 10,800,826**	**$ 4,356,903**	**$ 51,826,939**

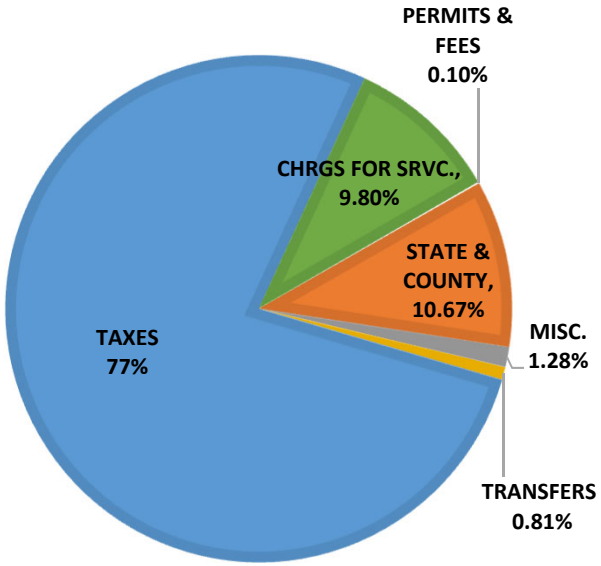
Note 1 -Capital Projects are detailed under Water & Sewer CIP Tab.

Note 2 - Operating Debt is detailed under Debt Service Fund Tab.

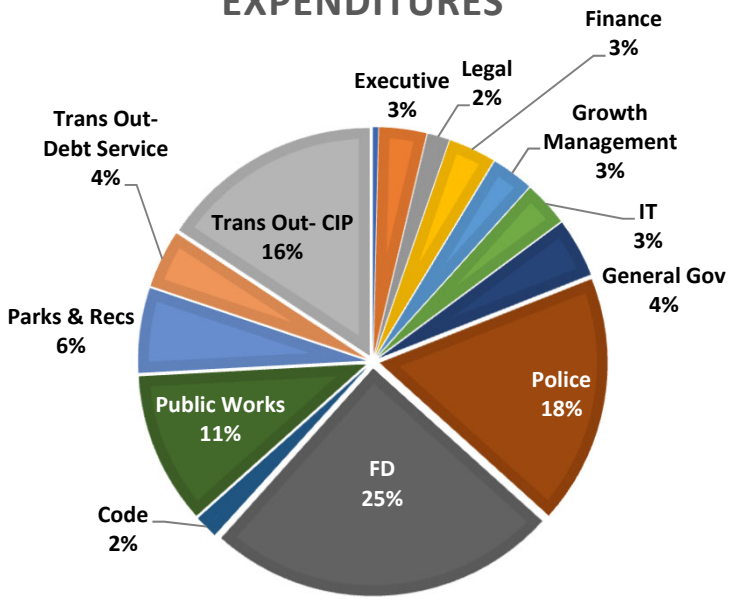
Note 3 - SAD Capital Projects & SAD debt is detailed under Water & Sewer CIP/SAI

General Fund FY20
Adopted Operating Budget

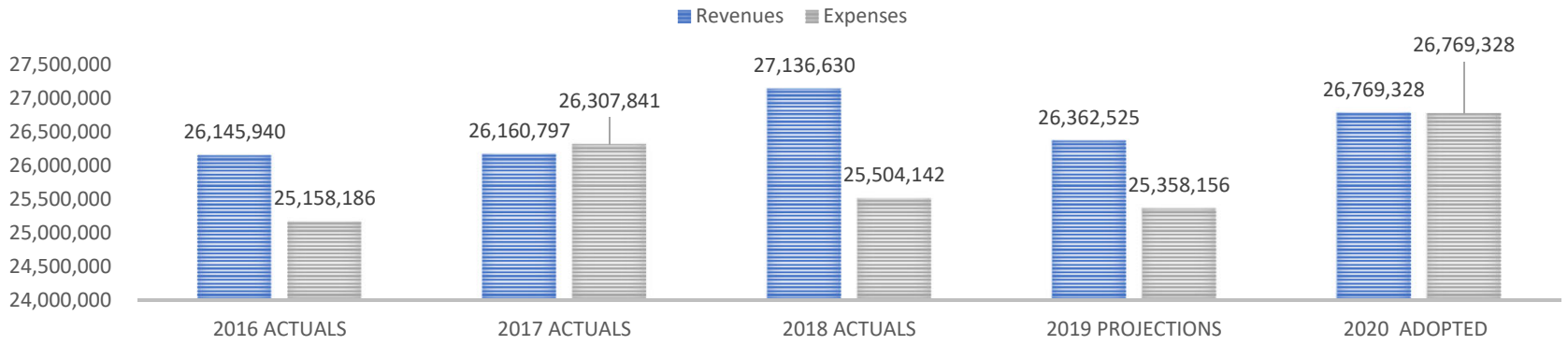
REVENUES



EXPENDITURES



ANNUAL COMPARISON



Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
001 GENERAL FUND								
31 TAXES								
Department Total		(19,331,586)	(20,461,097)	(20,888,739)	(20,075,296)	(20,443,006)	(20,703,996)	1.3%
32 PERMITS;FEES;SP ASSM								
Department Total		(455,804)	(458,567)	(370,250)	(421,936)	(20,000)	(26,000)	30.0%
33 INTERGOVERNTAL REV								
Department Total		(3,815,513)	(2,822,740)	(2,944,829)	(2,666,166)	(2,744,456)	(2,951,000)	7.5%
34 CHARGE FOR SERVICES								
Department Total		(1,956,175)	(1,862,957)	(2,238,214)	(2,462,403)	(2,217,116)	(2,397,332)	8.1%
35 OTH CHGES FOR SVC								
Department Total		(156,650)	(138,376)	(138,108)	(198,074)	(113,500)	(126,500)	11.5%
36 MISCELLANEOUS REV								
Department Total		(430,211)	(326,275)	(556,491)	(538,651)	(210,500)	(348,500)	65.6%
38 TRFS & ALL OTHERS								
Department Total		0	(90,785)	0	0	0	(216,000)	0.0%
Grand Total		(26,145,940)	(26,160,797)	(27,136,630)	(26,362,525)	(25,748,578)	(26,769,328)	4.0%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
001 GENERAL FUND								
0000 UNDEFINED								
0010000-311000	AD VALOREM TAXES	(17,004,247)	(18,013,902)	(18,316,337)	(18,471,467)	(18,544,661)	(18,817,649)	1.5%
0010000-311200	DELINQUENT AD VALOREM TAXES	(2,843)	(2,516)	(4,514)	(12,011)	(5,000)	(5,000)	0.0%
0010000-312410	FIRST LOCAL OPTION FUEL TAX	(520,835)	(559,712)	(587,118)	(491,688)	(537,246)	(570,000)	6.1%
0010000-312420	SECOND LOCAL OPTIONS FUEL TAX	(393,351)	(425,706)	(444,889)	(372,161)	(406,663)	(435,000)	7.0%
0010000-312510	INSURANCE PREM TAX-FIREFIGHTER	(316,900)	(287,908)	(322,853)	0	(73,936)	(73,936)	0.0%
0010000-312520	CASUALTY INSUR PREM TAX-POLICE	(194,972)	(180,792)	(201,135)	0	(194,000)	(201,135)	3.7%
0010000-315000	COMMUNICATIONS SERVICE TAX	(861,174)	(951,887)	(969,671)	(695,759)	(648,000)	(565,776)	-12.7%
0010000-316000	COUNTY OCCUPATIONAL LICENSE	(27,763)	(27,174)	(30,873)	(23,709)	(27,000)	(29,000)	7.4%
0010000-316100	BEACH VENDOR PERMITS	(9,500)	(11,500)	(11,350)	(8,500)	(6,500)	(6,500)	0.0%
0010000-323400	FRANCHISE FEES - GAS	(24,456)	(25,709)	(32,476)	(33,589)	(20,000)	(26,000)	30.0%
0010000-324110	IMPACT FEES-FIRE	(75,430)	(84,655)	(50,977)	(68,676)	0	0	0.0%
0010000-324120	IMPACT FEES-POLICE	(54,775)	(66,002)	(35,758)	(54,733)	0	0	0.0%
0010000-324300	IMPACT FEE-TRANSPORTATION	(200,000)	(200,000)	(200,000)	(200,000)	0	0	0.0%
0010000-324600	IMPACT FEE-CULTURAL/RECREAT	(101,143)	(82,200)	(50,964)	(64,938)	0	0	0.0%
0010000-329120	OTHER PERMITS/FEES-SOLICIT	0	0	(75)	0	0	0	0.0%
0010000-330200	LOCAL REVENUE PUBLIC SAFETY	0	0	0	(40,028)	0	(40,000)	0.0%
0010000-335120	STATE REVENUE SHARING	(551,103)	(577,919)	(597,401)	(483,768)	(562,206)	(585,000)	4.1%
0010000-335150	STATE REVENUE ALCOHOL BEV LIC	(21,149)	(21,957)	(24,330)	(19,342)	(25,000)	(25,000)	0.0%
0010000-335180	STATE REVENUE HALF CENT TAX	(2,078,572)	(2,108,110)	(2,207,752)	(2,027,077)	(2,066,250)	(2,200,000)	6.5%
0010000-335210	STATE REVENUE FIREFIGHTER SUPP	(80,307)	(24,398)	(21,020)	(5,476)	(6,000)	(6,000)	0.0%
0010000-337400	LOCAL GOVN'T UNIT TRANSPORT	(1,000,000)	0	0	0	0	0	0.0%
0010000-339000	PYMT FROM OTH-LIEU OF TAX-FIRE	(84,383)	(90,356)	(94,327)	(90,474)	(85,000)	(95,000)	11.8%
0010000-341220	CERTIFICATION & COPYING	(2,868)	(1,904)	(836)	(611)	(2,000)	(1,000)	-50.0%
0010000-341310	ADMINISTRATIVE CHARGE-BLDG	(213,468)	(213,468)	(148,092)	(142,032)	(154,949)	(291,836)	88.3%
0010000-341315	ADMINISTRATIVE CHARGE-UTILITY	(694,644)	(694,644)	(1,053,336)	(1,035,881)	(1,130,053)	(1,022,296)	-9.5%
0010000-341320	ADMINISTRATIVE CHARGE-PARKS	(41,196)	0	0	0	0	0	0.0%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
0010000-341905	ESTOPPLEL FEES	(38,575)	(28,350)	(21,800)	(19,063)	(25,000)	(20,000)	-20.0%
0010000-342100	POLICE SERVICES FEES	(40,231)	(50,727)	(35,424)	(67,712)	(62,000)	(40,000)	-35.5%
0010000-342200	FIRE PROTECTION FEES	(632,869)	(313,472)	(394,470)	(630,771)	(341,000)	(400,000)	17.3%
0010000-342220	FIRE FALSE ALARM FEES	(58,400)	(36,650)	(4,980)	(37,825)	(25,000)	(30,000)	20.0%
0010000-342225	FIRE TECHNOLOGY FEES	(15,435)	(11,406)	(20,496)	(12,446)	0	(10,000)	0.0%
0010000-345000	LAND USE FEES	(218,489)	(210,603)	(224,633)	(155,652)	(129,000)	(209,000)	62.0%
0010000-351100	COURT FINES	(8,327)	(8,214)	(7,279)	(7,197)	(8,000)	(8,000)	0.0%
0010000-354000	FINES-LOCAL ORDINANCES	(27,832)	(61,687)	(2,523)	(1,103)	(25,000)	(5,000)	-80.0%
0010000-354100	CODE COMPLIANCE FEE	(69,629)	(34,654)	(84,591)	(162,515)	(60,000)	(85,000)	41.7%
0010000-358200	ASSETS SEIZED BY LAW ENF	(49,800)	0	0	0	0	0	0.0%
0010000-359000	OTHER FINES/FORFEIT-EDUCATION	(1,063)	(813)	(884)	(849)	(1,000)	(1,000)	0.0%
0010000-361100	INTEREST	(122,556)	(188,307)	(361,765)	(417,778)	(130,000)	(250,000)	92.3%
0010000-366000	CONTRIBUTION & DONATIONS	(14,178)	(11,325)	(8,015)	0	0	0	0.0%
0010000-366005	DONATIONS - FIREWORKS	(26,000)	(26,000)	(25,200)	(20,013)	0	(10,000)	0.0%
0010000-369900	OTHER MISCELLANEOUS	(267,478)	(76,308)	(136,288)	(67,359)	(60,000)	(65,000)	8.3%
0010000-381000	INTERFUND TRANSFER IN	0	(90,785)	0	0	0	0	0.0%
0010000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	0	(216,000)	0.0%
Department Total		**(26,145,940)**	**(25,801,722)**	**(26,734,430)**	**(25,942,204)**	**(25,360,464)**	**(26,345,128)**	**3.9%**
3100 RECREATION PROGRAM INCOME								
0013100-347210	SVC CHGE-REC PROG INCOME	0	(59,283)	(44,455)	(68,049)	(68,000)	(68,000)	0.0%
0013100-347220	SVC CHGE-REC CAMP MACKLE	0	(37,667)	(71,418)	(62,694)	(46,000)	(68,000)	47.8%
0013100-347221	SVC CHGE-REC MICKYS SAILING	0	(105)	0	0	0	0	0.0%
0013100-347240	SVC CHGE-FARMERS MARKET	0	(103,479)	(105,811)	(106,984)	(106,514)	(106,500)	0.0%
0013100-349100	FOOD & BEVERAGE SALES	0	(10,427)	(11,669)	(12,051)	(15,000)	(15,000)	0.0%
0013100-362100	RENTAL INCOME	0	(19,968)	(35,045)	(16,009)	(10,000)	(19,000)	90.0%
0013100-366000	CONTRIBUTION & DONATIONS	0	(5,125)	(5,090)	(11,000)	(6,500)	(5,000)	-23.1%
0013100-369900	OTHER MISCELLANEOUS	0	(337)	(705)	(1,160)	0	(500)	0.0%
Department Total		**0**	**(236,390)**	**(274,193)**	**(277,947)**	**(252,014)**	**(282,000)**	**11.9%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
3200 RACQUET CENTER INCOME								
0013200-347305	INSTRUCTION INCOME	0	(15,710)	(24,845)	(38,336)	(30,000)	(46,200)	54.0%
0013200-347405	TOURNAMENT INCOME	0	(5,370)	(3,974)	(300)	(3,000)	(3,000)	0.0%
0013200-347410	MEMBERSHIP INCOME	0	(62,953)	(65,402)	(64,926)	(56,100)	(60,000)	7.0%
0013200-347415	TENNIS INCOME	0	(6,154)	(5,875)	(4,910)	(6,000)	(6,000)	0.0%
0013200-349100	FOOD & BEVERAGE SALES	0	(585)	(698)	(590)	(1,000)	(500)	-50.0%
0013200-362100	RENTAL INCOME	0	(13,040)	(7,786)	(10,401)	(9,500)	(8,500)	-10.5%
0013200-369900	OTHER MISCELLANEOUS	0	(18,598)	(19,427)	(21,341)	(14,000)	(18,000)	28.6%
Department Total		**0**	**(122,410)**	**(128,007)**	**(140,804)**	**(119,600)**	**(142,200)**	**18.9%**
3300 SPECIAL EVENTS INCOME								
0013300-366000	CONTRIBUTION & DONATIONS	0	(275)	0	0	0	0	0.0%
Department Total		**0**	**(275)**	**0**	**0**	**0**	**0**	**0.0%**
3400 SAILING CENTER INCOME								
0013400-347221	SVC CHGE-REC MICKYS SAILING	0	0	0	(1,570)	(16,500)	0	-100.0%
Department Total		**0**	**0**	**0**	**(1,570)**	**(16,500)**	**0**	**-100.0%**
Grand Total		**(26,145,940)**	**(26,160,797)**	**(27,136,630)**	**(26,362,525)**	**(25,748,578)**	**(26,769,328)**	**4.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5110 LEGISLATIVE								
0015110-501100	EXECUTIVE SALARIES	49,937	49,538	49,614	40,435	49,320	48,600	-1.5%
0015110-512100	FICA TAXES	3,781	3,753	3,760	3,064	3,773	3,800	0.7%
0015110-523100	PROFESSIONAL SERVICES	36,730	31,141	36,954	34,500	31,800	36,000	13.2%
0015110-524000	TRAVEL & PER DIEM	250	1,073	694	224	1,800	1,770	-1.7%
0015110-524100	COMMUNICATIONS	4,571	3,849	3,789	4,000	7,950	4,440	-44.2%
0015110-524940	MISCELLANEOUS EXPENSE	170	590	575	1,693	2,900	2,500	-13.8%
0015110-525100	OFFICE SUPPLIES	0	88	0	100	100	900	800.0%
0015110-525500	TRAINING	9,000	15,000	15,225	4,005	1,000	1,100	10.0%
Department Total		**104,438**	**105,031**	**110,611**	**88,022**	**98,643**	**99,110**	**0.5%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5120 EXECUTIVE								
0015120-501210	NON-BARGAINING UNIT WAGES	466,821	564,664	548,611	400,123	511,115	629,584	23.2%
0015120-501250	BENEFIT WAGES	130,220	125,413	115,248	66,141	132,602	5,520	-95.8%
0015120-501400	OVERTIME	387	835	454	242	300	300	0.0%
0015120-512100	FICA TAXES	41,278	47,250	45,302	32,989	42,189	44,698	5.9%
0015120-512200	RETIREMENT CONTRIBUTIONS	20,837	24,634	37,542	15,328	15,605	44,194	183.2%
0015120-512300	LIFE & HEALTH	41,065	50,611	60,822	41,386	82,471	105,820	28.3%
0015120-523100	PROFESSIONAL SERVICES	0	0	0	0	0	55,000	0.0%
0015120-523400	OTHER CONTRACTUAL SERVICES	878	27,257	15,994	52,325	51,028	2,000	-96.1%
0015120-524000	TRAVEL & PER DIEM	372	2,540	7,032	17,952	3,000	5,375	79.2%
0015120-524100	COMMUNICATIONS	0	0	77	2,250	3,000	1,500	-50.0%
0015120-524905	OTHER CHGS - EMPLOYEE EXP	426	3,785	200	0	0	500	0.0%
0015120-525400	MEMBERSHIPS AND PUBLICATIONS	1,525	956	1,222	704	1,495	3,250	117.4%
0015120-525500	TRAINING	325	356	825	1,284	9,650	2,505	-74.0%
Department Total		**704,132**	**848,302**	**833,331**	**630,725**	**852,455**	**900,246**	**5.6%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5130 FINANCE								
0015130-501210	NON-BARGAINING UNIT WAGES	433,091	363,028	371,687	365,168	412,780	540,830	31.0%
0015130-501250	BENEFIT WAGES	116,439	100,063	96,249	96,182	112,526	720	-99.4%
0015130-501400	OVERTIME	145	29	0	0	1,000	600	-40.0%
0015130-512100	FICA TAXES	38,926	32,896	34,897	32,502	40,127	41,071	2.4%
0015130-512200	RETIREMENT CONTRIBUTIONS	21,436	22,874	23,610	21,399	26,835	32,715	21.9%
0015130-512300	LIFE & HEALTH	75,013	79,976	78,971	79,618	115,592	108,682	-6.0%
0015130-523100	PROFESSIONAL SERVICES	4,320	2,500	7,125	2,250	8,460	11,100	31.2%
0015130-523200	ACCOUNTING AUDITING	20,775	19,650	20,100	24,495	24,495	24,680	0.8%
0015130-523400	OTHER CONTRACTUAL SERVICES	100,495	104,993	98,188	83,235	103,356	4,600	-95.5%
0015130-524000	TRAVEL & PER DIEM	3,005	2,653	4,970	2,428	9,250	8,050	-13.0%
0015130-524100	COMMUNICATIONS	1,402	1,716	1,993	1,650	2,000	1,020	-49.0%
0015130-524700	PRINTING AND BINDING	935	915	700	500	1,000	1,500	50.0%
0015130-524900	OTHER CHGS & OBLIGATIONS	12,660	14,254	18,634	7,411	15,000	14,400	-4.0%
0015130-525100	OFFICE SUPPLIES	8,752	3,389	2,691	1,452	3,500	3,000	-14.3%
0015130-525225	OPERATING SUPP - IT	0	0	0	0	0	98,128	0.0%
0015130-525400	MEMBERSHIPS AND PUBLICATIONS	2,067	2,318	2,489	1,520	3,375	2,840	-15.9%
0015130-525500	TRAINING	1,813	1,411	4,420	1,820	6,000	7,290	21.5%
Department Total		**841,273**	**752,664**	**766,723**	**721,629**	**885,296**	**901,226**	**1.8%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5140 LEGAL								
0015140-523105	LEGAL - RETAINER	123,000	153,017	123,000	91,000	123,000	123,000	0.0%
0015140-523106	LEGAL - LITIGATION	6,654	14,932	13,848	4,062	0	12,000	0.0%
0015140-523107	LEGAL - OTHER	239,474	248,136	346,278	213,176	177,000	280,000	58.2%
Department Total		**369,129**	**416,085**	**483,126**	**308,238**	**300,000**	**415,000**	**38.3%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5150 GROWTH MANAGEMENT								
0015150-501210	NON-BARGAINING UNIT WAGES	214,765	226,567	269,877	281,150	323,697	472,678	46.0%
0015150-501250	BENEFIT WAGES	46,352	50,755	70,646	76,675	83,420	0	-100.0%
0015150-501400	OVERTIME	439	386	239	577	2,000	1,000	-50.0%
0015150-512100	FICA TAXES	19,607	20,740	24,642	26,544	31,295	36,767	17.5%
0015150-512200	RETIREMENT CONTRIBUTIONS	9,181	13,405	15,156	14,525	21,029	30,741	46.2%
0015150-512300	LIFE & HEALTH	16,988	26,269	24,921	39,774	44,580	68,556	53.8%
0015150-523100	PROFESSIONAL SERVICES	35,961	61,671	15,127	3,875	8,000	83,000	937.5%
0015150-523400	OTHER CONTRACTUAL SERVICES	14,438	22,291	24,665	66,600	66,650	67,200	0.8%
0015150-524000	TRAVEL & PER DIEM	603	1,015	800	1,518	2,500	1,500	-40.0%
0015150-524100	COMMUNICATIONS	1,090	1,374	305	1,436	1,440	1,920	33.3%
0015150-524605	REPAIR & MAINT - VEHICLES	0	0	0	893	1,050	500	-52.4%
0015150-524700	PRINTING AND BINDING	817	299	3,275	703	1,500	1,000	-33.3%
0015150-524920	OTHER CHGS - COMMUNITY GRANT	1,045	573	2,714	0	0	5,000	0.0%
0015150-524970	OTHER CHGS - WATERWAYS	0	0	0	0	10,000	0	-100.0%
0015150-524975	OTHER CHGS - BEACH ADVISORY	0	0	0	2,490	10,000	10,000	0.0%
0015150-525100	OFFICE SUPPLIES	1,055	1,484	1,328	1,000	1,200	1,200	0.0%
0015150-525200	OPERATING SUPPLIES	2,012	2,209	2,155	2,431	4,898	3,400	-30.6%
0015150-525205	OPER SUPPLIES - FUEL	0	0	143	500	500	400	-20.0%
0015150-525220	OPERATING SUPP - UNIFORMS	260	205	661	376	1,220	1,300	6.6%
0015150-525225	OPERATING SUPP - IT	0	0	0	0	0	800	0.0%
0015150-525400	MEMBERSHIPS AND PUBLICATIONS	2,045	1,910	1,016	1,330	1,988	3,206	61.3%
0015150-525500	TRAINING	435	539	852	1,192	3,500	10,000	185.7%
Department Total		**367,093**	**431,692**	**458,522**	**523,589**	**620,467**	**800,168**	**29.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5160 INFORMATION TECHNOLOGY								
0015160-501210	NON-BARGAINING UNIT WAGES	161,581	225,186	296,494	257,462	327,101	354,576	8.4%
0015160-501250	BENEFIT WAGES	41,585	59,134	82,194	70,693	86,200	0	-100.0%
0015160-501400	OVERTIME	4,759	1,102	0	217	0	500	0.0%
0015160-512100	FICA TAXES	15,423	21,327	28,461	24,614	31,584	27,600	-12.6%
0015160-512200	RETIREMENT CONTRIBUTIONS	7,971	13,686	18,676	16,214	21,506	24,150	12.3%
0015160-512300	LIFE & HEALTH	20,508	23,516	26,297	24,678	49,267	66,540	35.1%
0015160-523100	PROFESSIONAL SERVICES	0	11,540	4,416	18,605	19,435	45,000	131.5%
0015160-523400	OTHER CONTRACTUAL SERVICES	125,308	128,379	150,390	155,089	163,450	57,850	-64.6%
0015160-524000	TRAVEL & PER DIEM	0	0	2,572	474	500	5,000	900.0%
0015160-524100	COMMUNICATIONS	2,232	11,568	3,562	3,231	5,760	3,749	-34.9%
0015160-524600	REPAIR & MAINTENANCE	0	0	0	301	12,945	16,500	27.5%
0015160-524605	REPAIR & MAINT - VEHICLES	1,314	1,052	115	922	1,500	1,000	-33.3%
0015160-524615	REPAIR & MAINT - EQUIPMENT	534	0	54	0	0	0	0.0%
0015160-525100	OFFICE SUPPLIES	265	326	1,285	250	750	500	-33.3%
0015160-525200	OPERATING SUPPLIES	48,270	59,241	57,941	62,039	64,325	13,500	-79.0%
0015160-525205	OPER SUPPLIES - FUEL	229	175	48	500	1,500	750	-50.0%
0015160-525215	OPERATING SUPP - MEDIA CENTER	23,130	23,120	30,326	24,100	31,520	30,320	-3.8%
0015160-525220	OPERATING SUPP - UNIFORMS	0	0	372	264	800	600	-25.0%
0015160-525225	OPERATING SUPP - IT	0	0	0	0	0	199,225	0.0%
0015160-525400	MEMBERSHIPS AND PUBLICATIONS	0	500	730	475	675	200	-70.4%
0015160-525500	TRAINING	78	50	5,490	1,005	3,200	6,200	93.8%
Department Total		**453,185**	**579,902**	**709,425**	**661,132**	**822,018**	**853,760**	**3.9%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5190 GENERAL GOVERNMENT								
0015190-501200	REGULAR SALARIES & WAGES	0	1,418	0	0	0	29,506	0.0%
0015190-512100	FICA TAXES	0	99	0	0	0	2,257	0.0%
0015190-523100	PROFESSIONAL SERVICES	0	0	0	7,245	7,245	0	-100.0%
0015190-523400	OTHER CONTRACTUAL SERVICES	39,047	27,929	56,738	26,392	29,360	20,800	-29.2%
0015190-523416	LEGAL ADVERTISING	29,287	31,742	23,471	22,150	23,900	23,900	0.0%
0015190-524100	COMMUNICATIONS	29,019	30,852	25,774	26,638	27,710	18,490	-33.3%
0015190-524200	FREIGHT & POSTAGE	25,170	19,118	21,419	17,615	19,000	11,000	-42.1%
0015190-524310	UTILITY SERVICE - ELECTRIC	28,717	21,783	18,623	21,000	22,520	25,200	11.9%
0015190-524330	UTILITY SERVICE - WATER	15,033	25,083	17,233	14,367	16,800	16,200	-3.6%
0015190-524350	UTILITY SERVICE - WASTE DISP	6,253	6,712	9,530	11,375	11,480	10,200	-11.1%
0015190-524400	RENTAL & LEASES	8,606	12,550	9,444	6,789	13,380	10,940	-18.2%
0015190-524500	INSURANCE	682,800	682,800	682,800	625,900	682,800	682,800	0.0%
0015190-524600	REPAIR & MAINTENANCE	0	0	0	3,506	3,680	4,310	17.1%
0015190-524605	REPAIR & MAINT - VEHICLES	804	1,060	1,975	518	1,000	715	-28.5%
0015190-524610	REPAIR & MAINT - FACILITIES	15,211	22,900	21,785	22,088	32,400	25,000	-22.8%
0015190-524615	REPAIR & MAINT - EQUIPMENT	3,305	2,450	1,675	0	0	0	0.0%
0015190-524700	PRINTING AND BINDING	4,223	1,719	2,901	5,440	5,650	5,000	-11.5%
0015190-524800	PROMOTIONAL ACTIVITIES	85	6,775	3,645	1,694	2,350	4,000	70.2%
0015190-524900	OTHER CHGS & OBLIGATIONS	0	(7)	0	0	0	0	0.0%
0015190-524905	OTHER CHGS - EMPLOYEE EXP	13,188	11,714	14,433	15,043	16,300	17,400	6.7%
0015190-524995	OTHER CHARGES BAD DEBTS	0	1,000,000	0	0	0	0	0.0%
0015190-525100	OFFICE SUPPLIES	4,613	5,703	7,035	7,624	8,300	6,000	-27.7%
0015190-525200	OPERATING SUPPLIES	5,923	1,251	1,822	5,562	6,500	3,500	-46.2%
0015190-525205	OPER SUPPLIES - FUEL	1,073	824	585	1,158	1,180	1,200	1.7%
0015190-525225	OPERATING SUPP - IT	0	0	0	0	0	12,600	0.0%
0015190-525400	MEMBERSHIPS AND PUBLICATIONS	3,591	4,515	2,133	2,171	3,300	2,960	-10.3%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
0015190-525800	CONTINGENCY	0	0	0	0	0	70,000	0.0%
0015190-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	59,063	113,702	92.5%
Department Total		**915,946**	**1,918,991**	**923,021**	**844,274**	**993,918**	**1,117,680**	**12.5%**
Grand Total		**3,755,196**	**5,052,666**	**4,284,759**	**3,777,608**	**4,572,797**	**5,087,190**	**11.2%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5210 POLICE								
0015210-501210	NON-BARGAINING UNIT WAGES	372,544	357,076	450,974	474,142	512,569	607,004	18.4%
0015210-501220	BARGAINING UNIT WAGES	1,993,411	1,904,163	1,862,488	1,423,024	1,842,927	2,156,970	17.0%
0015210-501250	BENEFIT WAGES	269,189	250,808	270,759	220,592	261,001	0	-100.0%
0015210-501400	OVERTIME	66,065	72,003	106,114	109,584	60,000	40,000	-33.3%
0015210-501410	REIMBURSABLE OVERTIME	0	0	0	0	0	42,000	0.0%
0015210-512100	FICA TAXES	200,972	187,421	196,960	163,426	204,701	223,631	9.2%
0015210-512200	RETIREMENT CONTRIBUTIONS	712,327	708,649	711,627	513,559	521,200	516,932	-0.8%
0015210-512205	CASUALTY INSUR PREM TAX	194,972	180,792	201,135	0	194,000	201,135	3.7%
0015210-512300	LIFE & HEALTH	383,411	398,403	432,378	358,845	626,384	526,654	-15.9%
0015210-512910	BUDGETED VACANCY	0	0	0	0	0	(88,422)	0.0%
0015210-523100	PROFESSIONAL SERVICES	6,290	3,756	15,444	14,082	18,625	16,625	-10.7%
0015210-523400	OTHER CONTRACTUAL SERVICES	42,543	30,174	24,775	48,297	51,352	27,652	-46.2%
0015210-523500	INVESTIGATIONS	4,475	7,772	4,930	5,555	6,435	4,835	-24.9%
0015210-524000	TRAVEL & PER DIEM	3,193	3,005	9,604	13,208	15,010	8,510	-43.3%
0015210-524100	COMMUNICATIONS	38,870	29,932	33,352	38,239	38,585	24,685	-36.0%
0015210-524200	FREIGHT & POSTAGE	532	893	1,542	395	1,250	1,000	-20.0%
0015210-524310	UTILITY SERVICE - ELECTRIC	33,946	32,386	34,386	33,000	34,000	34,800	2.4%
0015210-524330	UTILITY SERVICE - WATER/SEWER	7,199	8,240	8,374	6,892	8,300	8,300	0.0%
0015210-524400	RENTAL & LEASES	1,156	4,378	3,649	765	7,260	5,000	-31.1%
0015210-524600	REPAIR & MAINTENANCE	0	0	0	9,496	21,215	16,418	-22.6%
0015210-524605	REPAIR & MAINT - VEHICLES	65,478	44,449	73,638	57,287	58,895	62,000	5.3%
0015210-524610	REPAIR & MAINT - FACILITIES	16,824	16,521	24,340	21,548	30,260	26,460	-12.6%
0015210-524615	REPAIR & MAINT - EQUIPMENT	9,352	5,396	7,879	0	0	0	0.0%
0015210-524620	REPAIR & MAINT - MARINE VEH	22,365	15,471	20,677	13,662	15,450	17,000	10.0%
0015210-524700	PRINTING AND BINDING	2,801	2,229	2,357	1,363	2,650	1,100	-58.5%
0015210-524800	PROMOTIONAL ACTIVITIES	8,642	8,914	8,478	4,274	5,220	9,000	72.4%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
0015210-525100	OFFICE SUPPLIES	5,063	7,072	5,565	5,980	6,125	5,900	-3.7%
0015210-525200	OPERATING SUPPLIES	43,748	28,351	48,116	27,221	37,870	52,335	38.2%
0015210-525205	OPER SUPPLIES - FUEL	75,270	67,188	79,258	84,192	84,805	88,000	3.8%
0015210-525220	OPERATING SUPP - UNIFORMS	38,165	48,798	36,157	20,782	47,670	43,400	-9.0%
0015210-525225	OPERATING SUPP - IT	37,952	19,082	37,614	15,924	43,865	34,400	-21.6%
0015210-525400	MEMBERSHIPS AND PUBLICATIONS	970	780	1,751	400	1,425	1,350	-5.3%
0015210-525500	TRAINING	22,237	21,267	20,298	16,142	23,735	23,000	-3.1%
Department Total		**4,679,961**	**4,465,371**	**4,734,622**	**3,701,876**	**4,782,784**	**4,737,674**	**-0.9%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5220 FIRE & RESCUE								
0015220-501210	NON-BARGAINING UNIT WAGES	782,480	802,465	831,363	754,954	874,751	1,130,147	29.2%
0015220-501220	BARGAINING UNIT WAGES	2,221,076	2,246,842	2,182,897	1,894,698	2,236,595	2,559,695	14.4%
0015220-501250	BENEFIT WAGES	438,334	436,921	447,369	396,298	431,387	3,600	-99.2%
0015220-501400	OVERTIME	112,968	117,165	138,249	134,956	120,000	118,000	-1.7%
0015220-512100	FICA TAXES	247,658	253,024	254,243	224,102	276,707	302,730	9.4%
0015220-512200	RETIREMENT CONTRIBUTIONS	1,056,415	1,085,640	984,488	908,994	880,452	1,081,557	22.8%
0015220-512205	CASUALTY INSUR PREM TAX	389,408	303,572	333,793	0	73,936	73,936	0.0%
0015220-512300	LIFE & HEALTH	496,163	582,853	650,986	604,140	807,215	825,366	2.2%
0015220-523100	PROFESSIONAL SERVICES	48,455	7,488	65,644	26,415	28,500	46,960	64.8%
0015220-523400	OTHER CONTRACTUAL SERVICES	4,514	7,319	40,388	35,832	39,848	34,558	-13.3%
0015220-524000	TRAVEL & PER DIEM	6,353	2,634	1,714	3,939	6,750	6,750	0.0%
0015220-524100	COMMUNICATIONS	16,294	16,071	18,937	21,251	21,446	21,500	0.3%
0015220-524200	FREIGHT & POSTAGE	0	0	0	0	0	800	0.0%
0015220-524310	UTILITY SERVICE - ELECTRIC	22,519	17,265	18,074	19,000	28,800	28,800	0.0%
0015220-524330	UTILITY SERVICE - WATER/SEWER	9,449	11,025	11,064	11,736	12,800	12,800	0.0%
0015220-524340	LIQUID OR NATURAL GAS	2,708	3,636	3,288	2,834	4,200	3,600	-14.3%
0015220-524350	UTILITY SERVICE - WASTE DISP	1,157	440	0	944	2,000	1,992	-0.4%
0015220-524400	RENTAL & LEASES	8,513	7,595	8,128	6,951	9,548	8,696	-8.9%
0015220-524600	REPAIR & MAINTENANCE	0	0	0	14,183	15,750	17,650	12.1%
0015220-524605	REPAIR & MAINT - VEHICLES	147,430	89,508	124,543	99,198	100,150	115,000	14.8%
0015220-524610	REPAIR & MAINT - FACILITIES	16,543	22,111	16,590	16,318	25,648	30,000	17.0%
0015220-524615	REPAIR & MAINT - EQUIPMENT	17,313	19,468	11,930	0	0	0	0.0%
0015220-524620	REPAIR & MAINT - MARINE VEH	12,102	29,099	16,236	23,578	33,300	14,000	-58.0%
0015220-524700	PRINTING AND BINDING	1,406	1,975	415	402	1,650	1,950	18.2%
0015220-524800	PROMOTIONAL ACTIVITIES	6,499	4,127	9,077	11,027	11,250	11,500	2.2%
0015220-525100	OFFICE SUPPLIES	5,309	4,856	3,561	3,413	4,000	8,000	100.0%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
0015220-525200	OPERATING SUPPLIES	38,259	46,644	36,568	49,460	54,830	34,250	-37.5%
0015220-525205	OPER SUPPLIES - FUEL	26,382	27,927	31,595	36,280	42,000	33,000	-21.4%
0015220-525210	OPERATING SUPPLIES- MEDICAL	7,352	14,437	8,524	22,421	22,500	15,000	-33.3%
0015220-525220	OPERATING SUPP - UNIFORMS	15,994	18,337	25,789	23,596	25,000	27,000	8.0%
0015220-525225	OPERATING SUPP - IT	0	0	0	0	0	42,032	0.0%
0015220-525230	OPERATING SUPP - BUNKER GEAR	11,402	10,607	11,450	18,843	19,300	19,300	0.0%
0015220-525265	OPERATING SUPP - SMALL TOOLS	0	0	14,520	17,502	20,732	15,000	-27.6%
0015220-525400	MEMBERSHIPS AND PUBLICATIONS	2,587	2,961	4,282	2,422	3,785	3,000	-20.7%
0015220-525500	TRAINING	19,281	19,864	15,045	18,900	19,000	19,000	0.0%
Department Total		**6,192,323**	**6,213,876**	**6,320,750**	**5,404,585**	**6,253,830**	**6,667,169**	**6.6%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5250 EMERGENCY & DISASTER RELIEF								
0015250-524000	TRAVEL & PER DIEM	0	0	0	0	0	1,350	0.0%
0015250-524605	REPAIR & MAINT - VEHICLES	0	0	0	0	0	15,000	0.0%
0015250-525500	TRAINING	0	0	0	0	0	12,500	0.0%
Department Total		**0**	**0**	**0**	**0**	**0**	**28,800**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5290 CODE COMPLIANCE								
0015290-501210	NON-BARGAINING UNIT WAGES	165,393	285,667	263,025	234,799	307,607	318,787	3.6%
0015290-501250	BENEFIT WAGES	14,661	18,717	9,035	7,832	9,300	0	-100.0%
0015290-501400	OVERTIME	6,127	6,818	9,056	8,104	3,000	7,000	133.3%
0015290-512100	FICA TAXES	14,064	23,473	21,476	19,157	24,464	23,910	-2.3%
0015290-512200	RETIREMENT CONTRIBUTIONS	2,830	4,669	2,337	2,034	2,440	3,180	30.3%
0015290-512300	LIFE & HEALTH	17,944	17,503	98	53	77	64	-16.9%
0015290-523400	OTHER CONTRACTUAL SERVICES	6,928	7,885	18,865	15,178	24,551	31,115	26.7%
0015290-524000	TRAVEL & PER DIEM	0	0	0	989	1,800	1,800	0.0%
0015290-524100	COMMUNICATIONS	3,658	1,997	2,155	2,200	2,750	10,656	287.5%
0015290-524200	FREIGHT & POSTAGE	0	0	500	7,037	9,500	7,500	-21.1%
0015290-524600	REPAIR & MAINTENANCE	0	0	0	0	205	205	0.0%
0015290-524605	REPAIR & MAINT - VEHICLES	1,477	4,721	7,763	14,520	15,564	15,000	-3.6%
0015290-524700	PRINTING AND BINDING	539	748	0	0	1,500	1,000	-33.3%
0015290-524900	OTHER CHGS & OBLIGATIONS	84	0	0	0	0	0	0.0%
0015290-525100	OFFICE SUPPLIES	679	945	772	883	1,800	1,200	-33.3%
0015290-525200	OPERATING SUPPLIES	3,224	10,044	2,615	1,669	7,700	5,000	-35.1%
0015290-525205	OPER SUPPLIES - FUEL	4,466	9,722	9,659	10,200	10,200	10,200	0.0%
0015290-525220	OPERATING SUPP - UNIFORMS	1,530	675	2,083	739	1,893	5,000	164.1%
0015290-525400	MEMBERSHIPS AND PUBLICATIONS	280	331	776	580	815	815	0.0%
0015290-525500	TRAINING	60	0	2,600	840	7,000	5,527	-21.0%
Department Total		**243,945**	**393,913**	**352,815**	**326,813**	**432,166**	**447,959**	**3.7%**
Grand Total		**11,116,229**	**11,073,160**	**11,408,186**	**9,433,275**	**11,468,780**	**11,881,652**	**3.6%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5410 STREETS & DRAINAGE								
0015410-501210	NON-BARGAINING UNIT WAGES	533,376	570,024	535,262	553,981	660,995	850,779	28.7%
0015410-501250	BENEFIT WAGES	129,162	143,039	141,720	143,870	174,185	0	-100.0%
0015410-501400	OVERTIME	1,912	2,535	1,437	1,067	1,500	1,500	0.0%
0015410-512100	FICA TAXES	46,551	50,317	47,731	49,356	63,307	65,050	2.8%
0015410-512200	RETIREMENT CONTRIBUTIONS	25,188	33,583	33,523	36,563	42,923	55,200	28.6%
0015410-512300	LIFE & HEALTH	113,437	106,996	124,938	118,075	193,338	156,273	-19.2%
0015410-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(98,036)	(101,474)	3.5%
0015410-523115	ENGINEERING	6,274	97,754	87,702	21,974	46,665	12,750	-72.7%
0015410-523400	OTHER CONTRACTUAL SERVICES	701,947	903,750	990,880	941,599	943,261	1,125,261	19.3%
0015410-524000	TRAVEL & PER DIEM	0	620	880	270	600	600	0.0%
0015410-524100	COMMUNICATIONS	4,832	4,915	4,833	5,350	6,975	8,967	28.6%
0015410-524310	UTILITY SERVICE - ELECTRIC	340,862	308,050	324,613	330,000	365,500	350,508	-4.1%
0015410-524330	UTILITY SERVICE - WATER	162,703	145,029	76,313	79,500	85,500	90,000	5.3%
0015410-524350	UTILITY SERVICE - WASTE DISP	13,756	13,297	12,423	13,941	26,250	13,992	-46.7%
0015410-524400	RENTAL & LEASES	892	0	0	0	0	0	0.0%
0015410-524600	REPAIR & MAINTENANCE	45	0	0	2,023	4,000	19,000	375.0%
0015410-524605	REPAIR & MAINT - VEHICLES	45,782	28,275	39,916	37,223	40,500	38,000	-6.2%
0015410-524610	REPAIR & MAINT - FACILITIES	1,647	1,123	1,788	4,806	8,159	6,000	-26.5%
0015410-524615	REPAIR & MAINT - EQUIPMENT	5,001	3,226	790	0	0	0	0.0%
0015410-524640	REPAIR & MAINT - STREET LIGHTS	38,357	23,769	35,347	58,432	60,000	60,000	0.0%
0015410-524650	REPAIR & MAINT - PARKS	79,911	18,084	0	0	0	0	0.0%
0015410-524700	PRINTING AND BINDING	0	300	0	577	1,000	700	-30.0%
0015410-524900	OTHER CHGS & OBLIGATIONS	11,030	15,623	372	0	0	0	0.0%
0015410-524950	OTHER CHGS - BEAUTIFICATION	18,999	34,142	66,826	5,155	10,000	11,000	10.0%
0015410-524970	OTHER CHGS - WATERWAYS	0	0	0	2,776	18,500	10,000	-45.9%
0015410-525100	OFFICE SUPPLIES	1,659	1,525	1,336	4,609	5,091	4,250	-16.5%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
0015410-525200	OPERATING SUPPLIES	2,944	6,400	19,644	20,375	22,000	19,500	-11.4%
0015410-525205	OPER SUPPLIES - FUEL	19,650	20,797	24,922	25,917	27,500	25,000	-9.1%
0015410-525220	OPERATING SUPP - UNIFORMS	3,510	3,474	6,571	7,153	8,125	7,625	-6.2%
0015410-525300	ROAD MATERIALS/SUPPLIES	55,316	30,502	29,884	54,789	68,000	38,500	-43.4%
0015410-525400	MEMBERSHIPS AND PUBLICATIONS	1,314	1,787	1,550	1,638	1,825	1,740	-4.7%
0015410-525500	TRAINING	526	2,394	7,596	6,270	9,500	6,750	-28.9%
Department Total		**2,366,584**	**2,571,329**	**2,618,797**	**2,527,290**	**2,797,163**	**2,877,471**	**2.9%**
Grand Total		**2,366,584**	**2,571,329**	**2,618,797**	**2,527,290**	**2,797,163**	**2,877,471**	**2.9%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5720 PARKS & RECREATION								
0015720-501210	NON-BARGAINING UNIT WAGES	381,327	527,292	471,653	437,401	484,790	618,246	27.5%
0015720-501250	BENEFIT WAGES	84,666	94,878	100,665	93,959	108,103	0	-100.0%
0015720-501400	OVERTIME	1,906	2,717	1,842	1,576	3,500	3,000	-14.3%
0015720-512100	FICA TAXES	33,975	45,625	42,162	39,177	45,679	49,900	9.2%
0015720-512200	RETIREMENT CONTRIBUTIONS	16,561	24,336	26,025	23,720	30,437	38,981	28.1%
0015720-512300	LIFE & HEALTH	63,026	85,365	95,647	90,238	113,775	115,272	1.3%
0015720-523400	OTHER CONTRACTUAL SERVICES	23,321	66,686	43,919	91,978	94,905	121,672	28.2%
0015720-523420	COMMUNITY RECREATION PROGRAMS	81,832	93,175	88,362	102,690	114,000	118,250	3.7%
0015720-524000	TRAVEL & PER DIEM	0	0	725	0	0	3,500	0.0%
0015720-524100	COMMUNICATIONS	1,438	4,046	1,805	1,462	1,487	1,080	-27.4%
0015720-524310	UTILITY SERVICE - ELECTRIC	34,645	33,784	36,006	35,700	35,700	40,804	14.3%
0015720-524330	UTILITY SERVICE - WATER	14,210	93,589	149,816	118,919	139,014	139,015	0.0%
0015720-524400	RENTAL & LEASES	4,482	3,606	4,788	3,767	4,030	32,794	713.7%
0015720-524600	REPAIR & MAINTENANCE	0	0	0	10,532	11,600	9,600	-17.2%
0015720-524605	REPAIR & MAINT - VEHICLES	4,601	5,201	5,386	5,642	6,000	5,000	-16.7%
0015720-524610	REPAIR & MAINT - FACILITIES	46,314	18,309	6,913	10,460	17,400	14,140	-18.7%
0015720-524615	REPAIR & MAINT - EQUIPMENT	1,709	4,658	6,517	0	0	0	0.0%
0015720-524650	REPAIR & MAINT - PARKS	0	60,537	48,793	33,976	41,800	23,000	-45.0%
0015720-524700	PRINTING AND BINDING	2,571	2,063	694	0	1,700	1,100	-35.3%
0015720-524900	OTHER CHGS & OBLIGATIONS	0	2,417	1,330	1,980	3,200	3,000	-6.3%
0015720-524935	OTHER CHGS - PAYMENT PROCESS	0	974	2,723	0	0	0	0.0%
0015720-524955	VFW EXPENSES	3,080	7,498	15,132	12,391	12,613	15,064	19.4%
0015720-524980	OTHER CHGS - PRAC	0	0	0	0	0	10,000	0.0%
0015720-525100	OFFICE SUPPLIES	3,202	4,063	2,109	2,211	3,000	3,000	0.0%
0015720-525200	OPERATING SUPPLIES	28,911	34,442	48,794	26,301	31,300	35,500	13.4%
0015720-525205	OPER SUPPLIES - FUEL	2,840	5,222	4,774	5,000	6,500	6,000	-7.7%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
0015720-525220	OPERATING SUPP - UNIFORMS	1,446	1,464	1,535	975	1,750	2,150	22.9%
0015720-525225	OPERATING SUPP - IT	0	0	0	0	0	6,350	0.0%
0015720-525250	OPERATING SUPP - FARMERS MKT	0	4,126	6,370	4,943	4,968	7,000	40.9%
0015720-525255	OPERATING SUPP - SPEC PROGS	0	8,460	17,499	11,082	15,000	18,000	20.0%
0015720-525260	OPERATING SUPP - SAILING PRG	0	714	3,471	0	0	0	0.0%
0015720-525400	MEMBERSHIPS AND PUBLICATIONS	546	667	588	618	950	1,450	52.6%
0015720-525500	TRAINING	574	0	300	189	500	500	0.0%
Department Total		**837,184**	**1,235,917**	**1,236,344**	**1,166,887**	**1,333,701**	**1,443,368**	**8.2%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5721 RACQUET CLUB								
0015721-501210	NON-BARGAINING UNIT WAGES	0	0	71,322	55,869	77,137	81,085	5.1%
0015721-501400	OVERTIME	0	0	196	0	1,500	500	-66.7%
0015721-512100	FICA TAXES	0	0	5,471	4,274	5,933	6,300	6.2%
0015721-523400	OTHER CONTRACTUAL SERVICES	0	0	19,063	29,523	32,500	33,800	4.0%
0015721-524100	COMMUNICATIONS	0	0	1,509	(27)	1,560	0	-100.0%
0015721-524310	UTILITY SERVICE - ELECTRIC	0	0	6,156	6,000	6,600	6,500	-1.5%
0015721-524330	UTILITY SERVICE - WATER/SEWER	0	0	12,520	16,920	15,000	15,000	0.0%
0015721-524600	REPAIR & MAINTENANCE	0	0	13,072	11,295	14,750	15,250	3.4%
0015721-524615	REPAIR & MAINT - EQUIPMENT	0	0	884	0	0	0	0.0%
0015721-524900	OTHER CHGS & OBLIGATIONS	0	0	1,603	1,780	2,000	3,000	50.0%
0015721-524935	OTHER CHGS - PAYMENT PROCESS	0	0	230	0	0	0	0.0%
0015721-525100	OFFICE SUPPLIES	0	0	696	745	750	750	0.0%
0015721-525200	OPERATING SUPPLIES	0	0	7,594	8,232	8,650	8,500	-1.7%
0015721-525220	OPERATING SUPP - UNIFORMS	0	0	121	132	500	500	0.0%
0015721-525400	MEMBERSHIPS AND PUBLICATIONS	0	0	0	0	100	100	0.0%
Department Total		**0**	**0**	**140,438**	**134,742**	**166,980**	**171,285**	**2.6%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5722 SAILING CENTER								
0015722-523400	OTHER CONTRACTUAL SERVICES	0	0	0	1,378	1,378	0	-100.0%
Department Total		**0**	**0**	**0**	**1,378**	**1,378**	**0**	**-100.0%**
Grand Total		**837,184**	**1,235,917**	**1,376,783**	**1,303,007**	**1,502,059**	**1,614,653**	**7.5%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5810 TRANSFERS OUT								
0015810-525845	TRANSFERS OUT	1,609,381	1,274,990	0	0	0	0	0.0%
0015810-525850	TRANSFERS OUT-DS	1,269,264	1,229,189	1,138,238	1,113,299	1,214,508	1,101,013	-9.3%
0015810-525855	TRANSFERS OUT-CIP	4,165,736	3,890,511	4,695,978	3,852,818	4,193,271	4,207,349	0.3%
0015810-525875	TRANSFERS OUT REC. ENTERPRISE	38,611	0	0	0	0	0	0.0%
Department Total		**7,082,992**	**6,394,690**	**5,834,216**	**4,966,117**	**5,407,779**	**5,308,362**	**-1.8%**
Grand Total		**7,082,992**	**6,394,690**	**5,834,216**	**4,966,117**	**5,407,779**	**5,308,362**	**-1.8%**

GENERAL GOVERNMENTAL FUNDS
FIVE YEAR CAPITAL IMPROVEMENTS SUMMARY

FLEET

DEPARTMENT	AVAILABLE BALANCE	FY2020	FY2021	FY2022	FY2023	FY2024	5YR FUNDING TOTAL
General Government	16,450	1,700	1,700	1,700	1,700	1,700	8,500
Fire Department	431,444	114,341	172,900	170,650	248,150	248,150	954,191
Public Works	187,976	79,850	79,850	79,850	79,850	79,850	399,250
Parks & Recreation	28,134	19,700	19,700	19,700	19,700	19,700	98,500
Police Department	699,383	214,900	334,900	334,900	334,900	334,900	1,554,500
Code Division	34,000	6,800	6,800	6,800	6,800	6,800	34,000
Departmental Grand Totals	**1,397,388**	**437,291**	**615,850**	**613,600**	**691,100**	**691,100**	**3,048,941**

INFRASTRUCTURE

DEPARTMENT	AVAILABLE BALANCE	FY2020	FY2021	FY2022	FY2023	FY2024	5YR FUNDING TOTAL
Information Technologies	159,609	124,940	124,940	124,940	124,940	124,940	624,700
Fire Department	530,237	639,700	639,700	639,700	639,700	639,700	3,198,500
Public Works	6,639,754	2,478,340	2,478,340	2,478,340	2,478,340	2,254,260	12,167,620
Parks & Recreation	98,964	40,640	35,640	35,640	35,640	35,640	183,200
Police Department	515,769	191,720	194,320	194,320	194,320	194,320	969,000
Code Division	2,000	500	500	500	500	500	2,500
Departmental Grand Totals	**7,946,333**	**3,475,840**	**3,473,440**	**3,473,440**	**3,473,440**	**3,249,360**	**17,145,520**
TOTAL CIP	**9,343,721**	**3,913,131**	**4,089,290**	**4,087,040**	**4,164,540**	**3,940,460**	**20,634,961**

CIP ADD ONS

Capital Outlay Funding Requests:	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Growth Management - Surface Laptops	4,500					4,500
[1] PW - John Deere Hydraulic Excavator	120,000	12,000	12,000	12,000	12,000	168,000
PW - Swale & Stormwater Improvements	100,000					100,000
[2] Fuel Supply Tank	130,000					130,000
[2] Repave Lee Plumber Pathway	38,000					38,000
Total FY19 Capital Funding Requests	**392,500**	**12,000**	**12,000**	**12,000**	**12,000**	**440,500**
FY20 Adopted CIP Budget	**4,305,631**	**4,101,290**	**4,099,040**	**4,176,540**	**3,952,460**	**21,027,461**
FUNDING SOURCE						
General Fund	4,207,349	4,089,290	4,087,040	4,164,540	3,940,460	20,488,679
Unencumbered Balance CFWD	98,282	-	-	-	-	98,282
	-	-	-	-	-	-
	-	-	-	-	-	-
TOTAL FUNDING	**4,305,631**	**4,089,290**	**4,087,040**	**4,164,540**	**3,940,460**	**20,586,961**

1. FY20 Funded by re-allocating funds from project 16107 PD - Vehicles
2. FY20 Partially funded by unencumberred balance Carryforward

CAPITAL IMPROVEMENT PLAN - FLEET
FIVE-YEAR PROGRAM (FY 2020 - FY 2024)

ITEM #	PROJ	GENERAL GOVERNMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16115	GG - City Hall Sedans	17,000	10	1		16,450	1,700	1,700	1,700	1,700	1,700	8,500
		General Government Sub Total	**17,000**				**16,450**	**1,700**	**1,700**	**1,700**	**1,700**	**1,700**	**8,500**

ITEM #	PROJ	FD DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16090	FD - Brush truck replacement	84,000	12	1	FY31	4,670	7,000	7,000	7,000	7,000	7,000	35,000
2	16091	FD - Kubota ATV replacement	25,000	10	1	FY20	20,000	3,641	2,200	2,200	2,200	2,200	12,441
3	16092	FD - Staff vehicle replacement	252,500	5	6		39,028	50,500	40,500	38,250	43,750	43,750	216,750
4	16093	FD - Ladder Truck	LEASE	11	1	FY30	18,000	LEASE	LEASE	LEASE	LEASE	LEASE	-
5	16094	FD - Support / Hazmat vehicle replacement	130,000	8	2		18,000	10,750	10,750	10,750	10,750	10,750	53,750
6	16095	FD - Engines /Squad (4)	70,000	8	4		237,247	8,750	78,750	78,750	150,750	150,750	467,750
7	16096	FD - Rescue Boat	600,000	20	1	FY34	94,500	33,700	33,700	33,700	33,700	33,700	168,500
		FD Fleet Total	**1,496,500**				**431,444**	**114,341**	**172,900**	**170,650**	**248,150**	**248,150**	**954,191**

ITEM #	PROJ	PW DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16097	PW - Public Works Vehicle - Light Duty Pickup	34,000	5	2	FY24	-	6,800	6,800	6,800	6,800	6,800	34,000
2	16098	PW - Public Works Vehicle - Heavy Duty Pickup	150,000	5	3	FY24	16,265	30,000	30,000	30,000	30,000	30,000	150,000
3	16099	PW - Public Works Vehicle - International	152,000	7	1	FY25	27,189	21,750	21,750	21,750	21,750	21,750	108,750
5	16101	PW - Public Works Equipment - Vactor	300,000	5	1	LEASE	84,722	LEASE	LEASE	LEASE	LEASE	LEASE	-
6	16102	PW - Public Works Equipment - Broom Truck	61,500	7	1	FY21	44,000	8,800	8,800	8,800	8,800	8,800	44,000
7	16103	PW - Public Works Equipment - Loader	175,000	10	1	FY30	0	7,500	7,500	7,500	7,500	7,500	37,500
8	16104	PW - Public Works Equipment - Boat	50,000	10	1	FY26	15,800	5,000	5,000	5,000	5,000	5,000	25,000
		Public Works Fleet Total	**922,500**				**187,976**	**79,850**	**79,850**	**79,850**	**79,850**	**79,850**	**399,250**

ITEM #	PROJ	PARKS & RECREATION	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16113	REC-Vehicle Replacement-15 Passenger Van	27,000	7	1	FY26	260	3,800	3,800	3,800	3,800	3,800	19,000
2	16114	REC-Vehicle Replacement-Staff vehicles	25,000	7	1	FY26	3,813	3,500	3,500	3,500	3,500	3,500	17,500
3	17050	REC - Mowers	12,000	7	1		14,062	2,400	2,400	2,400	2,400	2,400	12,000
4	17051	REC- Ground Master	50,000	5	1		10,000	10,000	10,000	10,000	10,000	10,000	50,000
		Parks & Rec. Fleet Total	**114,000**				**28,134**	**19,700**	**19,700**	**19,700**	**19,700**	**19,700**	**98,500**

ITEM #	PROJ	POLICE DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1		PD - Vehicle Replacement											
	16107	Vehicles	300,000	1	6	Annually	322,831	180,000	300,000	300,000	300,000	300,000	1,500,000
	16109	Polaris	25,000	7	1	FY21	9,199	3,900	3,900	3,900	3,900	3,900	19,500
	16110	PWC	7,000	7	2	FY26	1,097	1,000	1,000	1,000	1,000	1,000	5,000
	16111	Harley	25,000	12	1	FY25	10,500	2,100	2,100	2,100	2,100	2,100	10,500
	16112	Boat	320,000	20	1	FY20	355,756	27,900	27,900	27,900	27,900	27,900	139,500
		Police Dept Fleet Total	**677,000**				**699,383**	**214,900**	**334,900**	**334,900**	**334,900**	**334,900**	**1,674,500**

ITEM #	PROJ	CODE DIVISION	COST	TERM	QTY	WHEN	AVAILABLE
1	16106	Vehicles	20,000	10	2	FY20	34,000

FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
6,800	6,800	6,800	6,800	6,800	34,000

DEPARTMENT	REPLCMT COST	AVAILABLE BALANCE	FY2020	FY2021	FY2022	FY2023	FY2024	5YR FUNDING TOTAL
General Government	17,000	16,450	1,700	1,700	1,700	1,700	1,700	8,500
FD Department	1,496,500	431,444	114,341	172,900	170,650	248,150	248,150	954,191
Public Works	922,500	187,976	79,850	79,850	79,850	79,850	79,850	399,250
Parks & Recreation	114,000	28,134	19,700	19,700	19,700	19,700	19,700	98,500
Police Department	677,000	699,383	214,900	334,900	334,900	334,900	334,900	1,554,500
Code Division		34,000	6,800	6,800	6,800	6,800	6,800	34,000
Departmental Grand Totals	**3,210,000**	**1,397,388**	**437,291**	**615,850**	**613,600**	**691,100**	**691,100**	**3,048,941**

CAPITAL IMPROVEMENT PLAN - INFRASTRUCTURE AND OTHER
FIVE-YEAR PROGRAM (FY 2020 - FY 2024)

ITEM #	PROJ	INFORMATION TECHNOLOGY	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16016	IT - Network Equip Replacement (75 switches)	126,000	5	1	FY22	48,980	26,000	26,000	26,000	26,000	26,000	130,000
2	16017	IT - SAN - Offsite Storage Devices	60,000	7	1	FY23	23,200	7,200	7,200	7,200	7,200	7,200	36,000
6	16021	IT - Replacement Virtual Host	30,000	5	4	FY23	17,520	4,000	4,000	4,000	4,000	4,000	20,000
7	16022	IT - Replacement Audio/Visual PTZ Cameras	17,500	5	5	FY21	13,569	3,500	3,500	3,500	3,500	3,500	17,500
8	18003	IT - City Wide Hardware Replacement Program	84,240	1	50	ANNUALLY	56,340	84,240	84,240	84,240	84,240	84,240	421,200
		IT Infrastructure & Other Total	**317,740**				**159,609**	**124,940**	**124,940**	**124,940**	**124,940**	**124,940**	**624,700**

ITEM #	PROJ	FD DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16002	FD - Fire Fighting Equip. - Hose, nozzles, appliances	10,200		1	Annually	19,482	11,400	11,400	11,400	11,400	11,400	57,000
2	16003	FD - Mobile & Portable 800 Mhz radios - Fund In FY25				FY25	96,672	-	-	-	-	-	-
3	16004	FD - Medical Equipment - Airway, Trauma, Medical	4,600		1	Annually	1,697	7,000	7,000	7,000	7,000	7,000	35,000
4	16005	FD - Cardiac Monitors	228,400	5	1	FY21	136,595	29,000	29,000	29,000	29,000	29,000	145,000
5	16006	FD - Thermal Imaging Cameras	33,900	5	1	FY26	6,660	4,500	4,500	4,500	4,500	4,500	22,500
6	16007	FD - Chest Compression Devices	9,100		2	Annually	27,300	9,100	9,100	9,100	9,100	9,100	45,500
7	16010	FD - Hurst Tool/ Jaws of Life	68,385	5	2	FY26	8,745	10,500	10,500	10,500	10,500	10,500	52,500
8	16012	FD - Station Appliances	1,000		1	Annually	-	1,000	1,000	1,000	1,000	1,000	5,000
9	16013	FD - SCBA	7,200		6	Annually	21,600	7,200	7,200	7,200	7,200	7,200	36,000
10	16014	FD - FD Station 50	3,300,000	5	1	FY20	211,486	560,000	560,000	560,000	560,000	560,000	2,800,000
	16015	FD - FD Station 51	2,700,000	5	1	-	-	-	-	-	-	-	-
		FD Infrastructure & Other Total	**6,362,785**				**530,237**	**639,700**	**639,700**	**639,700**	**639,700**	**639,700**	**3,198,500**

ITEM #	PROJ	PUBLIC WORKS DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
	16023	PW - West Winterberry Bridge Rehabilatation-Design	600,000	1		FY20	600,000	-	-	-	-	-	-
1	16024	PW - Annual Bridge Rehabilitation Project	300,000			Annually	999,245	300,000	300,000	300,000	300,000	300,000	1,500,000
2	16025	PW - Bridge Replacement- W. Winterberry Bridge	4,300,000	4		FY22	2,793,005	767,260	767,260	-	-	-	1,534,520
3	16027	PW - Citywide Drainage Improvement Projects	302,000			Annually	200,052	302,000	302,000	302,000	302,000	302,000	1,510,000
4	16028	PW - Master Plan Drainage Project - Citywide	295,000			Annually	431,345	295,000	295,000	295,000	295,000	295,000	1,475,000
5	16030	PW - Shared Use Pathway - Design (3 remaining)	Varies	5			435,800	90,000	90,000	90,000	90,000	90,000	450,000
6	16031	PW - Street Resurfacing - Citywide	500,000			Annually	587,577	500,000	500,000	1,267,260	1,267,260	1,267,260	4,801,780
		PW - Bald Eagle/Elkcam Signal Upgrade				DONE	25,500						
7	16035	PW - Bike Paths -Design & Construction (5 remaining)	214,000	5		Annually	176,719	224,080	224,080	224,080	224,080		896,320
	16038	PW - Linear Trail Park - Phase 3 (Grant)		2		DONE	390,513						-
		Public Works Infrastructure & Other Total	**6,511,000**				**6,639,754**	**2,478,340**	**2,478,340**	**2,478,340**	**2,478,340**	**2,254,260**	**12,167,620**

ITEM #	PROJ	PARKS & RECREATION DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16080	REC - Re-Pavement Winterberry Parking Lots (2)	65,000	10	2	FY25	19,500	6,500	6,500	6,500	6,500	6,500	32,500
2	16081	REC - Re-Seal & Re-Stripe Racquet Center Parking Lot	40,000	7	1	FY23	19,020	6,340	6,340	6,340	6,340	6,340	31,700
3	18060	REC - Park Improvements - Mackle	4,000			As Needed	4,981	4,000	4,000	4,000	4,000	4,000	20,000
4		REC - Park Improvements - Racquet Center	3,800			As Needed	16,018	3,800	3,800	3,800	3,800	3,800	19,000
5		REC - Park Improvements - Winterberry	2,000			As Needed	16,909	2,000	2,000	2,000	2,000	2,000	10,000
6		REC - Park Improvements - Leigh Plummer	1,000			As Needed	-	1,000	1,000	1,000	1,000	1,000	5,000
7		REC - Park Improvements - Veterans Community Park	2,000			As Needed	-	7,000	2,000	2,000	2,000	2,000	15,000
8		REC - Park Improvements - TBE	2,000			As Needed	-	2,000	2,000	2,000	2,000	2,000	10,000
9		REC - Park Improvements - Jane Hittler	1,000			As Needed		1,000	1,000	1,000	1,000	1,000	5,000
10	16087	REC - Park Fencing	10,000	5	1	FY20	7,391	2,000	2,000	2,000	2,000	2,000	10,000
11	16088	REC - Re-Seal & Re-Stripe Mackle Park Parking Lot	50,000	10	1	FY29	15,145	5,000	5,000	5,000	5,000	5,000	25,000
		Parks & Rec. Infrastructure & Other Total	**180,800**				**98,964**	**40,640**	**35,640**	**35,640**	**35,640**	**35,640**	**183,200**

ITEM #	PROJ	POLICE DEPARTMENT	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1		**PD - Traffic Safety / Traffic Control Devices**											
	16068	PD - Laser (Traffic Enforcement & Crash Investigation)	4,000		1	FY21	10,285	2,500	2,500	2,500	2,500	2,500	12,500
	16070	PD - Radar	2,200		1	Annually	6,346	4,500	4,500	4,500	4,500	4,500	22,500
	16072	PD - Traffic / Message Trailer Replacement (2)	60,000		2	FY22	18,487	4,400	4,400	4,400	4,400	4,400	22,000
2		**PD - Building / Facilities Maintenance**											
	16055	PD - HVAC Software Replacement	2,200		1		10,405	2,200	2,200	2,200	2,200	2,200	11,000
	16073	PD - Re-Paving Parking Lot	4,000		1	FY20	20,000	4,000	4,000	4,000	4,000	4,000	20,000
	16074	PD - Radio Tower Refurbishment	4,000		1	FY20	9,700	4,000	4,000	4,000	4,000	4,000	20,000
	16075	PD - Interior Re-Paint	5,000		1	FY20	25,000	5,000	5,000	5,000	5,000	5,000	25,000
	16076	PD - Exterior Re-Paint	3,000		1	FY20	15,000	3,000	3,000	3,000	3,000	3,000	15,000
	16077	PD - Elevator Overhaul	1,000		1		5,000	1,000	1,000	1,000	1,000	1,000	5,000
	16078	PD - Roof	10,000		1	FY30	15,000	10,000	10,000	10,000	10,000	10,000	50,000
	16079	PD - Generator Overhaul (Building)	5,000		1	FY21	20,000	5,000	5,000	5,000	5,000	5,000	25,000
3		**PD - Communications (Radios, Satellite, Phone, ETC)**											
	16040	PD - 800 MHz Mobile Radio	16,000		1	Annually	-	16,000	16,000	16,000	16,000	16,000	80,000
	16041	PD - 800 MHz Portable Radios	27,000		1	Annually	39,399	27,000	27,000	27,000	27,000	27,000	135,000
	16042	PD - City-Wide VHF Replacement Program 2023)	15,000		1	Annually	15,000	15,000	15,000	15,000	15,000	15,000	75,000
4		**PD - AED**											
	16043	PD - AED	8,100		1	Annually	20,121	8,100	8,100	8,100	8,100	8,100	40,500
5		**PD - IT (Hardward & Software)**											
	16048	PD - APC Back-Up Power Supply Units	800		1	FY20	800	800	800	800	800	800	4,000
	16049	PD - B/W Laser Printer - Network	320		1	FY22	1,600	320	320	320	320	320	1,600
	16050	PD - Color Laser Printer - Network	2,500		1	FY21	5,317	2,500	2,500	2,500	2,500	2,500	12,500
	16051	PD - Specialized Software	10,000		1	As Needed	35,260	10,000	10,000	10,000	10,000	10,000	50,000
	16052	PD - Desktops Computers	10,000	2	10	FY20	23,564	5,000	7,600	7,600	7,600	7,600	35,400
	16053	PD - FatNode Wireless System	600		1	FY22	600	600	600	600	600	600	3,000
	16054	PD - Forensic Computer (FRED)	2,500		1	As Needed	2,584	2,500	2,500	2,500	2,500	2,500	12,500
	16056	PD - Laptops PD	30,000		15	FY20 , FY23, FY26	8,121	10,000	10,000	10,000	10,000	10,000	50,000
	16058	PD - Pentax Printers	1,300		1	FY21	1,500	1,300	1,300	1,300	1,300	1,300	6,500
6		**PD - Officer Safety Equipment**											
	16063	PD - Night Vision	5,000		1	FY20	14,000	2,800	2,800	2,800	2,800	2,800	14,000
	16064	PD - Firearms Refurbishment Program	2,000		1	Annually	3,309	2,000	2,000	2,000	2,000	2,000	10,000
	16066	PD - Taser Replacement Program	8,000		1	Annually	8,000	8,000	8,000	8,000	8,000	8,000	40,000
7		**PD - Evidence Security / Investigations**											
	16059	PD - Evidence Vault / Vented	1,200		1	Annually	1,200	1,200	1,200	1,200	1,200	1,200	6,000
	16061	PD - Video Cameras - Patrol & Investigations Equipment	1,200		1	FY21	2,750	1,200	1,200	1,200	1,200	1,200	6,000
	16065	PD - Surveillance Transmitter / Receiver	2,000		1	Annually	5,918	2,000	2,000	2,000	2,000	2,000	10,000
	16067	PD - Evidence Storage Cage (Cage, Lights, Security System)	5,000		1	Annually	13,000	5,000	5,000	5,000	5,000	5,000	25,000
		PD - Livescan Fingerprint Scanner											-
8	16060	PD - Live Scan Finger Print System	20,000		1	FY22	13,000	2,600	2,600	2,600	2,600	2,600	
		PD - Vehicle Enhancements											-
9	16069	PD - Vehicle Video System	15,000		3	Annually	120,340	15,000	15,000	15,000	15,000	15,000	
	16039	PD - Thermal Image Unit for Boat	20,000		1	FY20	16,000	4,000	4,000	4,000	4,000	4,000	20,000
	16071	PD - Thermal Image Unit (Supervisor Vehicle)	10,000		1	FY23	9,164	3,200	3,200	3,200	3,200	3,200	16,000
		Police Dept Infrastructure & Other Total	**313,920**				**515,769**	**191,720**	**194,320**	**194,320**	**194,320**	**194,320**	**881,000**

ITEM #	PROJ	CODE DIVISION	COST	TERM	QTY	WHEN	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
1	16057	CODE - Laptops	2,000		1	FY20	2,000	500	500	500	500	500	2,500

DEPARTMENT	COST	AVAILABLE	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL 5 YR
Information Technology	317,740	159,609	124,940	124,940	124,940	124,940	124,940	624,700
FD Department	6,362,785	530,237	639,700	639,700	639,700	639,700	639,700	3,198,500
Public Works	6,511,000	6,639,754	2,478,340	2,478,340	2,478,340	2,478,340	2,254,260	12,167,620
Parks & Recreation	180,800	98,964	40,640	35,640	35,640	35,640	35,640	183,200
Police Department	313,920	515,769	191,720	194,320	194,320	194,320	194,320	969,000
Code Division		2,000	500	500	500	500	500	2,500
Departmental Grand Totals	**13,368,505**	**7,946,333**	**3,475,840**	**3,473,440**	**3,473,440**	**3,473,440**	**3,249,360**	**17,145,520**

Accounts	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
300 CAPITAL PROJECTS FUNDS							
3000000 CAPITAL PROJECTS BALST/REV							
Total	(9,464,071)	(6,438,271)	(10,509,590)	(3,995,188)	(4,893,271)	(4,207,349)	-14.0%
3005160 INFORMATION TECH CAPITAL							
Total	180,398	141,715	145,717	52,017	129,150	124,940	-3.3%
3005190 GENERAL GOVERNMENT CAP							
Total	6,700	339,311	32,151	0	3,400	37,980	1015.2%
3005210 POLICE CAPITAL							
Total	548,484	186,421	668,523	228,493	619,210	406,620	-34.3%
3005220 FIRE CAPITAL							
Total	426,650	614,143	3,006,591	2,468,706	818,131	754,041	-7.8%
3005240 BUILDING SERVICES							
Total	0	61,499	0	81,585	0	0	0.0%
3005290 CODE COMPLIANCE CAPITAL							
Total	7,300	7,300	7,300	7,300	7,300	7,300	0.0%
3005410 STREETS & DRAINS CAPITAL							
Total	4,132,780	2,336,914	3,578,859	1,945,170	3,258,190	2,778,190	-14.7%
3005720 PARKS & RECREATION CAP							
Total	669,245	2,728,116	331,873	186,709	57,890	98,340	69.9%
3005810 CAPITAL PROJECTS TRANSFERS OUT							
Total	0	0	35,278	0	0	0	0.0%
Grand Total	(3,499,813)	(30,151)	(2,710,597)	967,493	0	0	0.0%

City of Marco Island General Government
Capital Improvement Plan
2019-20 Budget

Project Descriptions

1. ***(2) Microsoft Surface Laptops ($4,500)***
   ****NEW FY20***
   Growth Management – Will be utilized for on the road permit reviews and enables ability to work remotely when necessary for key staff members.

City of Marco Island
Code Division
Capital Improvement Plan

Project Descriptions

1. ***Laptops ($2,000)***
   Plan to purchase/replace one Laptop for CSO Officer's use.

2. ***Vehicles ($40,000)***
   Plan to replace one CSO vehicle with necessary equipment.

City of Marco Island
Emergency Disaster Management
Capital Improvement Plan

Project Descriptions

1. ***Fuel Supply Tank ($130,000)***
   ****NEW FY20***
   Plan to purchase fuel supply tank for emergency use while providing fuel for city vehicles.

Marco Island Information Technology Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. ***Network Equipment Replacement ($26,000)***:
   Annual funding for IT Network equipment. We have over 75 devices in our networks and this will allow us to replace them approximately every 4-5 years. FY2020 may include the possible replacement of several key network zones and aggregation points with equipment from Meraki.

2. ***Storage Area Network – SAN - ($7,200):***
   This project will support the hardware needs for a network storage location for files, videos, and other data created by employees and systems. No planned use for FY2020 at this time.

3. ***Replacement Servers - Virtual Host (Hypervisor) ($4,000):***
   These physical servers are the onsite systems that run all of the virtual servers for the city, police, fire, and water & sewer departments. Our expected lifecycle on these systems is 5 years. Possible use for one new server in FY2020.

4. ***Replacement Audio Visual Cameras ($3,500):***
   Annual program to fund the future need to update / replace the AV cameras in the Community room / Council Chambers used to broadcast to television and the internet. Expected lifetime is 5yrs on the cameras. No planned use for FY2020 at this time.\

5. ***City Wide Hardware Replacement Program ($84,240):***
   This project provides for a replacement lifecycle of city laptops, workstations and monitors every 4-5 years. Our goal is to replace approximately 50 workstations/laptops each year. FY2020 will continue with this replacement program as described.

Marco Island Police Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. ***Traffic Safety / Traffic Control Devices ($6,600)***
   This project includes replacement of laser traffic enforcement and crash investigations, Radar, and (2) traffic message boards.

2. ***Building / Facilities Maintenance ($50,000)***
   Re-paving of the parking lot, radio tower refurbishment, and interior / exterior re-painting.

3. ***Communications ($43,000)***
   Annual replacement schedule for 800 MHz Mobile Radio, 800 MHz portable radios.

4. ***AED ($8,100)***
   Plan to purchase Automated External Defibrillators.

5. ***IT Hardware and Software ($33,020)***
   Planned purchases are (10) desktop computers, (4) mobile printers, and (15) PD laptops.

6. ***Officer Safety Equipment ($10,000)***
   Firearms refurbish program, and a taser replacement program (annual).

7. ***Evidence Security / Investigations ($20,000)***
   Update/ repair facility's video cameras.

8. ***Vehicle Enhancements ($22,200)***
   Enhancements include (3) vehicle video system**,** and (1) thermal image unit for boat.

Project Descriptions: Fleet

1. ***Vehicle Replacement ($589,000)***
   The following vehicles to be purchased according to the Vehicle Replacement Schedule: (4) SUV's, (1) Polaris, and (1) Boat.

Marco Island Fire Rescue Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. ***Firefighting Equipment ($4,000)***
   This ongoing project will replace firefighting nozzles, gear, hose, appliances etc. as needed.

2. ***Medical Equipment ($3,000):***
   Replacement of all other capital medical equipment not including Monitors or Compression Devices.

3. ***Thermal Imaging Cameras ($8,500)***
   Staff will be requesting the purchase of 1 (one) camera this year, FY 20. This account will continue to be funded for future purchases; staff anticipates starting the replacement our current equipment in FY22.

4. ***Chest Compression Devices ($30,000)***
   Two (2) Lucas III mechanical CPR devices are scheduled to be purchased in FY20. The service life of this equipment is approx. 8 years (if current maintenance is continued). The Department will reevaluate the devices at that time.

5. ***Station Appliances ($1,000)***
   Replacement of fire station appliances, refrigerators, washers, dryers, ice machine etc. has been ongoing as needed.

6. ***Fire Station 50 ($560,000)***
   Staff is currently working with BSSW in the preliminary design stages of programing. The draft timeline anticipates construction to commence in the summer of 2020.

Project Descriptions: Fleet

1. ***Kubota ATV ($25,000)***
   This Haz-Mat/Beach rescue vehicle is scheduled for replacement in the 2020 budget year

2. ***Support / Hazmat Vehicle ($65,000)***
   Replacement is scheduled for the 2020 budget year.

Marco Island Public Works Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. ***Bridge Replacement – W. Winterberry Bridge Design ($600,000)***
   This project will replace the W. Winterberry Bridge. Design will commence in FY20. Construction cost is estimated at approximately $4,350,000 and is planned for FY2021.

2. ***Citywide Drainage Improvement Projects ($402,000)***
   These projects are for the replacement of failing outfalls and outfall structures as well as repair and maintenance of inlet structures. $100,000 was added to the FY20 budget.

3. ***Master Plan Drainage Projects – Citywide ($295,000)***
   Annual program to fund the projects listed on the City 10-year Master Drainage Program as presented annually to City Council.

4. ***Street Resurfacing – Citywide ($500,000)***
   Annual program to provide for the resurfacing of the City roadways within a 10-Year period

Project Descriptions: Fleet

1. ***Heavy Duty Pickup Truck ($46,000)***
   Crew Truck daily use with hauling and towing, scheduled to replace.

2. ***John Deere Hydraulic Excavator ($120,000) *NEW FY20***
   This new piece of equipment will allow the public works staff to work in small congested areas with minimal impacts on the surrounding properties. This will also allow staff to complete storm drainage projects in house which now are being done by our vendors.

Project Descriptions: Infrastructure / Other

1. ***Park Improvements – Mackle ($4,000)***
   Annual update and renew park grounds and facilities, ie: field lights, lake lights, playground equipment, basketball court, spray park, etc.

2. ***Park Improvements - Racquet Center ($10,000)***
   Plans include possible Resurface and re-line courts, and annual updates to grounds and facilities.

3. ***Park Improvements – Winterberry ($5,000)***
   Updates to grounds and facilities are needed.

4. ***Park Improvements - Leigh Plummer ($38,000) *NEW FY20***
   Plan is to repair the walkway.

5. ***Park Improvements - Veterans Community Park ($5,000)***
   Accumulate funds for annual capital repairs including but not limited to irrigation replacements and fountain repairs.

6. ***Park Improvements – Tommy Barfield Elementary ($2,000)***
   Accumulate funds for when annual repairs including but not limited to field lights, irrigation, and batting cages.

7. ***Park Fencing ($3,000)***
   Annual replacement of fencing around parks as needed, ie: playground, dog park, fields.

8. ***Re-Seal & Re-Stripe Mackle Park Parking Lot ($59,000)***
   This project is to improve the parking lot at Mackle Park including but not limited to resurface, re-stripe, & resealing.

Project Descriptions: Fleet

1. ***Mowers ($12,000)***
   The Parks staff are responsible for mowing surrounding areas around our parks. These ride on mowers are scheduled to be replaced in FY20.

City of Marco Island
One Cent Sales Tax Capital Projects

On November 6, 2018, Collier County voters approved a 1.0% local governmental infrastructure surtax on transactions in Collier County. This surtax began January 1, 2019 and will end either at the end of seven years, December 31, 2026, or the year that $490 million has been collected, whichever happens first. The referendum reads as follows:

> To enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental, and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veterans' nursing home and expand mental health facilities; shall the County levy a one-cent sales surtax beginning January 1, 2019, and automatically ending December 31, 2025, with oversight by citizen committee.

The proceeds will be shared between Collier County, Marco Island, Everglades City and Naples according to a statutory formula. The City of Naples share is estimated at $25.57 million.

Based on referendum language, City staff identified specific projects as high priority in order to maintain the current level of service and meet the City's overall goal and vision.

On May 17, 2019, in the capital budget workshop, this plan was presented to City Council with projects to begin in FY 2019-20 and continue through FY 2025-26. A summary of the entirety of projects is depicted on the following pages.

Fund 302

Beginning Fund Balance - Unrestricted September 30, 2018			-
	Projected Revenues FY 2018-19		2,400,000
	Projected Expenditures FY 2018-19		594,950
	Net Increase/(Decrease) in Net Unrestricted Assets		1,805,050
Expected Unrestricted Net Assets as of September 30, 2019			**1,805,050**
ADD:	**BUDGETED REVENUES:**		
	Capital Use Tax	3,200,000	3,200,000
TOTAL AVAILABLE RESOURCES			5,005,050
LESS: BUDGETED EXPENDITURES:			
	Contingency Unassigned	3,200,000	
			3,200,000
BUDGETED CASH FLOW			**$ -**
Projected Unrestricted Net Assets as of September 30, 2020			**$ 1,805,050**

Infrastructure Sales Surtax
Capital Improvement Plan FY 2019 - 2026

	2019	2020	2021	2022	2023	2024	2025	2026
Balance Brought Forward	-	2,400,000	200,000	-	250,000	-	50,000	450,000
Revenue	2,400,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	800,000
Total Available	***2,400,000***	***5,600,000***	***3,400,000***	***3,200,000***	***3,450,000***	***3,200,000***	***3,250,000***	***1,250,000***
State Funds Station 50*		500,000						
Fire Station 50		1,500,000						
Fire Station 50 Note**		4,000,000						
Veterans Park Note		4,000,000						
Total	***2,400,000***	***15,600,000***	***3,400,000***	***3,200,000***	***3,450,000***	***3,200,000***	***3,250,000***	***1,250,000***
Olde Marco Parking		400,000						
Fire Station 50		8,000,000						
Veterans Park		7,000,000						
Veterans Park Note			800,000	800,000	800,000	800,000	800,000	
Durnford Way			600,000					
Street Resurfacing			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Herb Savage Way				150,000				
Muspa Way					700,000			
Wells Sawyer Way						350,000		
Stormwater Projects			1,000,000	1,000,000	950,000	1,000,000	1,000,000	
Balance	***2,400,000***	***200,000***	***-***	***250,000***	***-***	***50,000***	***450,000***	***1,250,000***

*State Funds were vetoed by the governor in 2019. The City will submit a stronger application to the 2020 Legislature.

**The Fire Station 50 Note is to be repaid from the ongoing annual allocation of $560,000 to the Reserve for Replacement of Station 50.

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
302 ONE-CENT SALES TAX FUND								
3020000-335185	STATE REVENUE ONE CENT TAX	0	0	0	(1,755,458)	0	(3,200,000)	0.0%
3025190-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	0	3,200,000	0.0%
Department Total		**0**	**0**	**0**	**(1,755,458)**	**0**	**0**	**0.0%**
Grand Total		**0**	**0**	**0**	**(1,755,458)**	**0**	**0**	**0.0%**

GENERAL DEBT SERVICE FUND
SUMMARY

Debt Service Fund Revenues:

Ad Valorem Taxes	$	794,734
Transfer from General Fund		1,101,013
Transfer from Water & Sewer Fund		62,989
Use of Unassigned Fund Balance		-
TOTAL REVENUES	**$**	**1,958,736**

Debt Service Expenditures:

2014 General Obligations Bonds (Veterans Community Park)			
Principal	785,000		
Interest	9,734	$	794,734
2015 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)			
Principal	400,000		
Interest	7,926		407,926
2015 SunTrust Bank Note - Smokhouse Bay Bridge			
Principal	375,000		
Interest	109,532		
Expenses	2,000		486,532
2013 Lease - FD Rescue Boat			
Principal	-		
Interest	-		-
2015 SunTrust Bank Note - Police Vehicles			
Principal	-		
Interest	-		-
2016 SunTrust Bank Note - Public Works Gradall			
Principal	29,566		
Interest	1,037		30,603
2018 PNC Lease - Public Works Vacuum Truck			
Principal	64,081		
Interest	6,476		70,557
2019 PNC Lease - FD Ladder Truck			
Principal	64,634		
Interest	36,952		101,586
2019 PNC Lease - FD Engine Truck			
Principal	43,980		
Interest	22,818		66,798
TOTAL DEBT EXPENDITURES		**$**	**1,958,736**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
201 GO BONDS								
0000 UNDEFINED								
2010000-311000	AD VALOREM TAXES	(791,805)	(792,150)	(792,447)	(795,114)	(794,344)	(794,734)	0.0%
2010000-311200	DELINQUENT AD VALOREM TAXES	(151)	(112)	(228)	(577)	0	0	0.0%
2010000-361100	INTEREST	(2,021)	(3,684)	(5,391)	(8,579)	0	0	0.0%
2010000-369900	OTHER MISCELLANEOUS	(24)	(1)	0	0	0	0	0.0%
2010000-381000	INTERFUND TRANSFERS IN	0	(4,237)	0	0	0	0	0.0%
2010000-381010	TRANSFERS IN - GENERAL FUND	(417,132)	(414,864)	(415,956)	(387,519)	(422,762)	(423,543)	0.2%
2010000-381030	TRANSFERS IN - WTR & SWR FD	(63,204)	(61,992)	(62,148)	(57,618)	(62,872)	(62,989)	0.2%
Department Total		**(1,274,336)**	**(1,277,040)**	**(1,276,170)**	**(1,249,407)**	**(1,279,978)**	**(1,281,266)**	**0.1%**
5170 DEBT SERVICE								
2015170-710000	PRINCIPAL	1,085,000	1,100,000	1,120,000	1,140,000	1,140,000	1,160,000	1.8%
2015170-720000	INTEREST	191,955	174,292	156,319	137,978	137,978	119,266	-13.6%
2015170-730000	OTHER DEBT COST	123	110	81	77	2,000	2,000	0.0%
Department Total		**1,277,078**	**1,274,401**	**1,276,400**	**1,278,054**	**1,279,978**	**1,281,266**	**0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
202 CAPITAL LEASE								
0000 UNDEFINED								
2020000-361100	INTEREST	(440)	(414)	(612)	(923)	0	0	0.0%
2020000-381000	INTERFUND TRANSFER IN	(305,160)	(337,484)	(344,256)	(351,659)	(383,613)	(269,544)	-29.7%
Department Total		**(305,600)**	**(337,898)**	**(344,868)**	**(352,582)**	**(383,613)**	**(269,544)**	**-29.7%**
5170 DEBT SERVICE								
2025170-710000	PRINCIPAL	348,819	369,583	329,753	304,753	304,754	202,261	-33.6%
2025170-720000	INTEREST	20,423	18,959	15,192	78,857	78,859	67,283	-14.7%
Department Total		**369,242**	**388,542**	**344,945**	**383,609**	**383,613**	**269,544**	**-29.7%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
203 SPECIAL REVENUE BONDS								
0000 UNDEFINED								
2030000-361100	INTEREST	(10,261)	(4,416)	(6,523)	(9,880)	0	0	0.0%
2030000-381000	INTERFUND TRANSFER IN	(546,972)	(509,145)	(413,304)	(374,121)	(408,133)	(407,926)	-0.1%
2030000-384000	DEBT PROCEEDS	(1,980,000)	0	0	0	0	0	0.0%
Department Total		**(2,537,233)**	**(513,561)**	**(419,827)**	**(384,001)**	**(408,133)**	**(407,926)**	**-0.1%**
5170 DEBT SERVICE								
2035170-710000	PRINCIPAL	445,000	385,000	395,000	395,000	395,000	400,000	1.3%
2035170-720000	INTEREST	77,504	23,416	18,307	13,133	13,133	7,926	-39.6%
2035170-730000	OTHER DEBT COST	2,522,606	0	0	0	0	0	0.0%
Department Total		**3,045,110**	**408,416**	**413,307**	**408,133**	**408,133**	**407,926**	**-0.1%**
5810 TRANSFERS OUT								
2035810-525845	TRANSFERS OUT	0	36,541	0	0	0	0	0.0%
Department Total		**0**	**36,541**	**0**	**0**	**0**	**0**	**0.0%**
Grand Total		**574,260**	**(20,598)**	**(6,213)**	**83,806**	**0**	**0**	**0.0%**

Water/Sewer Fund

Debt Service Summary

Revenues for Debt Service:

Utility Rate Base	$	9,493,054
Utility 2% Surcharge - (ERC) - STRP	$	612,332
Reserves - (ERC) - STRP	$	695,440
TOTAL REVENUES	**$**	**10,800,826**

Debt Service Expenditures:

DEBT SECURED BY SENIOR UTILITY RATE BASE:			
Utility Revenue Note, Series 2006			
	Principal	385,441	
	Interest	78,282	463,723
Utility Revene Bond, Series 2010			
2010A Capital Projects			
	Principal	1,255,000	
	Interest	52,772	1,307,772
2011 Utility Revenue (Partial Refunding) Loan			
	Principal	3,399,664	
	Interest	238,655	3,638,319
2013 Refunding Rev Bonds			
	Principal	415,000	
	Interest	2,992,916	3,407,916
Utility System Refunding Revenue Bonds, Series 2016			
	Principal	-	
	Interest	1,633,169	1,633,169
DEBT SECURED BY JUNIOR PLEDGE ON RATE BASE:			
2011 SRF DRINKING WATER			
	Principal	254,805	
	Interest	90,572	345,377
Other Debt Cost			4,550
TOTAL DEBT SERVICE EXPENDITURES			**$ 10,800,826**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
410 SURCHARGE FUND								
4100000 SURCHARGE BALST/REV								
4100000-343610	WTR & SWR SURCHARGE -ERC	(828,318)	(1,682,964)	(1,514,979)	(1,037,422)	(1,189,225)	(612,332)	-48.5%
4100000-361100	INTEREST	(29,088)	(22,226)	(32,860)	(49,664)	0	0	0.0%
4100000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(141,242)	(695,440)	392.4%
Department Total		**(857,405)**	**(1,705,190)**	**(1,547,839)**	**(1,087,086)**	**(1,330,467)**	**(1,307,772)**	**-1.7%**
4105360 COMBINED WATER & SEWER								
4105360-525850	TRANSFERS OUT-DS	727,956	1,503,912	1,332,864	1,219,581	1,330,467	1,307,772	-1.7%
Department Total		**727,956**	**1,503,912**	**1,332,864**	**1,219,581**	**1,330,467**	**1,307,772**	**-1.7%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
420 WATER AND SEWER DEBT								
4200000 WATER & SEWER DEBT BALST/REV								
4200000-361100	INTEREST	(217,431)	(42,060)	(21,433)	(14,457)	0	0	0.0%
4200000-361400	GAIN OR LOSS ON INVESTMENT	2,486	72,533	185,548	0	0	0	0.0%
4200000-381000	INTERFUND TRANSFER IN	(10,760,184)	(16,827,512)	(10,653,060)	(9,836,211)	(10,730,431)	(10,800,826)	0.7%
Department Total		**(10,975,129)**	**(16,797,039)**	**(10,488,946)**	**(9,850,668)**	**(10,730,431)**	**(10,800,826)**	**0.7%**
4205360 COMBINED WATER & SEWER								
4205360-710000	PRINCIPAL	5,155,508	10,504,311	5,266,499	5,425,569	5,425,570	5,709,910	5.2%
4205360-720000	INTEREST	6,360,823	5,242,171	5,459,937	2,677,527	5,300,311	5,086,366	-4.0%
4205360-730000	OTHER DEBT COST	1,550	221,550	4,550	4,550	4,550	4,550	0.0%
4205360-799999	DEBT SERVICE OFFSET	(5,155,508)	(10,504,311)	(5,266,499)	(5,425,569)	0	0	0.0%
Department Total		**6,362,373**	**5,463,721**	**5,464,487**	**2,682,077**	**10,730,431**	**10,800,826**	**0.7%**
4205810 TRANSFER OUT - DS								
4205810-525855	TRANSFERS OUT-CIP	5,824,260	0	0	0	0	0	0.0%
Department Total		**5,824,260**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Grand Total		**1,082,055**	**(11,534,596)**	**(5,239,434)**	**(7,036,096)**	**0**	**0**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 1	% Chng
101 BUILDING FUND								
0000 UNDEFINED								
1010000-322000	BUILDING PERMITS	(2,312,056)	(1,868,550)	(2,406,937)	(1,950,152)	(1,735,000)	(1,735,000)	0.0%
1010000-322050	BUILDING PERMITS WAIVED	0	0	167,944	9,462	0	0	0.0%
1010000-322100	BLDG PERMITS-EDUCATION SURCHGB	(6,850)	(6,188)	(6,489)	(4,297)	0	0	0.0%
1010000-361100	INTEREST	(14,133)	(10,948)	(16,181)	(24,472)	(10,000)	(10,000)	0.0%
1010000-369900	OTHER MISCELLANEOUS	0	0	(14)	(2,185)	0	0	0.0%
1010000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(684,900)	(883,755)	29.0%
Department Total		**(2,333,039)**	**(1,885,686)**	**(2,261,677)**	**(1,971,644)**	**(2,429,900)**	**(2,628,755)**	**8.2%**
5240 BUILDING SERVICES								
1015240-501210	NON-BARGAINING UNIT WAGES	608,877	765,944	857,069	894,402	888,052	1,229,511	38.5%
1015240-501250	BENEFIT WAGES	157,761	191,389	211,808	222,015	214,785	0	-100.0%
1015240-501400	OVERTIME	53,087	57,140	14,027	27,468	40,000	40,000	0.0%
1015240-512100	FICA TAXES	60,085	73,993	79,874	82,606	84,738	94,472	11.5%
1015240-512200	RETIREMENT CONTRIBUTIONS	28,416	45,373	52,346	53,286	55,189	79,800	44.6%
1015240-512300	LIFE & HEALTH	103,343	160,445	175,049	183,378	205,314	257,530	25.4%
1015240-523100	PROFESSIONAL SERVICES	74,175	22,261	0	113,420	130,787	51,663	-60.5%
1015240-523400	OTHER CONTRACTUAL SERVICES	40,923	6,631	26,189	48,808	48,900	0	-100.0%
1015240-524000	TRAVEL & PER DIEM	1,604	3,810	3,553	5,623	7,045	6,000	-14.8%
1015240-524100	COMMUNICATIONS	3,293	6,714	6,799	7,750	9,192	8,208	-10.7%
1015240-524200	FREIGHT & POSTAGE	0	0	27	0	100	100	0.0%
1015240-524400	RENTAL & LEASES	7,329	6,350	6,228	5,930	10,680	10,680	0.0%
1015240-524500	INSURANCE	67,284	67,284	67,284	61,677	67,295	67,295	0.0%
1015240-524600	REPAIR & MAINTENANCE	0	0	0	0	2,000	2,000	0.0%
1015240-524605	REPAIR & MAINT - VEHICLES	7,503	5,228	2,980	4,972	5,060	5,132	1.4%
1015240-524615	REPAIR & MAINT - EQUIPMENT	742	1,276	35	0	0	0	0.0%
1015240-524700	PRINTING AND BINDING	361	330	347	210	500	400	-20.0%
1015240-524900	OTHER CHGS & OBLIGATIONS	10,324	17,451	24,033	25,218	32,000	27,504	-14.1%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 1	% Chng
1015240-524910	OTHER CHGS - ADMINISTRATIVE	213,468	213,468	148,092	142,032	154,949	291,836	88.3%
1015240-524915	OTHER CHGS - SAFETY	0	0	0	0	1,890	1,890	0.0%
1015240-524930	OTHER CHGS - LICENSES/PERMITS	2,450	0	0	0	0	0	0.0%
1015240-525100	OFFICE SUPPLIES	4,121	12,026	5,690	3,494	6,000	6,000	0.0%
1015240-525200	OPERATING SUPPLIES	3,140	36,180	61,414	73,285	73,968	2,240	-97.0%
1015240-525205	OPER SUPPLIES - FUEL	4,459	6,270	6,227	6,500	6,600	8,040	21.8%
1015240-525220	OPERATING SUPP - UNIFORMS	1,218	953	793	383	2,709	2,850	5.2%
1015240-525225	OPERATING SUPP - IT	0	0	0	0	0	120,174	0.0%
1015240-525400	MEMBERSHIPS AND PUBLICATIONS	1,320	1,045	1,893	655	3,900	4,860	24.6%
1015240-525500	TRAINING	2,840	5,335	2,441	7,661	10,000	14,400	44.0%
1015240-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	346,130	296,170	-14.4%
1015240-525845	TRANSFERS OUT	0	61,555	0	0	0	0	0.0%
1015240-525855	TRANSFERS OUT-CIP	0	57,500	0	0	0	0	0.0%
1015240-606600	COMPUTER SOFTWARE & HARDWARE	0	1,807	0	0	0	0	0.0%
Department Total		**1,458,124**	**1,827,758**	**1,754,198**	**1,970,773**	**2,407,783**	**2,628,755**	**9.2%**
5810 TRANSFERS OUT								
1015810-525855	TRANSFERS OUT-CIP	12,500	168,949	82,223	0	22,117	0	-100.0%
Department Total		**12,500**	**168,949**	**82,223**	**0**	**22,117**	**0**	**-100.0%**
Grand Total		**(862,415)**	**111,020**	**(425,256)**	**(871)**	**0**	**0**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
400 WATER AND SEWER FUND								
1000 MARCO ISLAND								
Department Total		(28,206,903)	(29,382,274)	(30,255,640)	(26,574,410)	(28,285,076)	(29,125,576)	3.0%
2000 MARCO SHORE								
Department Total		(1,479,056)	(1,522,144)	(1,651,892)	(1,499,277)	(1,445,548)	(1,491,000)	3.1%
5331 N. WATER PLANT								
Department Total		2,429,932	2,472,676	2,416,905	2,471,362	2,586,222	2,588,642	0.1%
5332 S. WATER PLANT								
Department Total		1,451,569	1,510,360	1,562,390	1,480,749	1,688,505	1,690,303	0.1%
5351 MARCO ISLAND SEWER PLANT								
Department Total		1,800,802	1,892,230	1,795,754	1,734,004	2,002,432	2,161,954	8.0%
5352 MARCO SHORE SEWER PLANT								
Department Total		161,486	162,204	167,773	150,445	273,592	163,400	-40.3%
5361 COLLECTION & DISTRIBUTION								
Department Total		1,916,440	1,840,304	1,865,147	1,933,092	2,093,275	2,318,076	10.7%
5362 OPERATIONS MAINTENANCE								
Department Total		1,409,716	1,430,729	1,432,031	1,279,049	1,454,840	1,533,622	5.4%
5363 WATER & SEWER ADMINISTRATION								
Department Total		16,661,425	16,418,271	15,958,099	14,791,466	16,077,717	16,414,462	2.1%
5364 FINANCIAL SERVICES								
Department Total		753,123	766,424	796,663	721,241	843,534	818,959	-2.9%
5810 TRANSFERS OUT								
Department Total		459,996	500,675	2,502,869	0	2,710,507	2,927,158	8.0%
Grand Total		(2,641,471)	(3,910,545)	(3,409,900)	(3,512,279)	0	0	0.0%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
1000 MARCO ISLAND								
4001000-343300	WATER FEE	(17,984,713)	(18,918,749)	(19,381,425)	(17,175,731)	(18,079,000)	(18,900,000)	4.5%
4001000-343310	WATER FEES-METER INSTALL	(19,982)	(19,681)	(13,596)	(12,971)	(12,000)	(12,000)	0.0%
4001000-343315	WATER FEE- SERVICE INSTALL	(18,488)	(21,634)	(15,284)	(16,796)	(12,000)	(12,000)	0.0%
4001000-343320	WATER FEE-CONNECTION	(2,730)	(8,124)	(2,520)	(9,126)	0	(2,500)	0.0%
4001000-343325	WATER FEE-METER CHANGE OUT	(7,592)	(13,141)	(11,082)	(11,985)	(10,000)	(10,000)	0.0%
4001000-343500	SEWER FEE	(9,131,053)	(9,247,419)	(9,499,775)	(8,264,824)	(9,191,000)	(9,191,000)	0.0%
4001000-343505	EFFLUENT FEES	(794,156)	(918,264)	(992,075)	(812,742)	(773,751)	(796,076)	2.9%
4001000-343510	SEWER FEE-SERVICE INSTALL	(22,331)	(19,522)	(13,200)	(19,200)	(10,000)	(10,000)	0.0%
4001000-361100	INTEREST	(171,521)	(121,215)	(140,716)	(161,320)	(162,325)	(140,000)	-13.8%
4001000-364000	DISPOSITION OF FIXED ASSETS	0	0	1,534	0	0	0	0.0%
4001000-365000	SALE OF SURPLUS MATERIALS	(1,884)	(5,281)	(4,049)	(964)	0	(2,000)	0.0%
4001000-369900	OTHER MISCELLANEOUS	(52,454)	(89,244)	(183,452)	(88,751)	(35,000)	(50,000)	42.9%
Department Total		**(28,206,903)**	**(29,382,274)**	**(30,255,640)**	**(26,574,410)**	**(28,285,076)**	**(29,125,576)**	**3.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
2000 MARCO SHORE								
4002000-343300	WATER FEE	(498,693)	(516,053)	(527,155)	(497,020)	(465,408)	(485,000)	4.2%
4002000-343315	WATER FEE- SERVICE INSTALL	(547)	(188)	0	(172)	0	0	0.0%
4002000-343500	SEWER FEE	(816,408)	(781,712)	(832,721)	(763,568)	(833,513)	(815,000)	-2.2%
4002000-343505	EFFLUENT FEES	(163,379)	(214,915)	(290,626)	(238,546)	(146,627)	(190,000)	29.6%
4002000-343510	SEWER FEE-SERVICE INSTALL	0	(600)	0	0	0	0	0.0%
4002000-369900	OTHER MISCELLANEOUS	(30)	(8,677)	(1,390)	30	0	(1,000)	0.0%
Department Total		**(1,479,056)**	**(1,522,144)**	**(1,651,892)**	**(1,499,277)**	**(1,445,548)**	**(1,491,000)**	**3.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5331 N. WATER PLANT								
4005331-501210	NON-BARGAINING UNIT WAGES	441,814	458,223	412,760	369,719	433,932	562,617	29.7%
4005331-501250	BENEFIT WAGES	116,027	116,346	111,475	99,111	98,721	0	-100.0%
4005331-501400	OVERTIME	23,493	24,154	38,303	27,443	24,000	24,000	0.0%
4005331-512100	FICA TAXES	42,748	44,041	41,757	36,288	42,195	44,931	6.5%
4005331-512200	RETIREMENT CONTRIBUTIONS	22,059	27,969	25,916	23,369	28,594	38,505	34.7%
4005331-512300	LIFE & HEALTH	73,338	80,873	82,511	103,276	114,035	133,164	16.8%
4005331-523100	PROFESSIONAL SERVICES	0	0	7,000	13,000	13,000	27,000	107.7%
4005331-523400	OTHER CONTRACTUAL SERVICES	335,629	323,485	341,236	354,970	355,030	279,490	-21.3%
4005331-523415	SLUDGE HAULING	157,667	165,638	146,520	173,801	173,916	175,000	0.6%
4005331-524000	TRAVEL & PER DIEM	170	606	30	0	1,780	5,880	230.3%
4005331-524100	COMMUNICATIONS	14,166	13,651	13,429	13,269	14,460	15,280	5.7%
4005331-524310	UTILITY SERVICE - ELECTRIC	232,615	232,647	219,452	240,000	240,000	240,000	0.0%
4005331-524315	UTILITY SVC ELEC-RAW WATER	157,024	160,161	162,895	160,000	180,000	180,000	0.0%
4005331-524350	UTILITY SERVICE - WASTE DISP	1,663	1,655	6,356	6,000	6,000	7,860	31.0%
4005331-524400	RENTAL & LEASES	0	0	2,428	1,779	2,600	3,000	15.4%
4005331-524600	REPAIR & MAINTENANCE	29,294	28,573	53,339	134,766	135,300	132,520	-2.1%
4005331-524605	REPAIR & MAINT - VEHICLES	6,473	12,580	6,874	4,196	4,700	6,760	43.8%
4005331-524610	REPAIR & MAINT - FACILITIES	15,709	12,686	5,232	22,881	23,500	31,000	31.9%
4005331-524615	REPAIR & MAINT - EQUIPMENT	63,698	122,561	108,419	0	0	0	0.0%
4005331-524915	OTHER CHGS - SAFETY	2,562	1,106	2,293	3,162	3,420	3,420	0.0%
4005331-525100	OFFICE SUPPLIES	4,468	2,886	3,496	2,415	4,500	3,500	-22.2%
4005331-525200	OPERATING SUPPLIES	30,309	24,776	24,826	23,037	25,700	29,100	13.2%
4005331-525205	OPER SUPPLIES - FUEL	7,031	6,748	7,914	15,560	15,660	10,000	-36.1%
4005331-525220	OPERATING SUPP - UNIFORMS	1,856	2,386	2,397	2,306	3,170	3,170	0.0%
4005331-525235	OPER SUPP-CHEMICALS LIME PLT	622,372	595,294	565,189	560,638	561,240	544,355	-3.0%
4005331-525240	OPER SUPP-CHEMICALS RAW WTR	22,389	10,139	22,456	76,468	76,518	83,055	8.5%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
4005331-525400	MEMBERSHIPS AND PUBLICATIONS	270	1,220	370	1,045	1,370	370	-73.0%
4005331-525500	TRAINING	5,087	2,272	2,033	2,864	2,882	4,665	61.9%
Department Total		**2,429,932**	**2,472,676**	**2,416,905**	**2,471,362**	**2,586,222**	**2,588,642**	**0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5332 S. WATER PLANT								
4005332-501210	NON-BARGAINING UNIT WAGES	361,417	366,814	362,904	317,679	358,661	450,908	25.7%
4005332-501250	BENEFIT WAGES	62,590	60,703	71,529	66,393	73,916	0	-100.0%
4005332-501400	OVERTIME	51,670	36,947	20,981	23,932	24,000	24,000	0.0%
4005332-512100	FICA TAXES	35,231	34,005	33,396	30,367	34,665	35,800	3.3%
4005332-512200	RETIREMENT CONTRIBUTIONS	23,850	28,273	27,276	21,995	24,927	29,610	18.8%
4005332-512300	LIFE & HEALTH	47,839	78,228	89,198	64,908	131,611	81,718	-37.9%
4005332-523400	OTHER CONTRACTUAL SERVICES	30,263	36,431	35,267	19,034	32,985	38,652	17.2%
4005332-524000	TRAVEL & PER DIEM	1,198	1,094	1,124	0	2,000	2,520	26.0%
4005332-524100	COMMUNICATIONS	6,767	6,177	6,779	6,720	14,280	15,100	5.7%
4005332-524310	UTILITY SERVICE - ELECTRIC	576,334	642,073	683,366	668,410	675,000	675,000	0.0%
4005332-524350	UTILITY SERVICE - WASTE DISP	1,500	1,541	1,570	1,700	2,400	2,400	0.0%
4005332-524400	RENTAL & LEASES	1,242	0	0	0	1,400	1,400	0.0%
4005332-524600	REPAIR & MAINTENANCE	62,453	47,325	39,656	83,222	116,300	129,000	10.9%
4005332-524605	REPAIR & MAINT - VEHICLES	2,546	2,076	291	2,625	2,630	2,630	0.0%
4005332-524610	REPAIR & MAINT - FACILITIES	14,031	13,036	12,083	16,403	23,630	21,480	-9.1%
4005332-524615	REPAIR & MAINT - EQUIPMENT	61,682	54,800	64,835	0	0	0	0.0%
4005332-524915	OTHER CHGS - SAFETY	1,003	1,069	685	1,093	1,860	2,110	13.4%
4005332-525100	OFFICE SUPPLIES	5,365	4,921	5,300	4,210	5,430	5,430	0.0%
4005332-525200	OPERATING SUPPLIES	24,457	20,074	24,549	26,961	29,120	31,980	9.8%
4005332-525205	OPER SUPPLIES - FUEL	7,232	7,369	1,368	12,540	12,540	9,080	-27.6%
4005332-525220	OPERATING SUPP - UNIFORMS	1,985	1,686	2,001	1,919	2,440	2,440	0.0%
4005332-525245	OPERATING SUPP - CHEMICALS	67,553	62,241	75,357	107,617	113,600	124,845	9.9%
4005332-525400	MEMBERSHIPS AND PUBLICATIONS	180	760	310	710	1,510	710	-53.0%
4005332-525500	TRAINING	3,180	2,718	2,565	2,310	3,600	3,490	-3.1%
Department Total		**1,451,569**	**1,510,360**	**1,562,390**	**1,480,749**	**1,688,505**	**1,690,303**	**0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5351 MARCO ISLAND SEWER PLANT								
4005351-501210	NON-BARGAINING UNIT WAGES	470,866	464,304	483,984	421,249	476,507	580,811	21.9%
4005351-501250	BENEFIT WAGES	71,957	69,479	75,951	65,460	71,677	0	-100.0%
4005351-501400	OVERTIME	22,895	21,463	22,912	17,110	23,500	23,500	0.0%
4005351-512100	FICA TAXES	41,551	40,836	42,832	36,765	43,549	44,549	2.3%
4005351-512200	RETIREMENT CONTRIBUTIONS	30,899	35,616	38,596	32,876	35,485	36,285	2.3%
4005351-512300	LIFE & HEALTH	96,477	101,191	115,635	104,592	135,739	130,984	-3.5%
4005351-523100	PROFESSIONAL SERVICES	0	58,810	6,090	0	0	110,000	0.0%
4005351-523400	OTHER CONTRACTUAL SERVICES	55,821	118,648	43,842	47,239	52,380	84,020	60.4%
4005351-523410	GROUNDS MAINTENANCE	825	10,700	7,385	8,000	8,000	0	-100.0%
4005351-523415	SLUDGE HAULING	214,306	267,540	246,802	222,000	222,000	222,000	0.0%
4005351-524000	TRAVEL & PER DIEM	20	358	974	492	4,700	4,940	5.1%
4005351-524100	COMMUNICATIONS	3,648	3,657	3,742	3,849	4,140	5,200	25.6%
4005351-524310	UTILITY SERVICE - ELECTRIC	496,418	478,859	467,629	497,437	500,040	500,040	0.0%
4005351-524350	UTILITY SERVICE - WASTE DISP	15,505	21,054	37,049	44,325	44,410	40,080	-9.8%
4005351-524400	RENTAL & LEASES	636	863	2,218	1,279	3,500	2,500	-28.6%
4005351-524600	REPAIR & MAINTENANCE	46,440	30,902	21,775	113,023	165,310	176,800	7.0%
4005351-524605	REPAIR & MAINT - VEHICLES	3,805	719	592	1,042	1,900	1,900	0.0%
4005351-524610	REPAIR & MAINT - FACILITIES	8,036	10,690	8,577	6,061	43,500	47,000	8.0%
4005351-524615	REPAIR & MAINT - EQUIPMENT	77,968	47,844	67,882	0	0	0	0.0%
4005351-524915	OTHER CHGS - SAFETY	1,509	3,515	2,263	1,679	3,600	3,600	0.0%
4005351-525100	OFFICE SUPPLIES	3,272	3,199	2,143	1,222	3,800	2,600	-31.6%
4005351-525200	OPERATING SUPPLIES	18,696	10,597	11,640	12,055	19,800	25,500	28.8%
4005351-525205	OPER SUPPLIES - FUEL	8,261	690	1,140	13,300	15,000	14,900	-0.7%
4005351-525220	OPERATING SUPP - UNIFORMS	2,290	2,478	2,712	2,369	3,290	3,290	0.0%
4005351-525245	OPERATING SUPP - CHEMICALS	105,376	85,750	77,313	76,337	112,535	94,285	-16.2%
4005351-525400	MEMBERSHIPS AND PUBLICATIONS	270	945	240	1,170	1,370	470	-65.7%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
4005351-525500	TRAINING	3,053	1,523	3,838	3,073	6,700	6,700	0.0%
Department Total		**1,800,802**	**1,892,230**	**1,795,754**	**1,734,004**	**2,002,432**	**2,161,954**	**8.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5352 MARCO SHORE SEWER PLANT								
4005352-501210	NON-BARGAINING UNIT WAGES	57,256	57,174	57,357	49,838	58,884	61,849	5.0%
4005352-501400	OVERTIME	2,522	1,471	1,784	1,869	4,000	2,500	-37.5%
4005352-512100	FICA TAXES	4,501	4,396	4,459	3,906	4,474	4,600	2.8%
4005352-512200	RETIREMENT CONTRIBUTIONS	2,863	3,616	3,728	3,240	5,347	5,301	-0.9%
4005352-512300	LIFE & HEALTH	15,401	16,538	18,154	16,556	20,702	20,990	1.4%
4005352-523100	PROFESSIONAL SERVICES	0	0	0	7,480	7,480	0	-100.0%
4005352-523400	OTHER CONTRACTUAL SERVICES	16,914	11,001	14,639	16,257	30,870	36,960	19.7%
4005352-523410	GROUNDS MAINTENANCE	4,673	18,165	5,538	6,000	27,800	0	-100.0%
4005352-524100	COMMUNICATIONS	1,307	0	0	0	3,540	1,770	-50.0%
4005352-524310	UTILITY SERVICE - ELECTRIC	33,951	34,317	27,311	27,000	27,000	13,500	-50.0%
4005352-524350	UTILITY SERVICE - WASTE DISP	2,173	2,245	2,291	3,346	4,200	2,100	-50.0%
4005352-524600	REPAIR & MAINTENANCE	0	0	0	7,098	13,610	2,850	-79.1%
4005352-524610	REPAIR & MAINT - FACILITIES	1,125	0	14,864	400	44,185	230	-99.5%
4005352-524615	REPAIR & MAINT - EQUIPMENT	9,040	7,370	8,362	0	0	0	0.0%
4005352-525100	OFFICE SUPPLIES	150	280	1,466	1,400	2,050	600	-70.7%
4005352-525200	OPERATING SUPPLIES	1,116	0	2,460	75	7,500	4,175	-44.3%
4005352-525205	OPER SUPPLIES - FUEL	0	0	0	1,000	1,000	500	-50.0%
4005352-525245	OPERATING SUPP - CHEMICALS	8,494	5,631	5,359	4,980	10,950	5,475	-50.0%
Department Total		**161,486**	**162,204**	**167,773**	**150,445**	**273,592**	**163,400**	**-40.3%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5361 COLLECTION & DISTRIBUTION								
4005361-501210	NON-BARGAINING UNIT WAGES	768,327	765,399	785,775	767,477	865,970	1,124,243	29.8%
4005361-501250	BENEFIT WAGES	140,442	137,476	146,525	149,717	166,821	0	-100.0%
4005361-501400	OVERTIME	16,162	18,404	23,420	24,774	40,000	30,000	-25.0%
4005361-512100	FICA TAXES	68,090	68,066	70,728	69,436	79,097	91,060	15.1%
4005361-512200	RETIREMENT CONTRIBUTIONS	45,191	54,404	57,241	55,143	78,655	74,050	-5.9%
4005361-512300	LIFE & HEALTH	130,889	143,590	164,227	182,322	252,925	232,989	-7.9%
4005361-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(115,336)	(115,336)	0.0%
4005361-523100	PROFESSIONAL SERVICES	1,796	0	176	135	2,500	2,500	0.0%
4005361-523400	OTHER CONTRACTUAL SERVICES	209,288	110,293	77,361	80,261	88,104	240,640	173.1%
4005361-524000	TRAVEL & PER DIEM	2,363	3,548	2,405	801	2,500	2,580	3.2%
4005361-524100	COMMUNICATIONS	4,904	4,621	4,247	6,600	8,000	11,690	46.1%
4005361-524350	UTILITY SERVICE - WASTE DISP	17,518	16,659	16,965	23,100	23,100	23,200	0.4%
4005361-524400	RENTAL & LEASES	980	11,556	11,278	12,217	13,000	13,000	0.0%
4005361-524600	REPAIR & MAINTENANCE	320,825	358,793	340,769	429,015	430,758	423,200	-1.8%
4005361-524605	REPAIR & MAINT - VEHICLES	42,841	41,460	30,069	29,016	32,750	36,300	10.8%
4005361-524610	REPAIR & MAINT - FACILITIES	6,617	629	887	2,911	5,500	8,000	45.5%
4005361-524615	REPAIR & MAINT - EQUIPMENT	39,933	26,504	32,958	0	0	0	0.0%
4005361-524915	OTHER CHGS-SAFETY	4,779	5,762	5,353	3,601	6,210	6,750	8.7%
4005361-525100	OFFICE SUPPLIES	0	0	1,403	0	0	400	0.0%
4005361-525200	OPERATING SUPPLIES	56,928	33,588	45,689	44,995	53,100	53,100	0.0%
4005361-525205	OPER SUPPLIES - FUEL	29,478	30,526	37,514	40,000	42,000	42,000	0.0%
4005361-525220	OPERATING SUPP - UNIFORMS	4,081	4,363	4,241	5,034	7,501	7,590	1.2%
4005361-525400	MEMBERSHIPS AND PUBLICATIONS	625	1,065	495	1,252	1,270	1,270	0.0%
4005361-525500	TRAINING	4,383	3,597	5,421	5,285	8,850	8,850	0.0%
Department Total		**1,916,440**	**1,840,304**	**1,865,147**	**1,933,092**	**2,093,275**	**2,318,076**	**10.7%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5362 OPERATIONS MAINTENANCE								
4005362-501210	NON-BARGAINING UNIT WAGES	740,299	717,125	690,399	613,178	704,041	912,617	29.6%
4005362-501250	BENEFIT WAGES	138,978	145,772	169,195	146,549	159,013	0	-100.0%
4005362-501400	OVERTIME	41,782	65,684	62,768	48,341	48,000	48,000	0.0%
4005362-512100	FICA TAXES	67,928	68,441	68,229	59,723	69,769	72,886	4.5%
4005362-512200	RETIREMENT CONTRIBUTIONS	41,770	48,028	46,334	40,629	48,980	63,070	28.8%
4005362-512300	LIFE & HEALTH	139,814	157,251	139,122	128,268	161,858	164,020	1.3%
4005362-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(20,111)	(20,111)	0.0%
4005362-523400	OTHER CONTRACTUAL SERVICES	40,214	26,339	17,047	79	1,465	28,440	1841.3 %
4005362-524000	TRAVEL & PER DIEM	1,150	650	2,910	1,297	3,000	3,020	0.7%
4005362-524100	COMMUNICATIONS	34,132	26,489	31,726	33,052	33,330	38,250	14.8%
4005362-524350	UTILITY SERVICE - WASTE DISP	6,667	11,214	4,190	6,800	6,900	6,960	0.9%
4005362-524400	RENTAL & LEASES	322	2,180	2,374	84	2,500	2,000	-20.0%
4005362-524600	REPAIR & MAINTENANCE	49,955	42,022	48,766	96,486	108,240	100,300	-7.3%
4005362-524605	REPAIR & MAINT - VEHICLES	22,065	23,420	19,881	27,750	27,885	22,885	-17.9%
4005362-524610	REPAIR & MAINT - FACILITIES	3,095	936	8,467	6,707	11,500	5,000	-56.5%
4005362-524615	REPAIR & MAINT - EQUIPMENT	13,302	29,332	25,408	0	0	0	0.0%
4005362-524915	OTHER CHGS-SAFETY	1,769	2,316	5,275	2,562	5,450	5,450	0.0%
4005362-525100	OFFICE SUPPLIES	1,150	1,455	1,090	2,668	2,700	1,500	-44.4%
4005362-525200	OPERATING SUPPLIES	47,524	42,344	61,590	37,515	47,700	48,900	2.5%
4005362-525205	OPER SUPPLIES - FUEL	9,664	12,791	20,778	19,532	21,450	21,450	0.0%
4005362-525220	OPERATING SUPP - UNIFORMS	5,410	3,514	3,771	3,117	5,770	3,600	-37.6%
4005362-525400	MEMBERSHIPS AND PUBLICATIONS	205	625	777	678	1,300	1,315	1.2%
4005362-525500	TRAINING	2,521	2,802	1,934	4,036	4,100	4,070	-0.7%
Department Total		**1,409,716**	**1,430,729**	**1,432,031**	**1,279,049**	**1,454,840**	**1,533,622**	**5.4%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5363 WATER & SEWER ADMINISTRATION								
4005363-501210	NON-BARGAINING UNIT WAGES	534,431	448,894	459,677	403,198	465,840	666,953	43.2%
4005363-501250	BENEFIT WAGES	99,501	105,430	105,598	96,287	110,652	720	-99.3%
4005363-501400	OVERTIME	1,749	2,006	1,789	1,464	5,000	2,000	-60.0%
4005363-512100	FICA TAXES	37,643	40,383	38,672	35,504	43,865	50,564	15.3%
4005363-512200	RETIREMENT CONTRIBUTIONS	23,611	30,230	29,939	27,233	37,859	46,837	23.7%
4005363-512300	LIFE & HEALTH	66,872	83,416	85,709	89,959	97,870	134,971	37.9%
4005363-512600	OTHER POSTEMP BENEFITS	40,488	47,466	(14,506)	0	0	0	0.0%
4005363-512900	CAPITALIZED PERSONNEL COST	0	0	0	0	(173,161)	(173,000)	-0.1%
4005363-523100	PROFESSIONAL SERVICES	152,354	88,836	101,173	219,516	231,585	154,800	-33.2%
4005363-523107	LEGAL - OTHER	15,200	13,608	1,981	338	15,000	15,000	0.0%
4005363-523200	ACCOUNTING AUDITING	0	0	0	0	0	53,855	0.0%
4005363-523400	OTHER CONTRACTUAL SERVICES	101,130	76,498	33,228	4,836	6,400	22,460	250.9%
4005363-524000	TRAVEL & PER DIEM	769	3,114	4,431	1,599	4,900	5,100	4.1%
4005363-524100	COMMUNICATIONS	21,790	17,995	22,598	22,977	23,285	39,361	69.0%
4005363-524200	FREIGHT & POSTAGE	915	540	627	1,366	1,400	1,200	-14.3%
4005363-524310	UTILITY SERVICE - ELECTRIC	6,454	5,446	5,728	6,000	7,200	6,600	-8.3%
4005363-524400	RENTAL & LEASES	1,617	1,631	763	2,723	3,600	2,880	-20.0%
4005363-524500	INSURANCE	762,948	662,952	662,940	607,695	662,950	662,950	0.0%
4005363-524600	REPAIR & MAINTENANCE	0	0	0	0	1,560	2,000	28.2%
4005363-524605	REPAIR & MAINT - VEHICLES	11,188	1,467	1,268	1,052	4,500	14,500	222.2%
4005363-524610	REPAIR & MAINT - FACILITIES	13,980	6,835	1,918	416	9,600	8,100	-15.6%
4005363-524700	PRINTING AND BINDING	1,624	1,966	3,201	948	4,000	3,600	-10.0%
4005363-524910	OTHER CHGS - ADMINISTRATIVE	694,644	694,652	1,053,336	1,035,881	1,130,053	1,022,296	-9.5%
4005363-524915	OTHER CHGS - SAFETY	852	429	1,755	367	2,205	2,005	-9.1%
4005363-524930	OTHER CHGS-LICENSES/PERMITS	6,175	16,100	16,600	6,500	16,600	22,100	33.1%
4005363-524940	MISCELLANEOUS EXPENSE	3,346	3,927	3,365	2,958	4,000	4,000	0.0%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
4005363-524995	OTHER CHARGES BAD DEBTS	4,066	5,500	0	0	0	0	0.0%
4005363-525100	OFFICE SUPPLIES	7,252	6,962	9,061	6,482	7,500	7,500	0.0%
4005363-525200	OPERATING SUPPLIES	1,917	1,052	1,822	5,137	6,500	3,000	-53.8%
4005363-525205	OPER SUPPLIES - FUEL	2,220	2,200	2,167	2,500	3,285	3,120	-5.0%
4005363-525220	OPERATING SUPP - UNIFORMS	1,281	541	628	718	2,200	2,200	0.0%
4005363-525225	OPERATING SUPP - IT	64,470	99,113	78,523	122,184	143,705	224,505	56.2%
4005363-525400	MEMBERSHIPS AND PUBLICATIONS	768	1,159	811	947	1,170	1,170	0.0%
4005363-525500	TRAINING	5,008	6,564	5,186	3,800	17,430	18,000	3.3%
4005363-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	0	0	0.0%
4005363-525850	TRANSFERS OUT-DS	10,095,432	10,085,592	9,382,344	8,674,248	9,462,836	9,556,043	1.0%
4005363-525855	TRANSFERS OUT-CIP	2,327,832	2,305,572	2,305,572	2,043,976	2,229,797	2,296,243	3.0%
4005363-525860	TRANSFERS OUT-R&R	1,551,900	1,550,196	1,550,196	1,362,658	1,486,531	1,530,829	3.0%
Department Total		**16,661,425**	**16,418,271**	**15,958,099**	**14,791,466**	**16,077,717**	**16,414,462**	**2.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5364 FINANCIAL SERVICES								
4005364-501210	NON-BARGAINING UNIT WAGES	364,382	365,176	361,631	311,944	355,458	456,710	28.5%
4005364-501250	BENEFIT WAGES	91,889	88,297	91,512	79,510	88,864	0	-100.0%
4005364-501400	OVERTIME	4,959	4,406	7,868	8,294	5,000	5,000	0.0%
4005364-512100	FICA TAXES	33,562	33,173	33,392	28,918	34,381	34,724	1.0%
4005364-512200	RETIREMENT CONTRIBUTIONS	18,078	21,635	22,481	19,232	23,129	30,126	30.3%
4005364-512300	LIFE & HEALTH	73,834	89,595	101,193	87,876	116,582	111,519	-4.3%
4005364-523100	PROFESSIONAL SERVICES	15,340	0	5,375	1,500	8,275	2,250	-72.8%
4005364-523200	ACCOUNTING AUDITING	40,230	45,850	46,071	47,205	47,205	0	-100.0%
4005364-523400	OTHER CONTRACTUAL SERVICES	33,289	31,868	33,834	53,683	59,470	59,070	-0.7%
4005364-524000	TRAVEL & PER DIEM	659	1,047	687	855	1,150	2,150	87.0%
4005364-524100	COMMUNICATIONS	1,594	1,784	1,525	1,600	1,800	3,150	75.0%
4005364-524200	FREIGHT & POSTAGE	44,286	42,689	45,888	45,059	47,640	54,000	13.4%
4005364-524600	REPAIR & MAINTENANCE	0	0	0	785	1,500	1,500	0.0%
4005364-524605	REPAIR & MAINT - VEHICLES	2,813	2,221	2,871	1,377	1,400	800	-42.9%
4005364-524615	REPAIR & MAINT - EQUIPMENT	775	1,053	1,318	0	0	0	0.0%
4005364-524700	PRINTING AND BINDING	0	790	0	352	2,500	1,500	-40.0%
4005364-524900	OTHER CHGS & OBLIGATIONS	13,540	26,762	27,565	20,287	28,720	36,000	25.3%
4005364-524915	OTHER CHGS-SAFETY	480	446	570	538	840	840	0.0%
4005364-524940	MISCELLANEOUS EXPENSE	3,313	979	2,450	0	0	0	0.0%
4005364-525100	OFFICE SUPPLIES	3,833	2,396	3,026	2,791	5,000	4,000	-20.0%
4005364-525200	OPERATING SUPPLIES	0	0	0	734	5,600	5,600	0.0%
4005364-525205	OPER SUPPLIES - FUEL	4,907	5,120	6,022	5,520	5,520	5,520	0.0%
4005364-525220	OPERATING SUPP - UNIFORMS	1,143	914	993	790	900	900	0.0%
4005364-525400	MEMBERSHIPS AND PUBLICATIONS	0	224	90	90	100	100	0.0%
4005364-525500	TRAINING	218	0	300	2,300	2,500	3,500	40.0%
Department Total		**753,123**	**766,424**	**796,663**	**721,241**	**843,534**	**818,959**	**-2.9%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
5810 TRANSFERS OUT								
4005810-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	100	1,218,590	12184%
4005810-525840	TRANSFERS OUT - GOVT CIP	0	0	999,996	0	0	0	0.0%
4005810-525855	TRANSFERS OUT-CIP	459,996	500,675	1,502,873	0	2,710,407	1,708,568	-37.0%
Department Total		**459,996**	**500,675**	**2,502,869**	**0**	**2,710,507**	**2,927,158**	**8.0%**
Grand Total		**(2,641,471)**	**(3,910,545)**	**(3,409,900)**	**(3,512,279)**	**0**	**0**	**0.0%**

MARCO ISLAND WATER & SEWER DEPT
5 YR CAPITAL IMPROVEMENT PROGRAM

ITEM	PROJ NMBR	RENEWAL, REPLACEMENT, & IMPROVEMENT (RR&I)	FUNDING SOURCE	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
1	17001	Renewal & Replacement - Water	RR&I	$450,000	$450,000	$450,000	$450,000	$450,000	$ 2,250,000
2	17002	Renewal & Replacement - Sewer	RR&I	450,000	450,000	450,000	450,000	450,000	$ 2,250,000
3	16161	RO Membrane Replacement	RR&I	85,000	85,000	50,000	50,000	50,000	$ 320,000
4	16162	MBR Membrane Replacement	RR&I	350,000	350,000	120,000	120,000	120,000	$ 1,060,000
5		NWTP Membrane Replacement	RR&I	0	70,000	70,000	70,000	70,000	$ 280,000
6	16163	Corrosion Inhibition Program	RR&I	60,000	60,000	60,000	60,000	60,000	$ 300,000
7	16164	Lift Station Vault/Valve Replacement	RR&I	85,000	85,000	85,000	85,000	85,000	$ 425,000
8	16117	Meter Replacement	RR&I	55,000	250,000	250,000	250,000	250,000	$ 1,055,000
9	16165	Vehicle Replacement	RR&I	140,000	140,000	140,000	140,000	140,000	$ 700,000
10	16125	Sanitary Sewer Manhole Repair and Lining	Capital Reserve	0	160,000	160,000	160,000	160,000	$ 640,000
11	16166	Structural Improvements/Replacement Program	Capital Reserve	100,000	100,000	100,000	100,000	100,000	$ 500,000
12	16167	Replacement Lift Station Control Panels	Capital Reserve	55,000	55,000	55,000	55,000	55,000	$ 275,000
13	16168	Pump Improvements/Replacement Program	Capital Reserve	150,000	150,000	150,000	150,000	150,000	$ 750,000
14	16170	Site Improvements/Upgrade	Capital Reserve	100,000	100,000	100,000	100,000	100,000	$ 500,000
15	16171	Main Improvements	Capital Reserve	0	450,000	450,000	450,000	450,000	$ 1,800,000
16	19023	Chemical Storage Tank Replacement Program	Capital Reserve	25,000	25,000	25,000	25,000	25,000	$ 125,000
17		**Well Maintenance Program**	Capital Reserve	**200,000**	200,000	200,000	200,000	200,000	$ 1,000,000
			TOTAL RR&I	**2,305,000**	3,180,000	2,915,000	2,915,000	2,915,000	$ 14,230,000

ITEM		CAPITAL IMPROVEMENT COSTS	FUNDING SOURCE	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTAL
18	19005	Source Water Generator [1]	Funded in FY20	1,200,000					$ 1,200,000
19	19006	SWTP Replacement of Old HS Pump Station	Funded in FY20	1,400,000					$ 1,400,000
20	16177	RWPF Bleach Tank Housing	Funded in FY20	15,000					$ 15,000
21	18010	Yellowbird W&S Improvements	Funded in FY20	815,640					$ 815,640
22		**North Water Treatment Plant MBR, Wind Retrofit (RWPF)** [2]	Funded in FY21	**200,000**	1,276,000				$ 1,476,000
23		MBR Tank Replacement	Funded in FY21		1,000,000				$ 1,000,000
24		SWTP Drainage and Asphalt Improvements	Funded in FY21		500,000				$ 500,000
25		MBR Bridge Crane	Funded in FY21		500,000				$ 500,000
26		RO Odor Control Rehab	Funded in FY21		100,000				$ 100,000
27		RO Well Replacement	Funded in FY21		400,000	1,200,000		400,000	$ 2,000,000
28		RWPF Chlorine Automation	Funded in FY22			200,000			$ 200,000
29		Large Capital Equipment-	Funded in FY22			100,000	100,000	100,000	$ 300,000
30		Isle of Capri STRP Design-Construction [3]	Funded in FY22			700,000		7,000,000	$ 7,700,000
31		Sewer camera/grout truck	Funded in FY22			300,000			$ 300,000
32		SWTP RO Building Improvements	Funded in FY22			500,000			$ 500,000
33		Sand Separator Replacement	Funded in FY23			100,000	100,000		$ 200,000
34	19007	Multi-departmental Building	Funded in FY23			500,000	6,500,000		$ 7,000,000
35		SWF Lake Interconnect Improvements	Funded in FY24					150,000	$ 150,000
			TOTAL CAPITAL	**3,630,640**	3,776,000	3,600,000	6,700,000	7,650,000	$ 25,356,640

		GRAND TOTALS	**$5,935,640**	$6,956,000	$6,515,000	$9,615,000	$10,565,000	$39,586,640

Funding Priority		ADDITIONAL CAPITAL IMPROVEMENT COSTS Identified- Not Funded	FUNDING SOURCE						TOTAL
1		Reclaimed water storage tank	Not Funded					900,000	900,000
2		IQ Water Improvements	Not Funded					1,000,000	1,000,000
3		Portable Generator Storage	Not Funded					1,000,000	1,000,000
4		Source Water Pump House Replacement	Not Funded					2,000,000	2,000,000
5		STRP - Goodland	Not Funded					7,000,000	7,000,000
6		Portable Generator/Pump Purchase	Not Funded					1,000,000	1,000,000
7		Reuse Nutrient Removal Process	Not Funded					2,000,000	$ 2,000,000
			NOT FUNDED - IDENTIFIED IMPROVEMENTS						$ 14,900,000

Transfer In-Excess Revenues	1,708,568	2,500,000	2,500,000	2,500,000	2,500,000
5% of Revenues - RRI	1,530,829	1,546,137	1,561,598	1,577,214	1,592,987
7.5% of Revenues - Capital Reserve	2,296,243	2,319,206	2,342,398	2,365,822	2,389,480
Total Recurring Revenues	**5,535,640**	**6,365,343**	**6,403,996**	**6,443,036**	**6,482,466**
FEMA: Grant Funding [1]	200,000	1,300,000	-	-	
FEMA: Grant Funding [2]	200,000	907,000			-
Grant/Special Appropriation Funding [3]					2,100,000
Liquidated Project Balance Carryover		TBD	$1,616,343	$1,505,339	TBD
Total Non Recurring Revenues	**400,000**	**2,207,000**	**1,616,343**	**1,505,339**	**2,100,000**
Total Revenues/Sources	**5,935,640**	**8,572,343**	**8,020,339**	**7,948,375**	**8,582,466**
Budgeted Capital Expenses	**5,935,640**	**6,956,000**	**6,515,000**	**9,615,000**	**10,565,000**
Required Funding:	**-**	**1,616,343**	**1,505,339**	**(1,666,625)**	**(1,982,534)**

Alternative Funding Sources

Anticipated Excess Revenues From Operations	**1,218,590**	**1,236,869**	**1,255,422**	**1,274,253**	**1,293,367**
PY Unappropriated Project Carryover	**61,777**	-	-	-	-
PY Appropriated Unencumberred CIP Carryover *(as of 4/30/19)*	11,742,607	-	-	-	-

[1] *$1,500,000 FEMA: This grant will fund 75% of the cost of the generator project. This award is pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Section 404, and 44 CFR Part 206.434. BCR: 2.83 Activity Type: Generator*

[2] *$1,107,000 FEMA: This grant will fund 75% of the wind retrofit project. This award is pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Section 404, and 44 CFR Part 206.434. BCR: 1.30 Activity Type: Wind Retrofit*

[3] *Anticipated Grant funding for 30% of Isle of Capri STRP Design-Construction*

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
430 RENEWAL; REPLACEMENT & IMPROVE								
0000 UNDEFINED								
Total		**(2,291,582)**	**(1,584,559)**	**(1,667,134)**	**(1,404,726)**	**(2,740,000)**	**(2,305,000)**	**-15.9%**
5336 WATER PROJECTS								
Total		**742,801**	**732,399**	**746,258**	**902,277**	**1,390,000**	**940,000**	**-32.4%**
5356 SEWER PROJECTS								
Total		**945,888**	**672,004**	**617,623**	**312,946**	**810,000**	**650,000**	**-19.8%**
5360 COMBINED WATER & SEWER								
Total		**936,078**	**1,238,201**	**1,351,969**	**729,116**	**540,000**	**515,000**	**-4.6%**
5810 TRANSFERS OUT								
Total		**0**	**0**	**0**	**0**	**0**	**200,000**	**100.0%**
Grand Total		**333,186**	**1,058,045**	**1,048,716**	**539,613**	**0**	**0**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
431 WATER & SEWR CAPITAL PROJECTS								
0000 UNDEFINED								
	Total	(7,436,686)	(2,685,932)	(6,317,832)	(2,203,934)	(4,107,400)	(3,630,640)	0.0%
5336 WATER PROJECTS								
	Total	131,044	91,936	1,057,314	348,190	0	2,615,000	0.0%
5356 SEWER PROJECTS								
	Total	4,426,484	1,592,016	97,460	9,402,615	0	0	0.0%
5360 COMBINED WATER & SEWER								
	Total	296,333	4,054,717	(852,183)	39,300	0	815,640	0.0%
5810 TRANSFERS OUT								
	Total	0	0	0	0	4,107,400	200,000	0.0%
Grand Total		(2,582,826)	3,052,737	(6,015,240)	7,586,171	0	0	0.0%

Marco Island Water & Sewer
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Renewal Replacement & Improvement

1. ***Renewal and Replacement – Drinking Water ($450,000)***
   Funding for unanticipated annual drinking water operation failures (line breaks, equipment failures, lightening damage to mechanical and analytical equipment, etc.

2. ***Renewal and Replacement – Wastewater ($450,000)***
   Funding for unanticipated annual wastewater operation failures (line breaks, equipment failures, lightening damage to mechanical and analytical equipment, etc.

3. ***RO Membrane Replacement ($85,000)***
   Reverse Osmosis (RO) membranes have a life expectancy of 8-10 years. This funding will replace 1 of 6 RO trains. RO Trains 1-3 have been replaced and the FY20 funding is to replace train 4, which was last replaced in 2009.

4. ***MBR Membrane Replacement ($350,000)***
   The RWPF treatment process utilizes a hollow fiber membrane that separates solids from water. The membranes have a life expectancy of 5-8 years; presently, 3 of the 5 membrane trains were replaced over the last 3 years. This year's funding will be to replace the 4th set of membranes.

5. ***Corrosion Inhibition Program ($60,000)***
   The W&S Department has millions of dollars' worth of structures located on five (5) treatment plant sites and various other locations throughout the City's drinking water and wastewater service areas. These structures include office buildings, warehouse structures, modular buildings, pump stations, etc. All these structures must be maintained, painted and/or coated to protect them against the elements. Failure to provide this annual protection will decrease the life span of these structures.

6. ***Lift Station Valve Vault/Wet Well Replacement ($85,000)***
   The City's wastewater collection system has 105 lift station. This funding is used to replace older, deteriorating valve vault enclosures due to age and corrosion of structures on an annual basis. The work includes, installing new pre-cast valve enclosures, wet-well repair/replacement, pump discharge piping, guide rails, pipe fittings, valves, electrical conduits, wiring, and some landscaping.

7. ***Meter Replacement Program ($55,000)***
   There are approximately 10,000 small (5/8" to 2") water meters in the City's water distribution system. The water meters are used for billing the consumers for their usage. The City has started replacing residential water meters with a meter that has a double check backflow assembly built in. The backflow assembly will protect the City's potable water distribution system and will meet the American Water Works Association (AWWA) Manual M14 standards as required in F.S. 62-555.360. These meters can be easily modified for radio reads. This will enhance the Department's ability to collect accurate flow data information, transmit wirelessly, provide 365-day-15-minute interval reverse flow monitoring, support cross-connection control measures, and address homeland security initiatives on an annual basis.

Project Descriptions: Renewal Replacement & Improvement

8. ***Vehicle Replacement Program ($140,000)***
For budgeting purposes vehicles are scheduled for replacement on an 8-year rotation. Vehicles will not be replaced based on age alone; mileage, increase in maintenance costs, and changing departmental needs will also be used in the justification of the replacement. This fund will replace 2-6 vehicles in FY20 depending on the make, model and how it is equipped.

9. ***Structural Improvement ($100,000)***
Annual replacement of corroded structural members and frames in tanks, catwalks, buildings, stairs, etc. Structural fortification of existing buildings, replace deficient building doors, windows, construct minor structures (i.e.: pump houses, compressors and blower enclosures, roof structures, etc. Construct structural supports for piping, catwalks, boardwalks, concrete sidewalks and slabs, electrical repairs and improvements, lighting replacement or new installation.

10. ***Replacement Lift Station Control Panels ($55,000)***
The City's wastewater collection system has 105 lift stations. Some of these stations are relatively new, while other stations need repair/replacement. Some panels are below the projected 100-year flood plain level, while other panels need to be replaced due to age. In many cases, the new panels will be telescopic (raising) panels, which will be raised prior to a storm event. This work includes new concrete pad, conduit, wiring, SCADA communications, materials and appropriate labor cost. This funding will allow for the replacement of up-to 5 panels/year.

11. ***Pump Improvement/Replacement ($150,000)***
This funding is used for the replacement of pumps, motors and associated components that have reached the end of their useful life span or need to be replaced due to obsolescence. The City's drinking water, reclaimed water and wastewater systems utilize many types of pumps and motors for example; vertical turbine, horizontal split case, ABS submersible and Flygt pumps. This program improves system processes and helps to reduce operating costs using more efficient pumps and motors.

12. ***Site Improvements ($100,000)***
Annual improvements to site drainage, asphalt, earthwork, grading, pavement striping, signage, and underground infrastructure. This includes storm inlets, storm piping, mitered ends, headwalls, outfall structures, gratings, bollards, asphalt millings, demolitions, sod, gravel, topsoil, plantings, mulch, irrigation, fencing, gates, locking mechanisms, call boxes, security cameras and associated wiring, switches, panels, and conduits. Also includes, small water service lines, standpipes, backflow prevention devices, cleanouts, valves, posts, ramps, railings, handrails, ripraps, swales, and erosion control measures.

13. ***Chemical Storage Tank Replacement Program ($25,000)***
The drinking water and wastewater treatment facilities have numerous chemical storage tanks for the bulk storage of sodium hypochlorite, caustic soda, sulfuric acid, polyphosphate and citric acid. Many of these storage tanks are outside in the weather, while others are located inside covered buildings. The chemical, concentration and operating temperature are all factors influencing the life expectancy of chemical storage tanks, which range from 5-15 years.

Project Descriptions: Renewal Replacement & Improvement

14. Well Maintenance Program ($200,000) *NEW FY20

This funding is used to maintain 21 brackish water wells, 7 ASR wells, 2 deep injection wells, and 11 monitoring wells. The City is required by state regulations to maintain the proper operation of its wells. This includes acidification, to control calcium buildup, corrosion removal and coating, leak repairs, etc.

Project Descriptions: Capital Improvements

15. Source Water Generator ($1,200,000)

This project is to install an emergency standby power generator at the SWF. The Source Water Facility (SWF) does not have an emergency standby power backup source. The recent hurricane event uncovered the need to have emergency standby power generation at this facility. The loss of power result in the loss of potable water availability, which would affect fire suppression supply to the community. Communication from the Island with the SWF are lost whenever power is unavailable. The lack of communications makes operating the facility labor intensive, as staff must be physically on site to make operational adjustments, which is normally controlled remotely from the North Water Treatment Plant.

16. Old High Service Pump Building Replacement ($1,400,000)

The South Water Treatment Plant west high service building, built in the 1970s, is needed to be replaced. In 2010, the discharge manifold piping was unearthed, inspected and found to be in poor condition. This project will replace the pump house, pumps and motors and the manifold piping. The design for this project is currently underway.

17. RWPF Bleach Tank Housing ($15,000)

This project is 90% funded, has been designed and is ready for construction. An additional $15,000 is needed for engineering services during construction.

18. North Water Treatment Plant MBR, Wind (retrofit) ($200,000)

This funding request is for the design to protect the MBR system by retrofitting the existing roof and adding wall enclosures with brace framing. The project intends to protect the integrity of the building envelope and reduce potential damage from future wind events. The project shall provide protection against 182 MPH winds or the wind speed protection and impact. FEMA approved a $1,107,000 grant for the design and construction of this project.

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
SEWER ASSESSMENT REVENUE								
440 TIGER TAIL DISTRICT								
Department Total		(19,779)	(25,284)	(23,209)	(3,828)	(173,869)	(173,789)	0.0%
441 SOUTH BARFIELD DISTRICT								
Department Total		(19,288)	(16,151)	(14,778)	(5,275)	(55,830)	(55,770)	-0.1%
442 KENDALL DISTRICT								
Department Total		(87,006)	(109,443)	(86,254)	(12,648)	(413,701)	(412,890)	-0.2%
443 NORTH MARCO DISTRICT								
Department Total		(63,912)	(42,720)	(40,219)	(18,671)	(293,276)	(293,012)	-0.1%
444 NORTH BARFIELD DISTRICT								
Department Total		(110,368)	(118,234)	(107,019)	(40,396)	(475,042)	(474,423)	-0.1%
445 WEST WINTERBERRY DISTRICT								
Department Total		(163,306)	(149,085)	(160,215)	(58,280)	(614,586)	(613,824)	-0.1%
446 OLDE MARCO DISTRICT								
Department Total		(12,814)	(11,792)	(11,461)	(615)	(26,731)	(26,742)	0.0%
447 PORT MARCO DISTRICT								
Department Total		(4,763)	(11,615)	3,572	(90)	(80)	(80)	0.0%
448 LAMPLIGHTER DISTRICT								
Department Total		(60,050)	(67,885)	(71,637)	(14,133)	(312,761)	(312,421)	-0.1%
449 SHEFFIELD DISTRICT								
Department Total		(180,365)	(158,097)	(156,878)	(25,837)	(562,329)	(548,324)	-2.5%
450 MACKLE PARK DISTRICT								
Department Total		(120,471)	(112,043)	(104,810)	(11,623)	(398,122)	(397,630)	-0.1%
451 GULFPORT DISTRICT								

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
Department Total		(52,485)	(56,997)	(48,514)	(13,478)	(155,545)	(157,473)	1.2%
452 EAST WINTERBERRY N. DISTRICT								
Department Total		(30,511)	(51,992)	(25,330)	(4,922)	(83,583)	(82,514)	-1.3%
453 EAST WINTERBERRY S. DISTRICT								
Department Total		(49,480)	(43,485)	(46,285)	(21,040)	(119,793)	(119,542)	-0.2%
454 GOLDENROD DISTRICT								
Department Total		(82,217)	(67,253)	(71,059)	(28,752)	(237,921)	(237,295)	-0.3%
455 COPPERFIELD DISTRICT								
Department Total		(52,905)	(47,030)	(19,450)	(15,953)	(146,909)	(146,719)	-0.1%
456 ESTATES DISTRICT								
Department Total		(212,507)	(186,230)	(182,052)	(26,031)	(421,729)	(421,449)	-0.1%
Grand Total		(1,322,226)	(1,275,336)	(1,165,596)	(301,571)	(4,491,807)	(4,473,897)	-0.4%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
SEWER ASSESSMENT EXPENDITURES								
440 TIGER TAIL DISTRICT								
Department Total		70,415	65,236	60,438	44,116	173,869	173,789	0.0%
441 SOUTH BARFIELD DISTRICT								
Department Total		22,777	21,411	19,942	14,399	55,830	55,770	-0.1%
442 KENDALL DISTRICT								
Department Total		345,921	336,176	326,528	116,616	413,701	412,890	-0.2%
443 NORTH MARCO DISTRICT								
Department Total		117,211	110,338	102,870	81,088	293,276	293,012	-0.1%
444 NORTH BARFIELD DISTRICT								
Department Total		188,514	176,899	165,007	121,631	475,042	474,423	-0.1%
445 WEST WINTERBERRY DISTRICT								
Department Total		249,135	233,255	217,760	163,073	614,586	613,824	-0.1%
446 OLDE MARCO DISTRICT								
Department Total		17,644	16,771	15,985	12,017	26,731	26,742	0.0%
447 PORT MARCO DISTRICT								
Department Total		64	74	74	64	80	80	0.0%
448 LAMPLIGHTER DISTRICT								
Department Total		128,455	121,301	113,374	83,716	312,761	312,421	-0.1%
449 SHEFFIELD DISTRICT								
Department Total		222,395	209,170	195,761	145,335	562,329	548,324	-2.5%
450 MACKLE PARK DISTRICT								
Department Total		166,283	156,423	147,260	110,398	398,122	397,630	-0.1%
451 GULFPORT DISTRICT								

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
Department Total		61,766	58,093	54,173	40,844	155,545	157,473	1.2%
452 EAST WINTERBERRY N. DISTRICT								
Department Total		30,941	29,016	27,415	20,326	83,583	82,514	-1.3%
453 EAST WINTERBERRY S. DISTRICT								
Department Total		43,974	41,709	39,285	29,538	119,793	119,542	-0.2%
454 GOLDENROD DISTRICT								
Department Total		198,170	192,809	187,750	63,289	237,921	237,295	-0.3%
455 COPPERFIELD DISTRICT								
Department Total		125,062	122,058	119,143	39,372	146,909	146,719	-0.1%
456 ESTATES DISTRICT								
Department Total		424,508	417,126	408,966	117,600	421,729	421,449	-0.1%
Grand Total		2,413,235	2,307,863	2,201,731	1,203,423	4,491,807	4,473,897	-0.4%

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
440 TIGER TAIL DISTRICT								
4400000 TIGERTAIL BALST/REV								
4400000-361100	INTEREST	(28,982)	(25,284)	(23,209)	(3,370)	0	0	0.0%
4400000-369900	OTHER MISCELLANEOUS	9,203	0	0	(457)	0	0	0.0%
4400000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(173,869)	(173,789)	0.0%
Department Total		**(19,779)**	**(25,284)**	**(23,209)**	**(3,828)**	**(173,869)**	**(173,789)**	**0.0%**
4405350 SEWER								
4405350-524940	MISCELLANEOUS EXPENSE	4,061	3,313	2,946	2,103	2,930	2,850	-2.7%
4405350-710000	PRINCIPAL	70,265	72,999	76,090	79,183	79,184	82,403	4.1%
4405350-710100	PRINCIPAL - CAPACITY	31,568	32,797	34,185	35,575	35,576	37,022	4.1%
4405350-720000	INTEREST	45,785	42,727	39,670	28,989	38,763	35,545	-8.3%
4405350-720100	INTEREST - CAPACITY	20,570	19,196	17,823	13,024	17,416	15,969	-8.3%
4405350-799999	DEBT SERVICE OFFSET	(101,833)	(105,796)	(110,275)	(114,758)	0	0	0.0%
Department Total		**70,415**	**65,236**	**60,438**	**44,116**	**173,869**	**173,789**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
441 SOUTH BARFIELD DISTRICT								
4410000 SOUTH BARFIELD BALST/REV								
4410000-361100	INTEREST	(18,178)	(16,151)	(14,778)	(5,044)	0	0	0.0%
4410000-369900	OTHER MISCELLANEOUS	(1,110)	0	0	(230)	0	0	0.0%
4410000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(55,830)	(55,770)	-0.1%
Department Total		**(19,288)**	**(16,151)**	**(14,778)**	**(5,275)**	**(55,830)**	**(55,770)**	**-0.1%**
4415350 SEWER								
4415350-524940	MISCELLANEOUS EXPENSE	1,788	1,880	1,808	1,147	1,910	1,850	-3.1%
4415350-699999	CAPITAL OUTLAY OFFSET	59	0	0	0	0	0	0.0%
4415350-710000	PRINCIPAL	21,007	21,824	22,748	23,673	23,674	24,636	4.1%
4415350-710100	PRINCIPAL - CAPACITY	11,114	11,546	12,035	12,524	12,525	13,034	4.1%
4415350-720000	INTEREST	13,688	12,774	11,860	8,667	11,589	10,627	-8.3%
4415350-720100	INTEREST - CAPACITY	7,242	6,758	6,275	4,585	6,132	5,623	-8.3%
4415350-799999	DEBT SERVICE OFFSET	(32,121)	(33,370)	(34,783)	(36,198)	0	0	0.0%
Department Total		**22,777**	**21,411**	**19,942**	**14,399**	**55,830**	**55,770**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
442 KENDALL DISTRICT								
4420000 KENDALL BALST/REV								
4420000-361100	INTEREST	(109,034)	(94,990)	(86,817)	(11,132)	0	0	0.0%
4420000-369900	OTHER MISCELLANEOUS	22,028	(14,453)	563	(1,516)	0	0	0.0%
4420000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(413,701)	(412,890)	-0.2%
Department Total		**(87,006)**	**(109,443)**	**(86,254)**	**(12,648)**	**(413,701)**	**(412,890)**	**-0.2%**
4425350 SEWER								
4425350-524940	MISCELLANEOUS EXPENSE	12,780	11,372	10,359	7,169	10,590	9,680	-8.6%
4425350-525905	DEPRECIATION	169,314	169,928	169,928	0	0	0	0.0%
4425350-699999	CAPITAL OUTLAY OFFSET	614	0	0	0	0	0	0.0%
4425350-710000	PRINCIPAL	171,265	176,876	182,672	188,657	188,657	194,838	3.3%
4425350-710100	PRINCIPAL - CAPACITY	62,600	65,210	67,929	70,762	70,762	73,713	4.2%
4425350-720000	INTEREST	112,129	106,480	100,645	75,518	98,919	92,837	-6.1%
4425350-720100	INTEREST - CAPACITY	51,084	48,396	45,596	33,929	44,773	41,822	-6.6%
4425350-799999	DEBT SERVICE OFFSET	(233,865)	(242,086)	(250,601)	(259,419)	0	0	0.0%
Department Total		**345,921**	**336,176**	**326,528**	**116,616**	**413,701**	**412,890**	**-0.2%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
443 NORTH MARCO DISTRICT								
4430000 NORTH MARCO BALST/REV								
4430000-361100	INTEREST	(63,912)	(40,209)	(52,536)	(17,904)	0	0	0.0%
4430000-369900	OTHER MISCELLANEOUS	0	(2,511)	12,317	(767)	0	0	0.0%
4430000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(293,276)	(293,012)	-0.1%
Department Total		**(63,912)**	**(42,720)**	**(40,219)**	**(18,671)**	**(293,276)**	**(293,012)**	**-0.1%**
4435350 SEWER								
4435350-524940	MISCELLANEOUS EXPENSE	6,638	6,441	5,817	9,313	5,750	5,400	-6.1%
4435350-710000	PRINCIPAL	140,143	144,816	149,647	154,640	154,640	159,801	3.3%
4435350-710100	PRINCIPAL - CAPACITY	32,142	33,851	35,849	37,863	37,863	39,990	5.6%
4435350-720000	INTEREST	74,836	70,130	65,266	48,216	63,827	58,751	-8.0%
4435350-720100	INTEREST - CAPACITY	35,736	33,767	31,786	23,560	31,196	29,070	-6.8%
4435350-799999	DEBT SERVICE OFFSET	(172,286)	(178,668)	(185,496)	(192,502)	0	0	0.0%
Department Total		**117,211**	**110,338**	**102,870**	**81,088**	**293,276**	**293,012**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
444 NORTH BARFIELD DISTRICT								
4440000 NORTH BARFIELD BALST/REV								
4440000-361100	INTEREST	(109,710)	(99,023)	(104,449)	(39,280)	0	0	0.0%
4440000-369900	OTHER MISCELLANEOUS	(659)	(19,211)	(2,570)	(1,116)	0	0	0.0%
4440000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(475,042)	(474,423)	-0.1%
Department Total		**(110,368)**	**(118,234)**	**(107,019)**	**(40,396)**	**(475,042)**	**(474,423)**	**-0.1%**
4445350 SEWER								
4445350-524940	MISCELLANEOUS EXPENSE	9,641	8,880	8,077	5,673	7,950	7,220	-9.2%
4445350-710000	PRINCIPAL	212,858	219,507	226,365	233,439	233,441	240,737	3.1%
4445350-710100	PRINCIPAL - CAPACITY	67,920	71,531	75,752	80,007	80,008	84,502	5.6%
4445350-720000	INTEREST	103,359	96,666	89,763	66,173	87,723	80,538	-8.2%
4445350-720100	INTEREST - CAPACITY	75,514	71,353	67,167	49,785	65,920	61,426	-6.8%
4445350-799999	DEBT SERVICE OFFSET	(280,777)	(291,038)	(302,118)	(313,447)	0	0	0.0%
Department Total		**188,514**	**176,899**	**165,007**	**121,631**	**475,042**	**474,423**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
445 WEST WINTERBERRY DISTRICT								
4450000 WEST WINTERBERRY BALST/REV								
4450000-361100	INTEREST	(164,985)	(149,085)	(158,155)	(56,338)	0	0	0.0%
4450000-369900	OTHER MISCELLANEOUS	1,680	0	(2,060)	(1,942)	0	0	0.0%
4450000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(614,586)	(613,824)	-0.1%
Department Total		**(163,306)**	**(149,085)**	**(160,215)**	**(58,280)**	**(614,586)**	**(613,824)**	**-0.1%**
4455350 SEWER								
4455350-524940	MISCELLANEOUS EXPENSE	16,645	14,792	13,617	12,189	14,300	13,400	-6.3%
4455350-710000	PRINCIPAL	264,485	272,714	281,202	289,956	289,956	298,985	3.1%
4455350-710100	PRINCIPAL - CAPACITY	93,748	98,733	104,560	110,433	110,433	116,636	5.6%
4455350-720000	INTEREST	128,259	119,976	111,433	82,167	108,909	100,018	-8.2%
4455350-720100	INTEREST - CAPACITY	104,231	98,486	92,710	68,717	90,988	84,785	-6.8%
4455350-799999	DEBT SERVICE OFFSET	(358,233)	(371,448)	(385,762)	(400,388)	0	0	0.0%
Department Total		**249,135**	**233,255**	**217,760**	**163,073**	**614,586**	**613,824**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
150 HIDEAWAY BEACH TAX DISTRICT								
1500000 HIDEAWAY BEACH REVENUES								
1500000-311000	AD VALOREM TAXES	(606,033)	(531,323)	(652,144)	(655,640)	(657,413)	(506,143)	-23.0%
1500000-361100	INTEREST	(5,773)	(5,927)	(8,729)	(13,551)	0	0	0.0%
1500000-369900	OTHER MISCELLANEOUS	(19)	(2)	0	0	0	0	0.0%
1500000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(655,762)	0	-100.0%
Department Total		**(611,824)**	**(537,252)**	**(660,873)**	**(669,191)**	**(1,313,175)**	**(506,143)**	**-61.5%**
1505371 HIDEAWAY BEACH EXPENDITURES								
1505371-523100	PROFESSIONAL SERVICES	217,049	32,809	142,442	204,082	204,500	100,000	-51.1%
1505371-523107	LEGAL - OTHER	1,947	5,164	3,356	10,000	15,000	15,000	0.0%
1505371-523120	WILDLIFE MONITORING	14,420	11,550	8,400	30,400	40,000	40,000	0.0%
1505371-524000	TRAVEL & PER DIEM	1,664	1,018	1,270	63	3,000	3,000	0.0%
1505371-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	343,445	348,143	1.4%
1505371-606300	NEARSHORE DREDGING	773,878	0	0	0	0	0	0.0%
1505371-606300	BEACH EROSION CONTROL	0	0	0	707,229	707,229	0	-100.0%
Department Total		**1,008,958**	**50,541**	**155,468**	**951,774**	**1,313,175**	**506,143**	**-61.5%**
Grand Total		**397,134**	**(486,711)**	**(505,405)**	**282,583**	**0**	**0**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
446 OLDE MARCO DISTRICT								
4460000 OLDE MARCO BALST/REV								
4460000-361100	INTEREST	(12,814)	(11,792)	(11,461)	(488)	0	0	0.0%
4460000-369900	OTHER MISCELLANEOUS	0	0	0	(127)	0	0	0.0%
4460000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(26,731)	(26,742)	0.0%
Department Total		**(12,814)**	**(11,792)**	**(11,461)**	**(615)**	**(26,731)**	**(26,742)**	**0.0%**
4465350 SEWER								
4465350-524940	MISCELLANEOUS EXPENSE	1,128	1,035	1,044	853	1,120	1,130	0.9%
4465350-710100	PRINCIPAL - CAPACITY	8,646	9,299	10,094	10,909	10,909	11,790	8.1%
4465350-720100	INTEREST - CAPACITY	16,516	15,737	14,941	11,164	14,702	13,822	-6.0%
4465350-799999	DEBT SERVICE OFFSET	(8,646)	(9,299)	(10,094)	(10,909)	0	0	0.0%
Department Total		**17,644**	**16,771**	**15,985**	**12,017**	**26,731**	**26,742**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
447 PORT MARCO DISTRICT								
4470000 PORT MARCO BALST/REV								
4470000-361100	INTEREST	(4,763)	(11,726)	3,572	(82)	0	0	0.0%
4470000-369900	OTHER MISCELLANEOUS	0	111	0	(8)	0	0	0.0%
4470000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(80)	(80)	0.0%
Department Total		**(4,763)**	**(11,615)**	**3,572**	**(90)**	**(80)**	**(80)**	**0.0%**
4475350 SEWER								
4475350-524940	MISCELLANEOUS EXPENSE	64	74	74	64	80	80	0.0%
Department Total		**64**	**74**	**74**	**64**	**80**	**80**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
448 LAMPLIGHTER DISTRICT								
4480000 LAMPLIGHTER BALST/REV								
4480000-361100	INTEREST	(65,753)	(66,147)	(64,840)	(13,253)	0	0	0.0%
4480000-369900	OTHER MISCELLANEOUS	5,704	(1,738)	(6,797)	(880)	0	0	0.0%
4480000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(312,761)	(312,421)	-0.1%
Department Total		**(60,050)**	**(67,885)**	**(71,637)**	**(14,133)**	**(312,761)**	**(312,421)**	**-0.1%**
4485350 SEWER								
4485350-524940	MISCELLANEOUS EXPENSE	7,451	7,261	6,420	4,378	6,320	5,920	-6.3%
4485350-710000	PRINCIPAL	122,976	126,693	130,522	134,467	134,468	138,532	3.0%
4485350-710100	PRINCIPAL - CAPACITY	57,755	60,571	63,837	67,119	67,119	70,569	5.1%
4485350-720000	INTEREST	64,223	60,483	56,629	42,099	55,491	51,487	-7.2%
4485350-720100	INTEREST - CAPACITY	56,781	53,557	50,325	37,238	49,363	45,913	-7.0%
4485350-799999	DEBT SERVICE OFFSET	(180,731)	(187,264)	(194,359)	(201,586)	0	0	0.0%
Department Total		**128,455**	**121,301**	**113,374**	**83,716**	**312,761**	**312,421**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
449 SHEFFIELD DISTRICT								
4490000 SHEFFIELD BALST/REV								
4490000-361100	INTEREST	(178,168)	(161,354)	(146,828)	(23,710)	0	0	0.0%
4490000-369900	OTHER MISCELLANEOUS	(2,197)	3,257	(10,050)	(2,127)	0	0	0.0%
4490000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(562,329)	(548,324)	-2.5%
Department Total		**(180,365)**	**(158,097)**	**(156,878)**	**(25,837)**	**(562,329)**	**(548,324)**	**-2.5%**
4495350 SEWER								
4495350-524940	MISCELLANEOUS EXPENSE	16,537	15,154	13,833	10,295	28,440	14,310	-49.7%
4495350-710000	PRINCIPAL	243,540	251,074	258,842	266,849	266,850	275,105	3.1%
4495350-710100	PRINCIPAL - CAPACITY	76,319	80,040	84,356	88,692	88,693	93,252	5.1%
4495350-720000	INTEREST	130,826	123,244	115,427	85,832	113,116	104,986	-7.2%
4495350-720100	INTEREST - CAPACITY	75,032	70,772	66,501	49,208	65,230	60,671	-7.0%
4495350-799999	DEBT SERVICE OFFSET	(319,859)	(331,114)	(343,198)	(355,541)	0	0	0.0%
Department Total		**222,395**	**209,170**	**195,761**	**145,335**	**562,329**	**548,324**	**-2.5%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
450 MACKLE PARK DISTRICT								
4500000 MACKLE PARK BALST/REV								
4500000-361100	INTEREST	(129,434)	(112,785)	(104,540)	(9,640)	0	0	0.0%
4500000-369900	OTHER MISCELLANEOUS	8,963	743	(270)	(1,982)	0	0	0.0%
4500000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(398,122)	(397,630)	-0.1%
Department Total		**(120,471)**	**(112,043)**	**(104,810)**	**(11,623)**	**(398,122)**	**(397,630)**	**-0.1%**
4505350 SEWER								
4505350-524940	MISCELLANEOUS EXPENSE	16,450	14,358	13,232	10,196	14,270	13,700	-4.0%
4505350-710000	PRINCIPAL	161,509	166,375	171,386	176,549	176,550	181,868	3.0%
4505350-710100	PRINCIPAL - CAPACITY	66,917	69,707	72,614	75,642	75,643	78,797	4.2%
4505350-720000	INTEREST	95,226	90,331	85,288	63,933	83,798	78,558	-6.3%
4505350-720100	INTEREST - CAPACITY	54,607	51,734	48,741	36,269	47,861	44,707	-6.6%
4505350-799999	DEBT SERVICE OFFSET	(228,426)	(236,082)	(244,001)	(252,191)	0	0	0.0%
Department Total		**166,283**	**156,423**	**147,260**	**110,398**	**398,122**	**397,630**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
451 GULFPORT DISTRICT								
4510000 GULFPORT BALST/REV								
4510000-361100	INTEREST	(52,000)	(46,412)	(45,475)	(12,796)	0	0	0.0%
4510000-369900	OTHER MISCELLANEOUS	(484)	(10,585)	(3,038)	(682)	0	0	0.0%
4510000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(155,545)	(157,473)	1.2%
Department Total		**(52,485)**	**(56,997)**	**(48,514)**	**(13,478)**	**(155,545)**	**(157,473)**	**1.2%**
4515350 SEWER								
4515350-524940	MISCELLANEOUS EXPENSE	5,869	5,461	4,950	4,426	5,080	4,880	-3.9%
4515350-710000	PRINCIPAL	20,517	21,079	21,656	22,249	22,250	22,859	2.7%
4515350-710100	PRINCIPAL - CAPACITY	75,000	75,000	80,000	80,000	80,000	85,000	6.3%
4515350-720000	INTEREST	11,191	10,626	10,046	7,541	9,875	9,274	-6.1%
4515350-720100	INTEREST - CAPACITY	44,705	42,005	39,177	28,878	38,340	35,460	-7.5%
4515350-799999	DEBT SERVICE OFFSET	(95,517)	(96,079)	(101,656)	(102,249)	0	0	0.0%
Department Total		**61,766**	**58,093**	**54,173**	**40,844**	**155,545**	**157,473**	**1.2%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
452 EAST WINTERBERRY N. DISTRICT								
4520000 EAST WINTERBERRY N. BALST/REV								
4520000-361100	INTEREST	(29,542)	(27,734)	(21,989)	(4,560)	0	0	0.0%
4520000-369900	OTHER MISCELLANEOUS	(969)	(24,259)	(3,341)	(362)	0	0	0.0%
4520000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(83,583)	(82,514)	-1.3%
Department Total		**(30,511)**	**(51,992)**	**(25,330)**	**(4,922)**	**(83,583)**	**(82,514)**	**-1.3%**
4525350 SEWER								
4525350-524940	MISCELLANEOUS EXPENSE	2,928	2,503	2,424	1,736	2,660	2,480	-6.8%
4525350-710000	PRINCIPAL	28,985	29,761	30,558	31,376	31,377	32,217	2.7%
4525350-710100	PRINCIPAL - CAPACITY	20,000	20,000	20,000	20,000	25,000	25,000	0.0%
4525350-720000	INTEREST	15,383	14,603	13,802	10,358	13,566	12,737	-6.1%
4525350-720100	INTEREST - CAPACITY	12,629	11,909	11,189	8,233	10,980	10,080	-8.2%
4525350-799999	DEBT SERVICE OFFSET	(48,985)	(49,761)	(50,558)	(51,376)	0	0	0.0%
Department Total		**30,941**	**29,016**	**27,415**	**20,326**	**83,583**	**82,514**	**-1.3%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
453 EAST WINTERBERRY S. DISTRICT								
4530000 EAST WINTERBERRY S. BALST/REV								
4530000-361100	INTEREST	(47,806)	(43,124)	(46,141)	(18,474)	0	0	0.0%
4530000-369900	OTHER MISCELLANEOUS	(1,673)	(362)	(144)	(2,566)	0	0	0.0%
4530000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(119,793)	(119,542)	-0.2%
Department Total		**(49,480)**	**(43,485)**	**(46,285)**	**(21,040)**	**(119,793)**	**(119,542)**	**-0.2%**
4535350 SEWER								
4535350-524940	MISCELLANEOUS EXPENSE	4,346	4,091	3,731	2,856	4,020	3,740	-7.0%
4535350-710000	PRINCIPAL	74,667	76,666	78,719	80,827	80,828	82,992	2.7%
4535350-720000	INTEREST	39,629	37,618	35,554	26,682	34,945	32,810	-6.1%
4535350-799999	DEBT SERVICE OFFSET	(74,667)	(76,666)	(78,719)	(80,827)	0	0	0.0%
Department Total		**43,974**	**41,709**	**39,285**	**29,538**	**119,793**	**119,542**	**-0.2%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
454 GOLDENROD DISTRICT								
4540000 GOLDENROD BALST/REV								
4540000-361100	INTEREST	(79,475)	(68,808)	(71,128)	(27,723)	0	0	0.0%
4540000-369900	OTHER MISCELLANEOUS	(2,742)	1,555	69	(1,029)	0	0	0.0%
4540000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(237,921)	(237,295)	-0.3%
Department Total		**(82,217)**	**(67,253)**	**(71,059)**	**(28,752)**	**(237,921)**	**(237,295)**	**-0.3%**
4545350 SEWER								
4545350-524940	MISCELLANEOUS EXPENSE	8,581	7,364	6,569	4,540	6,920	6,230	-10.0%
4545350-525905	DEPRECIATION	103,138	103,138	103,138	0	0	0	0.0%
4545350-710000	PRINCIPAL	141,497	145,615	149,854	154,216	154,217	158,706	2.9%
4545350-720000	INTEREST	86,451	82,307	78,043	58,749	76,784	72,359	-5.8%
4545350-799999	DEBT SERVICE OFFSET	(141,497)	(145,615)	(149,854)	(154,216)	0	0	0.0%
Department Total		**198,170**	**192,809**	**187,750**	**63,289**	**237,921**	**237,295**	**-0.3%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
455 COPPERFIELD DISTRICT								
4550000 COPPERFIELD BALST/REV								
4550000-361100	INTEREST	(50,767)	(47,030)	(44,816)	(15,326)	0	0	0.0%
4550000-369900	OTHER MISCELLANEOUS	(2,138)	0	25,366	(627)	0	0	0.0%
4550000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(146,909)	(146,719)	-0.1%
Department Total		**(52,905)**	**(47,030)**	**(19,450)**	**(15,953)**	**(146,909)**	**(146,719)**	**-0.1%**
4555350 SEWER								
4555350-524940	MISCELLANEOUS EXPENSE	5,233	4,785	4,501	3,131	4,410	4,180	-5.2%
4555350-525905	DEPRECIATION	66,499	66,499	66,499	0	0	0	0.0%
4555350-710000	PRINCIPAL	87,286	89,827	92,441	95,132	95,133	97,902	2.9%
4555350-720000	INTEREST	53,329	50,773	48,143	36,241	47,366	44,637	-5.8%
4555350-799999	DEBT SERVICE OFFSET	(87,286)	(89,827)	(92,441)	(95,132)	0	0	0.0%
Department Total		**125,062**	**122,058**	**119,143**	**39,372**	**146,909**	**146,719**	**-0.1%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
456 ESTATES DISTRICT								
4560000 ESTATES BALST/REV								
4560000-361100	INTEREST	(214,285)	(185,647)	(182,052)	(25,503)	0	0	0.0%
4560000-369900	OTHER MISCELLANEOUS	1,778	(583)	0	(528)	0	0	0.0%
4560000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(421,729)	(421,449)	-0.1%
Department Total		**(212,507)**	**(186,230)**	**(182,052)**	**(26,031)**	**(421,729)**	**(421,449)**	**-0.1%**
4565350 SEWER								
4565350-524940	MISCELLANEOUS EXPENSE	20,231	19,684	18,548	13,482	19,570	19,190	-1.9%
4565350-525905	DEPRECIATION	252,582	252,582	252,582	0	0	0	0.0%
4565350-710000	PRINCIPAL	245,438	252,234	259,218	266,395	266,396	273,772	2.8%
4565350-720000	INTEREST	151,695	144,860	137,835	104,118	135,763	128,487	-5.4%
4565350-799999	DEBT SERVICE OFFSET	(245,438)	(252,234)	(259,218)	(266,395)	0	0	0.0%
Department Total		**424,508**	**417,126**	**408,966**	**117,600**	**421,729**	**421,449**	**-0.1%**
Grand Total		**1,091,009**	**1,032,528**	**1,036,135**	**901,852**	**0**	**0**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
150 HIDEAWAY BEACH TAX DISTRICT								
1500000 HIDEAWAY BEACH REVENUES								
1500000-311000	AD VALOREM TAXES	(606,033)	(531,323)	(652,144)	(655,640)	(657,413)	(506,143)	-23.0%
1500000-361100	INTEREST	(5,773)	(5,927)	(8,729)	(13,551)	0	0	0.0%
1500000-369900	OTHER MISCELLANEOUS	(19)	(2)	0	0	0	0	0.0%
1500000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	(655,762)	0	-100.0%
Department Total		**(611,824)**	**(537,252)**	**(660,873)**	**(669,191)**	**(1,313,175)**	**(506,143)**	**-61.5%**
1505371 HIDEAWAY BEACH EXPENDITURES								
1505371-523100	PROFESSIONAL SERVICES	217,049	32,809	142,442	204,082	204,500	100,000	-51.1%
1505371-523107	LEGAL - OTHER	1,947	5,164	3,356	10,000	15,000	15,000	0.0%
1505371-523120	WILDLIFE MONITORING	14,420	11,550	8,400	30,400	40,000	40,000	0.0%
1505371-524000	TRAVEL & PER DIEM	1,664	1,018	1,270	63	3,000	3,000	0.0%
1505371-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	343,445	348,143	1.4%
1505371-606300	NEARSHORE DREDGING	773,878	0	0	0	0	0	0.0%
1505371-606300	BEACH EROSION CONTROL	0	0	0	707,229	707,229	0	-100.0%
Department Total		**1,008,958**	**50,541**	**155,468**	**951,774**	**1,313,175**	**506,143**	**-61.5%**
Grand Total		**397,134**	**(486,711)**	**(505,405)**	**282,583**	**0**	**0**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
500 SELF-INSURANCE FUND								
5000000 SELF INSURANCE BALST/REV								
5000000-341205	INTERNAL SERV FEE-INSUR GEN FD	(682,800)	(682,800)	(682,800)	(625,900)	(682,800)	(682,800)	0.0%
5000000-341210	INTERNAL SERV FEE-INSUR BLDG	(67,284)	(67,284)	(67,284)	(61,677)	(67,295)	(67,295)	0.0%
5000000-341215	INTERNAL SERV FEE-WTR/SWR	(762,948)	(662,952)	(662,940)	(607,695)	(662,950)	(662,950)	0.0%
5000000-361100	INTEREST	(13,235)	(11,475)	(16,958)	(25,659)	0	0	0.0%
5000000-369900	OTHER MISCELLANEOUS	0	0	(37,611)	(14,691)	0	0	0.0%
5000000-369905	INSURANCE CLAIMS REIMBUSEMT	(23,179)	(14,469)	(396,358)	(47,817)	0	0	0.0%
5000000-381900	USE OF UNASSIGNED FUND BAL	0	0	0	0	0	(100,000)	0.0%
Department Total		**(1,549,445)**	**(1,438,980)**	**(1,863,950)**	**(1,383,439)**	**(1,413,045)**	**(1,513,045)**	**7.1%**
5005190 GENERAL GOVERNMENT								
5005190-523106	LEGAL - LITIGATION	5,798	0	0	0	0	0	0.0%
5005190-523430	SELF INS THIRD PARTY ADMIN	30,000	34,000	35,500	36,000	45,000	45,000	0.0%
5005190-524500	INSURANCE	793,655	745,378	759,045	849,259	833,045	933,045	12.0%
5005190-524520	INSURANCE CLAIMS PAID	1,045,620	269,999	31,316	147,113	400,000	400,000	0.0%
5005190-524600	REPAIR & MAINTENANCE	20,628	16,514	20,694	11,768	35,000	35,000	0.0%
5005190-524940	MISCELLANEOUS EXPENSE	0	45	11,200	0	0	0	0.0%
Department Total		**1,895,702**	**1,065,937**	**857,755**	**1,044,140**	**1,313,045**	**1,413,045**	**7.6%**
5005810 SELF-INSURANCE TRANSFERS OUT								
5005810-525805	CONTINGENCY - UNASSIGNED	0	0	0	0	100,000	100,000	0.0%
5005810-525845	TRANSFERS OUT	0	1,566,880	0	0	0	0	0.0%
5005810-525855	TRANSFERS OUT-CIP	0	58,000	375,000	0	0	0	0.0%
Department Total		**0**	**1,624,880**	**375,000**	**0**	**100,000**	**100,000**	**0.0%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
650 FIRE PENSION TRUST								
6500000 FIRE PENSION BALST/REV								
6500000-361100	INTEREST	(72,984)	(89,081)	(99,575)	(50,391)	0	0	0.0%
6500000-361200	DIVIDENDS	(158,107)	(195,642)	(235,746)	(88,732)	0	0	0.0%
6500000-361300	NET INC/DEC IN FMK VALUE	(491,838)	(1,120,452)	84,008	400,108	0	0	0.0%
6500000-361400	GAIN OR LOSS ON INVESTMENT	(93,358)	(405,570)	(1,313,660)	(20,525)	0	0	0.0%
6500000-368005	PENSION FD CONTRIB -EMPLOYEE	(22,407)	(24,424)	(23,976)	(21,887)	0	0	0.0%
6500000-368010	PENSION CONTRIBUTION - CITY	(1,140,053)	(1,070,254)	(945,190)	(871,248)	(83,091)	(60,000)	-27.8%
6500000-368020	PENSION CONTRIBUTION STATE	(389,408)	(303,572)	(333,793)	0	(27,697)	(20,000)	-27.8%
6500000-369900	OTHER MISCELLANEOUS	0	(16)	(55)	0	0	0	0.0%
Department Total		**(2,368,154)**	**(3,209,011)**	**(2,867,987)**	**(652,675)**	**(110,788)**	**(80,000)**	**-27.8%**
6505180 PENSION -FIRE								
6505180-523105	LEGAL	14,652	13,750	20,000	9,205	20,000	20,000	0.0%
6505180-523125	ACTUARIAL SERVICES	14,643	34,066	16,976	8,689	50,000	30,000	-40.0%
6505180-523130	INVESTMENT ADVISORY SVC	113,539	121,851	139,551	64,542	0	0	0.0%
6505180-523400	OTHER CONTRACTUAL SERVICES	8,118	12,117	10,522	6,095	0	0	0.0%
6505180-523600	PENSION BENEFITS	28,350	29,186	158,478	10,771	0	0	0.0%
6505180-524500	INSURANCE	0	0	2,304	3,003	3,000	3,000	0.0%
6505180-524910	OTHER CHGS - ADMINISTRATIVE	0	0	0	0	20,000	15,000	-25.0%
6505180-524940	MISCELLANEOUS EXPENSE	90	150	120	50	6,000	6,000	0.0%
6505180-524960	REFUNDS TO CONTRIBUTORS	61,048	0	0	0	0	0	0.0%
6505180-525400	MEMBERSHIPS AND PUBLICATIONS	5,292	8,495	3,680	1,960	1,788	0	-100.0%
6505180-525500	TRAINING	0	0	4,517	905	10,000	6,000	-40.0%
Department Total		**245,732**	**219,615**	**356,148**	**105,219**	**110,788**	**80,000**	**-27.8%**

Accounts	Description	2016 Actuals	2017 Actuals	2018 Actuals	YTD Actuals	2019 Revised Budget	2020 Projection Level 4	% Chng
651 POLICE PENSION TRUST								
6510000 POLICE PENSION BALST/REV								
6510000-361100	INTEREST	(43,250)	(70,210)	(88,125)	(41,057)	0	0	0.0%
6510000-361200	DIVIDENDS	(124,399)	(156,709)	(191,485)	(71,163)	0	0	0.0%
6510000-361300	NET INC/DEC IN FMK VALUE	(359,387)	(936,180)	117,623	320,883	0	0	0.0%
6510000-361400	GAIN OR LOSS ON INVESTMENT	(146,504)	(287,697)	(1,013,181)	(8,035)	0	0	0.0%
6510000-368005	PENSION FD CONTRIB -EMPLOYEE	(11,090)	(11,628)	(11,495)	(9,354)	0	0	0.0%
6510000-368010	PENSION CONTRIBUTION - CITY	(2,155,279)	(2,017,283)	(715,410)	(515,748)	(76,340)	(72,160)	-5.5%
6510000-368020	PENSION CONTRIBUTION STATE	(194,972)	(180,792)	(201,135)	0	(10,410)	(9,840)	-5.5%
Department Total		**(3,034,880)**	**(3,660,498)**	**(2,103,208)**	**(324,475)**	**(86,750)**	**(82,000)**	**-5.5%**
6515180 PENSION - POLICE								
6515180-523105	LEGAL	11,254	14,000	12,000	7,705	20,000	20,000	0.0%
6515180-523125	ACTUARIAL SERVICES	16,140	17,831	22,849	16,293	35,000	24,000	-31.4%
6515180-523130	INVESTMENT ADVISORY SVC	77,789	94,670	113,047	58,107	0	0	0.0%
6515180-523400	OTHER CONTRACTUAL SERVICES	10,646	14,567	10,693	6,650	0	0	0.0%
6515180-523600	PENSION BENEFITS	221,461	275,092	280,997	120,865	0	0	0.0%
6515180-524500	INSURANCE	0	2,779	2,331	0	3,000	3,000	0.0%
6515180-524910	OTHER CHGS - ADMINISTRATIVE	0	0	0	0	15,000	15,000	0.0%
6515180-524940	MISCELLANEOUS EXPENSE	2,968	120	192	50	6,000	10,000	66.7%
6515180-524960	REFUNDS TO CONTRIBUTORS	3,455	0	0	0	0	0	0.0%
6515180-525400	MEMBERSHIPS AND PUBLICATIONS	627	600	600	600	1,750	0	-100.0%
6515180-525500	TRAINING	0	0	1,227	0	6,000	10,000	66.7%
Department Total		**344,341**	**419,659**	**443,936**	**210,270**	**86,750**	**82,000**	**-5.5%**

City Of Marco Island
Office of the City Manager



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